

December 18, 2020

TO:

Distribution

FROM:

Gary Baker

Executive Officer/Project Manager

SUBJECT:

Regional Connector Transit Project

October 2020 Monthly Project Status Report

Enclosed is the Monthly Project Status Report for the Regional Connector Transit Project. This report contains the Los Angeles County Metropolitan Transportation Authority's (LACMTA) representation of the Regional Connector Transit Project status for the period ending November 27, 2020.

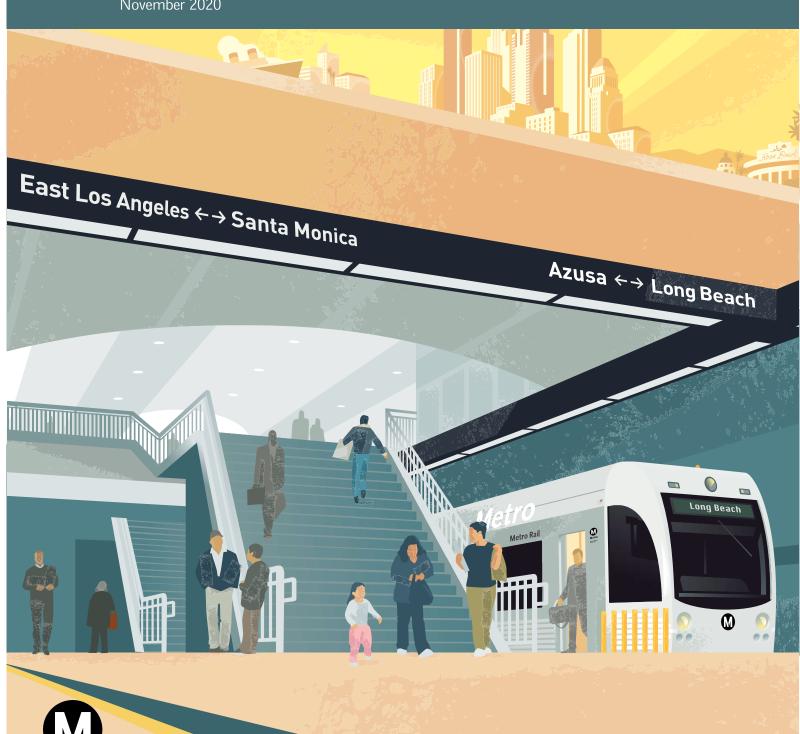
If you have any questions regarding this report or its supporting information, please contact Dan Estrada, Deputy Executive Officer of Program Control at (213) 893-7130.

GB: CS Enclosure

Regional Connector Transit Project

MONTHLY PROJECT STATUS REPORT

November 2020





REGIONAL CONNECTOR TRANSIT PROJECT

MONTHLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH A GRANT FROM THE U. S. DEPARTMENT OF TRANSPORTATION, FEDERAL TRANSIT ADMINISTRATION (FTA).

November 2020

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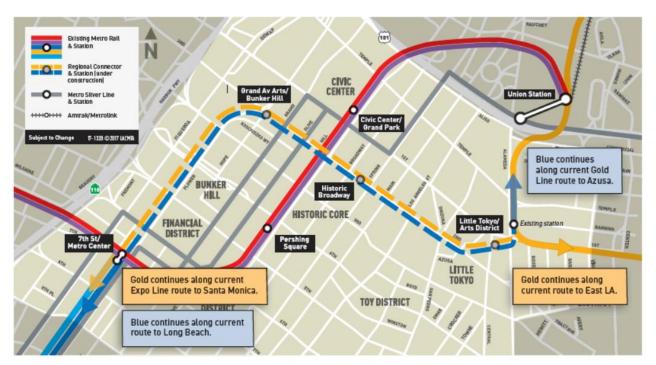
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PROJECT OVERVIEW

Project Background

The Regional Connector Transit Project (Project) will link the terminus of the Blue and Expo Lines at 7th/Metro Center to the Gold Line near the current Little Tokyo/Arts District Station through a new 1.9-mile underground alignment in downtown Los Angeles. The alignment includes three underground stations: Grand Av Arts/Bunker Hill; Historic Broadway; and Little Tokyo/Arts District.

From the existing 7th Street/Metro Center Station, the Project alignment will extend north under Flower Street to 2nd Street. It will then proceed east underneath 2nd Street to just west of Central Avenue where the alignment will veer northeast under privately held property to the new Little Tokyo/Arts District Station at 1st and Central. The alignment continues briefly eastward through a Wye Junction (Wye) constructed beneath the 1st and Alameda intersection. To the north of the Wye at Temple and Alameda, and to the east of the Wye at 1st and Vignes, trains will connect with the Gold Line by rising to the surface through two new transition portals heading north to Pasadena, and east to East Los Angeles.



Upon completion, the Project will in effect facilitate regional light rail service along a 49-mile north-south route – Azusa to Long Beach, and a 23-mile east-west route – East LA to Santa Monica.

Passenger forecasts in 2035, as a result of the improved service, indicate 90,000 daily transit trips will occur through the 1.9-mile downtown trunk, including 17,000 new riders.

The above Project configuration is based on years of planning and environmental work that is reflected in the following milestones:

- Metro Board approval of Alternative Analysis January 2009
- Initiation of Draft EIS/EIR February 2009
- Initiation of Preliminary Engineering (PE) January 2011
- Metro Board certification of Final EIS/EIR April 2012
- FTA issuance of Record of Decision June 2012
- PE and Advanced PE complete March 2013
- FTA award of Full Funding Grant Agreement February 2014.

Major Procurements

<u>Utility Relocation</u>: Advanced Utility Relocation Contract C0981R was awarded to Pulice Construction, Inc. in January 2014, and the Notice to Proceed (NTP) issued on February 18, 2014. Contract C0981R was terminated for convenience on April 14, 2015 and remaining AUR work was transferred to the C0980 Design/Build (D/B) Contractor.

<u>Guideway & Systems Contract</u>: The Board authorized to solicit a major D/B contract, C0980, in August 2011. A contract was awarded on April 24, 2014 to Regional Connector Constructors (RCC), a joint venture of Skanska USA Civil West California District, Inc. and Traylor Brothers, Inc. in the amount of \$927,226,995. NTP was issued July 7, 2014. The final engineering and design for the joint venture was performed by Mott McDonald.

<u>Vehicles</u>: Metro is procuring four (4) Light Rail Vehicles (LRVs) for the Project. The vehicles are being built and delivered by Kinkisharyo International, LLC under Option 2 of Contract P3010. Delivery and acceptance of four LRVs is under review by Metro and Kinkisharyo. The outlook appears to be August 2020.

<u>Rail Operations Center (ROC)</u>: The existing functional operations at the ROC are being expanded to accommodate the central control functions associated with five new rail lines to include Regional Connector. The Project is contributing \$4.07M towards this expansion which is scheduled to be completed by June 2021.

<u>Fare Collection</u>: Procurement of Universal Fare System and Ticket Vending Machine equipment was completed in January 2018 with award to Cubic Corporation. Metro is coordinating with RCC for installation and testing schedules, which are currently expected to begin in early 2021. The scope addition of fare transfer equipment in the three Regional Connector stations is on hold pending decision to proceed. A decision will be made in 2020.

Program Management

The RCC contract is being managed by a team of Metro and consultant personnel jointly located at the Integrated Project Management Office (IPMO). The consultant component is comprised of The Connector Partnership, a joint venture between AECOM, Inc. and WSP (CPJV) which provides engineering and design support services while Arcadis, Inc., provides construction management support services. An overview of management staffing of these consultants is provided under the Staffing Section of this report. The on-site program management team is also supported by Metro Headquarters resources to include, but not limited to, engineering, risk management, environmental, quality management, operations, and creative services departments.

<u>Project Schedule and Budget</u>: The Revenue Service Date (RSD) is planned for Summer/Fall 2022.

In January 2017, the Metro Board revised the Life of Project (LOP) Budget for Regional Connector Transit Project 860228 to \$1.756 billion. The LOP budget for Concurrent Non-FFGA activities related to Project 861228 was increased to \$46.4 million in December 2019 to include radio communication elements at 7th/Metro Center. Financing costs are estimated at \$14M. Cost forecasts remain consistent with budgets. A detailed FFGA budget forecast is included under the Project Cost Section of this report.

Funding has been secured from a variety of sources, detailed in the Financial/Grant Section on Page 17, to include:

- Federal New Starts Grant
- Federal Congestion Management Air Quality and RIP Programs
- State Proposition 1A/1B and Capital Project Loan proceeds
- City of Los Angeles
- Lease revenues.

<u>Construction and Community Relations</u>: The Construction and Community Relations Team is tasked with promoting the Project and performing public outreach within the communities to keep stakeholders informed of construction activities occurring along the Project alignment. To facilitate the communication, community leadership councils have been formed which represent geographic-based constituent groups along the alignment.

The Project is also engaged in social media outreach and various marketing and advertising efforts designed to keep the public informed and supportive of the Project. These efforts are aimed at promoting businesses that are affected by construction. An overview of monthly activities is presented in the Construction and Community Relations Section of this report.

<u>System Integration</u>: The Project's integration of three separate lines, each possessing distinct system technologies, presents significant challenges for both the Project and Metro at-large. Extensive planning continues to be performed to define logistics of the systems' cut overs that will be required. The Project will continue to coordinate the completed systems interface design, with on-going procurement in preparation for construction and testing as Metro maintains revenue service on the three operating lines.

<u>Rail Activation</u>: The Project and Metro Operations recognize the extensive planning required in preparation for rail activation of the new regional light rail service the Project will enable through downtown Los Angeles. The training of 400+ operators and supervisors across the regions has surfaced as a key component to rail activation. This training will require dedicated time during rail activation to ensure safety.

Planning efforts have outlined a sequence of dependent testing, training, simulation, and safety certification. From the sequence, a twenty-week schedule has been developed for the testing, rail activation and start-up. The twenty weeks begin following the Project's issuance of the Substantial Completion to RCC.

EXECUTIVE SUMMARY

In *November*, the Project achieved 72% completion based on earned value measurements for design and construction. The focus of the Project is on completing structural concrete, and installation of trackwork.

The following is an overview of current design and construction activities.

Design Status

Miscellaneous design changes to approved design packages continue to be managed as Engineering Change Instructions (ECI), enabling required changes to be promptly addressed while the balance of the scope is built.

Construction Status

<u>1st Street Cut & Cover Tunnel & U-Channel</u>: *Completed* the demolition of the temporary shoo-fly. *Salvaged materials were returned to Metro stores*.

Wye Structure: Serving as location to store LVT block materials.

<u>Alameda Street Cut & Cover Tunnel & U-Channel</u>: *Completed* the Pre-Bus-Bridge tunnel walls and *roof. Resumed the installation of shoring piles and excavations. Continued the* Temple Street 10" sewer line installation.

<u>Future Little Tokyo/Arts District Station</u>: Completed the Ancillary roof deck, *continued* Lower Ancillary mechanical/electrical/plumbing, and the Upper Ancillary concrete masonry unit (CMU) walls. Started East Vent Plenum invert, and Upper Ancillary mechanical/electrical/plumbing.

Reach 1 Tunnels Section (Future Little Tokyo/Arts District Station to Crossover Cavern): Continued tunnel lighting installation at the right and left tunnels.

<u>Crossover Cavern</u>: Continued plinth installation.

Historic Broadway Station: At the platform level, completed the *CMU walls*, and *continued the mechanical/electrical/plumbing installations*. At the concourse level, *continued the east station roof deck, the concrete interior walls*, CMU walls, *and the mechanical/electrical/plumbing installations*. At the ancillary level, completed emergency exit #1 walls. Continued the roof deck and started the Load Transfer System (LTS). Started the station box area backfill.

Reach 2 Tunnel Section (Historic Broadway Station to Grand Av Arts/Bunker Hill Station): Continued installation of tunnel lighting in the left and right tunnels.

Grand Av Arts/Bunker Hill Station: At the platform level, continued installation of mechanical/electrical/plumbing. At the concourse level, continued installation of mechanical/electrical/ plumbing. At the lower and upper ancillary levels, started the placement of acoustic, completed the installation of CMU walls, and continued the installation of mechanical/electrical/plumbing. At the roof level, started the CMU wall installation, and continued backfill. At the upper roof level, completed elevator walls. Continued east vent shaft walls, west vent shaft walls, equipment access shaft walls, and backfill. Started the CMU wall installation.

Reach 3 Tunnel Section (Grand Av Arts/Bunker Hill Station to Flower): Continued installation of tunnel lighting in the left and right tunnels.

<u>Flower Cut & Cover Tunnel</u>: In the north (5th Street to 4th Street), *continued the backfill,* and started the installation of the sewer line. In the south (5th Street to 7th/Metro Center Station), continued the emergency walkway, and started the delivery of rail material.

Schedule Summary

Reconciliation of Metro's Project Master Schedule and RCC's Contract Schedule is anticipated from late December to early January to reflect agreement reached by both parties on how work will progress toward newly established milestones for Substantial Completion. Through this process, more clarity is expected on how the critical path work associated with the Load Transfer System (LTS) at the Historic Broadway Station will be prosecuted. Alongside that sequence will be the updated subordinate paths of the other major project components.

Costs Summary

Project costs continue to track within budget. Contingency drawdowns are lagging as large modifications continue to take longer to reconcile. However, no material net variance in contingency use is anticipated. To date, the design and construction changes related to base scope represent approximately 7.9% of the contract value. There is one notice of intent to claim by RCC. The notice relates to Historic Broadway Station SOE stability issues. Detailed cost and budget information begins on Page 12.



It remains unclear as to what extent the Coronavirus (COVID-19) has impacted operations. RCC has notified Metro of work inefficiencies and impacts to material supply chains, especially related to special trackwork, conduit deliveries, and electrical equipment.

There were *twenty-four (24)* new COVID-19 cases reported for the period; for a total of *fifty-six positive cases through November 2020.* RCC continues to follow local and federal regulations related to COVID-19 to maintain operations.

Key Management Concerns

<u>Item 1</u>: Rail Activation for integrating three transit lines is complex. Schedule and cost challenges are likely to surface *if not carefully managed*.

Status/Action: Cut over, testing and rail activation meetings continue between various Metro Departments, RCC and Project staff. Issues are being addressed promptly.

<u>Item 2</u>: Constructability issues related to construction of the load transfer system for the Historic Broadway Station overbuild structure are having cost and schedule impacts; the critical path shifted to the station in July and continues to pace the schedule.

Status/Action: Metro is working with RCC and have identified mitigation measures to offset growing delays. Discussions are on-going with RCC to *negotiate additional costs*.

<u>Item 3</u>: Multiple utility rearrangements remain to be completed as the Project enters the street restoration phase. Most notably, AT&T at 2nd Street and the joint utility trench at Grand Av Arts/Bunker Hill Station. If not properly managed, there is a budget and schedule risk.

Status/Action: Metro, utility owners and RCC teams are meeting regularly to review priorities, designs, and interferences to construction. Along Broadway and Spring at 2nd St, locations for vaults and adjoining conduit runs have been secured. Final designs are now underway.

<u>Item 4</u>: RCC has indicated that COVID-19 has impacted performance on the Project.

Status/Action: Metro continues to monitor impacts to the extent possible. Remedy may include schedule relief. Despite COVID-19 impacts, critical path work is being progressed as scheduled. Cost performance may be impacted; RCC have reported direct costs associated with COVID-19 continue to be accumulated. These costs are approaching seven figures.

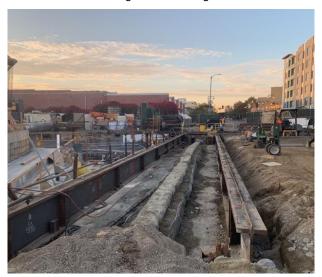
Project Construction Photos



Rail welding in Reach 3 right tunnel



LVT Blocks and rail in Reach 1 right tunnel



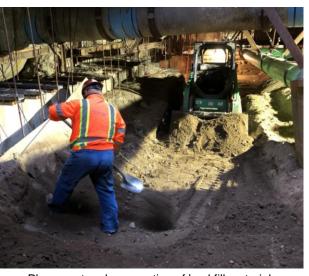
Removal of diagonal support and diaphragms at Central Ave



Entrance Roof stem walls formwork and rebar in progress at Historic Broadway Station



Formwork for the Emergency Exit Stairs Upper Roof Level at Grand Av Arts/Bunker Hill Station



Placement and compaction of backfill material at Flower Street

PROJECT UPDATE

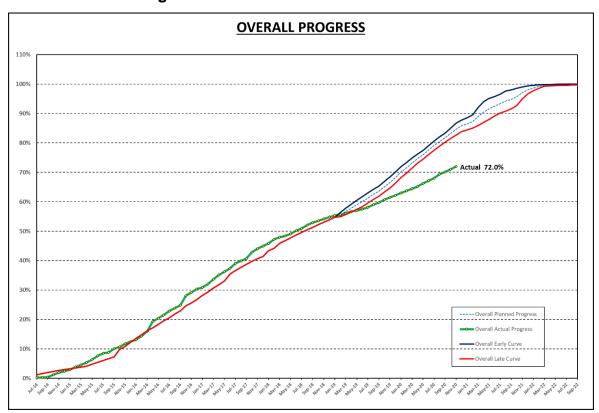
PROJECT SCHEDULE

Progress Summary

	Status	Change from Last Month	Comment
Forecast Revenue Service	Summer/Fall 2022	None	
Proposed FFGA Revenue Service	2/25/2023	None	
Final Design Progress:			
Contract C0980	100%	NA	
Construction Contracts Progress:			
Contract C0981R & C0980	~70.8%	~0.11%	

Note: Construction Progress excludes General Requirements, Construction and Design Mobilization, Final Design and Provisional Sum costs (Schedule C). Progress values include executed modifications and change orders.

Planned vs. Actual Progress



Current overall planned progress reflects median of early and late finish dates.

Key Milestone Six-Month Look Ahead

	Milestone Date	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21
Complete Roof Deck at Little Tokyo / Art District Station	11/20/2020 A						
Complete South Flower Cut & Cover Emergency Walkways	12/14/20						
Complete Station Box Roof Deck at Historic Broadway Station	12/24/20						
Complete Emergency Exit 1&2 Roof at Grand Ave / Bunker Hill Station	01/05/21						
Complete Existing Little Tokyo Station, Track, MSE Wall Demolition	01/14/21						
Complete #8 Double Crossover Track	01/15/21			\bigcirc			
Complete Station Entrance Roof Deck at Historic Broadway Station	02/03/21						
Complete Station Entrance Equipment Access Walls at Historic Broadway Station	03/05/20						
Complete Plaza Deck at Grand Ave / Bunker Hill Station	03/08/21						
Complete Plaza Deck at Grand Ave / Bunker Hill Station	03/08/21						
Complete Sew er Relocation at Temple Street / Duco Yard	04/16/21						
Complete #5 Turnouts and Diamond Track	04/16/21						
◆ MTA Staff MTA Board Action	on X	FTA (Fed Administr	deral Transi ation)	t	abla	Utility Company	
Other Agencies Contractors "A" following date is actual and completed	*	Design Co				C0980 D/ Contracto	_

Major Equipment Delivery

Metro Supplied Equipment

Equipment	Initial	Scheduled	Scheduled
	Procurement	Delivery	Installation
LRT Vehicles	(NTP) 08/20/2012	Option 2 10/26/2020	N/A
Ticket Vending	~ 01/30/2018	07/08/19 A	05/25/2021
Machines		(warehoused)	~08/26/2021

PROJECT COST

Project Cost Analysis – 860228

REGIONAL CONNECTOR TRANSIT CORRIDOR PROJECT (860228)
COST REPORT

DOLLARS IN THOUSANDS

SCC CODE			FFGA ORIGINAL BUDGET BUDGET		CURRENT BUDGET		COMMITMENTS		EXPENDITURES		CURRENT FORECAST	
				PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
10	GUIDEWAYS & TRACK ELEMENTS	280,622	204,691	0	273,671	376	262,982	0	224,034	185	274,420	749
20	STATIONS, STOPS, TERMINALS, INTERMODAL	354,268	219,477	0	235,436	0	234,303	0	124,741	674	236,050	614
30	SUPPORT FACILITIES: YARDS, SHOPS, ADMIN, BLDGS	0	0	0	0	0	0	0	0	0	0	0
40	SITEWORK & SPECIAL CONDITIONS	141,785	422,453	0	628,356	2,872	588,694	172	514,048	-264	630,073	1,718
50	SYSTEMS	69,667	73,848	0	78,852	14	68,210	16	20,765	-433	77,619	-1,233
	CONSTRUCTION SUBTOTAL (10-50)	846,343	920,468	0	1,216,314	3,261	1,154,189	188	883,589	162	1,218,162	1,848
60	ROW, LAND, EXISTING IMPROVEMENTS	115,889	74,208	0	59,315	1	57,809	1	57,649	0	59,315	0
70	VEHICLES	16,275	16,275	0	16,275	0	16,275	0	9,468	0	16,275	0
80	PROFESSIONAL SERVICES	261,455	257,973	0	394,865	-210	350,597	1,460	324,820	-450	394,415	-450
	SUBTOTAL (10-80)	1,239,963	1,268,925	0	1,686,770	3,052	1,578,870	1,649	1,275,526	-288	1,688,168	1,398
90	UNALLOCATED CONTINGENCY	135,399	126,892	0	42,571	0	0	0	0	288	41,173	-1,398
100	FINANCE CHARGES	27,571	7,115	0	14,301	0	0	0	0	0	14,301	0
	TOTAL PROJECTS (10-100)	1,402,932	1,402,932	0	1,743,642	3,052	1,578,870	1,649	1,275,526	0	1,743,642	0
	ENVIRONMENTAL/PLANNING - 400228		6,075	0	6,075	0	6,075	0	6,075	0	6,075	0
	ENVIRONMENTAL/PLANNING - 460228		18,125	0	20,425	0	20,425	0	18,988	0	20,425	0
	TOTAL PROJECTS (EVN/PLAN'G)		24,200	0	26,500	0	26,500	0	25,063	0	26,500	0
	TOTAL	1,402,932	1,427,132	0	1,770,142	3,052	1,605,370	1,649	1,300,589	0	1,770,142	0

NOTE: EXPENDITURES ARE CUMULATIVE THROUGH NOV 2020.

METRO AND TRIBUNE AGREED ON REIMBURSEMENT OF ~\$1.6 MILLION RELATED TO 2ND/BROADWAY OVERBUILD.

Original Budget:

The Original Budget of \$1.427 billion reflects the April 2014 Board approved LOP Budget, plus finance costs of \$7.1 million.

Current Budget:

In January 2017, the Metro Board revised the LOP Budget for the Project 860228 to \$1.756 billion to reflect the current Project scope. Finance costs, estimated at \$14.3 million, are also reflected leading to a total of \$1.770 billion.

Commitments:

Overall commitments increased by \$3.1 million this month to \$1.61 billion which represents 90.7% of the Current Budget. The *overall* increase is related to RCC executed modifications, work orders from Third Parties, *and unencumbered work orders from BOE*.

Expenditures:

Expenditures are cumulative through *November* 2020 and increased by \$1.6 million this month for costs across the Project. \$1.30 billion in expenditures to date represent 73.5% of the Current Budget.

Current Forecast:

The total current forecast remains equal to the total current budget.

Project Cost Analysis - 861228

CONCURRENT NON-FFGA ACTIVITIES (861228)
PROJECT COST STATUS BY FTA SCC

SCC CODE		ORIGINAL BUDGET			COMMITMENTS		EXPENDITURES		CURRENT FORECAST		FORECAST
			PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
10	GUIDEWAYS & TRACK ELEMENTS	0	0	0	0	0	0	0	0	0	(
20	STATIONS, STOPS, TERMINALS, INTERMODAL	0	0	0	0	0	0	0	0	0	(
30	SUPPORT FACILITIES: YARDS, SHOPS, ADMIN, BLDGS	10,480	0	0	0	0	0	0	0	0	(
40	SITEWORK & SPECIAL CONDITIONS	0	0	0	0	0	0	0	0	0	(
50	SYSTEMS	0	0	5,950	0	2,750	0	1,217	0	5,950	(
	CONSTRUCTION SUBTOTAL (10-50)	10,480	0	5,950	0	2,750	0	1,217	0	5,950	
60	ROW, LAND, EXISTING IMPROVEMENTS	27,748	0	38,228	0	38,323	0	37,475	0	38,228	(
70	VEHICLES	0	0	0	0	0	0	0	0	0	(
80	PROFESSIONAL SERVICES	650	0	1,150	0	748	0	412	0	1,150	(
	SUBTOTAL (10-80)	38,878	0	45,328	0	41,822	0	39,103	0	45,328	(
90	UNALLOCATED CONTINGENCY	1,113	0	1,113	0	0	0	0	0	1,113	-
100	FINANCE CHARGES	0	0	0	0	0	0	0	0	0	-
	TOTAL PROJECTS (10-100)	39,991	0	46,441	0	41,822	0	39,103	0	46,441	
	861228 TOTAL	39,991	0	46,441	0	41,822	0	39,103	0	46,441	

NOTE: EXPENDITURES ARE CUMULATIVE THROUGH NOV 2020.

Original Budget:

The Original Budget reflects the Board approved LOP Budget established April 24, 2014.

Current Budget:

The budget reflects the addition of \$6.45 million added by the Metro Board in December 2019 for increased scope at the 7th/Metro Station to be performed by the Project.

Commitments:

No changes to commitments this month. The cumulative \$41.8 million through *November* 2020 represents 90.0% of the Current Budget.

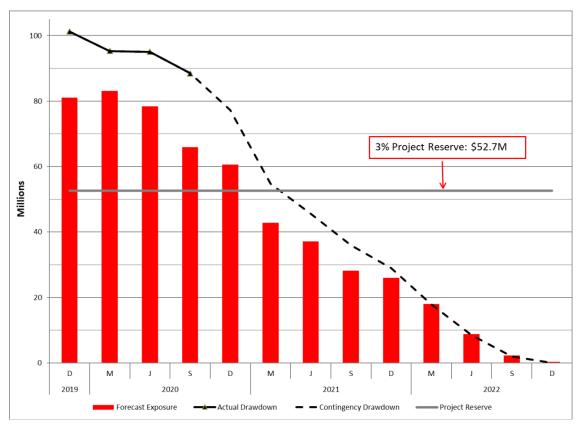
Expenditures:

No changes to expenditures this month. The cumulative \$39.1 million through November 2020 represent 84% of the Current Budget.

Current Forecast:

The total current forecast remains unchanged this month.





Cost Contingency Drawdown Analysis

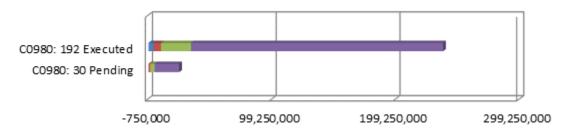
The Cost Contingency Drawdown curve reflects cost commitments and forecast exposure, thereby providing a depiction of overall contingency status. Basing the drawdown on exposures (issuances of change notices) rather than executed contract modifications eliminates the administrative processing time involved to finalize contract modifications from the drawdown projections. Planned expenditures per quarter have also been updated to reflect the current schedule and risks. The Project is expected to reach the 3% Project Reserve (Total Contingency) threshold mid-year 2021.

In *November*, there was a \$3.0 million contingency drawdown into executed modifications. Several large contract modifications are being negotiated and expected to be finalized next quarter. The remaining unallocated contingency is \$40.1 million which is forecast to be fully utilized by the completion of the project.

PROJECT COST CONTINGENCY										
DOLLARS IN THOUSANDS										
	Original Contingency	LOP Contingency	Previous Period	Current Period	To-Date	Remaining Contingency (Forecast)				
Unallocated Contingency	124,919	89,946	(49,061)	288	(48,773)	41,173				
Allocated Contingency	86,345	92,809	(49,469)	(3,284)	(52,752)	40,056				
Total Contingency	211,263	182,754	(98,530)	(2,995)	(101,525)	81,229				

Summary of Contract Modifications

Contract Modifications (MODs) by Cost Level



	C		
	192 Executed	30 Pending	Total
■ Under \$100K	4,136,486	74,528	4,211,014
■ \$100K to \$250K	6,055,022	1,347,000	7,402,022
■ \$250K to \$1M	24,162,351	3,541,000	27,703,351
Over \$1M	203,688,450	19,860,360	223,548,810
Total Contract MODs	238,042,309	24,822,888	262,865,197
Contract Award Amount	927,226,995	927,226,995	
% of Contract MODs	25.7%	2.7%	

Note:

- 1. Percent of Contract MODs equals the Total Contract MODs divided by the Contract Award Amount.
- 2. Pending Mods are under negotiation.

One hundred and ninety-two (192) changes with a total value of \$238.0 million have been executed since NTP of Contract C0980. An additional 30 changes, with a total estimated value of \$24.8 million, are pending.

DISADVANTAGED BUSINESS ENTERPRISE (DBE)

As of October 2020:

DBE Commitment – Design The percentage of funds apportioned to Design Contracts					
Current DBE Commitment Design Total DBE Committed Dollars divided by Total Contract Value for Design	\$14.5M (22.63%)				
Current DBE Participation Total amount paid to date to DBEs divided by the amount paid to date to Prime	24.30%				

Fourteen (14) Design DBE sub-consultants have been identified to date.

DBE Commitment – Construction The percentage of funds apportioned to Construction Contracts	18%
Current DBE Commitment Construction Contract commitment divided by current contract value for Construction	\$194.9M (18%)
Current DBE Participation Total amount paid to date to DBEs divided by the amount paid to date to Prime	17.68%

One hundred eight (108) Construction DBE sub-contractors have been identified to date.

PROJECT LABOR AGREEMENTS (PLA)

As of October 2020:

Targeted Worker Goal Construction work to be performed by residents from Economically Disadvantaged Area in the United States	40.00%
Targeted Worker Current Attainment	60.17%
Apprentice Worker Goal Construction work to be performed by Apprentices	20.00%
Apprentice Worker Current Attainment	19.77%
Disadvantaged Worker Goal Construction work to be performed by Disadvantaged Workers who are residents of the United States	10.00%
Disadvantaged Worker Current Attainment	11.18%

FINANCIAL/GRANT

Status of Funds by Source

November 2020

SOURCE	ORIGINAL BUDGET	TOTAL FUNDS ANTICIPATED	TOTAL FUNDS AVAILABLE	COMMITMENTS	%	EXPENDITURES \$	%	BILLED TO FUNDING SOURCE \$	%
FEDERAL - CMAQ	\$64.00	\$218.11	\$64.00	\$77.11	35%	\$50.90	23%	\$50.72	23%
FEDERAL - SECTION 5309 NEW STARTS	\$669.90	\$669.90	\$669.90	\$669.90	100%	\$506.39	76%	\$506.39	76%
FEDERAL - RIP	\$0.00	\$1.41	\$1.41	\$1.41	100%	\$1.41	100%	\$1.41	100%
MEASURE R - TIFIA LOAN****	\$160.00	\$141.89	\$141.89	\$141.89	100%	\$141.89	100%	\$141.89	100%
MEASURE R BONDS****	\$0.00	\$18.11	\$18.11	\$18.11	100%	\$0.62	3%	\$0.62	3%
STATE PROPOSITION 1A HSRB *	\$114.87	\$114.87	\$114.87	\$114.87	100%	\$114.87	100%	\$114.87	100%
STATE PROPOSITION 1B PTMISEA **	\$149.50	\$135.16	\$135.16	\$135.16	100%	\$135.16	100%	\$135.16	100%
STATE STIP RIP	\$2.59	\$17.00	\$15.90	\$17.00	100%	\$8.74	51%	\$7.74	46%
STATE CAPITAL PROJECT LOANS - OTHERS ***	\$132.47	\$274.83	\$274.83	\$274.83	100%	\$227.40	83%	\$224.14	82%
MEASURE R	\$27.57	\$0.00	\$0.00	\$0.00	0%	\$0.00	0%	\$0.00	0%
CITY OF LOS ANGELES	\$41.98	\$41.98	\$41.98	\$41.98	100%	\$41.98	100%	\$41.98	100%
ROW LEASE REVENUES	\$64.25	\$79.07	\$69.60	\$69.60	88%	\$27.73	35%	\$27.73	35%
GENERAL FUND - METRO	\$0.00	\$43.50	\$43.50	\$43.50	100%	\$43.50	100%	\$43.50	100%
TOTAL	\$1,427.13	\$1,755.84	\$1,591.16	\$1,605.37	91%	\$1,300.59	58%	\$1,296.15	74%

- NOTES:

 1. EXPENDITURES ARE CUMULATIVE THROUGH NOVEMBER 30, 2020.

 2. METRO AND TRIBUNE AGREED ON REIMBURSEMENT OF \$1.6 MILLION RELATED TO 2ND/BOARDWAY OVERBUILD.

 3. ORIGINAL BUDGET BASED ON FUNDING PLAN INCLUDED IN THE APPROVED FULL FUNDING GRANT AGREEMENT

 4. LACMTA RESERVES THE ABILITY TO UPDATE COSTS AND CHANGE FUND SOURCES AS REQUIRED.

 * STATE PROPOSITION 14 HIGH SPEED RAIL BONDS

 ** STATE PROPOSITION 15 PUBLIC TRANSPORTATION MODERNIZATION, IMPROVEMENT AND SERVICE ENHANCEMENT ACCOUNT

 *** OTHERS INCLUDE TDA ADMINISTRATION, AND NB PROPOSITION A ADMINISTRATION (FOR A TOTAL OF \$.255M)

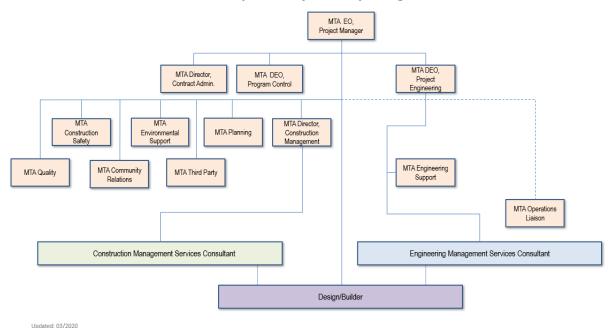
 **** OTHERS INCLUDE TDA ADMINISTRATION, AND NB PROPOSITION A ADMINISTRATION (FOR A TOTAL OF \$.255M)

 ******* TIFIA LOAN CLOSED ON AUGUST 27, 2020. BALANCE OF ORIGINAL TIFIA BUDGET WILL BE MEASURE R BONDS.

PROJECT ORGANIZATION AND STAFFING

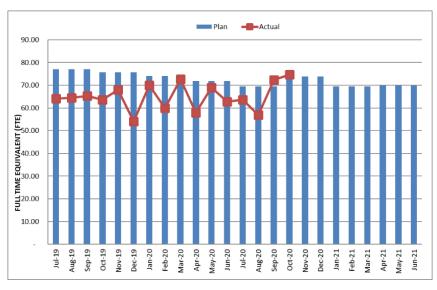
The D/B contract is being managed by a joint team of Metro and consultant personnel located at the Integrated Project Management Office (IPMO).

Regional Connector Transit Project Responsibility and Reporting Matrix



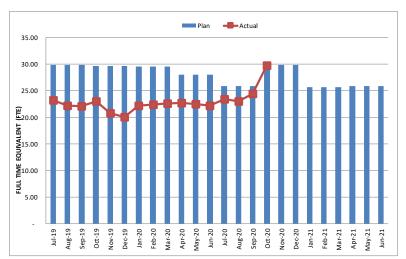
The overall FY21 Total Project Staffing plan averages 70.68 FTE's per month. The total actual project staffing for *October* 2020 was 74.77; 29.79 FTEs for Metro's Project Administration staff and 45 FTEs for consulting staff. Consulting staff FTEs are based on monthly invoice billable hours. Review of staffing plans is on-going to ensure staffing needs are appropriately managed.

Total Project Staffing – Metro and Consultants

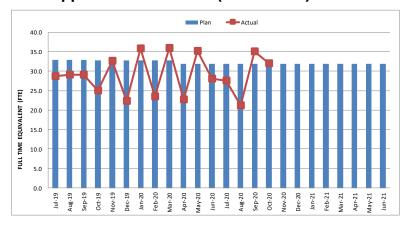


October 2020 actuals include 3.25 FTEs related to PMSS Services.

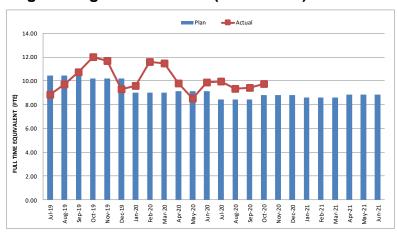
Metro Staff



CM Support Services Staff (Consultant)



Engineering Services Staff (Consultant)



Staffing by Group

The opposing graphs represent planned vs. actual staffing levels by group.

Metro staffing includes full-time staff located in the IPMO as well as part-time support located at Gateway Headquarters.

Staffing plans are developed for each fiscal year based on Project needs.

All above data through October 2020

REAL ESTATE

Open Real Estate Matters – Seven Parcels Remaining

City of Los Angeles (Mangrove Parcels)

No further action required on this parcel until June 2022.

Department of Water and Power 'Duco Yard' – DWP (RC-473)

 The Purchase Agreement has been reviewed and accepted by Metro. Adoption by the LADWP Board is still pending. There was no activity in October.

2nd and Hope

- Unknown Ownership Parcel Resolution of Necessity adopted, eminent domain complaint filed, pending court's approval serve Order of Possession through newspaper publication. An Order of Possession publication was approved by the court on August 6, 2020 and published August 10, 2020. The publication runs for four (4) weeks; 30 days thereafter LACMTA will request entry of default if no one answers. Pending expiration of publication period on September 9, 2020.
- CRA/LA Parcel CRALA accepted the offer and the agreement was submitted to their Board on June 4, 2020. CRA/LA Board approved the transaction on June 4, 2020; and presented to the Oversight Board on June 18, 2020. The Oversight Board approved the transaction, and the request was submitted to the Department of Finance (DOF) for approval. The DOF approved the disposition and CRA/LA signed the agreements and deed; will be sent to LACMTA for signature and payment processing the week of August 12, 2020. Currently in escrow, final escrow documents are pending. Escrow is anticipated to close within two (2) weeks of receiving CRA/LA signed documents.
- City of Los Angeles Parcel The City agreed to the transfer based on the City's and LACMTA's Memorandum of Agreement. The City finalized conveyance documents and is coordinating council action to approve There was no activity in October.

Tribune

• The Property swap for subsurface easement area agreements was finalized and signed by LACMTA; pending Tribune signatures.

QUALITY ASSURANCE

Metro QA performed the following activities during the month of September:

- Reviewed and provided comments on RCC's quality-related submittals
- Performed oversight verification of RCC's design and construction activities
- Reviewed test results for Portland Cement Concrete, Soils Testing, Asphalt Testing and Non-Destructive Testing of Welding
- · Attended "Readiness Review" meetings with RCC
- Metro QA conducted a surveillance (C980-Surv-2020-020) at AJK Communications during a materials inspection by RCC. The material that was received at the AJK warehouse was found to be acceptable, with no damage or shortages, and the surveillance was closed.

RCC NCR 101 was issued for a conduit being struck while drilling for dowels at the future Little Tokyo/Arts District Station. RCC submitted a disposition for the NCR, which was approved by the Engineer of Record and Metro.

RCC NCR 103 was issued for 1:40 Rail Cant not being achieved during Floating Slab construction on the left side track. RCC submitted a disposition which was approved by the Engineer of Record but rejected by Metro.

RCC NCRs 004, 047, 053, 054, 057, 064, 074, 083, 084, 086, 087, 092, 097 and 099 remain open with no change.

ENVIRONMENTAL

- Stormwater Pollution Prevention Plan (SWPPP) inspections of active Project work areas are conducted weekly by RCC. *Metro performs additional oversight inspections and shares observations with RCC.* RCC is still working on approval of a SWPPP amendment.
- Noise and vibration spot checks continue to be conducted weekly at multiple sensitive locations, and at locations of new activities along the alignment. RCC conducted weekly monitoring at active construction sites or when work and/or equipment changed. In addition, noise and vibration monitoring was also conducted continuously and data was gathered in an online system. RCC also provided a weekly compliance report.

There have been inquiries from stakeholders adjacent to the future Grand Av Arts/Bunker Hill Station; however, Metro/RCC's Community Relations continue to be responsive and actively address community concerns in coordination with Area Leads, Resident Engineers, and field staff with respect to each construction site.

- In November, the 30th Quarterly MMRP Update covering the period of May through July 2020 received a Compliant rating from the PMOC. On November 13, 2020 Metro submitted the 31st Quarterly MMRP Update covering the period of August through October 2020 to the FTA. Additionally, review of the 31st Quarterly MMRP Update covering the period August through October 2020 began.
- Three (3) historic period features were recorded during November. Feature 175, consisting of a brick wall foundation of a building, was encountered on November 13, 2020. Mapping and historic research revealed that these foundations belong to the Copp Building. Feature 175 does not appear to be eligible for either the CRHR or the NRHP. SHPO concurred with this determination on November 18, 2020. Feature 176, consisting of a brick wall over a concrete foundation of a building, was encountered on November 13, 2020. Mapping and historic research revealed that these foundations belong to the Crocker Building. Feature 176 does not appear to be eligible for either the CRHR or the NRHP. SHPO concurred with this determination on November 18, 2020. Feature 177, a remnant of a red brick and mortar basement wall, was encountered on November 23, 2020. It is unclear if Feature 177 is a remnant of the Copp Building or the earlier B'nai B'rith Synagogue (1872-1896), and further investigation is required through December.

CONSTRUCTION AND COMMUNITY RELATIONS

Construction Relations

- Responded and addressed Project related inquiries from the public received via the hotline, and email. The Little Tokyo Community Office is closed during the COVID-19 pandemic.
- Performed public outreach and construction coordination to impacted area stakeholders regarding the following construction activities: concrete placement throughout the alignment, planned street closures for street restoration: Central Av, Broadway, Flower St. utility relocation: Alameda St, Central Av, L Line (Gold) service interruption, steel removal and backfill activities on Flower St, Hope St pedestrian bridge construction and geotechnical monitor maintenance.
- Distributed fifteen (12) construction notices to the public on the above activities through email and made it available on the Project website and social media outlets.
- Coordinated with 88 stakeholders and presented virtually to five community organizations throughout the alignment on work activities referenced above.
- Hosted a project update webinar with members of the Regional Connector's Community Leadership Council and the general public in attendance. Covered the progress of construction throughout the alignment, including major activities at Central Av Hope Stand Broadway and the L Line (Gold) service interruption. Mitigations in place for businesses through Metro's Eat, Shop, Play Program were also discussed.
- Continue standing meetings with: LA City Council District 14, and the Mayor's Office.

Eat, Shop, Play - Construction Impact Business Mitigation Program Highlights

- Highlighted 12 businesses near the Project's alignment in eblasts and social media posts in 17 social media posts and one (1) electronic newsletter.
- Izakaya Gazen, NT Auto, KC Beauty Academy, Bunkado, The Library Store, (abeautifullife) jamaican café, CRFT by Maki, Anzen Hardware, Donatsu, Limerick's, Go For Broke National Education Center, Go Little Tokyo

Community Relations

Continued work with monthly virtual Little Tokyo Marketing & Advertisement/Go
Little Tokyo Task Force. The focus of the meeting was the kickoff of the Holiday
Market Place.

CREATIVE SERVICES

Art Program

- Reviewed and responded to porcelain enamel fabricator submittal and submittal responses.
- Coordinated design refinements and final photos with the Atomic Cafe Interpretive Graphic Display stakeholder group.
- Reviewed and responded to mosaic fabricator progress updates.
- Planned community engagement activities with Artists.
- Reviewed and responded to RCC PSR submittals.
- Continued assessment of Project operating impacts to signage systemwide.

SAFETY & SECURITY

C0980 Regional Connector

- In response to the COVID-19 pandemic, Project Safety Management continued to monitor compliance by RCC and IPMO staff with Federal, State, and City requirements for 'Essential Workers' on 'Critical Infrastructure' projects.
- Monitored RCC's pre-employment drug/alcohol testing and new employee safety orientation to ensure compliance with contract specifications.
- Conducted Project Safety Orientation for new Metro/Consultants and IPMO project staff. Training sessions included Safety Orientation, Underground Safety, and Self Rescuer Training.
- Participated in work plan reviews, daily crew safety meetings, and the RCC 'Safety Stand Down' sessions.
- Monitored construction field activities daily to ensure compliance with contract specifications. Participated with RCC staff in field safety inspection walks of multiple project worksites, laydown areas, and storage yards.
- Monitored Third Party contractor's work activities to ensure safety compliance.

Project Safety Record

- RCC reported one Recordable Injury in the month of November 2020.
- RCC reported 105,940 work hours for October 2020. RCC's total Contract to Date
 work hours through October 2020 are 4,387,865 with a total of 18 Recordable
 Injuries and no Lost Workday (Days Away) case injuries. The C0980 Contract
 Recordable Injury Rate is 0.82. The Bureau of Labor Statistics reports that the
 National Average Recordable Injury Rate is 2.5 for heavy civil construction projects.
- Total Contractors' Project to Date Work Hours, including both the C0980 and the completed C0981 AUR contract, through *October* 2020 is 4,498,924 hours with 19 recordable injuries. The Total Project Contractor Recordable Injury Rate is 0.84.
- Total Aggregate Project work hours for Contractors, Metro, and Support Services Consultants, through October 2020 is 5,378,997 with 20 Recordable Injuries and no Lost Workday (Days Away) injury cases. The Total Project Aggregate Safety Rate is 0.74.*

^{*} Using RIR method of calculating.

APPENDIX CHRONOLOGY OF EVENTS

June 2007 Began Alternatives Analysis study

January 2009 Board approval of Alternatives Analysis study and next phase

February 2009 Began Draft Environmental Impact Statement / Report (EIS /

EIR)

October 2010 Board approval of Draft EIS / EIR and selection of locally

preferred alternative

January 2011 FTA approval to Enter into Preliminary Engineering

January 2011 Began Preliminary Engineering

August 2011 Board authorized to solicit major D/B contract C0980

October 2011 Issued RFQs for D/B contract C0980

December 2011 Began Real Estate Acquisition

March 2012 Completed PE and began Advanced PE

April 2012 Board certification of Final EIS / EIR and adoption of project

April 2012 Began Final Design - Advanced Utility Relocations (AUR)

June 2012 FTA Record of Decision

August 2012 Issued RFQs for D/B contract C0980

January 2013 Issued RFPs for D/Build contract C0980

March 2013 Completed Final Design - Advanced Utilities Relocation (AUR)

May 2013 NTP for Construction Management Services contract MC070

June 2013 Beginning of AUR contract C0981R Bid Period

July 2013 Submitted TIFIA loan application

July 2013 Submitted first draft FFGA application to FTA for review

September 2013	Received proposals for D/B Contract C0980
September 2013	Submitted second draft FFGA application to FTA, incorporating FTA comments
October 2013	Submitted Application to FTA Requesting an FFGA
November 2013	Started Emergency Generator Replacement Tank at 2nd Street and Historic Broadway Station (LA Times Building)
December 2013	Issued "Notice of Intent to Award" letter to contract C0981R contractor Pulice Construction Inc.
January 2014	Awarded AUR contract C0981R to Pulice Construction Inc.
February 2014	Issued Notice to Proceed for AUR Contract C0981R
February 2014	FTA issued Full Funding Grant Agreement to Metro
March 2014	Issued Amendment # 11 for D/B Contract C0980
March 2014	Started Survey for AUR Contract C0981R
April 2014	Metro Board approved the award of D/B Contract C0980 and established a LOP Budget
May 2014	Awarded D/B Contract C0980 to Regional Connector Constructors, Joint Venture
June 2014	Obtained possession of the Mangrove property form the City of Los Angeles
July 2014	Issued Notice to Proceed for D/B contract C0980
August 2014	C0980 D/B Contractor (RCC) began Final Design
September 2014	Metro performed the ground-breaking ceremony for C0980 D/B Contract
October 2014	EN077 Contractor, Arcadis, removed the underground storage tank at LA Times Parking Lot
November 2014	C0981R AUR Contractor completed DWP power work at 1st St. and Alameda
December 2014	Metro completed Field Vibration Testing for existing Expo and Gold Lines
January 2015	Demolish Buildings at 1st/Central Station
February 2015	Metro approved the Baseline Schedule for C0980 D/B Contract

March 2015	RCC started Historic Broadway Station Site Move-In
April 2015	Metro terminated C0981R Contract for convenience
May 2015	RCC started pile installation at Mangrove Launch Pit
June 2015	RCC started decking for shoofly bridge (Pile Cap & Grade Beam)
July 2015	DWP Water started installing 36" Water Valve at Alameda St.
August 2015	RCC completed DWP Power work at Flower & 5th Street
September 2015	RCC started Phase 2 DWP Power Relocation work at Broadway (Behind K Rail).
October 2015	RCC started pile installation at 1st/Central Station
November 2015	RCC completed Central Ave Full Closure (Pile & Decking)
December 2015	Metro Board approved the increase (\$131.8M) of the Project LOP Budget to \$1,589.9 million.
January 2016	RCC began implementation of Bus Bridge # 1 (Shoofly Tie-In Work at Little Tokyo.
February 2016	RCC began implementation of full closure at 2nd/Broadway intersection.
March 2016	RCC completed Bus Bridge # 1 (Shoofly Tie-In at Little Tokyo) work.
March 2016	Excavation of 1st/Central Station was initiated.
April 2016	TBM (Tunnel Boring Machine) was delivered to the temporary storage site.
May 2016	Closed 1st Street between Alameda and Central Streets. Opened northbound 1st East of Alameda Street.
June 2016	RCC completed excavation at 1st/Central Station Box
June 2016	RCC began pile installation on west side of Flower Street between 4th and 5th Street
July 2016	RCC initiated pile installation at Historic Broadway Station (West Hammer Head)
July 2016	RCC Initiated CIP invert at 1st/Central Station Box
August 2016	RCC completed 36" waterline replacement at 1st/Alameda

September 2016	RCC completed temporary decking at 1st/Alameda intersection (Wye)
October 2016	Metro performed TBM lowering ceremony
October 2016	RCC completed CIP invert at 1st/Central Station Box
November 2016	RCC completed CIP invert at Mangrove Launch Pit and Wye
December 2016	RCC completed Phase 1, 2nd Street Decking in front of LA Times Bldg.
January 2017	Metro Board approved a LOP Budget increase
February 2017	RCC initiated TBM mining (1st – Left)
March 2017	RCC completed TBM mining under JVP (first 500 ft.)
March 2017	RCC completed temporary decking on Flower St. (between 4th and 5th)
April 2017	RCC completed sub-invert at TBM retrieval pit
April 2017	RCC completed CIP invert at Grand Av Arts/Bunker Hill Station Box
May 2017	RCC completed temporary decking at Historic Broadway Station
May 2017	RCC completed water relocation work along Flower Street
June 2017	RCC completed mining and broke through at Grand Av Arts/Bunker Hill Station
June 2017	Five-month full closure of 6th Street approved by LADOT, Caltrans and LADWP
July 2017	RCC completed TBM mining of the first tunnel
August 2017	RCC extracted TBM shields from the Retrieval Shaft
September 2017	RCC began TBM mining of the second tunnel (right)
October 2017	RCC completed TBM mining under JVP (first 500 ft.)
October 2017	RCC completed temporary decking on Flower St. (between 5th and 6th, deck beam 16 to deck beam 58)
November 2017	Completed five-month full closure of 6th Street

November 2017	Initiated underpinning related to the Historic Broadway Station
December 2017	RCC completed mining and broke through at Grand Av Arts/Bunker Hill Station (Right Tunnel)
January 2018	RCC completed TBM mining of the second tunnel (right)
February 2018	RCC began excavation of cross passages
February 2018	RCC began SEM canopy pipe installation
March 2018	RCC began tunnel invert concrete
March 2018	RCC completed infrastructure for power relocation work at 6th/Flower
April 2018	RCC completed entrance structure excavation of Historic Broadway Station
May 2018	RCC began SEM excavation
June 2018	LADWP Power completed cable pulling at 6 th /Flower
June 2018	Completed underpinning related to the Historic Broadway Station
July 2018	RCC completed station box excavation of Historic Broadway Station
August 2018	Completed entrance structure invert of Historic Broadway Station
September 2018	Completed temporary decking of Flower Street
October 2018	RCC started the CN 106.2 Final Design of the Revise Cable Transmission System for the Gold Line
October 2018	Metro completed approval of floating slab test results
October 2018	RCC completed SEM left drift excavation
October 2018	RCC completed Trainway Feeder duct bank at Flower St & 7th St
November 2018	RCC completed Little Tokyo / Arts District Station Box Excavation
November 2018	RCC completed Grand Av Arts/Bunker Hill Station East Platform Level Exterior Walls
December 2018	RCC completed SEM right drift excavation

December 2018	RCC completed the Historic Broadway Station west invert
December 2018	RCC started tunnel walkways between the future Little Tokyo/Arts District Station to Historic Broadway Station
December 2018	RCC started the future Little Tokyo/Arts District Station east invert
December 2018	RCC completed Grand Av Arts/Bunker Hill Station mezzanine concrete
January 2019	RCC completed Grand Av Arts/Bunker Hill Station invert concrete
January 2019	RCC completed SEM center top drift excavation.
January 2019	RCC started Little Tokyo/Arts District Station west cable pit and sump pit
February 2019	RCC completed SEM excavation
February 2019	RCC completed platform level exterior walls at Grand Av Arts/Bunker Hill Station
February 2019	RCC started fire protection in tunnels
March 2019	RCC completed Little Tokyo/Arts District Station invert concrete
March 2019	RCC completed Bored Tunnels walkway concrete
April 2019	RCC completed Grand Av Arts/Bunker Hill Station east concourse deck concrete
April 2019	RCC completed 1st Street Cut & Cover / U-Channel Level 1 excavation
May 2019	RCC completed North Flower Cut & Cover tunnel invert concrete
May 2019	RCC completed Wye Cut & Cover tunnel invert concrete
June 2019	RCC completed Right Tunnel floating slab curb
July 2019	RCC completed Left Tunnel floating slab curb
July 2019	RCC completed SEM Cavern concrete invert
August 2019	RCC completed 7th Street / Metro Center Wall Demolition
August 2019	RCC completed the Historic Broadway Station West Concourse Deck

September 2019	RCC completed Historic Broadway Station east invert
September 2019	RCC completed South Flower Cut & Cover tunnel excavation
October 2019	RCC completed Wye Tunnel Cut & Cover walls
October 2019	RCC completed Grand Av Arts/Bunker Hill Station concourse walls
November 2019	RCC completed Wye Tunnel Cut & Cover Roof Deck
November 2019	RCC completed SEM Cavern Exterior Walls
December 2019	RCC completed Little Tokyo/Arts District Station plenum deck concrete
January 2020	RCC completed SEM Cavern Interior Walls
January 2020	RCC completed 1st Street Tunnel Cut & Cover Roof Deck
February 2020	RCC completed Wye Cut & Cover Tunnel Pin Pile Removal
February 2020	RCC completed Grand Av Arts/Bunker Hill Station platform walls
March 2020	RCC completed Grand Av Arts/Bunker Hill Station lower ancillary level walls
March 2020	RCC completed SEM plenum deck
April 2020	RCC completed Historic Broadway Station west concourse exterior walls
April 2020	RCC completed Historic Broadway Station concourse deck
May 2020	RCC completed SEM Cavern Arch Walls
May 2020	RCC completed Grand Av Arts/Bunker Hill Station upper ancillary level walls
May 2020	RCC completed South Flower Cut & Cover invert
June 2020	RCC completed fabrication pre-cast floating slabs
June 2020	RCC completed North Flower Cut & Cover roof deck
July 2020	RCC completed Historic Broadway Station entrance concourse level walls

July 2020	RCC completed installation pre-cast floating slabs
August 2020	RCC completed Wye backfill, deck removal and paving.
September 2020	RCC completed Grand Av Arts/Bunker Hill Station upper roof deck
September 2020	RCC completed Little Tokyo/Arts District Station ancillary walls
September 2020	TIFIA loan paid off and account closed
October 2020	RCC completed Gold Line Communications Relocation Cutover
October 2020	RCC completed Flower Cut & Cover Tunnel Roof Deck
November 2020	RCC completed Little Tokyo/Arts District Station ancillary roof deck
November 2020	RCC completed Grand Av Arts/Bunker Hill Station ES1/ES2 walls
November 2020	RCC completed demolition of the Little Tokyo/Arts District Station and rail leads.