

John A. Dyer General Manager April 1, 1983

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Board of Directors

FROM:

John A. Dyer

SUBTECT:

PRELIMINARY ASSESSMENT OF TRANSIT SERVICE REQUIREMENTS FOR THE 1984 OLYMPIC GAMES

#### BACKGROUND

On July 28, 1984, ceremonies will be conducted at the Los Angeles Coliseum which will signal the start of the 23rd Olympic Games. For sixteen days, Los Angeles will serve as the host of a spectacle without peer in the sports world. Because of the great numbers of participants and spectators involved, enormous burdens will be placed on the transportation infrastructure of the region.

To date, most of the attention regarding local transportation addresses the needs of the Games' participants: athletes, officials, media, and associated support personnel. In terms of sheer numbers, however, the challenges associated with accommodating the transit needs of the many spectators involved are far greater. It is a foregone conclusion that public transit will play a major role in meeting these challenges.

In order to begin preparations necessary to successfully accomplish the many tasks involved, staff has completed a preliminary assessment of transit service requirements for the 1984 Olympic Games. All known Olympic Game venues and their associated events have been examined and projections have been prepared regarding estimated passenger volumes and transit trip requirements. This information is presented in Exhibits I and II. Further, this preliminary assessment focuses attention on the following major sites:

 Exposition Park Complex (includes the Los Angeles Coliseum, the Sports Arena, and the Olympic Swim Stadium);

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- Rose Bowl:
- UCLA Pauley Pavilion, and
- Dodger Stadium.

#### **ASSUMPTIONS**

Staff's preliminary assessment is based on a series of assumptions regarding venue capacity, event scheduling, event attendance, and probable benefits and/or drawbacks inherent in various types of service. Key assumptions include:

- Existing base service or other service will be provided to all major venues;
- The majority of the venues will have one or more events each day;
- All venues will be filled to capacity for all events;
- Venue staff and employees will provide an additional 5% of the seated capacity;
- Acceptable spread of service will be designed for two hours before the event and two hours after the event;
- A transit vehicle load factor of 125% of seated capacity (approximately 56 passengers per trip).

Based on these assumptions, projections were prepared illustrating overall public transit trip requirements for mode splits ranging from 10% to 40%. The overall trip requirements were then evaluated by service categories including (1) existing line service, (2) shuttle services, (3) separate regional park-ride service (either scheduled or reserved seat), and (4) possible bus charter or lease service.

For study purposes it was also assumed that:

- Existing line service would be augmented with short lines operating within a 20 minute one-way range to/from the venue;
- Shuttle services would operate within two to four miles of the venue;
- Park-ride service would operate within a 30 to 45 minute range of the venue;
- Lease/charter service would provide one trip per bus per event.

Projected passenger volumes and trip requirements are indicated on Exhibits I through IV.

It should be noted that only a coarse estimate of vehicle requirements is possible at this time since the projections developed for this preliminary assessment were derived from a limited amount of information. For example, several venues remain to be determined and information pertaining to passenger/spectator origins is unavailable. Further, the extent to which charter service will be provided by both public and private carriers is unknown at this time. Consequently, the trip estimates and vehicle

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requirement projection do not address specific routes. The District will, of course, play a major role in meeting the public transportation needs for the Games; however, the projections developed in this preliminary assessment assume the overall transportation requirements and does not imply a "District—only" commitment. Rather, the bus requirements may be provided by a host of local agencies including municipal carriers, neighboring transit districts, or even private carriers. The District should, if possible, coordinate the operations to the maximum extent possible to ensure the most service possible with the least duplication of efforts.

### POLICY ISSUES

The preliminary assessment also assumes that policies will be formulated by the District's Executive Staff, the Board of Directors, and other agencies as required. Basically, policy formulation may be necessary to address matters pertaining to funding, service, equipment, and manpower. Key issues include:

- Sources of funding;
- Legal aspects of using public funds for other than regular line service; commitment to the MOU with the LACTC;
- Pricing of service;
- Establishing HOV/Bus preferential lanes around and to venue sites;
- Rehabilitation costs of surplus buses;
- Type(s) of equipment to be assigned to Olympic service as opposed to regular service;
- Spare vehicle requirements for the duration of the Games;
- Utilization of equipment (i.e., use of peak-hour vehicles during off-peak periods);
- Maximum extent peak-hour buses will be used;

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- Type(s) of service to be provided (other than regular service);
- Impact of lease/charter arrangements on regular operational requirements;
- Manpower requirements for special services;
- Degree and type of involvement of other public operators, charter operators, others;

Other matters requiring attention in terms of policy formulation may be identified in forthcoming months.

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#### METHODOLOGY

The assumptions regarding venue capacity, attendance, spread of service, and vehicle loads were used to develop the hourly number of trips required to serve each event at mode splits of 10%, 20%, 30%, and 40%. Previous experience with major spectator events suggested that 1) augmentation of regular line service would produce approximately 1.0 trips per vehicle hour; 2) shuttle services operating within a reasonable radius of the venue would produce approximately 2.3 trips per vehicle hour; 3) regional park-ride service would produce approximately 1.0 trips per vehicle hour, and 4) charter/lease service would produce 1.0 trip per bus per event.

Applying the above mentioned assumptions, staff developed two estimates of transit vehicle requirements to serve events conducted at the Exposition Park Complex, the Rose Bowl, Pauley Pavilion at UCLA, and Dodger Stadium. The estimates of vehicle requirements to serve the four major venues are outlined in Exhibits III and IV.

#### ANALYSIS

The estimates presented in Exhibits III and IV illustrate the differences in vehicle requirements resulting from changes in the service category emphasis. Exhibit III shows estimated vehicles required if 10% of the trips were to be provided by regular line service; 50% of the trips were operated on shuttle service, and 40% of the trips were provided by park-ride service. In Exhibit IV, the service category emphasis was changed so that shuttle service would operate 80% of the trips while regular and park-ride services would both provide 10%.

As mentioned earlier, the vehicle requirements indicated on Exhibits III and IV are approximations for discussion purposes only. However, it is apparent that some of the estimated projections exceed the District's present capabilities in terms of equipment and manpower needs particularly for the events scheduled during the evening peak travel period. The level of assistance required from other transit sources would vary depending upon the mode split target and the service category emphasis.

#### Analysis of Service by Category

Regular Line Service: It is assumed that line service will have to be continued regardless of any proposal adopted. Additional service beyond the constant 10% assumed in the scenarios studied may be required including the temporary provision of midday and/or night service on peak-hour only lines. It may be worthwhile to consider designating appropriate routes from areas throughout the County as Olympic service lines which operate at enhanced levels of service for the duration of the Games. Intensifying regular line service to special events/attractions is done on a regular basis. Examples include augmentation required to accommodate rider demand generated by the race track seasons, summer beach travel, and for travel to Disneyland. However, drawbacks to relying completely on line service include: (1) inability to rapidly accommodate crush loads; (2) poor trip

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to service hour ratio; (3) lack of existing high intensity service to some venues such as the Rose Bowl.

Shuttle Service: Shuttles are high intensity services which operate over a designated route usually from a two-to-four mile distance from the event facility. They are potentially the most productive services if operated within a limited radius of the Olympic venues. Past experience with shuttle operations show that from 6,000 to 10,000 riders per hour may be transported although the operational optimum appears to be approximately 8,000 riders per hour. To achieve this level of productivity, passengers must be loaded simultaneously through front and rear doors, and fare collection should be separated from the loading operation. Higher loading standards may be permissible if the trip is short, even to 200% capacity. Despite the high volumes of riders carried, multiple shuttle services may be required to accommodate travel to the higher capacity venues. Drawbacks include the need to either carpool or use line service to access the shuttle if the spectator's origin is a long distance from the venue. traffic burden in the vicinity of the shuttle terminal is also likely to be heavy. Preferential treatment along the route and at the venues is strongly recommended because of the high volume of buses and the crucial need to perform multiple trips with each bus.

Park-Ride Service: Park-ride services are long-distance high-speed routes which operate point-to-point between parking facilities and major attractions/generators. The District presently operates commuter park-ride services between suburban areas and downtown Los Angeles, as well as special service to the Hollywood Bowl during the summer months. Because of the longer distances operated, as well as for safety reasons, these services are scheduled closer to seated capacity. Scheduling may be conventional, or determined by pre-reservation. Fixed schedules are potentially less productive since adjustments in trip requirements are difficult at short notice. In any case, per-capita fares would be charged and the service would be offered to all riders. Because the service is venue specific, it may be more productive than regular line service, although less productive than shuttle service. Assuming that sufficient auto parking facilities can be identified, park-ride service could lessen the traffic burden in the vicinity of Game sites.

Charter Service: In chartering, a vehicle is reserved for a specific group at a flat rate per day or event. It is the most flexible service because it can be tailored to the groups needs; however, it is the least productive because it requires the most equipment and staff. If public subsidies are not available, charters by the District would be designed to recover all costs. Whenever possible, vehicles would be assigned to other uses as opposed to remaining inactive during events.

Lease Service: In leasing, the vehicle and driver are rented to another operator or agency for a period of time. During this period, they are under the sole control of the lessee. The major drawback is the lack of control over the equipment/drivier for the duration of the lease.

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The amount of public or private charter participation for the Games is difficult to project in view of the event ticketing procedures as they are understood at this time. It appears that group ticket purchases are discouraged with possibly the only exception being tour packages assembled overseas.

#### CONCLUSION

The projections developed in this preliminary assessment were derived from a limited amount of information. Venues for some events and their associated times remain to be decided. However, the generally heavy travel demand projected and the potential impact to the District's peak vehicle requirements suggests the need for a definition of the service policies to be pursued. Continued dialogue with the LACCC, Caltrans, and appropriate City and County agencies should also provide input in terms of direction. As additional information becomes available, more finite plans may be developed that will more closely identify vehicle and manpower requirements and associated costs. For discussion purposes, a summary of the preliminary service options is also attached (Exhibit VI).

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John A. Dyer

Bu:

Jack I. Stubbs

Acting Director of Marketing and Planning

By:

rector of Planning

Attachments

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rom.Event- otal 10,237	184	9,291 1	67	2,572	47	1,260	23	1,942 2,362						7,82 9 17,37		2,110 16,380	294	9,922	7 51 2: 177	12,70	9 54 14 229	11.8	2 213	7,34	9 131	7,770	1 139 1 139	13,965	250 250	20,737 20,737	372 372
1 '	367	18;900-3	89	4,830	87	2,520	45	1,365 2,310						9 14,490 2 15,120		27;615 5;460		14,595									268	·27.930	498	42,000	751
tal 20,475	367	18,900 3	39	4,830	87	2,520	45							29,610		33,075	511	19,320	345	26,14	5 464	23,4	5 419	14,70	9 263	15,01	. 268	27,930	498	42,000	751
34 > Event 30;711 ' rrm Event	548	27,900 4	98	7,587	136	3,780	65	2,047 5.039						22,994		39,847 8,190		21,892 7,086									1 401	41,894	747	62,999	1,122
	548	7,900 4	98	7,587	136	3,780	65							45,67		48,037														62,999	
o Event 41,010	733	5,235 6	30 i	0;185	183	5,040								30,720		53,130		29,190 9,450								30,030	536	55;860	998	86,000	1,502
	733	5,235 6	30 1	0,185	183	5,040																								86,000	

#### Events Included:

10. Football 1. Athelétics 2. Poxing

- 3. Swinning
- 11. Gymnastics 12. Junio
- 4. Pencing 5. Volleyball
- 13. Wright Lifting 14. Wrestling 15. Mater Polo

- 16. Archery 17. Handball
- 6. Baskethall 7. Cycling 8. Basehall 9. Equistrian

REM:dv - 3-28-81/Olympic Rpt. Chart/1.3

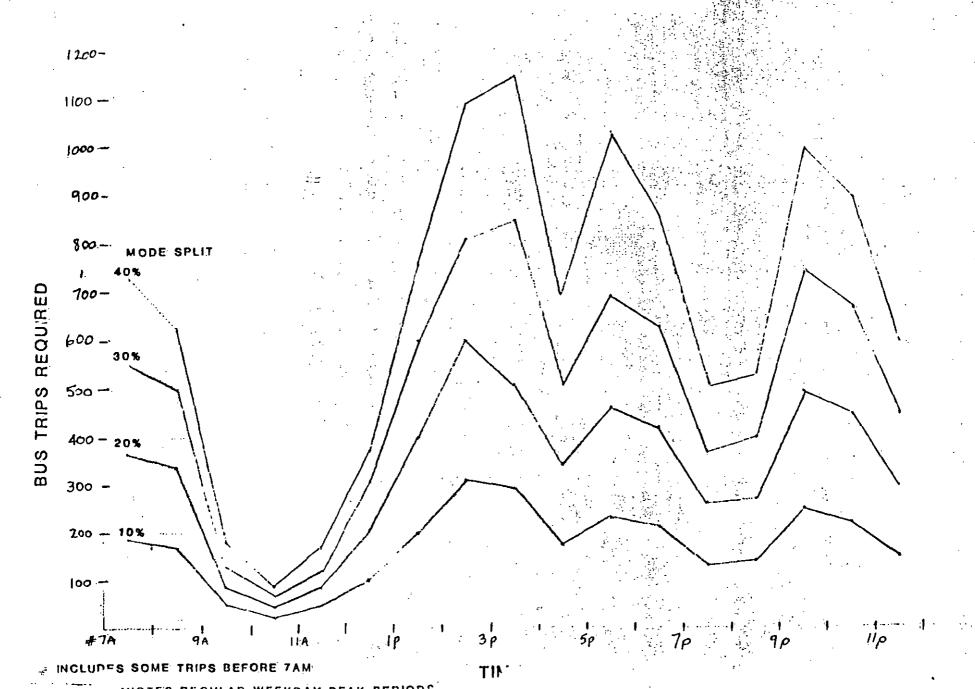
#### Events not Included (Rase Information not Available at Present Time).

- 1. Yachting 2. Hockey
- J. Pentathlan
- Tennis
- 5. Canceling/Rowling
- 6. Shorting

- Full capacity each event.
   Capacity + 5.0% for employees and support personnel.
   Load Pactor of 125:0%/Trip:= 56 Passengers.

TOTAL ONE WAY TRIP REQUIREMENTS BY MODE SPLIT FOR SEVENTEEN VENUES OF 1984 OLYMPICS

EXHIBIT 1 Page 2



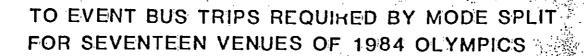
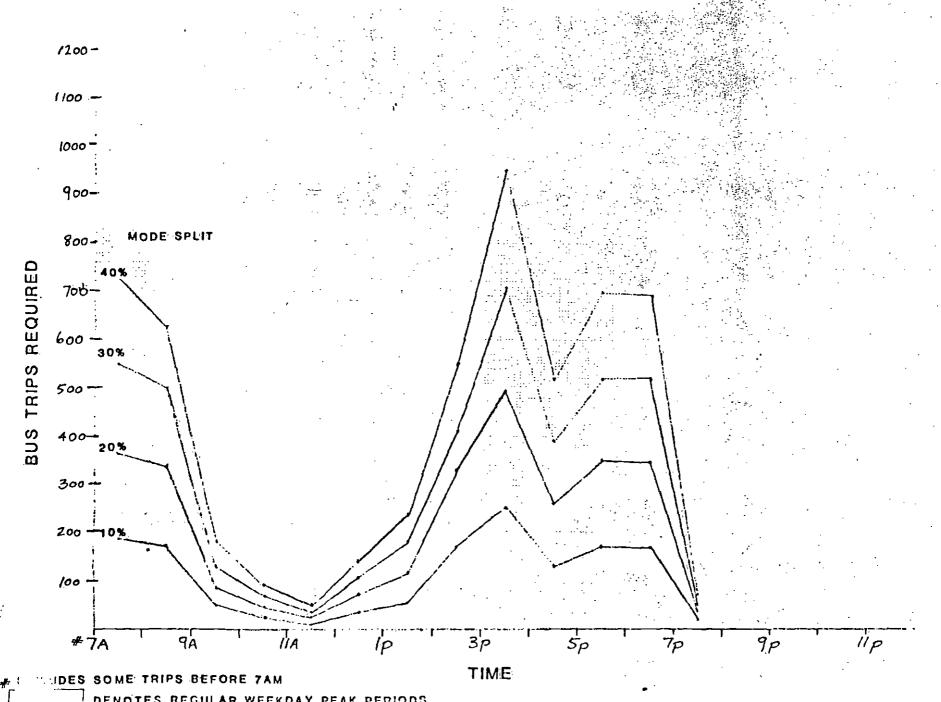
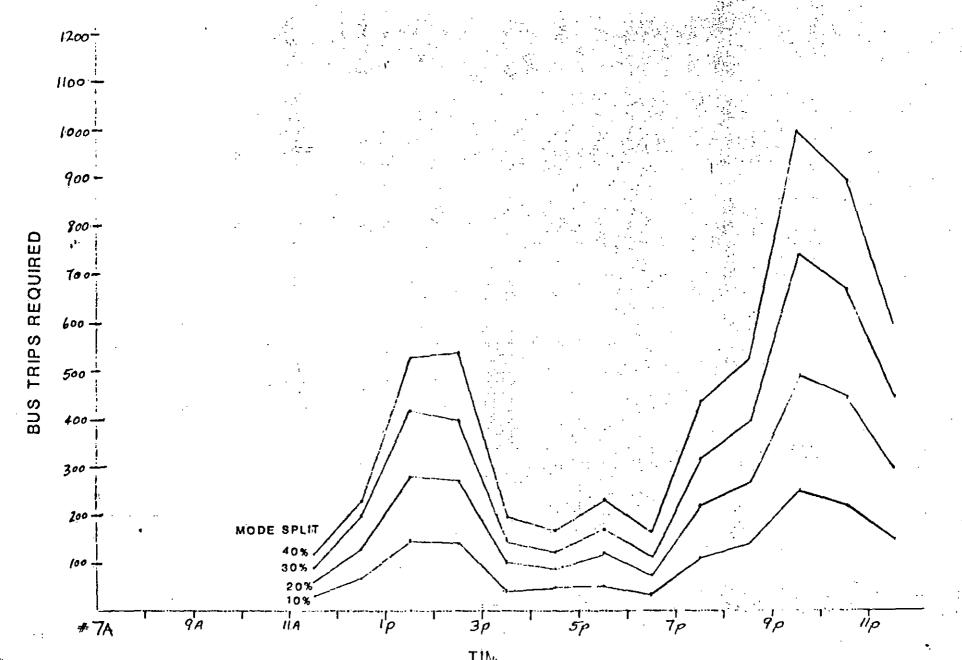


EXHIBIT Page 3



FROM EVENT BUS TRIPS REQUIRED BY MODE SPLIT
FOR SEVENTEEN VENUES OF 1984 OLYMPICS

EXHIBIT 1
Page 4



VIME:	ENIM	MORE SPLIT	Sat.	Sun.	Hm.	Tues,	Men 1 .	Thurs.	Pri.	Sat.	Sun.	Min.	Tues.	Wed.	Thurs.	Pri.	Set,	Sun.
•	,		7-28	7-29	7-30	7-31	<u> </u>	8-2	8-3	8-4	8-5	B-6	8-7_	8-8	B9	8-10	6-11	<u> </u>
collecum collecum collecum corts Arena corts Arena corts Arena corts Stadium corts Boach Convention Center corts Boach Convention Center corts Boach Center corts corts Desire Cycling con Anits Race Track come Royl culey Payliton	Chen Ceremonies Track/Field Boxing Swimming Fencing Volleyhell Yachting* Baskethell Cycling Equistrian Footbell Gymnastics		105,000	16,806 10,500 10,500 17,850 8,400 21,000 105,000	16,800 10,500 10,500 17,850 8,400 21,000 105,000	10,500	16,800 2,625 10,500 17,850 8,400 21,000 105,000	16,800 10,500 2,625 10,500 17,850 8,400 105,000	17,850 8,400 21,000 105,000 10,500	105,000 16,800 10,500 2,625 10,500 17,850 21,000	105,000 16,800 10,500 2,625 10,500 17,850 8,400 105,000 10,500	105,000 16,800 10,500 10,500	10,50n 2,625 10,500	30,500 2,625 10,500 17,850	105,000 16,800 10,500 2,625 17,850 21,000 105,000 10,500	105,000 10,500 2,625 10,500 17,850 21,000	105,000 10,500 2,625 10,500 105,000 10,500	10,5
Raiger Stadium Cai-State Los Angeles E. Los Argeles Logoles Logoles Logoles Anaheim Convention Center Respendine El Durado Park	Baseball Judo Hockeyd Weight Lifting Wrestling Mater Polo Archery Pentathon®			52,500 5,250	52,500 5,250 8,400	52,500 5,250 8,400	52,500 5,250 8,400 5,250	52,500 5,250 8,400 5,250	52,500 8,400 5,250	5,250 5,250	5,250 5,250	5,250 5,250 8,400 5,250	5,250 5,250 8,400 5,250	5,250 5,250 8,400 3,150	5,250 8,400 5,250 3,150	8,400 5,250 3,150	5,250 3,150	
	Harrivill Tennis* Canoin;* Harrin;* Shnoting					7,350	7,350	7,350	7,350	7,150	7,350	7,350	7,350	7,350	7,350	7,350	7,350	-   
ENCER REQUIREMENTS/DAY # 8								4.	Ì									
	Totals •	108 208 108 408 508	105,000 10,500 21,000 31,500 42,000	258,300 25,830 51,660 77,490 103,320 129,150	26,670 53,340 80,010 106,680	50,610 75,915 101,202	27,143 54,285 81,427 108,576	26,093 52,185 78,278 104,370	28,718 57,435 86,152 114,870	21,263 42,525 63,787 85,010	30,502 61,005 91,507 122,010	19,215 38,430 57,645 76,860	215,775 21,577 43,155 64,732 86,310	213,675 21,367 42,735 64,102 85,470 106,837	31,867 63,735 95,602 127,470	207,375 20,737 41,475 62,212 82,950 103,687	25,987 51,975 77,962 103,950	136,5 13,6 27,1 40,5 54,6

<sup>\* -</sup> Information Unavailable

REMindy - 3-29-83/01 yepic Rpt., Chart /1.6

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## FOUR VENUES ESTIMATED BUS REQUIREMENTS MASED ON ONE (1) HOUR PERIODS 10% - Regular Service, 50% and 60% Shuttle, 40% Park/Ride

						<del></del>				······································			
· · · · · · · · · · · · · · · · · · ·	MODE SPILIT		108	201	308	401		MODE SPL 17		101.	201	<u> 30</u> s	403
EXPOSITION PARK							ROSE BOWE						
Coliseum-Sports Arena Olympic Swimming Stadium					• .		Football				,		
Capacity	132,300					,	Capacity	105,000					
Regular Service 10%	.72	Psyrs Buses	662 12	1323 24	<b>19</b> 85 35	1	Regular Service			• •	-	-	-
Shuttles (3)		Psgrs Ruses	2886 29		8664 79		Shuttles (1)		Psgrs Buses	3150 19		9450 57	126
Pärk and Ride 40%		Psyrs Buses	2646 47	5292 95	7938 142		Park and Ride		Psgrs Buses	2100 38			
' Sub-Total		Psgrs Buses	6194 88	12390 174	18587 256		Sub-Total		Psgrs Buses	5250 57			
	-		-		· <u></u>					-	_		
	TODE SPLIT		101	20%	<u>308</u> .	40%		MODE SPLIT	·:	10%	20%	30%	40%
PAULEY PAVLION	1						DODGER STADIUM	{				. 1	
Gymnastics						.						,	
Capacity	10,500						Capacity	52,500	. 1				
Regular Service 101		Psors Buses	105	210 4	315 6	42 <u>0</u> 8	Regular Service			-	_	•	_
Shuttle (1) 50%		Pagra Buses	529 3	1050 6	1575 10	2100 13	Shuttle	) 	Psgrø Auses	1575 14	3150 28	4725 42	63
Park and Ride 401		Psyrs Buses	421	84n	1260	1690 30	Park and Ride 40%		Psyrs ,Nuses	105d	2100 38	3150 57	42
Sub-Total		Psyrs Buses	105j	.2101 21	3 <b>1</b> 50	4200 51	Sub-Total		Psyrs Ruses	2629 33	<b>52</b> 50	- 7875 99	105

· "		- BUS REQUIR	REMENTS				2 of 2
	RECAP EXPOSITION PARK	MODE SPLIT	10%	20%	30%	40%	· .
), , , , , , , , , , , , , , , , , , , ,	Regular Service	· ·	12	24	35	47	
	10% Shuttle 50%		29	. 55	79	112	
	Park and Ride		47	<b>9</b> 5	142	189	· · · · · · · · · · · · · · · · · · ·
	Sub-Total		88	174	256	348	
	PAULEY PAVLION  Regular Service 10%		2	4	6	8	
	Shuttle 50%		3	6	10	13	
	Park and Ride		8	15	23 —	30	
	Sub-Total		13	25	39	51	
4	Regular Service		-	-	·.		i Jeri
	Shuttle 60%		19	37	57	75	·.
•	Park and Ride		3,8	<b>7</b> 5	1,1,3	150	
	Sub-Total		57	112	170	225	
	DODGER STADIUM		_		_	_	
i	Regular Service Shuttle		14	28	42	57	
•	Park and Ride		19	38	57	75	•
	Sub-Total	<del></del>	33	66	99	132	
	GRAND TOTAL (4) VENUES		191	377	474	756	

# FOUR VENUES ESTIMATED BOS REQUIREMENTS DASED ON ONE (1) HOUR PERIODS 101 - Rejular Service, 80% Shuttle, 10% and 20% Park/Ride

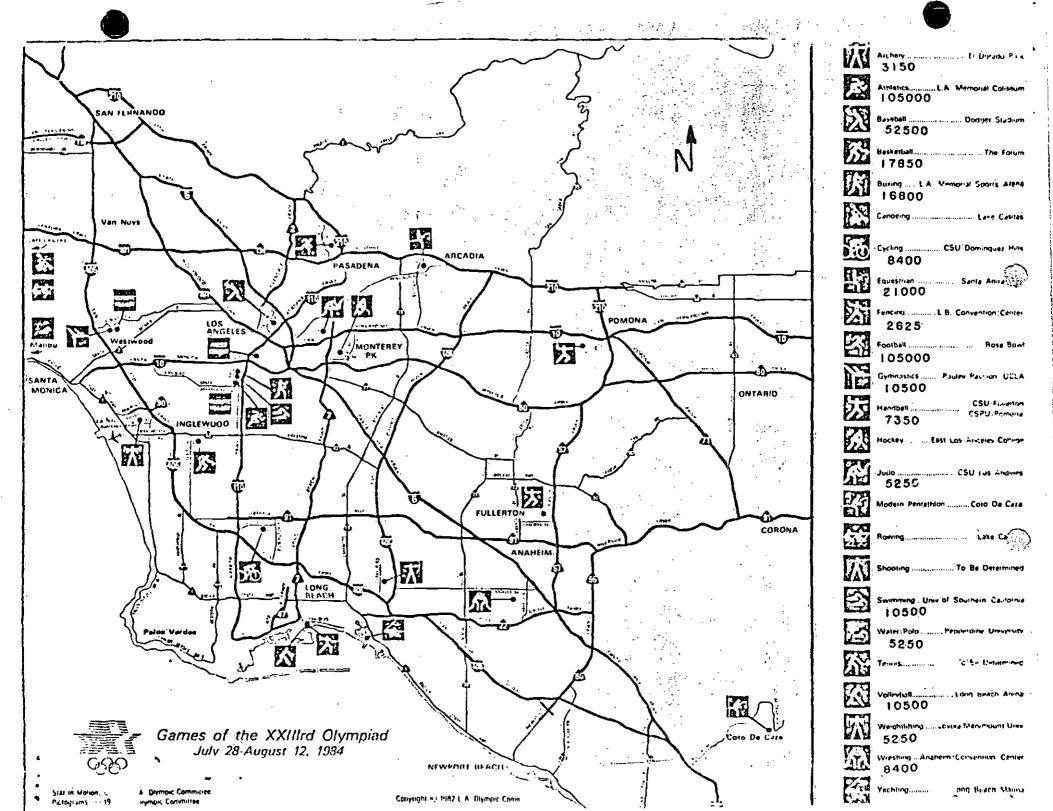
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,	hoof selit		108	<u> 2(1/8</u>	30%	401		HODE SPLIT	.	108.	20%	30%	403
EXPOSITION PARK  Coliseum-Sports Arena Olympic Swimming Stadium			,				POSE BOWL Football						,
Capacity	132,300	· ·	1			}	Capacity	105,000		,	,		
Regular Service 10%	3.5	Psgrs Buses	662 12	1323 24		2646 .47	Regular Service	,					<b></b> -
Shuttles (3) 80%		Pagra Nuses	5292 41	10584 83	15876 124	21168 165	Shuttles (1) 80%	\$ ***	Psgrs Buses	4200 25	8400 50	12600 75	16800 100
Park and Ride 10%		Psgrs Buses	662	1321 24	1984 35	2646 47	Park and Ridu 201		Psgrs Buses	1050	2100 38	3150 56	4200 75
' Sub-Total		Psgrs Buses	6615 65	3230 131		26460 259	Sub-Total		Psgrs Buses	5250 44	10500 88	15750 131	2100 175
	PODE SPLIT		108	201	301	40%		MODE SPLIT	, ;	10%	201	301	401
NOLITVA9 YEJUA9		•	'		,		DONGER-STADIUM				. ,	,	
Capacity Regular Service	10500	Psors	53	105	158	210	Baseball Capacity	52500			,		
10% Shuttle (1) 80%		Buses Psgrs Buses	420 3	840 7	3 1260 10	4 1680 13	Regular Service Shuttle 80%		Pagra Buses	2100	4200 25	6300 38	8400
Park and Ride 10%		Psyrs Buses	53 1	105	15ii 3	210 4	Park and Ride		.Pagra Busés	525 9	1050 19	1575 28	21
Sub-Total		Pagrs Buses	<b>52</b> 5		1575 16	2100 21	Sub-Total		Pegrs Duses	2625 22	5250 44	<b>7</b> 875 66	105

### PRELIMINARY DESCRIPTION OF SERVICE OPTIONS

		<u>1.01v</u>	<u>Medium</u> <u>High</u>	
1)	Regular Service	• Existing levels of service	<ul> <li>Augment lines to major venues</li> <li>CBD - direct to major venues</li> <li>Augmentation of all regular service to al venues</li> </ul>	1
			• CBD - direct to all venues (some via combination of venues	)
2)	Shuttles	• Serve four major venues: Rose Bowl UCIA Coliscum Dodger Stadium	• Serve four major venues: + Loyola/IAX + Long Beach venues + Pepperdine (Malibu)	
3)	Park/Ride	None	• Serve two major venues from up to five sites: Coliscum G Rose geographic sectors  Bowl	
	<b>}</b> t		To minor venues (by geographic sectors)	
4)	Charter/Lease	• All remaining available buses	• Minimal; priority given to • No charter or lease smaller remote venues; or himimal lease	
5)	Small venues	• Existing levels on existing lines; some venues not served	<ul> <li>Augment selected lines; some route diversion to serve venues</li> <li>Provide inter-venue service over selected routings (may require transferring)</li> </ul>	
6)	Remaining System	Normal seasonal service adjustments	Augment selected lines in each All lines operate mide sector and expand midday, night nights, and weekends and weekend service	Jay,

NOTE: A) Options are for general discussions only.

- B) Equipment and cost estimates to be developed.
- C) Actual determinations dependent upon identification of available equipment and funding.



	<u></u>	- BUS REQUIF	REMENTS -	· -		FXHIB!	IT 4 2 of 2
	RECAP	MODE SPLIT	10%	20%	30%	40%	
•	EXPOSITION PARK		•			•	
	Regular Service 10%		12	24	35	47	
	Shuttle 80%		41	83	124	165	
•	Park and Ride	e de la companya de	12	24	35	47	
	Sub-Total		65	131	194	259	
	PAULEY PAVILON						
	Regular Service 10%		1	2	* <b>3</b> ::	4	
	Shuttle 80%		3	7	10	13	
	Park and Ride		1	2	3	4	
1.	Sub-Total		5	11	16	21	
•	ROSE BOWL	· ·		•			-
	Regular Service		-	-	-	-	•
	Shuttle 80%		25	50	75	100	-,
	Park and Ride		19	38	56	75	
	Sub-Total		44	88	131	175	
	DODGER STADIUM		٠.				
	Regular Service		-	-	-	-	
	Shuttle 80%		13	- 25	. 38	50	
	Park and Ride 20%		9	19	28	- 38	
	Sub-Total	ید	22	44	66	8.8	_
	GRAND TOTAL (4) VENUES		136	274	407	543	

### 1984 OLYMPIC GAMES

#### Examples of Service Allocation

Given: 1) Serves four major venues only (Coliseum, Rose Bowl, UCLA, and Dodger Statium).

- 2) Buses listed would be required during daily PM peak.
- 3) Buses listed exclusive of spares.
- 4) Buses listed do not account for potential interlining.

Assumes 40% mode split to "Public Transit" at four major venues.

					I	<b>I</b>	Historia III	,
			£	#	₹	#		<b>‡</b>
Typ	e of Service		Allocation	Buses	Allocati	on Buses	Allocation	Bus
1.	Regular Service 1 Trip/Bus/Hour		10	55	10	55	10	
2.	Shuttles 2.3 Trips/Bus/Hour	,	50	257	45	244	40	2
3.	Park-Ride 1 Trip/Bus/Hour		40	444	20	222	g	
4.	Charter @ 50 Pass./l Trip/Ev	ent	Ø	` <b>-</b>	<b>2</b> 5	600	50	1,2
5.	Smaller Venues		Ø	_	ø	•	ø	
6.	Remaining System	1 <sup>1</sup>	g	· -	Ø	-	Ø .	
* T	otals		100%	756	100%	1,121	100%	1,,4

Cost = # Buses x 16 Hrs. x \$40. Hr. x 16 Days.

* Est. Cost	\$7.75M	\$11.4M	\$15.2M