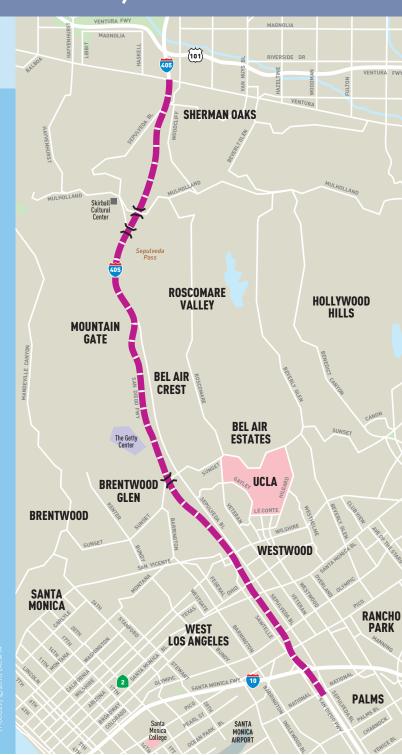


I-405 Sepulveda Pass Improvements Project

MONTHLY PROJECT STATUS REPORT







INTERSTATE 405 SEPULVEDA PASS IMPROVEMENTS PROJECT

MONTHLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH GRANTS FROM THE FEDERAL HIGHWAY ADMINISTRATION (FHWA) AND THE AMERICAN RECOVERY AND REINVESTMENT ACT (AARA) AND FUNDS FROM THE STATE OF CALIFORNIA.

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I-405 Sepulveda Pass Improvements Project Monthly Project Status Report

PROJECT OVERVIEW & STATUS

The I-405 Sepulveda Pass Improvements Project will add a 10-mile HOV lane and improve supporting infrastructure such as ramps, bridges and sound walls on the San Diego Freeway (I-405); while widening lanes from the Santa Monica Freeway (I-10) to Ventura Freeway (U.S. 101). This project will reduce existing and forecasted traffic congestion on the I-405 and enhance traffic operations by adding freeway capacity in an area that experiences heavy congestion. In addition to these modifications, the project will improve both existing and future mobility and enhance safety throughout the corridor. Project benefits include a decrease in commuter time, reduce air pollution, and promote ridesharing. The I-405 Sepulveda Pass Improvements Project features include:

- Add a 10-mile HOV lane on the northbound I-405 between the I-10 and US-101 freeways
- Remove and replace the Skirball Center, Sunset Blvd. and Mulholland Dr. Bridges
- Realign 20 on and off ramps
- Widen 20 existing overpasses and structures
- Construct approximately 18 miles of retaining walls and sound walls

Interstate 405 (I-405), also known as the San Diego Freeway, is a north/south route classified as an interstate/interregional loop freeway. It is part of the National Highway System (NHS), originating at the I-5 in Orange County in the City of Irvine and terminating at the I-5 in Los Angeles County, in the City of Los Angeles near the community of Mission Hills. The high-occupancy vehicle (HOV) lanes on I-405 are currently operating in both northbound and southbound directions from the county line of Orange County to north of I-105; from north of Burbank Boulevard to Route 118; and in the southbound direction from Waterford Street to north of Burbank Boulevard.

The design-build contract Notice to Proceed (NTP) was given on 6/2/2009, with commencement of contract time (1550 calendar days) on August 31, 2009. Substantial completion is currently expected to occur in May 2013, with final acceptance of the project required by November 27, 2013.

The General Services Administration (GSA) properties acquisition is finally moving forward. The Project obtained partial access in June 2011 and signed the Memorandum of Understanding (MOU) in late August 2011. The Getty agreement has been signed. Reversible Lane project changes and identifying all utility relocations and their impact to the project are being resolved. It appears costs may prevent I-405 Project from implementing the Reversible Lane Project, but by late September 2011, the Project should have answers to costs and direction to Kiewit. The critical area for the project is the acquisition of the Veterans Administration (VA) property. Contractually, the delay in acquisition of the VA property started on June 1, 2011. Project has significant support from local officials, Caltrans, and FHWA, however it will be a challenge to resolve VA legislation that precludes VA property transfer. Caltrans is working on obtaining a License to Enter and Construct from VA. This would resolve the VA ROW issue, if it happens. The Recovery Schedule is complete except there are areas that the Project believes could be mitigated to keep the Contractual Substantial Completion date of May 31, 2013. The I-405 Project alignment adjacent to the Getty has passed the 100% design and is continuing toward RFC of the entire package with procurement starting on the critical wall located at the north-end of Getty. This work is well underway at Wall 1827 and Kiewit is ahead of schedule on construction of this wall.

The I-405 Project is proposing a 3rd lane from Skirball Off-Ramp to Skirball Overcrossing which was not clearly identified in the information for Bidders plans but is required to make

PROJECT OVERVIEW & STATUS (Cont'd)

the traffic in the northbound Sepulveda work between Skirball Ramp Terminus and Skirball Bridge. This change should be submitted for Metro Board approval in October 2011.

Caltrans, Metro, and Kiewit are being sued because of the potential that the project may have cut-off the developer's access in the Getty Trailhead Area near Bel Air Crest. Metro and Caltrans are working to have a meeting with the Counsel to decide on course of action, which will take place late September 2011. Project is considering issuing a stop work order to Kiewit for Retaining Wall 1836 to avoid permanent build on potential easement.

The Walls 1720/1730 have been excavated to the roadway level and the old walls have been demolished. This work has recovered several months of schedule time and is moving in the right direction but mistakes in the plans are causing redesign and slower pace. The Sunset Bridge major deck pour was completed in August 2011, and the Skirball Bridge deck pour is scheduled for mid-September 2011. At this time, Kiewit's overall construction has turned the corner and they are making significant progress. Within couple of months we should know if their progress can carry through and complete by May 2013 or earlier.

Key project activities for August 2011 include:

 Retaining Walls 1720/1730 adjacent Sound Wall maintenance issues between Caltrans and City Staff has not been resolved. Numerous meetings have not resolved these issues and regardless of the lack of decision, the Project will construct the walls.

Caltrans ROW appraisal process for temporary and permanent easements continues and is well underway. The Project has obtained Right-of-Entry (ROE) for Kiewit on all the required parcels. Kiewit extended Temporary Construction Easement (TCE) limits beyond the ROE agreements. This has potential impact to the appraisal process which is being managed by Caltrans. Caltrans is in the process of initiating new appraisals for all the affected parcels. Changes in the lateral walls are slowing the progress on these walls.

PROJECT OVERVIEW & STATUS (Cont'd)

- Widening of Sepulveda between Montana and Church to accommodate the COLA requests for standard lanes and shoulders. Part of the potential costs will be through a Change Order and Provisional Sums are involved as well as increases and decreases in baseline costs which are making this not a straightforward process. Metro Contract Administration has asked that this issue be addressed as a change and the Project is working to process it through the system. The Change Notice has been processed, Metro Contracts Administration has determined the merit, and County Counsel has approved this change. The Metro Board approved this change and Metro is tracking the issue. The cost estimate was expected to be finalized by end of June 2011, but Kiewit has been slow in resolving costs with Metro and Project is pushing Kiewit to expedite the process.
- The existing 12' X 12' Reinforced Concrete Box under Sepulveda Blvd. has been incorporated into Kiewit's design and the construction work was incorporated in their schedule. Metro is working with Kiewit to finalize costs but have only received ROM estimate to date. The cost estimate is expected to be finalized by end of September 2011.
- Kiewit completed the Recovery Schedule and Metro approved it. A few activities have caused the completion date to move to August 2013 but the Project has identified ways to remedy the situation and pull back the completion date to May 2013. As an example, Metro gave Kiewit direction to start the construction of retaining wall 1827, and this wall is no longer on the critical path. Mulholland Bridge appears to be on the critical path due to project going back to baseline design. Metro/Caltrans are working with Kiewit to pull this work back to Substantial Completion of May 31, 2013.
- It appears that the only remaining issue is impacts to the project caused by lack of ROW. Metro/Kiewit/HNTB/Caltrans are working on this issue.

MANAGEMENT ISSUES

Concern No. 1: Align I-405 Closer to the Getty Parking Structure (96" MWD Waterline)

<u>Status/Action</u> The Project and Getty are in conceptual agreement with the 5+1 lane configuration, ROW, and other issues. Project is working on final revised estimates and setting timetable for resolution of the costs with Kiewit (September 1, 2011).

Concern No. 2: Provisional Sums

<u>Status/Action</u> Provisional Sums process is moving forward and finally getting agreements on estimates fairly quickly. Project has undertaken a Provisional Sums cost-to-complete exercise to determine future required funds, as part of the global project cost assessment.

Concern No. 3: One Team with Caltrans and Metro

<u>Status/Action</u> Metro has asked Caltrans to review staffing levels, with the intent of reducing project costs and reverting the focus of the project from design to construction.

Concern No. 4: Reversible Lane Project on Sepulveda

<u>Status/Action</u> Project is working on completing the scope of work and estimates to share with FHWA. The Project can not wait much longer on approval. The agreement is expected to be in place by mid-September 2011. Project is meeting with City early October 2011 to determine feasibility of the Project doing this work.

Concern No. 5: Review Support from COLA

Status/Action

The COLA has, for the most part, met commitments for the submittal review times, but in the last month or so, the COLA Departments have made it clear that they will not be able to make some of the upcoming review times due to lack of staff and resources. Funding is available to the City, but in some cases, no overtime has been allocated to the appropriate accounts at the Mayor's office. The Project and Metro will continue to work with the City Staff and Elected Officials to find ways to keep the project supported and on schedule. K.N. Murthy, LACMTA Executive Director Transit Projects and the COLA Mayor's office met with City Managers to develop core services plan that requires City Staff to be committed to Metro Projects. The I-405 Project has asked LABOE and LADOT for staff. One LABOE staff is on board and we are evaluating the effectiveness of having LABOE at the IPO. It appears that the LABOE staff is effective for the most part but does not have authority for I-405 issues and is still required to work with LABOE staff at Headquarters for obtaining approval, which is a problem.

I-405 Sepulveda Pass Improvements Project Monthly Project Status Report

MANAGEMENT ISSUES (Cont'd)

Recent Level 1 escalation meetings with Mike Brown (LABOE) and the I-405 Project have been productive, and this process will continue.

Concern No. 6: Kiewit and Metro Estimating Approaches

Status/Action Metro and Kiewit have found it difficult to reconcile estimates, although the Project is working on different approaches with different staff. The Project has made progress with design estimates which seems to be a breakthrough on this aspect of estimating with Kiewit. The Project is still working on the construction estimates issue. Project has also brought in independent estimators for change work verification. The lack of quick resolution of cost on Change Order work is still an issue and the process is slow. The PSA work cost resolution has been much better. Kiewit and Metro have committed to resolve the estimating issues on the Change Order work by September 2011.

Concern No. 7: Mulholland Bridge Realignment

<u>Status/Action</u> The Project is moving forward with the modified baseline plan. The demolition of the south half of the Mulholland Bridge was completed on July 17, 2011.

Concern No. 8: Recovery Schedule

<u>Status/Action</u> The Project Recovery Schedule was submitted on December 16, 2010 inclusive of all known construction activities and re-sequencing and is now approved. The project completion is currently at August 2013 because of the Mulholland Bridge work, but Metro believes it can be brought back to May 2013.

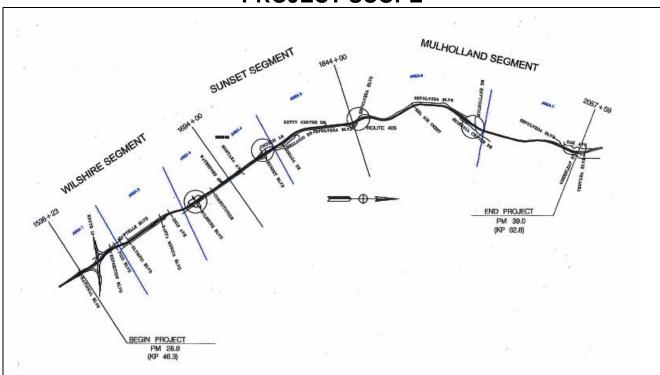
Concern No. 9: Project Cost and Schedule Reassessment

<u>Status/Action</u> The Project is currently working on a total project cost and schedule assessment to identify cost exposures of all the involved factions including, but not limited to, design and construction, right-of-way capital, utilities, third parties, project staffing and support, and community affairs.

Concern No. 10: Real Estate Cost Reassessment

<u>Status/Action</u> Caltrans is reassessing the cost of real estate capital due to additional costs for extension of Temporary Construction Easements (TCE) and full-take of additional parcels, all more than originally anticipated.

PROJECT SCOPE



The I-405 Sepulveda Pass Improvements Project is a Design-Build contract to add a 10-mile High Occupancy Vehicle (HOV) lane on the northbound San Diego Freeway (I-405) between the Santa Monica (I-10) and Ventura (US 101) Freeways. The purpose of the project is to reduce congestion by adding the HOV lane and closing the HOV gap, which will provide a continuous HOV lane from the Orange County Line to the I-405/US-101 interchange. The scope entails an 11-foot half median, one 12-foot HOV lane, a 1-foot HOV buffer, five 12-foot mixed-flow lanes, and a 10-foot outside shoulder.

Most of the freeway widening required for this project occurs along the east side of I-405 along Sepulveda Blvd. between Montana Ave. and Moraga Dr. and between Getty Center Drive and the northbound Getty Center off-ramp. Sepulveda Blvd. is going to be slightly realigned at the relocated southbound I-405 Skirball Center Drive on/off-ramps in order to add a left-turn lane to the on-ramp.

Some freeway widening also occurs along the west side of the freeway between Olympic Blvd. and Waterford Street and between Bel Air Crest to just north of Ventura Blvd.

In order to reduce accidents associated with traffic on the ramps, project scope includes several interchange improvements as detailed below:

PROJECT SCOPE

Wilshire Blvd. interchange in both directions

The northbound on-ramp from eastbound Wilshire Blvd. is grade-separated from the northbound off-ramp to westbound Wilshire Blvd. and from Sepulveda Blvd. The southbound off-ramp to eastbound Wilshire Blvd. is grade-separated from the southbound off-ramp to westbound Wilshire Blvd.

• Northbound I-405 Sunset Blvd. interchange

The northbound I-405 off-ramp to eastbound Sunset Blvd. is widened to include one more lane. Two exclusive 12-foot lanes on the reconstructed Sunset Blvd. overcrossing and two 12-foot lanes on the on-ramp are provided for the northbound I-405 on-ramp from eastbound Sunset Blvd. In the eastbound direction three 12-foot lanes and in the westbound direction three 11-foot lanes are provided which solves the existing reduction from three lanes to two lanes in the eastbound direction. In both directions, 4-foot shoulders and 5-foot sidewalks as well as a 13-foot median are provided on the Sunset Blvd. overcrossing.

- The irregular northbound I-405 on/off-hook ramps at the Getty Center interchange are reconfigured to a standard diamond interchange to increase stopping sight distances in order to improve safety.
- The southbound I-405 Skirball Center Drive interchange is relocated to form a "T" intersection with Sepulveda Blvd. This eliminates the existing intersection at the end of the southbound I-405 Skirball Center Drive off-ramp.
- The southbound Valley Vista/Sepulveda Blvd. off-ramp is reconstructed due to freeway widening.

A total of 12 soundwalls and 54 retaining walls within the project limits are constructed at embankments where right-of-way is constrained.

A total of 12 undercrossings within the project limits are widened. Three overcrossings at Sunset Boulevard, Skirball Center Drive, and Mulholland Drive are replaced.

KEY MILESTONE SCHEDULE SIX-MONTH LOOKAHEAD

	Milestone Date	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12
Bridge 21 Skirball OC; Begin Forming and Install Rebar for Top Deck, Diaphragm, and Bridge Bearing Phase II	8/1/11A	0					
Area 4A Remaining Storm Drain; Begin Work	8/1/11A	0					
Bridge 18 Getty Center UC Foundations - RFC	8/3/11A	0					
Bridge 4 NB Santa Monica OC Complete installation of Girders	8/5/11A	0					
Bridge 4 NB/SB Santa Monica OC - Begin Installation of Top Deck & Diaphragms	8/6/11A	0					
Bridge 8 NB Wilshire On-Begin Installation of Piers / Columns-(abut #9, bent 6-8)	8/11/11A	0					
Bridge 13 Montana UC Complete Pouring Deck.	8/24/11A	0					
Bridge 3 Olympic Blvd (South); Erect Girders	8/31/11A	0					
Bridge 16 Sunset Blvd OC - Complete Pouring Deck - South Spans 1, 2, & 3.	8/31/11A	0					
Bridge 17 - RFC	9/2/11*		0				
UID # N-1403 AT&T-TCG Fiber Optic Underground Ductbank (Part II) - Sunset Bridge; Complete Construction	9/7/11		0				
Bridge 16 Redesign - RFC	9/9/11*		0				
Bridge 22 Mulholland OC Construction - RFC	9/12/11*		0				
Area 5 Sepulveda - RFC	9/15/11*		0				
Bridge 19 Sepulveda Blvd. UC - RFC	9/15/11*		0				
Bridge 24 Wildlife UC - RFC	9/15/11*		0				
UID # N-393 LADWP Underground Power/Duct Bank 1740+00 to 1760+00 - Sunset Bridge; Construction Begins	9/16/11*		0				
Bridge 6A Wilshire SB Off-Ramp; Begin Installation of Steel Girder Top Deck & Diaphragms	9/19/11*		0				
Bridge 5B Ohio UC; Complete Footing & Pile Cap/Abutment Wingwalls Ph I	9/19/11*		0				
Bridge 16 Sunset OC; Begin West Side PC Girder Top Deck & Diaphragm	9/20/11*		0				
Shell Pump Station N698; Begin Work	9/20/11*		0				
Area 7 Sewer Line; Begin Work	9/25/11*		0				
Bridge 7 Wilshire NB Off-Ramp; Begin Construction of Wingwalls & Abutment 5	9/28/11		0				
Metro Milestone Design/E	Build 2	\triangle	Third Partic	es Approval			
CT Caltrans Milestone * New Date	te F	HWA	FHWA Fed Approval	FHWA Federal Highw ay Administration			

KEY MILESTONE SCHEDULE SIX-MONTH LOOKAHEAD

	Milestone Date	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-1
UID # 196B AT&T-TCG Fiber Optic Underground Ductbank (Part II) - Complete relocation.	9/30/11*		0				
Bridge 6A Wilshire SB Off-Ramp; Complete Installation of Steel Girder Top Deck & Diaphragms PH I	10/5/11*			0			
UID # N-393 LADWP Underground Power/Duct Bank 1740+00 to 1760+00 - Sunset Bridge; Construction Complete	10/7/11*			0			
UID # 196B LADWP Electrical Ductbank; Begin Wire Pull Construction	10/11/11*			0			
UID # 406 & 406A 18" Storm Drain with Catch Basin at Sunset Area 4; Begin Construction	10/12/11*			0			
UID # 307 24" Storm Drain at Wilshire Blvd; Begin Construction	10/21/11*			0			
Bridge 5B Ohio UC; Begin Installation of PC Girder Top Deck & Diaphragms	10/27/11*			0			
UID # N-1057 Telecom Duct Bank Station 2041+00-1 Valley Vista; Complete Construction	10/31/11*			0			
Bridge 5A Ohio UC; Begin Installation of PC Girder Top Deck & Diaphragms	10/31/11*			0			
Install Drain (Sta 1550, 1555, 1583) Northbound - I-10 Interchange Area - Complete Construction	11/1/11				0		
W-Bdg 3-Olympic-P C Girder Top Deck & Diaphragms - PH 1 - Complete Construction	11/7/11				0		
W-Bdg 20-Bel Air-P C Girder Top Deck & Diaphragms - PH 1 - Begin Installation	11/15/11				0		
W-Bdg 17-Church-P C Girder Top Deck & Diaphragms - Begin Installation	11/17/11				0		
W-Bdg 2-Exposition-P C & Steel Girder Top Deck & Diaphragms - Begin Installation	11/30/11				0		
Bridge 5 Ohio UC -Complete Installation of Concrete Girders	12/8/11					0	
Bridge 22-Mulholland OC -Begin Installation of Bottom Deck	12/20/11					0	
UID # 401-403 Sewer Lines; Complete relocation.	12/21/11*					0	
UID # 239 & N-1394 SCG Existing 4" Gas Line & Laterals - Complete Removal	12/30/11					0	
UID # N-737 4" LADWP Water Line @ Valley Vista - Complete Relocation	12/30/11					0	
W-Bdg 5b-Ohio-P C Girder Top Deck & Diaphragms - Begin Installation	1/3/12						0
Bridge 16 Sunset OC; Begin North Side Demolition	1/5/12*						0
Storm Drain # 308 - 24" RCP - 1666+60-1 - Wilshire - Complete Installation	1/13/12						0
Metro Metro Milestone Design/E CT Caltrans Milestone * New Da	-	<u>∖</u> HWA		es Approval deral Highw a	y Administr	ation	

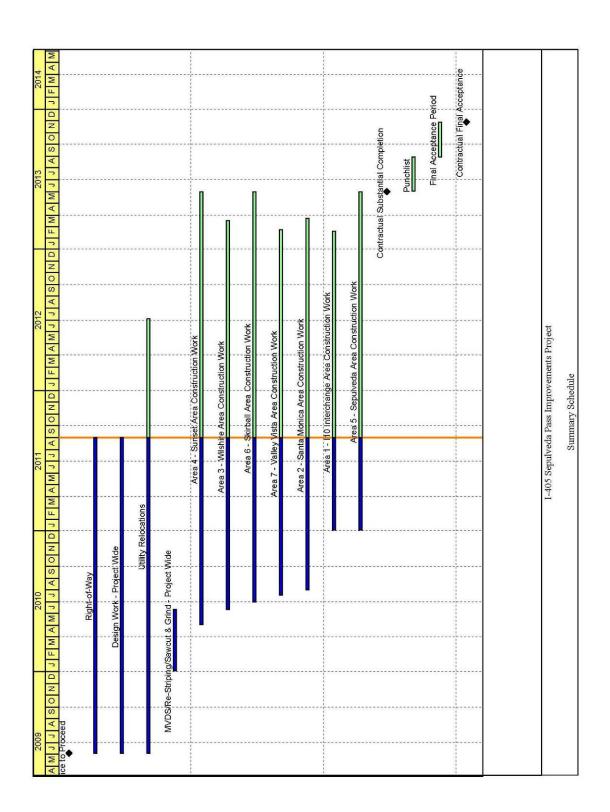
I-405 Sepulveda Pass Improvements Project Monthly Project Status Report

August 2011

KEY MILESTONE SCHEDULE SIX-MONTH LOOKAHEAD

				Milestone Date	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	Jan-12
Bridge 10 & 11 - WB Wilshire Off & WB Wilshire On - Complete Driving Steel Piles (84 EA)(WEST)(OD from 7 to 6)				1/7/12						0
UID # 201-203 Area 2 Sewers; Complete relocation.				1/31/12						0
Metro Metro Milesi	one	0	Design/E	Build	Δ	Third Partie	es Approval			
CT Caltrans Mil	estone	*	New Date	te	FHWA	FHWA Federal Highway Administration Approval				

PROJECT SUMMARY SCHEDULE



I-405 Sepulveda Pass Improvements Project Monthly Project Status Report

August 2011

CRITICAL PATH NARRATIVE

The project has several critical paths which may potentially change as the work progresses. Based on the current project update, the primary critical path runs through the demolition and construction of the Mulholland Drive OC (Bridge 22), including permanent Utility relocations. The path continues through the Skirball Area (Mulholland Bridge) median work and ends with the permanent delineation of Area 6 (Skirball).

I-405 Sepulveda Pass Improvements Project Monthly Project Status Report

PROJECT COST STATUS

I-405 SEPULVEDA PASS IMPROVEMENTS PROJECT

FEDERAL PROJECT #: SARRA-405-3(015)N, METRO PRIME CONTRACT# C0882

METRO CONSTRUCTION MANAGEMENT DIVISION / CALTRANS

COMBINED COST REPORT BY PHASE

PERIOD ENDING: AUGUST 2011

PHASE #		HOUSANDS DESCRIPTION	ORIGINAL BUDGET	CURRENT	BUDGET	COMMITMENTS		EXPENDITURES		CURRENT	FORECAST	BUDGET / FORECAST
	0002		202021	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	T GKLG/IGT
0	PA&ED	PROJECT APPROVAL & ENVIRO DOCS	22,000	-	21,457	-	21,457	-	21,457	-	21,457	-
1	PSE	PLANS, SPECS, & ENGINEERING	63,100	-	41,080	108	41,436	211	38,310	1	41,623	543
2	RS	RIGHT-OF-WAY SUPPORT	14,000	-	9,543	70	4,437	70	4,437		9,543	-
3	CS	CONSTRUCTION SUPPORT	28,000	-	52,307	635	12,288	548	11,035	-	51,764	(543)
4	С	CONSTRUCTION	823,900	-	810,427	5	736,771	5	266,450	-	810,427	-
9	RC	RIGHT-OF-WAY CAPITAL	83,000	-	99,186	1,807	35,683	1,649	26,830	-	99,186	-
		SUBTOTAL PROJECT	1,034,000	-	1,034,000	2,625	852,071	2,484	368,519	-	1,034,000	-
4		CONSTRUCTION OF CITY OF L.A.'S REVERSIBLE LANES PROJECT	-	-	6,000	-	-	-	-	-	6,000	-
		TOTAL PROJECT	1,034,000	-	1,040,000	2,625	852,071	2,484	368,519	-	1,040,000	-

NOTE: EXPENDITURES ARE CUMULATIVE THROUGH JULY 31, 2011. KIEWIT EXPENDITURES ARE ONLY THROUGH APRIL 30, 2011 DUE TO INVOICING LAG.

PROJECT COST ANALYSIS

Original and Current Budgets

The Original Budget reflects the Metro Board adopted Life-of-Project (LOP) Budget which was approved in April 2009 in the amount of \$1,034.0 million. This month's report has been updated to reflect an additional \$6.0 million approved by the Metro Board to add the City of LA's Reversible Lanes Project Scope funded by the City of Los Angeles. This brings the Total Current Budget to \$1,040 million.

Current Budget and Current Forecast

The Current Budget and Forecast remain the same at \$1,040.0 million. The Current Budget has been adjusted to align with the forecast. A Project Budget Change Request (PBCR #2) has been prepared and processed through the Project to reconcile the present Forecast in conjunction with the trending program.

Commitments

The Commitments increased by \$2.6 million this period for Master Cooperative Agreements, utility relocation agreements, real estate purchases, consulting service contracts, and Metro/Caltrans staff charges and services in support of the Mulholland Bridge demolition work.

Expenditures

Expenditures are cumulative through July 2011. The expenditures increased by a total of \$2.5M this period. Expenditures for this period within the construction support phase included Caltrans project staff and miscellaneous consultant contract services. Metro costs in the right-of-way categories were for 3rd party Metro staff costs and for City of LA and DWP expenditures. Caltrans right-of-way expenditures for the period included staff charges for right-of-way support and real estate parcel acquisitions. No Kiewit invoices were processed by the Metro Accounting Group this period. The \$368.5 million in Project Expenditures to date represents 35.4% of the Current Budget.

FINANCIAL/GRANT STATUS - ORIGINAL SCOPE ACTIVITIES

AUGUST 2011 STATUS OF FUNDS BY SOURCE EXPENDITURES APPROVED TOTAL TOTAL COMMITMENTS BILLED TO FUNDING SOURCE BUDGET **FUNDS FUNDS** SOURCE * ANTICIPATED AVAILABLE \$ \$ FEDERAL SAFETEA-LU \$117.000 \$117.000 \$117,000 \$117.000 100% \$20.198 17% \$20.198 17% FEDERAL ARRA \$189.900 \$189.900 \$189.900 \$189.900 \$165.110 87% 87% 100% \$165.110 80% STATE CMIA \$614.000 \$614.000 \$254.700 \$491.433 \$137.314 22% \$134.676 22% STATE TORP \$90,000 \$90,000 \$42,000 \$42,000 47% \$44 259 49% \$44 259 49% STATE RSTP \$10.100 \$10.100 \$10.100 \$10.100 \$0.000 \$0.000 0% 100% PROPOSITION C 25% \$13.000 \$13.000 \$13.000 \$1.638 13% \$1.638 13% \$1.638 13% **TOTAL FUNDS** \$1.034.000 \$1.034.000 \$626,700 \$852.071 \$368.519 \$365.881

NOTE: EXPENDITURES ARE CUMULATIVE THROUGH JULY 2011.

STATUS OF FUNDS ANTICIPATED

FEDERAL SAFETEA-LU: \$117M is available for drawdown for specific phases of the Project as agreed upon in the Cooperative Agreement between Caltrans and Metro.

FEDERAL ARRA: \$189.9M is available for drawdown for specific phases of the Project as agreed upon in the Cooperative Agreement between Caltrans and Metro with consultation with FHWA.

STATE CMIA: State Proposition 1B Bond sales provided \$254.7M to the project. Funds are available for drawdown.

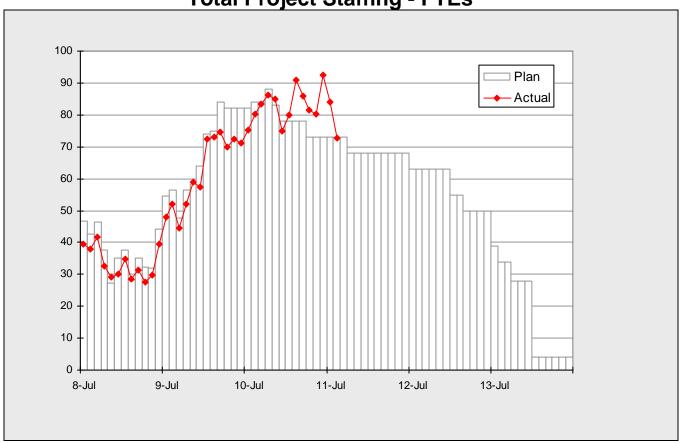
STATE TCRP: \$42M is available for drawdown for specific phases of the Project as agreed upon in the Cooperative Agreement between Caltrans and Metro.

STATE RSTP: \$10.1M is available for drawdown for specific phases of the Project as agreed upon in the Cooperative Agreement between Caltrans and Metro.

PROPOSITION C 25%: The Metro Board approved the allocation of \$13M to the Project.

^{*} BILLING AMOUNT IS LESS THAN EXPENDITURES AMOUNT DUE TO SYSTEM LAG IN SUBMITTING INVOICES TO CALTRANS.

STAFFING STATUS Total Project Staffing - FTEs



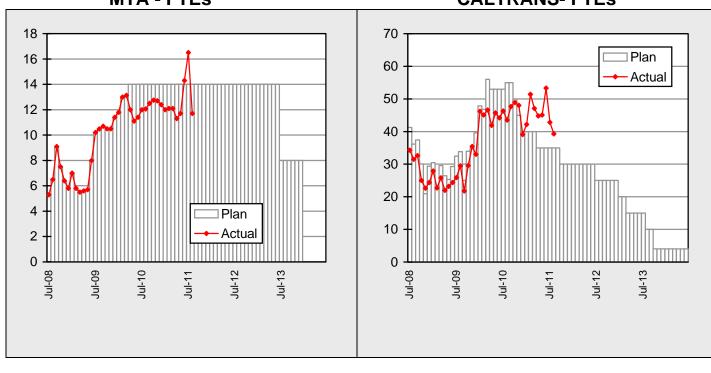
Total Project Staffing

Metro was required to comply with a Federal audit to convert Independent Contract staff to "As needed." Due to limitations for this classification and to meet the needs of the Project, resources were reallocated to the Construction Management Consultant Contract. Additionally, resources were brought on to assist in qualifying, estimating and processing changes to scope. Staff will be relooking at Caltrans to ensure that the labor forecast is valid.

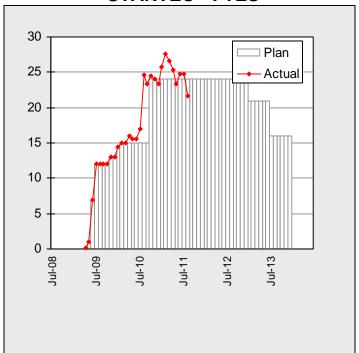
STAFFING STATUS

MTA - FTEs

CALTRANS- FTEs



STANTEC - FTES



REAL ESTATE STATUS

The Real Estate acquisition process is proceeding and the Project is working on obtaining and releasing the past due parcels to the Contractor

The Project is also focusing intently on several parcels to keep acquisition on schedule:

- The Veterans Administration parcels (79586, 79711) containing the Breitburn oil line are impacted because of the 2008 Act (H.R. 2764) referenced as "Consolidated Appropriations Act, 2008" preventing VA from transferring the parcel.
- The General Services Administration parcel (79559) will require additional attention to assure that acquisition does not impact construction. A License to Enter Agreement was issued to Kiewit on June 7, 2011.

Project is moving forward with the compensation and Temporary Construction Easements with the 22 parcels in the Westwood Hills Area.

32	Total Required Parcels
15	Available for Construction
12	In Appraisal Process
5	Deleted
9	Past Due with no apparent schedule impact

ENVIRONMENTAL STATUS

- Ongoing coordination with resource agencies for required surveys for construction activities during bird nesting season (March 1st to September 1st).
- Ongoing coordination with Santa Monica Mountains Conservancy (SMMC) and National Park Service on wildlife crossings and other issues.
- Prepared draft Cooperative Agreement to satisfy mitigation requirements of the 1600 Streambed Alteration Agreement (SAA) with the California Department of Fish and Game (CDFG) between Caltrans and the Santa Monica Mountains Conservancy for vegetation and wetland impacts caused as a result of the project.
- Held wildlife fencing coordination meeting with Metro, Kiewit/HNTB, Caltrans the National Park Service and Santa Monica Mountains Conservancy.
- Santa Monica Mountains Conservancy issued a press release concerning the mountain lion fatality on the SB on-ramp.

COMMUNITY RELATIONS STATUS

- Distributed construction notices for the following construction activities: Skirball Bridge utility work, Sepulveda Blvd. roadway repair work, Mulholland Bridge closures, Skirball Bridge potholing work, Sepulveda utility work, vegetation and wall removal from Moraga to Getty Center Drive, Montana Ave. undercrossing deck pour, Sunset Bridge deck pour, directional freeway closures and street closures, storm drain line relocation at Sepulveda and Church Lane/Ovada, waterline temporary installation at Sunset cul-de-sac, storm drain line relocation at Sepulveda and Church Lane/Ovada, Beloit tree removal, Bridge 10 pile driving, I-10 connectors, Wilshire sidewalk switch, WB 10 to NB 405, National work, Exposition Bridge work, Bridge 9 pile driving, Olympic girders and Ohio Bridge pile drilling.
- Participated in the following meetings: Quarterly Community Meeting, Elected Officials Briefing, Valley Vista Community Meeting, Angeleno Hotel Meeting, Luxe Hotel Meeting, Westwood Hills Property Owners Association, Salvation Army/Child Care Center, Beloit Landscaping Meeting, media relations Wilshire Loops walkthru, Mulholland Public Information Officers and Los Angeles Department of Transportation, Kiewit, Metro Global Traffic Coordinators Meeting.
- Coordinated the following work activities: 3 week look-ahead at Beloit, south of Ohio, 3 week look-ahead at Beloit, south of Santa Monica, calendar of events coordination, closures for Skirball Center events, traffic signage wording related to the Skirball Bridge, removal of signage to alleviate traffic in the Skirball area, sewer line right-of-entry request at 1746 and Jewish Holiday calendar of events.
- 3,200 followers on Twitter.
- 4,456 active users on Facebook.
- 275 subscribers on Nixle.
- Website average between 20,000 30,000 page views per month.

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QUALITY ASSURANCE STATUS

- Metro Quality participated in:
 - Twelve Pre-Activity Meetings.
 - Bi-monthly Project Quality Meeting and weekly Project and Owners staff meeting.
- Attended bi-monthly Project Quality Meeting and weekly Project and Owners staff meeting.
- Performed oversight of two Kiewit Quality Staff training sessions.
- Continued review and approval of Kiewit Project Quality Inspection and Quality Assurance personnel.
- Completed Audit A2011-02 Kiewit and HNTB staff quality training efforts.
- Eighteen Nonconformance Reports (NCRs) were issued this month. Fourteen NCRs were closed.
- Twelve Deficiency Reports (DRs) were issued this month. Seven DRs were closed.

SAFETY AND SECURITY STATUS

- The Project continued to be injury free during August 2011.
- Safety Staff continued to participate in pre-activity (readiness review) meetings to ensure compliance with approved Work Plans and contract specifications.
- Construction activities are monitored to ensure contractor compliance with contract specifications.
- Safety staff attended weekly Progress Meeting, Foreman's Weekly Safety Meetings and other project meetings to evaluate contract safety requirement compliance.
- August Contractor Work Hours (Design & Construction): 145,116
- Contractor Project to Date Work Hours (Design & Construction): 2,158,128
- Total Project to Date Work Hours (Contractor & the IPO Staff): 2,465,123
- Project to Date Recordable Injury Rate: 0.5 (Six Recordable Injuries) (each rate is per 200,00 work hours)
- Project to Date Total Time Away Injury Rate: 0.1 (One Time Away From Work Injury)
- Project to Date Total Days Away Rate: 8.8 (109 Days Away From Work)
- The contractor continues to submit updates to the Project Security Plan for new areas of construction and storage.

THIRD PARTY AGREEMENT STATUS

Third Party	Type of Agreement	Forecast Execution Date	Required Need Date	Status/ Comments
City of Los Angeles	MCA	3/12	6/09	A stand-alone Master Cooperative Agreement (MCA) between the City of Los Angeles and LACMTA is currently being drafted for the I-405 Project.
Los Angeles County Department of Public Works/Los Angeles Flood Control District	MCA	Cancelled	Cancelled	On advice of County Counsel, LACMTA is not required to enter into a Master Cooperative Agreement with the Los Angeles County Department of Public Works/Los Angeles Flood Control District since the I-405 Project is a State Project, not a LACMTA Project.
Utility Owners	Utility Agreements	Various	Various	Caltrans style Utility Agreements (similar to MTA Work Order Authorizations) will be completed as relocation plans are approved for each location.

CONTRACT STATUS

I-405 Sepuveda Pass Improvements Project Cor Design/Build Contractor: Kiewit

Contract No.: C0882

Status as of: September 2, 2011

Progress/Work Completed:

Major work started/completed this period:

- · Bridge 3 Olympic UC Erect girders.
- · Bridge 4 Santa Monica NB Erect girders.
- Bridge 4 Santa Monica NB/SB Begin work on top deck and diaphragms.
- Bridge 8 Wilshire on-ramp Begin installation of piers/columns.
- Bridge 13 Olympic UC Completed pouring deck.
- Bridge 16 Sunset OC Completed pouring deck on south spans 1, 2, and 3.
- Bridge 21 Skirball OC Began formatting and rebar installation for top deck, diaphragm, and bearing.
- · Area 4A Began installation of storm drains.
- Maintenance during construction SWPPP cleanout and repairs, graffiti removal from k-rails, trash and debris removal.

Areas of Concern:

- · Reversible Lane Project on Sepulveda Blvd.
- The VA Property ROW.

Major Activities (In Progress):

- · DWP power undergrounding.
- · VA sewer relocation and VA ductbank relocation.
- · MSE Wall Panel fabrication and delivery.
- · Grading and paving.
- · Construction of Retaining Walls and sound walls.
- · Bridge 3 construction.
- Bridge 4a/4b construction.
- · Bridge 5 construction.
- Bridge 7 and Bridge 9 construction.
- Bridge 12 and Bridge 13 construction.
- Bridge 15 and Bridge 16 construction.
- Bridge 21 and Bridge 22 construction.
- · Maintenance during construction.

Major Activities Next Period:

- · Area 7 sewer lines relocation.
- Bridge 6A Wilshire off-ramp begin PC girder, top deck and diaphragm.
- Shell pump station N-698 begin construction activities.
- Bridge 5B Ohio UC complete footing and pile cap/abutment wingwalls.

	Original Baseline	Time Extension	Current Contract	Forecast Completion	Variance Cur-Fcast
Commencement	08/31/09	0	08/31/09	08/31/09	0
Substantial Completion	05/31/13	0	05/31/13	05/31/13	0
Punchlist Complete	08/29/13	0	08/29/13	08/29/13	0
Final Acceptance	11/27/13	0	11/27/13	11/27/13	0

Schedule Summary:		Cost Summary:	\$ In 000's
Notice of Award	04/29/09	1. Award Value:	720,922
Notice to Proceed	06/02/09	Executed Modifications:	1,811
Original Contract Duration (CD)	1640	3. Approved Change Orders:	485
Approved Time Extensions (CD)	0	4. Current Contract Value (1 + 2 + 3):	723,218
Current Contract Duration (CD)	1640	5. Incurred Cost:	299,696
Elapsed Time from NTP (CD)	823	Percent Incurred Cost:	41.4%
Contract Elapsed Time Percent	50.2%		

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CHRONOLOGY OF EVENTS

	CHRONOLOGI OF EVENTS
May 18, 2007	The Draft Environmental Impact Report (EIR)/Environmental Impact Statement (EIS) is issued.
May 22, 2007 to October 1, 2007	Public review of draft EIS.
February 29, 2008	The Final Environmental Impact Report (EIR)/Environmental Impact Statement (EIS) is issued.
March 10, 2008	The Final Environmental Impact Report (EIR)/Environmental Impact Statement (EIS) errata with U. S. General Services Administration (GSA) comments is issued.
March 14, 2008 to April 14, 2008	Public review of Final EIS.
April 25, 2008	Record of Decision (ROD) approved.
October 10, 2008	LACMTA issued Invitation For Bid (IFB) for the project.
February 20, 2009	Project bids opened.
April 23, 2009	LACMTA Board authorized the Chief Executive Officer to award Design-Build Contract C0882 to Kiewit Pacific Co.
April 23, 2009	LACMTA Board approved establishing a budget of \$1.034 billion for project 405523.
April 23, 2009	LACMTA awarded Contract C0882 to Kiewit Pacific in the amount \$694,156,000 to include Schedules A, C, and H (Option 4).
April 29, 2009	LACMTA issued a revised NOA to Kiewit Pacific in the amount \$720,922,000 to include Schedules A, C, E (Option 1), F (Option 2), G (Option 3), and H (Option 4).
June 2, 2009	LACMTA issued Notice to Proceed to Kiewit Pacific for the Design-Build Contract C0882.
August 31, 2009	Contract Commencement Date.
September 24, 2009	Kiewit Pacific submitted the Project Baseline Schedule.
October 14, 2009	Project Design Quality Management Plan approved.

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December 14, 2009	Project Quality Management System approved.
January 20, 2010	Project Baseline Schedule was approved.
January 27, 2010	Roadway Restriping commenced.
March 12, 2010	Major Project Permits were obtained; Permit 401 – Water Quality Control Board, Permit 404 – U.S. Army Corps of Engineers, and Permit 1600 – California Department of Fish & Game.
May 31, 2010	The Project completed one year without a Recordable Injury.
July 23, 2010	Sunset Bridge major demolition of the south side top deck and center column.
August 2, 2010	Commenced construction on Bridge 4a/b.
August 16, 2010	Commenced ExxonMobil 16" utility relocation at Bridge 16.
August 20, 2010	Operating Engineers Local 12 initiate labor action by striking.
August 24, 2010	Completed ductbank work on Sepulveda for DWP utility undergrounding.
August 24, 2010	Commenced construction of Walls 1720/1730.
August 24, 2010	ITS Backbone is cut.
September 7, 2010	DWP started pulling wires for utility undergrounding on Sepulveda.
September 9, 2010	Operating Engineers Local 12 Labor action is settled and strike ends.
September 13, 2010	Completed the excavation of Roadway at 1685/1691.
September 15, 2010	Completed the removal of Wall 1665.
September 18, 2010	Completed installation of Temporary walkway at Skirball Bridge.
September 28, 2010	Pioneer access to Sunset on-ramp, Bridge 15 Abutment 1.

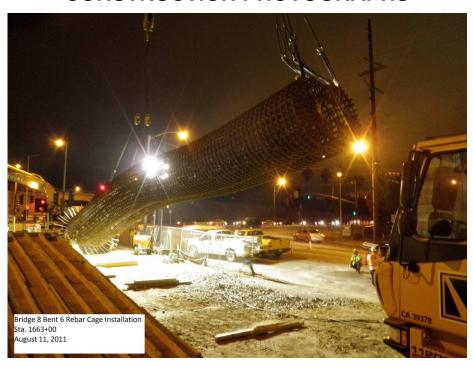
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October 12, 2010	Began excavation of Sunset Bridge 16 Abutment 1 Footing.
October 12, 2010	Began demolition of Skirball Bridge 21.
October 15, 2010	Completed demolition Skirball Bridge 21.
October 15, 2010	Began driving piles at Santa Monica Bridge 4.
October 15, 2010	Installed Beams at Sunset Bridge 16, Bent #2.
October 15, 2010	Began driving piles on Santa Monica Bridge 4.
October 19, 2010	Completed demolition of Sunset Bridge 16, Abutment 4.
October 21, 2010	Installed beams at Sunset Bridge 15 On Ramp, Abutment 1.
October 22, 2010	Began Demolition of Sunset Bridge 16, Abutment 1.
October 22, 2010	Installed Piles at Wall 1720.
October 25, 2010	Began Excavation at Walls 1685/1691.
October 28, 2010	Began the relocation of overhead power lines at Ohio Ave Bridge 5.
October 28, 2010	Clear and grub area at Wall 1746.
November 12, 2010	Completed demolition of soundwall, barrier rail, and overhang at Bridge 13.
November 15, 2010	Completed installation of SOE at Abutment 1 NB at Bridge 4 Santa Monica.
November 15, 2010	Completed demolition of existing ExxonMobil16" Oil Pipeline.
November 17, 2010	Completed excavation of CIP at Wall 1640.
November 18, 2010	Began excavation at Wall 1635.
November 29, 2010	Began Excavation at Bridge 13.
November 30, 2010	Began relocation of SCE underground vault.

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U 1111	
December 7, 2010	Began driving piles at Bridge 13 - Montana Avenue UC.
December 14, 2010	Completed Pile driving at Abutment 1 Bridge 16 Sunset OC.
December 15, 2010	Completed the installation of new power poles and raised the utility wires at Bridge 5 - Ohio Avenue.
December 16, 2010	Completed piles at abutments 1 and 2 for Bridge 13 Montana Ave UC.
December 17, 2010	Began installation of SOE beams at Bridge 15 Sunset on-ramp.
January 3, 2011	Began Construction of Piers and Columns at Bridge 16.
January 11, 2011	Began Construction Activities at Bridge 5.
January 13, 2011	Began Construction Activities at Bridge 12.
January 17, 2011	Began Installation of Footings and Pile Caps at Bridge 16.
February 1, 2011	Began Construction Activities at Bridge 21 – Skirball Center Drive.
February 14, 2011	Began Field Work relocating Storm Drain at Veterans Administration (VA).
February 21, 2011	Began Field Work relocating Chevron Oil Pipeline at Bridge 23 – Sepulveda UC.
February 23, 2011	Began Construction Activities at Bridge 15 – Sunset On-Ramp.
February 25, 2011	Completed Drilling and Placing Beams at NB Abutments 1 & 2 at Bridge 12 – Constitution UC.
February 28, 2011	Completed Pouring Columns at Bent 3, Bridge 16 – Sunset OC.
March 2, 2011	Began Field Work relocating LADWP 4" Waterline at Valley Vista.
March 2, 2011	Completed Driving 14" Square Piles at Bridge 3 Abutment 1.
March 15, 2011	Began Field Work relocating So Cal Gas Line at Wall 1746.

	March 18, 2011	Completed Setting Soldier Beams at Bridge 15 Bent 2 & 3 Mainline.
	March 23, 2011	Began Field Work Encasing Sewer Lines 401-403 at Walls 1720, 1730 and 1746.
	March 31, 2011	Completed Setting and Backfilling Wall Panels at Wall 1942B.
	April 4, 2011	Began Installation of Bent 2 & Bent 3 Columns at Bridge 21 Skirball Center Drive OC.
	April 5, 2011	Began Installation of Storm Drain at Walls 1720 and 1730.
	April 10, 2011	Completed Installation of Girders at Bridge 13 Montana Ave UC.
	April 22, 2011	Completed Bridge 9 Wilshire Blvd. UC demolition for widening.
	April 25, 2011	Began Work Relocating Shell Oil Line at Bridge 23 Sepulveda UC.
	May 2, 2011	Began Relocation of Area 2 Sewer Lines # 201-203.
	May 6, 2011	Completed Setting Girders at Southside of Bridge 16 Sunset OC.
	May 11, 2011	Began Construction Work on Bridge 3 Olympic Blvd.
	May 25, 2011	Completed Tie Back Installation at Walls 1720 and 1730.
	June 3, 2011	Completed Girder Installation on the North Side of Bridge 21 Skirball OC.
	June 13, 2011	Began Installation of Precast Deck Panels on Bridge 16 Sunset OC.
	June 24, 2011	Began Demolition of Existing Walls 1720 and 1730 along Sepulveda Blvd.
	June 30, 2011	Completed Installation of Precast Deck Panels on Bridge 16 Sunset OC.
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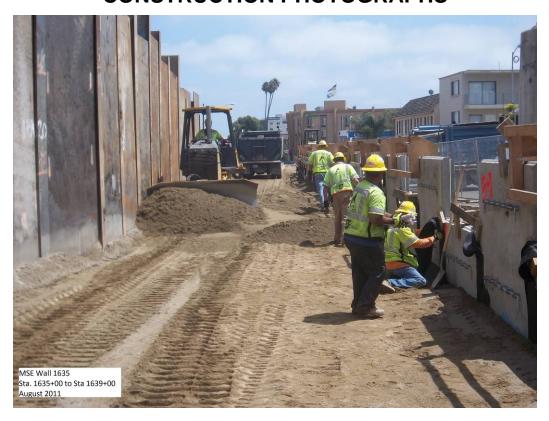
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July 6, 2011	Began Relocation of LADWP Overhead Power Lines at Mulholland Bridge.	
July 13, 2011	Completed installation of Void Slab Deck at Bridge 12 Constitution UC.	
July 14, 2011	Completed Pouring Diaphragms 1, 2, and 3 at Bridge 21 Skirball OC.	
July 16, 2011	Began Demolition of South Side of Bridge 22 Mulholland OC.	
July 17, 2011	Completed Demolition of South Side of Bridge 22 Mulholland OC.	
July 20, 2011	Completed Installation of Pre-cast Girders at Bridge 4SB Santa Monica UC.	
July 26, 2011	Began Driving Piling at Bridge 8 NB from EB Wilshire, Bent 8.	
August 1, 2011	Began installation of forms and rebar for Top Deck at Bridge 21, Skirball Center Drive.	
August 3, 2011	Began work on the Interchange Ramp from Westbound I-10 to Northbound I-405.	
August 6, 2011	Began work installing Top Deck at Bridge 4 Santa Monica Blvd.	
August 24, 2011	Completed pouring the Top Deck at Bridge 13, Montana Ave.	
August 26, 2011	Completed installation of Footing & Pile Cap/Abutment-Wingwalls/Bridge Bearing Bridge 3 Olympic Blvd.	
August 31, 2011	Completed pouring the Top Deck at South Side of Bridge 16, Sunset Blvd.	







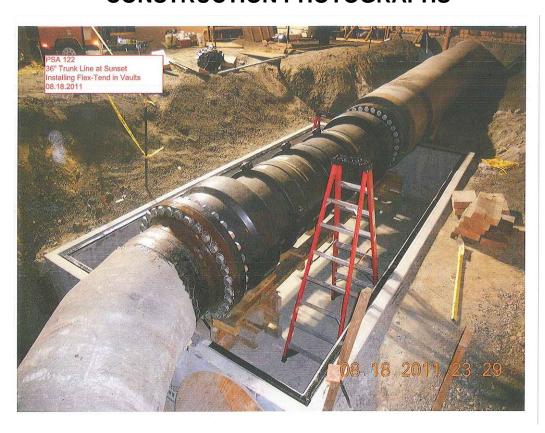






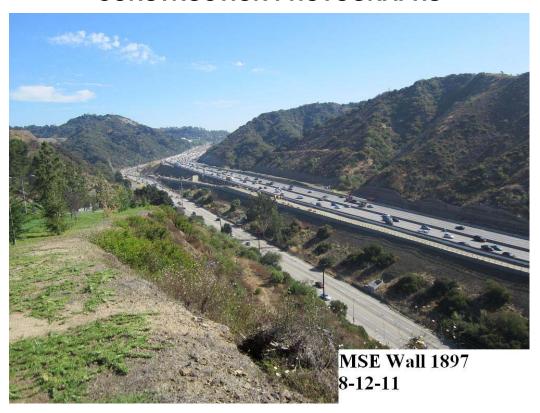


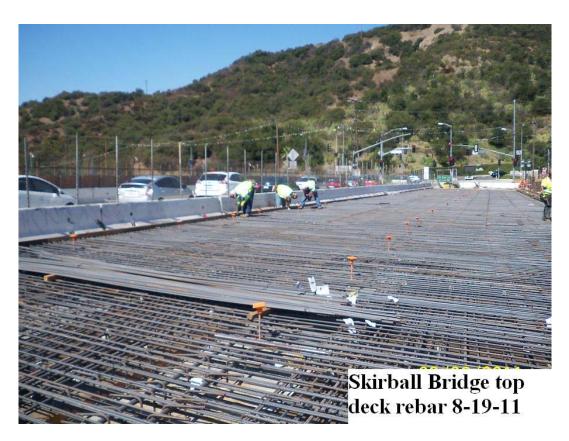


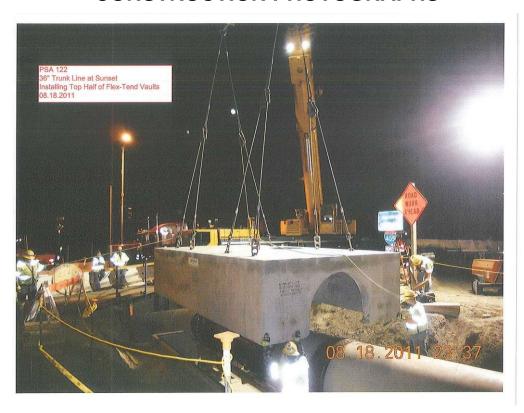


36" trunk line at Sunset installing flex-tend in vaults.

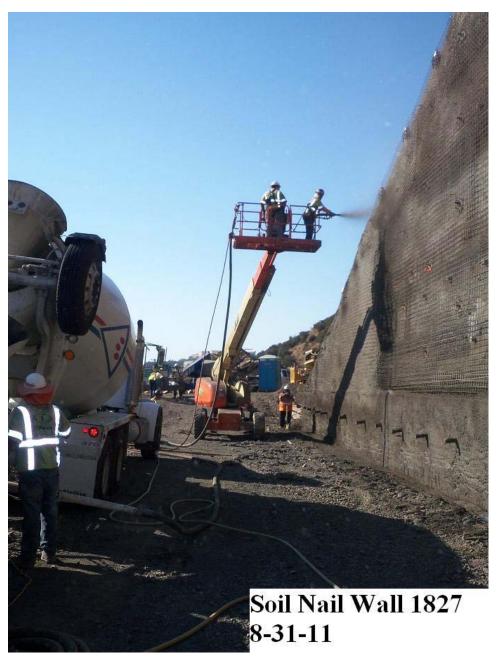








36" trunk line at Sunset installing top half of flex-tend vaults.





APPENDICES COST AND BUDGET TERMINOLOGY

APPROVED BUDGET: The Approved Project Budget as established by Metro Board of Directors at the time it authorizes Construction Project Management Division to commence full design and construction of the project (Project Adoption).

CURRENT BUDGET: The Original Budget plus all budget amendments approved by formal Metro action. Also referred to as Approved Budget.

CURRENT FORECAST: Evaluation of costs to go combined with actual expenditures.

COMMITMENTS: The total of actual contract awards, executed change orders or amendments, approved work orders of Master Cooperative Agreements, offers accepted for purchase of real estate, and other Metro actions which have been spent or result in the obligation of specific expenditures at a future time.

EXPENDITURES: The total dollar amount of funds expended by Metro for contractor or consultant invoices, third party invoices, staff salaries, real estate and other expenses that is reported in Metro's Financial Information System (FIS).

PROJECT APPROVAL & ENVIRONMENTAL DOCUMENTS: Costs for agency staff and consulting contracts leading to project approval and environmental clearances.

PLANS, SPECS. & ENGINEERING: Agency staff and consulting contract costs between the initial project approval and environmental clearances but prior to start of construction.

RIGHT-OF-WAY SUPPORT: Costs for agency staff involved in real estate appraisal and parcel purchase activities and agency staff costs involved in utility relocations and third party agreements. Includes real estate appraisal costs.

CONSTRUCTION SUPPORT: Agency staff and consulting contract costs occurring during the construction phase of the project.

CONSTRUCTION: Costs for highway construction, bridge and on/off ramp construction and modifications, retaining wall and sound wall construction. Includes final design costs by Design/Build Contractor.

RIGHT-OF-WAY CAPITAL: Costs for real estate parcel purchases and utility relocations costs after approval of utility company agreements. Includes costs for Master Cooperative Agreements after approval by agencies.

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APPENDIX LIST OF ACRONYMS

ARRA American Recovery & Reinvestment Act AWIS Automated Work Zone Information Systems

CADD Computer Aided Drafting and Design CALTRANS California Department of Transportation

CCTV Closed Circuit Television

CD Calendar Day

CDFG California Department of Fish and Game CEQA California Environmental Quality Act

CM Construction Manager

CMAC Congestion Mitigation Air Quality
CMIA Cash Management Improvement Act

CMS Changeable Message Signs

CN Change Notice
CO Change Order
COE Corps of Engineers
COLA City Of Los Angeles
CPM Critical Path Method

CPUC California Public Utilities Commission

CR Camera Ready

CTC California Transportation Commission

D-B Design-Build
D-B-B Design-Bid-Build
DD Design Development

DEIR Draft Environmental Impact Report

DR Deficiency Report

DWP Department of Water and Power EIR Environmental Impact Report EIS Environmental Impact Statement

FD Final Design

FEIR Final Environmental Impact Report FHWA Federal Highway Administration FIS Financial Information System

FOCT Fiber Optics Cable Transmission System

FTE Full Time Equivalent

GDSR Geotechnical Design Summary Report

GSA General Services Administration GSRD Gross Solids Removal Devices

HAR Highway Advisory Radio HOV High Occupancy Vehicle

IFB Invitation for Bid

IPO Integrated Project Office

ITS Intelligent Transportation Systems

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APPENDIX

LIST OF ACRONYMS (Continued)

LA Los Angeles

LABOE Los Angeles Bureau of Engineering

LACFCD Los Angeles County Flood Control District
LADOT Los Angeles Department of Transportation
LADPW Los Angeles Department of Public Works
LADWP Los Angeles Department of Water and Power

LARTMC Los Angeles Regional Transportation Management Center

LFAT Local Field Acceptance Test
LNTP Limited Notice To Proceed
LONP Letter Of No Prejudice

LOP Life of Project

MCA Master Cooperative Agreement

METRO Los Angeles County Metropolitan Transportation Authority

MIS Major Investment Study MOT Maintenance of Traffic

MPSR Monthly Project Status Report MSE Mechanically Stabilized Earth

MVDS Microwave Vehicle Detection System

MVP Maintenance Vehicle Pullouts MWD Metropolitan Water District

N/A Not Applicable

NCR Non-Conformance Report

NEPA National Environmental Quality Act

NHS National Highway System

NOA Notice of Award
NTE Not to Exceed
NTP Notice To Proceed

NTSC National Television System Committee

P6 Primavera Project Planner® (scheduling software)

PC Project Control

PE Preliminary Engineering
PIP Project Implementation Plan

PM Project Manager

PMA Project Management Assistance

PMP Project Management Plan P&P Policies & Procedures

PR Project Report

PS&E Plans, Specs & Engineering

PSR Project Study Report QA Quality Assurance

QAR Quality Assurance Report

APPENDIX

LIST OF ACRONYMS (Continued)

QC Quality Control

QPSR Quarterly Project Status Report

RFC Request For Change or Released for Construction (based on context)

RFP Request For Proposal
RMS Ramp Metering Systems
ROM Rough Order of Magnitude

ROW Right-Of-Way

SIT System Integration Testing

RSTP Regional Surface Transportation Program RWQCB Regional Water Quality Control Board

Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for

SAFETEA-LUUsers

SCE Southern California Edison SONET Synchronous Optical Network

SOV Schedule Of Value SOW Statement Of Work SP Special Provision TBD To Be Determined

TCRP Traffic Congestion Relief Program

TMS/CS Traffic Monitoring Stations/Count Stations

TPM Transportation Management Plan

VE Value Engineering

WBS Work Breakdown Structure

WP Work Package