Maintenance and Material Management System (M3)

Oral Update for January 2006 Operations Committee





WEEKLY ASSESSMENT

19 JANUARY 2006

	Financial Status							
						STAFF LABOR		MAJOR ACT
			CASH FLOW			<u>COSTS (NOV)</u>		TIMEKEEP PILOT
	<u>NOV 2005 BALAI</u>	NCE	\$	310,926		\$241,015		TIMEKEEP
	LESS DEC 2005 A	MT	\$	168,587	9	\$ 9,791		
	BALANCE		\$	142,339		\$231,224		SAN GAB VALLE
	RISK RATING			LOW		NONE		WESTSID
	TOTAL RETENTION	ON	\$	878,367				CENTR/
ĺ	Bus	iness I		it Statu	S		1	<u>GATEW/</u> <u>CITIES</u>
	STARTED IMPLEMENTATION	IMPLEMENT <u>W/O</u> TIMEKEEPII			DAI US			<u>SOUTH</u> <u>BAY</u>
				RAIL WAYSID	€	RRC		SAN FERNA VALLE
				SAN FERNAND VALLEY	ð	GATEWAY CITIES		
				BUS FACILITIE	s	MATERIALS		
				SOUTH BAY		SAN GABRIEL VALLEY		ISSUES:
						RAIL FLEET SERVICES		
						WESTSIDE /CENTRAL		ACHIEVEN
						FACILITIES		
	Metro	RI	SK =		<mark>w</mark>	HIGH	Ch	anged Since

Schedule Status							
MAJOR ACTIVITY	TIMEFRAME	<u>COMMENTS</u>	<u>RISK RATING</u>				
<u>TIMEKEEPING</u> <u>PILOT</u>	JULY (REV 1)	COMPLETE	NONE				
TIMEKEEPING IMPLEMENTED	SEPTEMBER (REV 1)	COMPLETE	NONE				
SAN GABRIEL VALLEY	SEPT - OCT (REV 1)	COMPLETE	NONE				
<u>WESTSIDE /</u> CENTRAL	SEPT – OCT (REV 1)	COMPLETE	NONE				
<u>GATEWAY</u> <u>CITIES</u>	OCT - NOV	COMPLETE	NONE				
SOUTH BAY	OCT - NOV	COMPLETE	NONE				
SAN FERNANDO VALLEY	NOV – DEC	COMPLETE	NONE				

Schodula Status

Discussion

UES: Timekeeping Kiosk Reliability Close-Out Delay Claim M³ Users Group

CHIEVEMENTS: Rollout Payroll

Changed Since Last Report =



FUNCTIONAL STATUS BY LINES OF BUSINESS

19 JANUARY 2006

LINE OF → BUSINESS	RRC	MATERIAL	ROC		FACILITIES	WAY SIDE	NON REVENUE	BUS SECTOR	BUS SECTOR		BUS SECTOR		BUS FACILITIES	COMMENTS
MODULES♥				SERVICES				# 1	# 2	# 3	# 4	# 5		Ψ
Fleet Watch	n/a	n/a	n/a	n/a	n/a	n/a	5	5	5	5	5	5	n/a	Functionality Complete
Forecasting	n/a	5	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Functionality Complete
Preventative maintenance	5	n/a	n/a	5	5	5	5	5	5	5	5	5	5	Functionality Complete
Work Order	5	5	n/a	5	5	5	5	5	5	5	5	5	5	Functionality Complete
Inventory	5	5	n/a	5	5	5	5	5	5	5	5	5	5	Functionality Complete
Timekeeping	5	n/a	n/a	5	5	5	5	5	5	5	5	5	5	Functionality Complete
Warranty	5	5	n/a	5	5	5	5	5	5	5	5	5	5	Functionality Complete
Incident Reporting	n/a	n/a	5	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	Functionality Complete
Road Calls	n/a	n/a	n/a	n/a	n/a	n/a	5	n/a	5	5	5	5	n/a	Functionality Complete
Motor Pool	n/a	n/a	n/a	n/a	n/a	n/a	3	n/a	n/a	n/a	n/a	n/a	n/a	Enhancement Requested



Legend:

= Changed Since Last Report

3 = Application Effectively Rolled Out

1 = **Data Conversion is Approved**

4 = **Practical Usage Occurring**

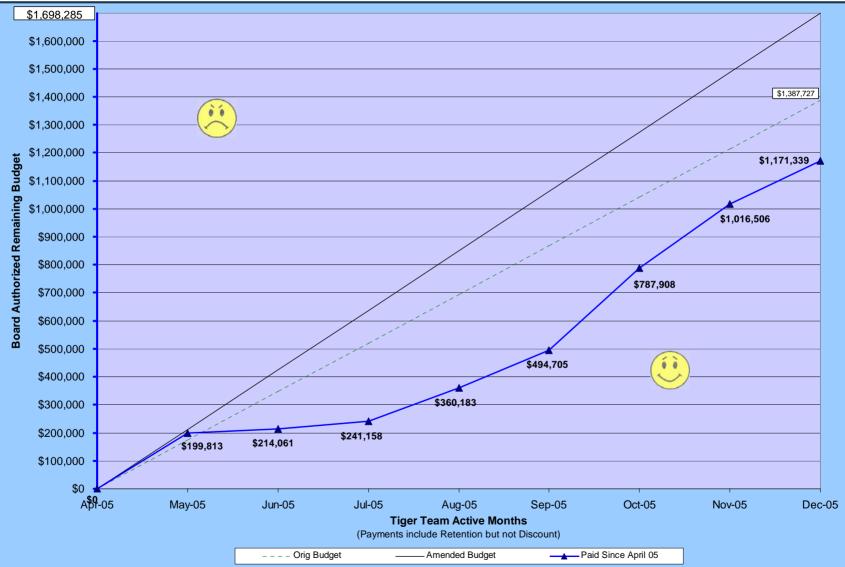
2 = Interface/Integration Work is Approved

5 = Business Unit Acceptance of Module



CUMULATIVE PAYMENTS AGAINST CONTRACT PRICE

19 JANUARY 2006

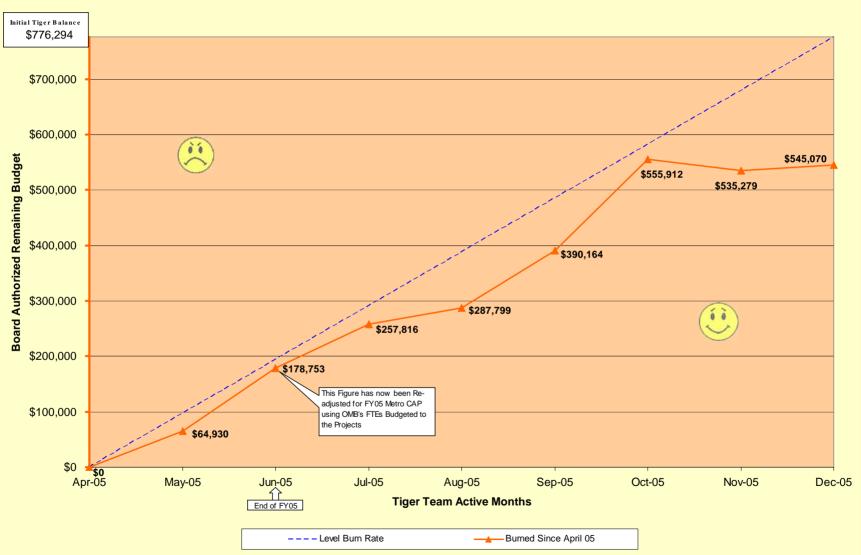


Metro



CUMULATIVE STAFF LABOR DOLLARS CHARGED

19 JANUARY 2006





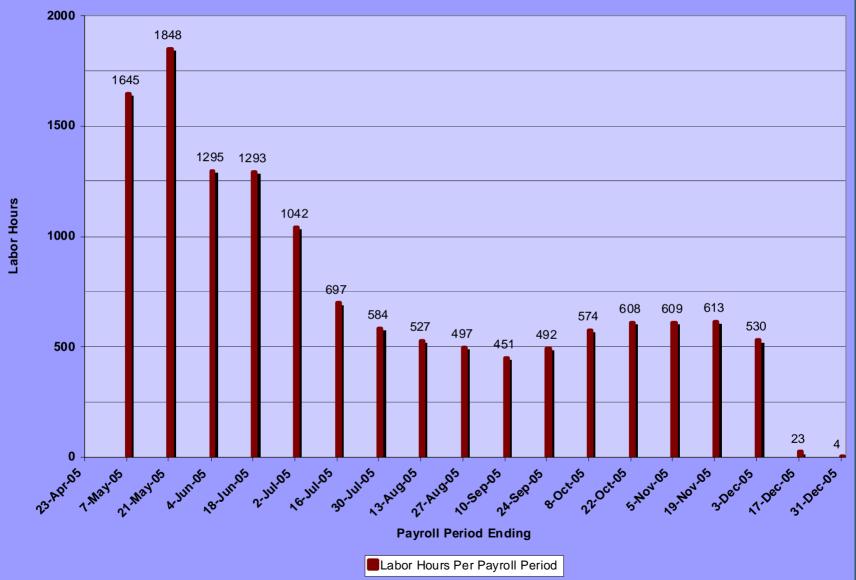


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Metro

PERIOD STAFF LABOR HOURS CHARGED

19 JANUARY 2006



5

 Board Authorized Board Authorized Board Authorized Sub-Total Board Authorized Sub-Total Board Authorized Board Authorized 1,698,285 Total Board Authorized 22,574,497 Total Obligated (\$ 22,484,970) Remaining Unobligated \$ 89,527 2% Credit Adjust For Early Payment 212,817 Total Unobligated Funds \$ 302,344 	CONTRACT BUD			ATUS
 Board Authorized \$ 1,900,000 Sub-Total Board Authorized \$ 20,876,212 Board Authorized \$ 1,698,285 Total Board Authorized \$ 22,574,497 Total Obligated (\$ 22,484,970) Remaining Unobligated \$ 89,527 2% Credit Adjust For Early Payment \$ 212,817 	(Life of Con	tra	act)	19 JANUARY 200
 Sub-Total Board Authorized \$20,876,212 Board Authorized \$1,698,285 Total Board Authorized \$22,574,497 Total Obligated (\$22,484,970) Remaining Unobligated \$89,527 2% Credit Adjust For Early Payment \$212,817 	 Board Authorized 	\$	18,976,2	212
 Board Authorized \$ 1,698,285 Total Board Authorized \$ 22,574,497 Total Obligated (\$ 22,484,970) Remaining Unobligated \$ 89,527 2% Credit Adjust For Early Payment \$ 212,817 	 Board Authorized 	<u>\$</u>	1,900,0	00
 Total Board Authorized \$ 22,574,497 Total Obligated (\$ 22,484,970) Remaining Unobligated \$ 89,527 2% Credit Adjust For Early Payment \$ 212,817 	 Sub-Total Board Authorized 	\$	20,876,2	212
 Total Obligated (\$ 22,484,970) Remaining Unobligated \$ 89,527 2% Credit Adjust For Early Payment 212,817 	 Board Authorized 	<u>\$</u>	1,698,	<u>285</u>
 Remaining Unobligated \$ 89,527 2% Credit Adjust For Early Payment<u>\$ 212,817</u> 	 Total Board Authorized 	\$	22,574,	,497
• 2% Credit Adjust For Early Payment <u>\$212,817</u>	 Total Obligated 	<u>(</u> \$	5 22,484 ,	<u>,970)</u>
	 Remaining Unobligated 	\$	89,	,527
 Total Unobligated Funds \$ 302,344 	 2% Credit Adjust For Early Paymen 	t <u>\$</u>	212,	<u>,817</u>
	 Total Unobligated Funds 	\$	302,	,344
 Pending Claims/Changes \$0 	 Pending Claims/Changes 	\$		0



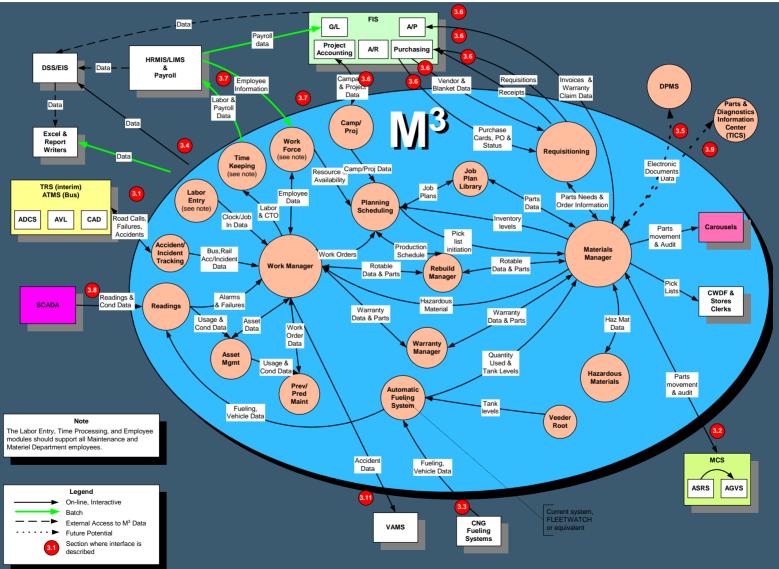
CONTRACT CASH FLOW (Life of Contract) 19 JANUARY 2006

- Board Authorized
- Board Authorized
- Total Board Authorized
- Amount Paid (As of 2/25/05 Invoice)
- Balance Board Authorized
- Board Authorized
- Balance Board Authorized
- Amount Paid (Through Nov 05)
- Remaining Balance

\$ 18,976,212 \$ 1,900,000 \$ 20,876,212 (\$ 20,420,466) (Including Retention) 455,746 \$ 1,698,285 2,154,031 \$ (\$ 2,011,692) (Including Retention) 142,339 \$



M3 SYSTEM DIAGRAM







FACT SHEET

7 SEPTEMBER 2005

CONTRACT OVERVIEW

CONTRACT VALUE	\$22,574,497
"LIFE OF PROJECT" BUDGET	\$32,700,000
TOTAL USERS	2,000
WORK LOCATIONS	29

PRIMARY ASSETS UNDER M3 MAINTENANCE

ATMS2,400)
Universal Fare System (UFS)5,400	,
40'/45'/60' Buses2,400)
Rail Rolling Stock (865, 2020, 2000, 2550)227	,
Non-Revenue Vehicles1,500)
Wayside Equipment20,000)
Facilities8,400)

SUPPORT HARDWARE Computer Terminals.....1,100

	0
Clock On/Off Terminals	85
Job On/Off Terminals20	
Fuel D. A. e	U
Fuel Data Collection Terminals4	2
Handheld Devices44	_
	0

DATA RECORDS	
Equipment Records100,000	
Annual Work Schedules40,000	
Annual Material Service Requests	,
Annual Work Orders350,000	,
Annual Rebuild Orders5,000	,
Timekeeping Transactions per Pay Period 1, 750,000	
Timesheets per Pay Period20,000	

SYSTEM INTERFACES

Advanced Transportation Management System (ATMS)Human Resources Management Information System (HR MIS)Labor Information Management System (LIMS)Payroll SystemFinancial Information System (FIS)Technical Information Center System (TICS)Automated Storage and Retrieval System (ASRS)Fuel Management System (Fleet Watch)

LINES OF BUSINESS SUPPORTED 13 Bus Divisions 4 Rail Divisions Regional Rebuild Center Rail Operations Center Rail Wayside Facilities (Central, Rail; & Bus) Non-Revenue Vehicles Material

 First Spear Implementation of "Touch Point" Software for Remote Kiosk
 Workstation Capability

First Spear Integration of an Existing Payroll System into their Timekeeping Module

First Spear Implementation of a Forecasting Module

First Spear Implementation of Work-Requested Module





ROAD CALLS

9 JUNE 2005

							ROA	D CA	LLS							
VMS																
					Home Div. 1 2 3 5 6 7 8 9 10 15	Total Road Calls in VMS 871 368 457 416 70 762 312 329 722 679	Screened Chargeable Road Calls 307 137 170 76 27 120 109 105 152 166	Total Screened Road Calls 705 294 188 264 30 196 145 273 243 197	Mean Miles Between Screened Chargeable Road Calls 3,100 4,455 4,320 10,599 6,592 6,999 7,095 8,280 6,951 6,055	Mean Miles Between Total Screened Road Calls 1,350 2,076 3,907 3,051 5,933 4,285 5,334 3,185 4,348 5,103	Total Vehicles Miles (M3) 951,840 610,346 734,448 805,509 177,986 839,850 773,377 869,450 1,056,541 1,005,205					
					1.0	000	470	404			1,067,436					
					18	909	178	481	5,997	2,219						
		1			18 Total	5,895	178 1,547	3,016	5,748	2,219 2,948	8,891,987					
				Number	Total				5,748						Number of	Avera
Total Vehicles Miles (M3)	Home Div.	Total M3 Road Call Work Orders	Mean Miles Between Total M3 Road Calls	Number of "No Problem Found" or "Driver Caused" Road Calls			1,547 Percent of Road Calls with	3,016	5,748			FTA Mean Miles Between Other System Failures	FTA Mean Miles Betwee n Total System Failures	Number of Road Calls Handled by FET's	Number of Buses Assigned to the Division on the Last day of Month	Avera of Ro Call Wor Orde per Assig d Bu
Vehicles Miles (M3) 951,840	Div. 1	Road Call Work Orders 975	Miles Between Total M3 Road Calls 976	of "No Problem Found" or "Driver Caused" Road Calls 196	Total Percent (%) of "No Problem Found" or "Driver Caused" Road Calls 20.10%	5,895 Number of Road Calls with Replacement Bus 522	1,547 Percent of Road Calls with Replacement Bus 53.54	3,016 M FTA Major System Failures* 213	5,748 3 FTA Other System Failures 215	2,948 FTA Total System Failures 428	8,891,987 FTA Mean Miles Between Major System Failures 4,469	Mean Miles Between Other System Failures 4,427	Mean Miles Betwee n Total System Failures 2,224	of Road Calls Handled by FET's 296	Buses Assigned to the Division on the Last day of Month 274	of Ro Call Wor Orde per Assig d Bu 3.
Vehicles Miles (M3) 951,840 610,346	Div. 1 2	Road Call Work Orders 975 430	Miles Between Total M3 Road Calls 976 1,419	of "No Problem Found" or "Driver Caused" Road Calls 196 123	Total Percent (%) of "No Problem Found" or "Driver Caused" Road Calls 20.10% 28.60%	5,895 Number of Road Calls with Replacement Bus 522 216	1,547 Percent of Road Calls with Replacement Bus 53.54 50.23	3,016 M FTA Major System Failures* 213 113	5,748 3 FTA Other System Failures 215 95	2,948 FTA Total System Failures 428 208	8,891,987 FTA Mean Miles Between Major System Failures 4,469 5,401	Mean Miles Between Other System Failures 4,427 6,425	Mean Miles Betwee n Total System Failures 2,224 2,934	of Road Calls Handled by FET's 296 141	Buses Assigned to the Division on the Last day of Month 274 205	of Ro Call Wor Orde per Assig d Bu 3.
Vehicles Miles (M3) 951,840 610,346 734,448	Div. 1 2 3	Road Call Work Orders 975 430 490	Miles Between Total M3 Road Calls 976 1,419 1,499	of "No Problem Found" or "Driver Caused" Road Calls 196	Total Percent (%) of "No Problem Found" or "Driver Caused" Road Calls 20.10% 28.60% 21.22%	5,895 Number of Road Calls with Replacement Bus 522 216 324	1,547 Percent of Road Calls with Replacement Bus 53.54 50.23 66.12	3,016 M FTA Major System Failures* 213	5,748 3 FTA Other System Failures 215 95 160	2,948 FTA Total System Failures 428 208 278	8,891,987 FTA Mean Miles Between Major System Failures 4,469 5,401 6,224	Mean Miles Between Other System Failures 4,427 6,425 4,590	Mean Miles Betwee n Total System Failures 2,224 2,934 2,642	of Road Calls Handled by FET's 296 141 88	Buses Assigned to the Division on the Last day of Month 274	of Ro Call Wor Orde per Assig d Bu 3. 2.
Vehicles Miles (M3) 951,840 610,346	Div. 1 2	Road Call Work Orders 975 430 490 465	Miles Between Total M3 Road Calls 976 1,419	of "No Problem Found" or "Driver Caused" Road Calls 196 123 104	Total Percent (%) of "No Problem Found" or "Driver Caused" Road Calls 20.10% 28.60%	5,895 Number of Road Calls with Replacement Bus 522 216	1,547 Percent of Road Calls with Replacement Bus 53.54 50.23	3,016 M FTA Major System Failures* 213 113 118	5,748 3 FTA Other System Failures 215 95	2,948 FTA Total System Failures 428 208	8,891,987 FTA Mean Miles Between Major System Failures 4,469 5,401	Mean Miles Between Other System Failures 4,427 6,425	Mean Miles Betwee n Total System Failures 2,224 2,934	of Road Calls Handled by FET's 296 141	Buses Assigned to the Division on the Last day of Month 274 205 214	of Ro Call Wor Orde pe Assig d Bu 3 2 2 2
Vehicles Miles (M3) 951,840 610,346 734,448 805,509	Div. 1 2 3 5	Road Call Work Orders 975 430 490 465	Miles Between Total M3 Road Calls 976 1,419 1,499 1,732	of "No Problem Found" or "Driver Caused" Road Calls 196 123 104 173	Total Percent (%) of "No Problem Found" or "Driver Caused" Road Calls 20.10% 28.60% 21.22% 37.20%	5,895 Number of Road Calls with Replacement Bus 522 216 324 237	1,547 Percent of Road Calls with Replacement Bus 53.54 50.23 66.12 50.97	3,016 M FTA Major System Failures* 213 113 118 113	5,748 3 FTA Other System Failures 215 95 160 121	2,948 FTA Total System Failures 428 208 278 234	8,891,987 FTA Mean Miles Between Major System Failures 4,469 5,401 6,224 7,128	Mean Miles Between Other System Failures 4,427 6,425 4,590 6,657	Mean Miles Betwee n Total System Failures 2,224 2,934 2,642 3,442	of Road Calls Handled by FET's 296 141 88 140	Buses Assigned to the Division on the Last day of Month 274 205 214 244	of Ro Call Wor Orde Assig d Bu 3 2 2 2 1 1
Vehicles Miles (M3) 951,840 610,346 734,448 805,509 177,986 839,850 773,377	Div. 1 2 3 5 6 7 8	Road Call Work Orders 975 430 490 465 118 860 378	Miles Between Total M3 Road Calls 976 1,419 1,499 1,732 1,508 977 2,046	of "No Problem Found" or "Driver Caused" Road Calls 196 123 104 173 60 346 77	Total Percent (%) of "No Problem Found" or "Driver Caused" Road Calls 20.10% 28.60% 21.22% 37.20% 50.85% 40.23%	5,895 Number of Road Calls with Replacement Bus 522 216 324 237 35 374 227	1,547 Percent of Road Calls with Replacement Bus 53.54 50.23 66.12 50.97 29.66 43.49 60.05	3,016 FTA Major System Failures* 213 113 113 118 112 68	5,748 3 FTA Other System Failures 215 95 160 121 17 121 117	2,948 FTA Total System Failures 428 208 278 234 25 233 185	8,891,987 FTA Mean Miles Between Major System Failures 4,469 5,401 6,224 7,128 22,248 7,499 11,373	Mean Miles Between Other System Failures 4,427 6,425 4,590 6,657 - - 6,941 6,610	Mean Miles Betwee n Total System Failures 2,224 2,934 2,642 3,442 7,119 3,605 4,180	of Road Calls Handled by FET's 296 141 88 140 38 140 38 173 109	Buses Assigned to the Division on the Last day of Month 274 205 214 205 214 244 78 262 193	of Rc Cal Wor Orde pe Assig d Bu 3 2 2 2 1 1 3 3 1
Vehicles Miles (M3) 951,840 610,346 734,448 805,509 177,986 839,850 773,377 869,450	Div. 1 2 3 5 6 6 7 7 8 9	Road Call Work Orders 975 430 490 465 118 860 378 331	Miles Between Total M3 Road Calls 976 1,419 1,499 1,732 1,508 977 2,046 2,627	of "No Problem Found" or "Driver Caused" Road Calls 196 123 104 173 60 346 777 80	Total Percent (%) of "No Problem Found" or "Driver Caused" Road Calls 20.10% 28.60% 21.22% 37.20% 50.85% 40.23% 20.37% 24.17%	Number of Road Calls with Replacement Bus 522 216 324 237 35 374 227 238	1,547 Percent of Road Calls with Replacement Bus 53.54 50.23 66.12 50.97 29.66 43.49 60.05 71.90	3,016 FTA Major System Failures* 213 113 118 113 8 112 68 68	5,748 3 FTA Other System Failures 215 95 160 121 177 121 117 102	2,948 FTA Total System Failures 428 208 278 234 25 233 185 170	8,891,987 FTA Mean Miles Between Major System Failures 4,469 5,401 6,224 7,128 22,248 7,499 111,373 12,786	Mean Miles Between Other System 4,427 6,425 4,590 6,657 - 6,941 6,610 8,524	Mean Miles Betwee n Total System Failures 2,224 2,934 2,642 3,442 7,119 3,605 4,180 5,114	of Road Calls Handled by FET's 296 141 88 140 38 140 38 173 109 42	Buses Assigned to the Division on the Last day of Month 274 205 214 244 78 262 193 208	of Rc Cal Wor Orde Assig d Bu 3 3 2 2 2 1 1 3 3 1 1 1
Vehicles Miles (M3) 951,840 610,346 734,448 805,509 177,986 839,850 773,377 869,450 1,056,541	Div. 1 2 3 5 6 7 8 9 10	Road Call Work Orders 975 430 490 465 118 860 378 331 792	Miles Between Total M3 Road Calls 976 1,419 1,499 1,732 1,508 977 2,046 2,627 1,334	of "No Problem Found" or "Driver Caused" Caused" Caus 196 123 104 173 600 346 777 80 418	Total Percent (%) of "No Problem Found" or "Driver Caused" Road Calls 20.10% 28.60% 21.22% 37.20% 50.85% 40.23% 20.37% 24.17% 52.78%	Sumber of Road Calls with Replacement Bus522 21622632423735374227238381	1,547 Percent of Road Calls with Replacement Bus 53.54 50.23 66.12 50.23 66.12 50.23 66.12 50.97 29.66 43.49 60.05 71.90 48.11	3,016	5,748 3 FTA Other System Failures 215 95 160 121 177 121 117 102 128	2,948 FTA Total System Failures 428 208 278 234 25 233 185 170 194	8,891,987 FTA Mean Miles Between Major System Failures 4,469 5,401 6,224 7,128 22,248 7,499 111,373 12,786 16,008	Mean Miles Between Other System Failures 4,427 6,425 4,590 6,657 - 6,941 6,610 8,524 8,254	Mean Miles Betwee n Total System Pailures 2,224 2,934 2,422 3,442 7,119 3,605 4,180 5,114 5,446	of Road Calls Handled by FET's 296 141 888 140 388 173 109 422 162	Buses Assigned to the Division on the Last day of Month 274 205 214 244 78 262 193 208 208 296	of Rc Cal Wor Orde Assig d Bu 3 3 2 2 2 1 1 1 1 3 3 1 1 2 2 2 2 1 1 1 2 3 3 1 1 2 2 2 2
Vehicles Miles (M3) 951,840 610,346 734,448 805,509 177,986 839,850 773,377 869,450	Div. 1 2 3 5 6 6 7 7 8 9	Road Call Work Orders 975 430 490 465 118 860 378 331	Miles Between Total M3 Road Calls 976 1,419 1,499 1,732 1,508 977 2,046 2,627	of "No Problem Found" or "Driver Caused" Road Calls 196 123 104 173 60 346 777 80	Total Percent (%) of "No Problem Found" or "Driver Caused" Road Calls 20.10% 28.60% 21.22% 37.20% 50.85% 40.23% 20.37% 24.17%	Number of Road Calls with Replacement Bus 522 216 324 237 35 374 227 238	1,547 Percent of Road Calls with Replacement Bus 53.54 50.23 66.12 50.97 29.66 43.49 60.05 71.90	3,016 FTA Major System Failures* 213 113 118 113 8 112 68 68	5,748 3 FTA Other System Failures 215 95 160 121 177 121 117 102	2,948 FTA Total System Failures 428 208 278 234 25 233 185 170	8,891,987 FTA Mean Miles Between Major System Failures 4,469 5,401 6,224 7,128 22,248 7,499 111,373 12,786	Mean Miles Between Other System 4,427 6,425 4,590 6,657 - 6,941 6,610 8,524	Mean Miles Betwee n Total System Failures 2,224 2,934 2,642 3,442 7,119 3,605 4,180 5,114	of Road Calls Handled by FET's 296 141 88 140 38 140 38 173 109 42	Buses Assigned to the Division on the Last day of Month 274 205 214 244 78 262 193 208	of Ro Call Wor Orde per Assig d Bu

Metro

* FTA System Failures - Mechanical Road Calls did not complete the trip (with Bus Exchanged)



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Metro

MATERIALS MANAGEMENT

COMPARISON

12 JULY 2005

-			
	MMS	M ³	ΙΜΡΑϹΤ
	Purchases Processed Weekly	Purchases Processed Daily	Reduced Cycle Time & Inventory Investment
	Management Information Limited	Management Information Robust	Better & More Timely Decisions
	Forecasts Based On Historical Demand	Forecasts Based On Future Demand	Reduced Inventory Cost & Improved Support
	No Capability To Manage Backorders	Backorders Easily Managed & Issued In Priority Order	Minimizes Stock Outs, Better Customer Support



WARRANTY MANAGEMENT

COMPARISON

3

11 AUGUST 2005

VMS

Minimal Warranty Visibility (Field Repairs)

Claims Info Lags Component Movement To Warranty Section

Division Has Limited Visibility Into Warranty Process

No Warranty Linkage Between Component And Repair

Metro

Complete Warranty Visibility (Work Order Attached To Warranty Claim

Claims Info Precedes Component Movement To Warranty Section

Division Has Full Visibility Into Warranty Status

Division Alerted To Component's Warranty Status

Change/Benefit

Fleet Failure Rate Data Improved. Increased Labor And Parts Cost Recovery

Better Component Control. Reduced Repair Cycle. Increased Warranty Recovery Based upon Electronic Work Order Info

Increased Confidence And Participation In Warranty Process. Greater Warranty Recovery

Increased Part's Recovery Cost Through Use Of Component Warranties.

SPEAR DELIVERABLES

- System Acquisition Services
 - Hardware, software
- Implementation and Integration Services
 - Hardware, S/W, Business Process,I/F, Data conversion, Training, Testing
 - Project Management, Documentation,
- System Rollout Services
- Post Implementation Support Services



M3 CLOSE OUT

CRITERIA	CRITERIA DEFINITION
Electronic Data Conversion 1	Represents approved data conversion work for implementation phase
Interfaces 2	Represents approved interface / integration work for implementation phase
Implementation 3	Represents effective rollout of M3 applications, data conversion requirements, and interface/integration specifications.
Final M3 Testing 4	Represents final debugging, error resolution and corrections to M3 Implementation Represents practical use of M3
Post Implementation 5	Represents services to augment the effective implementation of M3 Represents business unit acceptance of M3 implementation
M3 Contract Closeout	Represents final contract closeout activities

