VISA TAP Co-branded Card

Operations Committee



September 18, 2008



Visa - TAP Pilot

A potential business case that benefits the unbanked community that ride public transit in Los Angeles County:

- \$789 is spent yearly by the un-banked to cash checks, pay fees for money orders, etc.
- California check cashing charges:
 - 3% with ID for payroll or government checks.
 - 12% the face value of a personal check.
 - A person cashing two \$800 paychecks monthly would spend \$576 in fees in one year.



Visa – TAP Pilot

- Consumers that do not have a credit card or prepaid card cannot participate in or enjoy products and services the banked takes for granted:
 - Pay a bill by phone
 - Shop on lone
 - Rent a car or DVD
 - Pay for movie tickets
- The un-banked consumer lacks security they need to carry large amounts of cash.



Visa – TAP Pilot

A unique and compelling dual application smart card product has been developed for LACMTA and Regional TAP participants:

Instant Ready Visa – TAP Card

- Can be purchased in less than
 1 minute from kiosk
- Activated and ready to use on issuance
- Anonymous NO ID required
- \$4.95 purchase fee
- Load limit \$10 \$500
- Free reloads at kiosks
- Can be used anywhere Visa is accepted

Personalized Visa TAP Card

- Acquired on line or by phone
- Personalized name on card
- No purchase fee
- Load limit of \$9,999
- PIN provided, Debit & ATM access
- Free reload at kiosks
- Can be used anywhere Visa is accepted



Visa - TAP Pilot

- Visa TAP cardholders can enjoy benefits of usage without requiring credit approval or credit risks.
- Because it's prepaid, cardholder are never charged overdraft, interest or insufficient funds fees.
- Cardholders are able to spend when they want, where they want in both transit and retail.
- Free direct deposit for automatic paycheck deposit saves hundreds in annual fees.
- Free reloads at kiosks make the Visa TAP card the lowest reload fee card on the market today.



Purpose & Goals of Visa – TAP Prepaid card

- Visa TAP pilot to determine if a pre-paid payment card is successful in Los Angeles:
- 1. As a transit payment card and;
- 2. As a general purpose card in the retail domain.
- In the USA, the only other such "pilot" is in New York City, limited to one rail line. It has been very successful.
- Across the USA, Los Angeles will have the only program focused on BUS riders with pre-paid smart cards.



Basis of the Pilot – type of cards

Premise:

- 10% of customers will use the product exclusively for transit.
- 90% will use the product in both transit & retail (General Use).

Two card types:

- 1. Anonymous Instant Ready cards
- 2. Personalized cards with individual name





Basis of Pilot – 40 proven kiosks



The ReadySTATION becomes the "bank" for the self banked

- Instant/anonymous card issuance
- Reloads
- Cash bill pay (optional)
- Builds higher repeat business
- Self-service technology –English & Spanish
- Ease of use, no lines
- Privacy
- Proven consistent customer experience

Performance Metrics – 12 month pilot

- 1. Issue 16,800 Anonymous instant cards
- Verify 4 non-transit usage per month
- Verify 2 transit usage per month
- 2. Issue 8,400 Personalized (registered) cards
- Verify 4 non-transit usage
- Verify 2 transit usage per month
- Reload cash once per month
- Use at ATM once per month



Post Pilot Revenue Projections to LACMTA

Increase the number of kiosks from 40 to 50 machines

LA Metro Post Pilot Projections

Economic Model

	Year 1	Year 2	Year 3	
Cards Issued & Active (Qty) ^{1, 2, 3}				
Instant Cards	43,125	45,000	45,000	
Personalized Cards	33,406	54,823	70,992	
Total Cards	76,531	99,823	115,992	
Financial Summary	Yr 1	Yr 2	Yr 3	Total
		–	•	
Revenue share paid to LA Metro (4)	\$1,144,820	\$2,773,252	\$3,857,625	\$7,775,698

Notes:

- 1) Instant Cards: 75 cards per month years 1/2/3 @ 50 ReadySTATIONs
- 2) Personalized Cards: Issued as upgrade from Instant Card, online or phone orders
- 3) Personalized Cards Active by Year: 1st year 33,406; 2nd year 54,823; 3rd year 70,992
- 4) LA Metro receives 50% of revenues earned on the following fees: monthly account maintenance, ATM transactions, and reloads outside of transit



Post Pilot Revenue Projections based on 50 Kiosks

