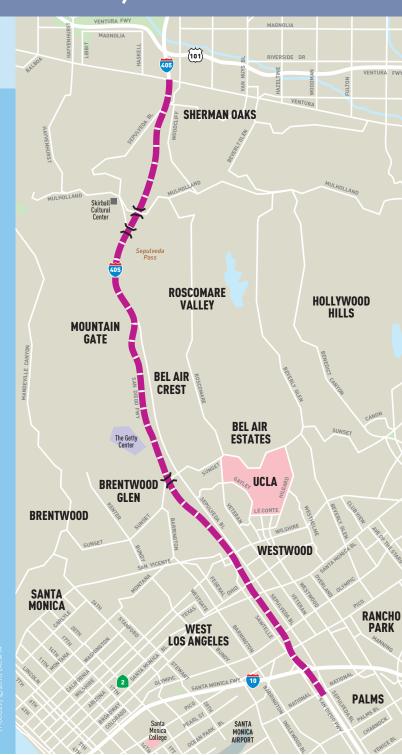


## I-405 Sepulveda Pass Improvements Project

**MONTHLY PROJECT STATUS REPORT** 







# INTERSTATE 405 SEPULVEDA PASS IMPROVEMENTS PROJECT

MONTHLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH GRANTS FROM THE FEDERAL HIGHWAY ADMINISTRATION (FHWA) AND THE AMERICAN RECOVERY AND REINVESTMENT ACT (AARA) AND FUNDS FROM THE STATE OF CALIFORNIA.

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#### **PROJECT OVERVIEW & STATUS**

The I-405 Sepulveda Pass Improvements Project will add a 10-mile HOV lane and improve supporting infrastructure such as ramps, bridges and sound walls on the San Diego Freeway (I-405); while widening lanes from the Santa Monica Freeway (I-10) to Ventura Freeway (U.S. 101). This project will reduce existing and forecasted traffic congestion on the I-405 and enhance traffic operations by adding freeway capacity in an area that experiences heavy congestion. In addition to these modifications, the project will improve both existing and future mobility and enhance safety throughout the corridor. Project benefits include a decrease in commuter time, reduce air pollution, and promote ridesharing. The I-405 Sepulveda Pass Improvements Project features include:

- Add a 10-mile HOV lane on the northbound I-405 between the I-10 and US-101 freeways
- Remove and replace the Skirball Center, Sunset Blvd. and Mulholland Dr. Bridges
- Realign 20 on and off ramps
- Widen 20 existing overpasses and structures
- Construct approximately 18 miles of retaining walls and sound walls

Interstate 405 (I-405), also known as the San Diego Freeway, is a north/south route classified as an interstate/interregional loop freeway. It is part of the National Highway System (NHS), originating at the I-5 in Orange County in the City of Irvine and terminating at the I-5 in Los Angeles County, in the City of Los Angeles near the community of Mission Hills. The high-occupancy vehicle (HOV) lanes on I-405 are currently operating in both northbound and southbound directions from the county line of Orange County to north of I-105; from north of Burbank Boulevard to Route 118; and in the southbound direction from Waterford Street to north of Burbank Boulevard.

The design-build contract Notice to Proceed (NTP) was given on 6/2/2009, with commencement of contract time (1550 calendar days) on August 31, 2009. Substantial completion is currently expected to occur in May 2013, with final acceptance of the project required by November 27, 2013.

The General Services Administration (GSA) properties acquisition is on its final last minute modifications by GSA. The Project is working on NTP for each aspect of the work and GSA is looking for all the funds upfront from Caltrans. Project obtained Metro Board approval on Getty changed work and is actively working on giving the contractor a unilateral change to avoid delays, and then followup with costs negotiations. At this time, the cost of the Reversible Lane Project appears to be a problem. Therefore, the I-405 Project will only implement the portion that absolutely makes sense and which can get reimbursed for. The critical area for the project is the acquisition of the Veterans Administration (VA) property. Contractually, the delay in acquisition of the VA property started on June 1, 2011. The contractor has indicated that the delay is related to utilities which should have started earlier than June 2011, but they also indicated that delay would not start until August 2011 – it is difficult to believe anything until Metro reviews the schedule and the actual delay, and after the mitigation assessment is complete. Project has received support from the Elected Officials, Metro, and Caltrans regarding License to Enter and Construct from VA. Project made several changes to the License, at the request of Caltrans and VA, which has proven to be time consuming. The Recovery Schedule is complete except there are areas that the Project believes could be mitigated to keep the Contractual Substantial Completion date of May 31, 2013. The I-405 Project alignment adjacent to the Getty has passed the 100% design and is continuing toward RFC of the entire package with procurement starting on the critical wall located at the north-end of Getty. This work is well underway at Wall 1827 and Kiewit is ahead of schedule on construction of this wall.

#### PROJECT OVERVIEW & STATUS (Cont'd)

The I-405 Project is proposing a 3<sup>rd</sup> lane from Skirball Off-Ramp to Skirball Overcrossing which was not clearly identified in the information for Bidders plans but is required to make the traffic in the northbound Sepulveda work between Skirball Ramp Terminus and Skirball Bridge. This change will be submitted for Metro Board approval in November 2011, if the value is determined to be over a million dollars.

It appears from the initial estimate to complete that the Provisional Sums items will be significantly higher than the project estimate at bid time. Initial ROM estimates for this extra work are over \$40M. In late November 2011, Project will have a preliminary estimate and then will start identifying means for mitigation. Project expects to go to the Board in January 2012 to obtain approval for the increased costs. The increased costs will be partially mitigated by the increase in the Project Contingency, by another \$27M, due to 3<sup>rd</sup> party reduced costs.

Caltrans, Metro, and Kiewit are being sued because of the potential that the project may have cut-off the developer's access in the Getty Trailhead Area near Bel Air Crest. Metro and Caltrans had a meeting with the Counsel in late September 2011 to decide on course of action. Project has informed Kiewit to not extend the work on Retaining Wall 1836 further south to avoid permanent build on potential easement. Project met with Caltrans and County Counsel in October 2011 to review the proposed solutions that the I-405 Team is working on, and other meetings have been set for November 2011 as well.

The Walls 1720/1730 have been excavated to the roadway level and the old walls have been demolished. This work has recovered several months of schedule time and is moving in the right direction but mistakes in the plans are causing redesign and slower pace.

At this time, Kiewit's overall construction has turned the corner and they are making significant progress. Kiewit has recently brought up issues with potential schedule impacts "what ifs". The Project will be analyzing these in November and December 2011.

Key project activities for October 2011 include:

 Retaining Walls 1720/1730 adjacent Sound Wall maintenance issues between Caltrans and City Staff has not been resolved. Numerous meetings have not resolved these issues and regardless of the lack of decision, the Project will construct the walls.

Caltrans ROW appraisal process for temporary and permanent easements continues and is well underway. The Project has obtained Right-of-Entry (ROE) for Kiewit on all the required parcels. Kiewit extended Temporary Construction Easement (TCE) limits beyond the ROE agreements. This has potential impact to the appraisal process which is being managed by Caltrans. Caltrans is in the process of initiating new appraisals for all the affected parcels. Changes in the lateral walls are slowing the progress on these walls. Project sent a letter to Kiewit in October 2011 regarding delays caused by Kiewit on these walls.

#### PROJECT OVERVIEW & STATUS (Cont'd)

- Widening of Sepulveda between Montana and Church to accommodate the COLA requests for standard lanes and shoulders. Part of the potential costs will be through a Change Order and Provisional Sums are involved as well as increases and decreases in baseline costs which are making this not a straightforward process. Metro Contract Administration has asked that this issue be addressed as a change and the Project is working to process it through the system. The Change Notice has been processed, Metro Contracts Administration has determined the merit, and County Counsel has approved this change. The Metro Board approved this change and Metro is tracking the issue. The cost estimate was expected to be finalized by end of June 2011, but Kiewit has been slow in resolving costs. Metro and Project are starting fact-finding which is planned to be completed in November 2011.
- The existing 12' X 12' Reinforced Concrete Box under Sepulveda Blvd. has been incorporated into Kiewit's design and the construction work was incorporated in their schedule. Metro is working with Kiewit to finalize costs but have only received ROM estimate to date. The cost estimate is expected to be finalized by end of November 2011.
- Kiewit completed the Recovery Schedule and Metro approved it. A few activities have caused the completion date to move to August 2013 but the Project has identified ways to remedy the situation and pull back the completion date to May 2013. As an example, Metro gave Kiewit direction to start the construction of retaining wall 1827, and this wall is no longer on the critical path. Mulholland Bridge appears to be on the critical path due to project going back to baseline design. Metro/Caltrans are working with Kiewit to pull this work back to Substantial Completion of May 31, 2013.
- It appears that the only remaining issue is impacts to the project caused by lack of ROW. Metro/Kiewit/HNTB/Caltrans are working on this issue.

#### **MANAGEMENT ISSUES**

**Concern No. 1:** Align I-405 Closer to the Getty Parking Structure (96" MWD Waterline)

<u>Status/Action</u> The Project and Getty are in agreement with the 5+1 lane configuration, ROW, and not moving the 96" MWD line, this change has been approved by Metro Board this month. Project is working on final revised estimates and setting timetable for resolution of the costs with Kiewit. Project received cost estimate from Kiewit after the Board report had been completed this month.

Concern No. 2: Provisional Sums

<u>Status/Action</u> Provisional Sums process is moving forward and finally getting agreements on estimates fairly quickly. Project has undertaken a Provisional Sums cost-to-complete exercise to determine future required funds, as part of the global project cost assessment. Project staff will complete the details of Provisional Costs by the end of November 2011 and will be submitted for Metro Board approval in January 2012.

Concern No. 3: One Team with Caltrans and Metro

<u>Status/Action</u> Metro has asked Caltrans to review staffing levels, with the intent of reducing project costs and changing the focus of the project from design to construction.

**Concern No. 4:** Reversible Lane Project on Sepulveda

**Status/Action** Project has decided to undertake part of this work and is proceeding in that direction. Metro does not have a timetable for resolution at this time.

**Concern No. 5:** Review Support from COLA

Status/Action

The COLA has, for the most part, met commitments for the submittal review times, but in the last month or so, the COLA Departments have made it clear that they will not be able to make some of the upcoming review times due to lack of staff and resources. Funding is available to the City, but in some cases, no overtime has been allocated to the appropriate accounts at the Mayor's office. The Project and Metro will continue to work with the City Staff and Elected Officials to find ways to keep the project supported and on schedule. K.N. Murthy, LACMTA Executive Director Transit Projects and the COLA Mayor's office met with City Managers to develop core services plan that requires City Staff to be committed to Metro Projects. The I-405 Project has asked LABOE and LADOT for staff. One LABOE staff is on board and we are evaluating the effectiveness of having LABOE at the IPO. It appears that the LABOE staff is effective for the most part but does not have authority for I-405 issues and is still required to work with LABOE staff at headquarters for obtaining approval, which is a problem.

#### **MANAGEMENT ISSUES (Cont'd)**

Recent Level 1 escalation meetings with Mike Brown (LABOE) and the I-405 project have been productive, and this process will continue.

**Concern No. 6:** Kiewit and Metro Estimating Approaches

<u>Status/Action</u> Metro and Kiewit have found it difficult to reconcile estimates, although the Project is working on different approaches with different staff. The Project has made progress with design estimates which seems to be a breakthrough on this aspect of estimating with Kiewit. The Project is still working on the construction estimates issue. Project has also brought in independent estimators for change work verification. The lack of quick resolution of cost on Change Order work is still an issue and the process is slow. The PSA work cost resolution has been much better.

**Concern No. 7:** Mulholland Bridge Realignment

<u>Status/Action</u> The Project is moving forward with the modified baseline plan. The demolition of the south half of the Mulholland Bridge was completed on July 17, 2011. It is too difficult to set a date for the next demolition as there are lots of concerns with 3<sup>rd</sup> party utility issues and complicated falsework yet to be erected. In March 2012, the Project will have confidence to set the new demolition date and will do it sooner, if possible.

**Concern No. 8:** Recovery Schedule

<u>Status/Action</u> The Project Recovery Schedule was submitted on December 16, 2010 inclusive of all known construction activities and re-sequencing and is now approved. The project completion is currently at October 2013 because of the Mulholland Bridge work, but Metro believes it can be brought back to May 2013. Other issues such as Getty work, Walls 1720/1730, and VA may be more critical but Metro has not resolved these potential issues with the contractor.

**Concern No. 9:** Project Cost and Schedule Reassessment

<u>Status/Action</u> The Project is currently working on a total project cost and schedule assessment to identify cost exposures of all the involved factions including, but not limited to, design and construction, right-of-way capital, utilities, third parties, project staffing and support, and community affairs. It is expected to be February 2012 before all the issues are resolved with schedule and cost.

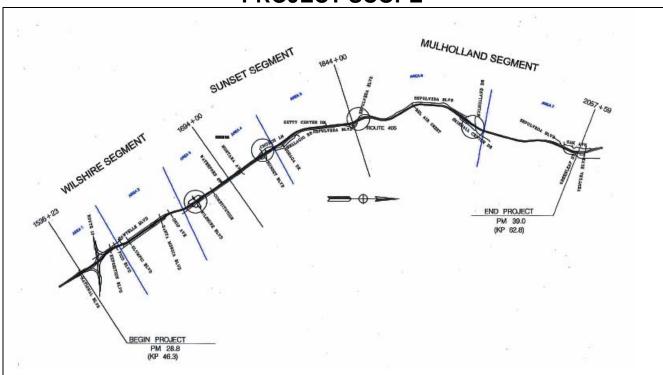
**October 2011** 

### **MANAGEMENT ISSUES (Cont'd)**

Concern No. 10: Real Estate Cost Reassessment

<u>Status/Action</u> Caltrans is reassessing the cost of real estate capital due to additional costs for extension of Temporary Construction Easements (TCE) and full-take of additional parcels, all more than originally anticipated.

#### PROJECT SCOPE



The I-405 Sepulveda Pass Improvements Project is a Design-Build contract to add a 10-mile High Occupancy Vehicle (HOV) lane on the northbound San Diego Freeway (I-405) between the Santa Monica (I-10) and Ventura (US 101) Freeways. The purpose of the project is to reduce congestion by adding the HOV lane and closing the HOV gap, which will provide a continuous HOV lane from the Orange County Line to the I-405/US-101 interchange. The scope entails an 11-foot half median, one 12-foot HOV lane, a 1-foot HOV buffer, five 12-foot mixed-flow lanes, and a 10-foot outside shoulder.

Most of the freeway widening required for this project occurs along the east side of I-405 along Sepulveda Blvd. between Montana Ave. and Moraga Dr. and between Getty Center Drive and the northbound Getty Center off-ramp. Sepulveda Blvd. is going to be slightly realigned at the relocated southbound I-405 Skirball Center Drive on/off-ramps in order to add a left-turn lane to the on-ramp.

Some freeway widening also occurs along the west side of the freeway between Olympic Blvd. and Waterford Street and between Bel Air Crest to just north of Ventura Blvd.

In order to reduce accidents associated with traffic on the ramps, project scope includes several interchange improvements as detailed below:

#### PROJECT SCOPE

#### Wilshire Blvd. interchange in both directions

The northbound on-ramp from eastbound Wilshire Blvd. is grade-separated from the northbound off-ramp to westbound Wilshire Blvd. and from Sepulveda Blvd. The southbound off-ramp to eastbound Wilshire Blvd. is grade-separated from the southbound off-ramp to westbound Wilshire Blvd.

#### Northbound I-405 Sunset Blvd. interchange

The northbound I-405 off-ramp to eastbound Sunset Blvd. is widened to include one more lane. Two exclusive 12-foot lanes on the reconstructed Sunset Blvd. overcrossing and two 12-foot lanes on the on-ramp are provided for the northbound I-405 on-ramp from eastbound Sunset Blvd. In the eastbound direction three 12-foot lanes and in the westbound direction three 11-foot lanes are provided which solves the existing reduction from three lanes to two lanes in the eastbound direction. In both directions, 4-foot shoulders and 5-foot sidewalks as well as a 13-foot median are provided on the Sunset Blvd. overcrossing.

- The irregular northbound I-405 on/off-hook ramps at the Getty Center interchange are reconfigured to a standard diamond interchange to increase stopping sight distances in order to improve safety.
- The southbound I-405 Skirball Center Drive interchange is relocated to form a "T" intersection with Sepulveda Blvd. This eliminates the existing intersection at the end of the southbound I-405 Skirball Center Drive off-ramp.
- The southbound Valley Vista/Sepulveda Blvd. off-ramp is reconstructed due to freeway widening.

A total of 12 soundwalls and 54 retaining walls within the project limits are constructed at embankments where right-of-way is constrained.

A total of 12 undercrossings within the project limits are widened. Three overcrossings at Sunset Boulevard, Skirball Center Drive, and Mulholland Drive are replaced.

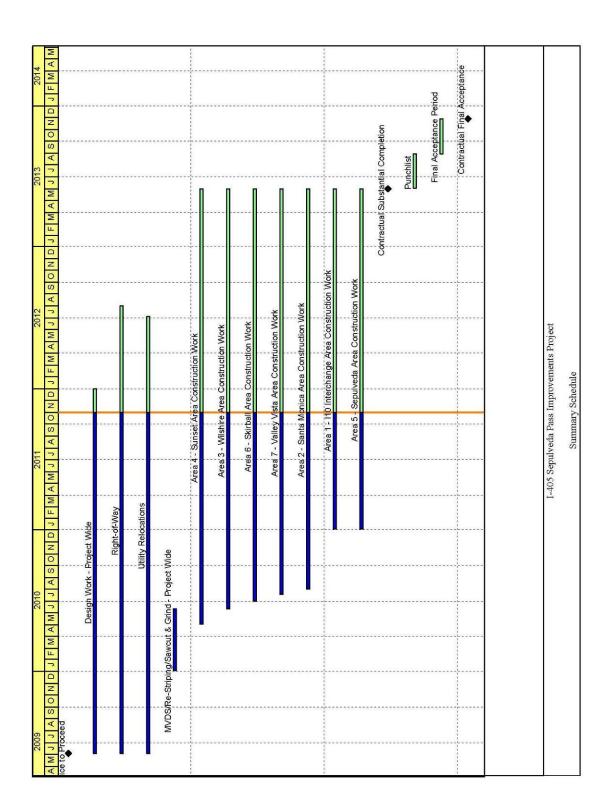
## **KEY MILESTONE SCHEDULE SIX-MONTH LOOKAHEAD**

	Milestone Date	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12
Bridge 24 Wildlife UC - RFC	10/7/11A	0					
UID # 201-203 Area 2 Sewers; Complete relocation.	10/11/11A	0					
Bridge 22 Mulholland OC - Pour Bent # 2 Footing	10/1411A	0					
Bridge 22 Mulholland OC - Begin Installation of Bent 2 Column Forms	10/17/11A	0					
Bridge 18 Bel Air Crest UC - Begin Construction Work, Drill SOE Beams.	10/1811A	0					
Storm Drain Line # 401A to 422 at Walls 1720 & 1730 - Begin Installation	10/19/11A	0					
Bridge 16 Sunset OC - Open South Side of Bridge to traffic.	10/22/11A	0					
Bridge 16 Sunset OC - Begin Prep Work on North Side of Bridge for demolition	10/2411A	0					
Area 7 Sewer Line N-808; Begin Work	10/24/11A	0					
Bridge 22 Mulholland OC - Pour Abutment # 1	10/2711A	0					
Bridge 17 - RFC	11/3/11*		0				
UID # 196B AT&T-TCG Fiber Optic Underground Ductbank (Part II) - Begin relocation.	11/8/11*		0				
UID # 401-403 Sewer Lines; Complete relocation.	11/9/11*		0				
Bridge 22 Mulholland OC Construction - RFC	11/12/11*		0				
UID # N-1057 Telecom Duct Bank Station 2041+00-1 Valley Vista; Begin Construction	11/17/11*		0				
Shell Pipeline N698 at Bridge 2 Exposition; Begin relocation	11/20/11*		0				
Install Drain (Sta 1550, 1555, 1583) Northbound - I-10 Interchange Area - Complete Construction	11/22/11*		0				
Bridge 7 Wilshire NB Off-Ramp; Begin Construction of Wingwalls-Abutment 5 Phase 1	11/23/11		0				
UID # N-393 LADWP Underground Power/Duct Bank 1740+00 to 1760+00 - Sunset Bridge; Kiewit Construction Complete	11/30/11*		0				
UID # N-1403 AT&T-TCG Fiber Optic Underground Ductbank (Part II) - Sunset Bridge; Begin Construction	12/5/11*			0			
W-Bdg 3-Olympic-P C Girder Top Deck & Diaphragms - PH 1 - Complete Construction	12/12/11*			0			
Bridge 5B Ohio UC; Begin Footing & Pile Cap/Abutment Wingwalls Ph I	12/12/11*			0			
Metro Milestone Design/E	Build Z	$\triangle$	Third Partic	es Approval			
CT Caltrans Milestone * New Da	te <b>F</b>	HWA	FHWA Fed Approval	leral Highw a	y Administr	ation	

## **KEY MILESTONE SCHEDULE SIX-MONTH LOOKAHEAD**

	Milestone Date	Oct-11	Nov-11	Dec-11	Jan-12	Feb-12	Mar-12
W-Bdg 3-Olympic-P C Girder Top Deck & Diaphragms - PH 2 - Begin Construction	12/13/11*			0			
Bridge 8 - NB Wilshire On-ramp - Complete Construction of Piers / Columns - (bent 6-8)	12/21/11			0			
Bridge 15 Sunset NB On-ramp; Begin Form/Pour/Strip Top Deck	12/26/11			0			
W-Bdg 3-Olympic-P C Girder Top Deck & Diaphragms - PH 2 - Complete Construction	1/4/12				0		
Bridge 6A Wilshire SB Off-Ramp; Begin Installation of Steel Girder Top Deck & Diaphragms - Phase 1	1/5/12*				0		
Bridge 15 Sunset NB On-ramp; Complete Form/Pour/Strip Top Deck впаде од wiisnire SB Oir-Ramp; Complete	1/20/12				0		
Installation of Steel Girder Top Deck & Diaphragms	1/25/12*				0		
Storm Drain # 308 - 24" RCP - 1666+60-1 - Wilshire - Construct New	1/25/12*				0		
Bridge 2 Exposition UC; Begin Construction of Piers/Columns (Bent 2 -4)	2/7/12*					0	
Bridge 5A Ohio UC; Begin Installation of Concrete Girders	2/7/12*					0	
UID # 307 24" Storm Drain at Wilshire Blvd; Begin Construction	2/8/12*					0	
UID # 196B LADWP Electrical Ductbank; Begin Wire Pull Construction	2/16/12*					0	
Bridge 16 Sunset OC; Complete North Side Demolition	2/24/12*					0	
Complete Driving Steel Piles (84 EA)(WEST)(OD from 7 to 6)	2/11/12*					0	
Bridge 22-Mulholland OC -Begin Installation of Bottom Deck	2/21/12*					0	
Bridge 5B Ohio UC; Begin Installation of Concrete Girders	3/2/12*						0
Bridge 10 & 11 - WB Wilshire Off & WB Wilshire On - Complete Driving Steel Piles (72EA) (EAST)	3/3/12						0
Bridge 7 - NB Wilshire Off-CIP Box Girder (Stem Spans 4-3) - PH 1 (OD from 19 to 12) Begin Installation.	3/7/12*						0
Bridge 5b - Ohio; PC Girder, Top Deck & Diaphragms - Begin Installation	3/7/12*	1					0
Bridge 3 - Olympic - Complete Construction of Approach Slabs	3/12/12						0
Storm Drain # 308 - 24" RCP - 1666+60-1 - Wilshire - Complete Installation	3/21/12*						0
Bridge 22 - Mulholland - Complete Form/Pour/Strip Bottom Deck	3/27/12						0
Metro Metro Milestone Design/B		Δ	Third Parti	es Approval	•	•	
CT Caltrans Milestone * New Date	e	FHWA	FHWA Federal Highw ay Administration Approval				

#### PROJECT SUMMARY SCHEDULE



**October 2011** 

### **CRITICAL PATH NARRATIVE**

The project has several critical paths which may potentially change as the work progresses. Based on the current project update, the primary critical path runs through the demolition and construction of the Mulholland Drive OC (Bridge 22), including permanent Utility relocations. The path continues through the Skirball Area (Mulholland Bridge) median work and ends with the permanent delineation of Area 6 (Skirball).

#### PROJECT COST STATUS

I-405 SEPULVEDA PASS IMPROVEMENTS PROJECT

FEDERAL PROJECT #: SARRA-405-3(015)N, METRO PRIME CONTRACT# C0882

METRO CONSTRUCTION MANAGEMENT DIVISION / CALTRANS

COMBINED COST REPORT BY PHASE PERIOD ENDING: OCTOBER 2011

DOLLARS IN THOUSANDS

PHASE #	PHASE	DESCRIPTION	ORIGINAL BUDGET	CURRENT	BUDGET	COMMITMENTS		EXPENDITURES		CURRENT FORECAST		BUDGET / FORECAST
				PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	
0	PA&ED	PROJECT APPROVAL & ENVIRO DOCS	22,000		21,457	-	21,457		21,457		21,457	-
1	PSE	PLANS, SPECS, & ENGINEERING	63,100	1	41,080	5,793	47,284	144	38,507	i	52,130	11,050
2	RS	RIGHT-OF-WAY SUPPORT	14,000	1	9,543	123	4,687	123	4,687	i	9,543	-
3	cs	CONSTRUCTION SUPPORT	28,000	-	52,307	666	21,065	1,204	14,217	-	80,139	27,832
4	С	CONSTRUCTION	823,900	1	810,427	50	736,848	22,624	315,192	•	810,427	-
9	RC	RIGHT-OF-WAY CAPITAL	83,000	1	99,186	2,206	30,906	659	19,637	•	60,304	(38,882
		SUBTOTAL PROJECT	1,034,000	•	1,034,000	8,838	862,247	24,753	413,696	•	1,034,000	-
4	С	CONSTRUCTION OF CITY OF L.A.'S REVERSIBLE LANES PROJECT	-	-	6,000	-		-	-		6,000	-
		TOTAL PROJECT	1,034,000	-	1,040,000	8,838	862,247	24,753	413,696	•	1,040,000	-
	IOTE: EXPENDITURES ARE CUMULATIVE THROUGH SEPTEMBER 30, 2011. IEWIT EXPENDITURES ARE ONLY THROUGH AUGUST 31, 2011 DUE TO INVOICING LAG.											

#### **PROJECT COST ANALYSIS**

#### **Original and Current Budgets**

The Original Budget reflects the Metro Board adopted Life-of-Project (LOP) Budget which was approved in April 2009 in the amount of \$1,034.0 million. This report reflects an additional \$6.0 million approved by the Metro Board to add the City of LA's Reversible Lanes Project Scope funded by the City of Los Angeles. This brings the Total Current Budget to \$1,040 million.

#### **Current Budget and Current Forecast**

The Current Budget and Forecast remain the same at \$1,040.0 million. The Current Budget has been adjusted to align with the forecast. A Project Budget Change Request (PBCR #3) has been prepared and is being processed through the Project to reconcile the present Forecast.

#### Commitments

The Commitments increased by \$8.8 million this period for purchase orders associated with City of LA and DWP, consulting service contracts, and Metro/Caltrans staff charges.

#### **Expenditures**

Expenditures are cumulative through September 2011. The expenditures increased by a total of \$24.8M this period. Expenditures for this period within the construction support phase included Caltrans project staff and miscellaneous consultant contract services. Costs in the right-of-way categories were for 3<sup>rd</sup> party Metro staff costs and for City of LA and the Gas Company expenditures. Caltrans right-of-way expenditures for the period included staff charges for right-of-way support and real estate parcel acquisitions. Two Kiewit invoices were processed by the Metro Accounting Group this period for July and August 2011 in the amount of \$7.7M and \$14.9M respectively. The \$413.7 million in Project Expenditures to date represents 39.8% of the Current Budget.

#### FINANCIAL/GRANT STATUS – ORIGINAL SCOPE ACTIVITIES

		07.47		DV 0011D					
OCTOBER 2011	(1)		IS OF FUNDS			(=)	(= (= )		
SOURCE	(A) APPROVED BUDGET	(B) TOTAL FUNDS	(C) TOTAL FUNDS	(D)	(D/B) TMENTS	(E) EXPEN	(E/B) IDITURES	(F) BILLED TO SOURC	
		ANTICIPATED	AVAILABLE	\$	%	\$	%	\$	%
FEDERAL SAFETEA-LU	\$117.000	\$117.000	\$117.000	\$117.000	100%	\$36.018	31%	\$36.018	31%
FEDERAL ARRA	\$189.900	\$189.900	\$189.900	\$189.900	100%	\$210.645	111%	\$210.645	111%
STATE CMIA	\$614.000	\$614.000	\$254.700	\$501.496	82%	\$135.997	22%	\$134.676	22%
STATE TCRP	\$90.000	\$90.000	\$42.000	\$42.000	47%	\$29.285	33%	\$29.285	33%
STATE RSTP	\$10.100	\$10.100	\$10.100	\$10.100	100%	\$0.000	0%	\$0.000	0%
PROPOSITION C 25%	\$13.000	\$13.000	\$13.000	\$1.751	13%	\$1.751	13%	\$1.751	13%
SUB TOTAL FUNDS	\$1,034.000	\$1,034.000	\$626.700	\$862.247	83%	\$413.696	40%	\$412.375	40%
CITY OF LA **	\$6.000	\$6.000	\$0.000	\$0.000		\$0.000		\$0.000	
TOTAL FUNDS	\$1,040.000	\$1,040.000	\$626.700	\$862.247		\$413.696		\$412.375	

NOTE: EXPENDITURES ARE CUMULATIVE THROUGH SEPTEMBER 2011.

#### STATUS OF FUNDS ANTICIPATED

FEDERAL SAFETEA-LU: \$117M is available for drawdown for specific phases of the Project as agreed upon in the Cooperative Agreement between Caltrans and Metro.

**FEDERAL ARRA:** \$189.9M is available for drawdown for specific phases of the Project as agreed upon in the Cooperative Agreement between Caltrans and Metro with consultation with FHWA.

**STATE CMIA:** State Proposition 1B Bond sales provided \$254.7M to the project. Funds are available for drawdown.

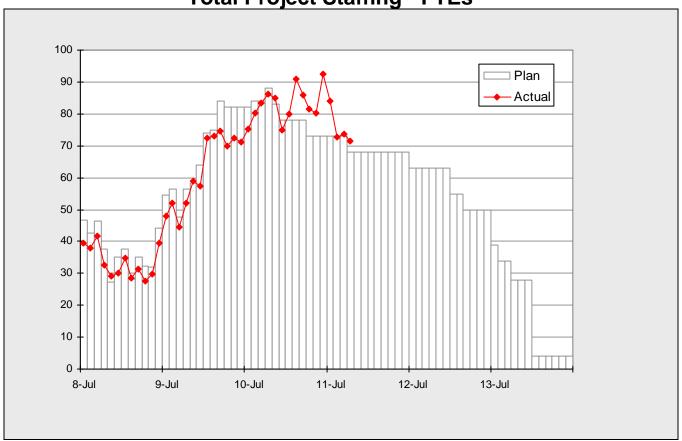
STATE TCRP: \$42M is available for drawdown for specific phases of the Project as agreed upon in the Cooperative Agreement between Caltrans and Metro.

**STATE RSTP:** \$10.1M is available for drawdown for specific phases of the Project as agreed upon in the Cooperative Agreement between Caltrans and Metro.

**PROPOSITION C 25%:** The Metro Board approved the allocation of \$13M to the Project.

<sup>\*</sup> BILLING AMOUNT IS LESS THAN EXPENDITURES AMOUNT DUE TO SYSTEM LAG IN SUBMITTING INVOICES TO CALTRANS.
\*\* CONSTRUCTION OF CITY OF LA REVERSIBLE LANES PROJECT.

# STAFFING STATUS Total Project Staffing - FTEs



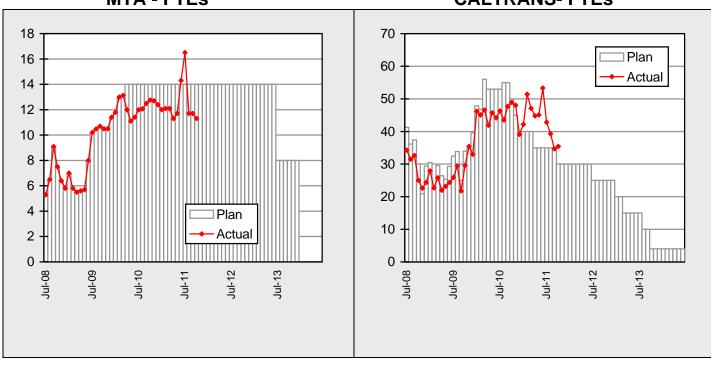
#### **Total Project Staffing**

Metro was required to comply with a Federal audit to convert Independent Contract staff to "As needed." Due to limitations for this classification and to meet the needs of the Project, resources were reallocated to the Construction Management Consultant Contract. Additionally, resources were brought on to assist in qualifying, estimating and processing changes to scope. Staff will be relooking at Caltrans to ensure that the labor forecast is valid.

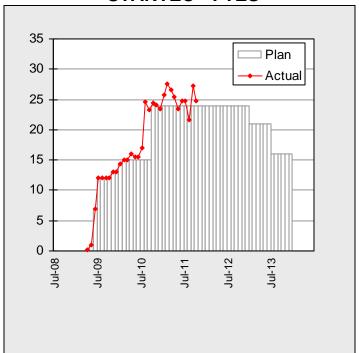
**STAFFING STATUS** 

MTA - FTEs

**CALTRANS-FTEs** 



#### **STANTEC - FTES**



#### **REAL ESTATE STATUS**

The Real Estate acquisition process is proceeding and the Project is working on obtaining and releasing the past due parcels to the Contractor

The Project is also focusing intently on several parcels to keep acquisition on schedule:

- The Veterans Administration parcels (79586, 79711) containing the Breitburn oil line are impacted because of the 2008 Act (H.R. 2764) referenced as "Consolidated Appropriations Act, 2008" preventing VA from transferring the parcel.
- The General Services Administration parcel (79559) will require additional attention to assure that acquisition does not impact construction. A License to Enter Agreement was issued to Kiewit on June 7, 2011.

Project is moving forward with the compensation and Temporary Construction Easements with the 22 parcels in the Westwood Hills Area.

32	Total Required Parcels
16	Available for Construction
10	In Appraisal Process
6	Deleted
9	Past Due with no apparent schedule impact

#### **ENVIRONMENTAL STATUS**

- Ongoing coordination with Santa Monica Mountains Conservancy (SMMC) and National Park Service on wildlife crossings and other issues.
- Santa Monica Mountains Conservancy provided comments on the draft Cooperative Agreement with Caltrans for vegetation and wetland impacts caused as a result of the project.
- Environmental Addendum for Change Notice approved on 10/11/11.
- Prepared Annual Permit Reporting Requirements for the 1600 Streambed Alteration Agreement and Regional Water Quality Control Board 401 Permit.
- Ongoing coordination regarding landscaping along Sepulveda Blvd. between Constitution and Sunset.

#### **COMMUNITY RELATIONS STATUS**

- Distributed construction notices for the following construction activities: Pico k-rail and striping, Best Management Practices drainage system 55 excavation, Beloit at Ohio, Ohio drainage, Wilshire false work, full closure of Santa Monica, Ivy Place, Beloit trees, Wilshire ramp reconstruction, Beloit backfill, Department of Water and Power on Sepulveda, Sunset Blvd undercrossing utility relocation and vault placement, full directional closure NB Sepulveda Blvd, pile driving at Church Lane, Sunset Bridge and Sunset NB off-ramp, potholing at Sunset cul-de-sac with full closure, Bellagion Rd utility survey work, Sunset Bridge Demo northern side, wall 1766 excavation and demo work, Chevron work reconfiguration reminder, Phase 2 14-day closure revised no-off ramp closure, Montana off-ramp wall removal. Sunset NB ramp night retaining wall work at Wall 1738A, pile drilling at Church Lane, storm drain relocation on Sepulveda between Montana and Moraga, sewer line relocation on Sepulveda between Montana and Ovada, Skirball Bridge closures for utility work, Sherman Oaks retaining wall work, full freeway closure, Valley Vista k-rail placement, saw cutting and early prep work, Bel Air Crest and Skirball Bridge construction work, and Skirball Center Drive lane closure.
- Participated in the following meetings: Community Advisory Committee Meeting, Elected Officials Briefing, 1720/1730 Homeowners Meeting, Mountain Gate/Bel Air sidewalks, and Salvation Army Meeting.
- Coordinated the following work activities: 3 week look-ahead at Beloit, south of Ohio, 3 week look-ahead at Beloit, south of Santa Monica, calendar of events coordination, Jewish Holiday closure coordination, Luxe Hotel field walk through in advance of 14-day closure at Sunset, Angeleno Hotel field visit in advance of 14-day closure at Sunset, homeowners meeting walls 1720/1730. West Los Angeles Traffic Committee Meeting, Los Angeles Department of Water and Power relocation at 11390 Thurston, driveway reconfiguration at Sunset cul-de-sac, Sherman Oaks drainage reconstruction, Getty Center Drive on-ramp delineators replacement, Skirball/Sepulveda intersection traffic control, Bel Air Crest, Skirball Bridge demolition and entrance access, additional Skirball ramp and bridge signage, re-word Skirball advanced warning signage, and Bel Air Crest access due to Sepulveda utility work.
- 3,322 followers on Twitter.
- 2,708 active users on Facebook.
- 271 subscribers on Nixle.
- 53,721 page views on Website.

#### **QUALITY ASSURANCE STATUS**

- Metro Quality participated in:
  - Twenty-five Pre-Activity Meetings.
  - Bi-monthly Project Quality Meeting and weekly Project and Owners staff meeting.
- Attended bi-monthly Project Quality Meeting and weekly Project and Owners staff meeting.
- Performed oversight of two Kiewit Quality Staff training sessions.
- Continued review and approval of Kiewit Project Quality Inspection and Quality Assurance Oversight personnel.
- Participated in Kiewit Quality staff training sessions for MSE wall measurement, metal deck panel welding, shotcrete cracking and lean concrete placement.
- Twenty-eight Nonconformance Reports (NCRs) were issued this month.
- Thirteen Deficiency Reports (DRs) were issued this month.

#### SAFETY AND SECURITY STATUS

- The Project was injury free in October, however, the worker whose knee was injured in September continues to be off work as surgery is scheduled.
- Safety Staff participated in pre-activity (readiness review) meetings to ensure compliance with approved Work Plans and contract specifications.
- Construction activities are monitored during day and night shifts to ensure contractor compliance with contract specifications.
- Safety staff attended weekly Progress Meeting, Foreman's Weekly Safety Meetings and other project meetings to evaluate contract safety requirement compliance.
- October Contractor Work Hours (Design & Construction): 156,598
- Contractor Project to Date Work Hours (Design & Construction): 2,462,169
- Total Project to Date Work Hours (Contractor & the IPO Staff): 2,793,197
- Project to Date Recordable Injury Rate: 0.6 (Eight Recordable Injuries) (each rate is per 200,00 work hours)
- Project to Date Total Time Away Injury Rate: 0.1 (Two Time Away From Work Injuries)
- Project to Date Total Days Away Rate: 9.4 (152 Days Away From Work)
- The contractor continues to submit updates to the Project Security Plan for new areas of construction and storage.

## THIRD PARTY AGREEMENT STATUS

Third Party	Type of Agreement	Forecast Execution Date	Required Need Date	Status/ Comments
City of Los Angeles	MCA	3/12	6/09	A stand-alone Master Cooperative Agreement (MCA) between the City of Los Angeles and LACMTA is currently being drafted for the I-405 Project.
Los Angeles County Department of Public Works/Los Angeles Flood Control District	MCA	Cancelled	Cancelled	On advice of County Counsel, LACMTA is not required to enter into a Master Cooperative Agreement with the Los Angeles County Department of Public Works/Los Angeles Flood Control District since the I-405 Project is a State Project, not a LACMTA Project.
Utility Owners	Utility Agreements	Various	Various	Caltrans style Utility Agreements (similar to MTA Work Order Authorizations) will be completed as relocation plans are approved for each location.

#### **CONTRACT STATUS**

I-405 Sepuveda Pass Improvements Project Design/Build Contractor: Kiewit

#### Status as of: October 28, 2011

#### **Progress/Work Completed:**

Major work started/completed this period:

- Bridge 8 Wilshire On Ramp Poured Column #7.
- · Bridge 9 Wilshire UC Poured Abutment #3.
- Bridge 16 Sunset New south side of bridge opened to traffic
- Bridge 22 Mulholland Began installation of new columns at Bent 2 and poured Abutment 1.
- Bridge 18 Bel Air Crest Began construction work installation of Support of Excavation.
- Bridge 16 Began prep work for north side bridge demolition.
- · Area 7 Sewer Line N-808 Began relocation.
- Storm Drain Lines 401A to 422 at Walls 1720 and 1730 Began installation.
- Maintenance during construction SWPPP cleanout and repairs, graffiti removal from k-rails, trash and debris removal.

#### Areas of Concern:

- · Reversible Lane Project on Sepulveda Blvd.
- The VA Property ROW.

#### Major Activities (In Progress):

• DWP power undergrounding.

Contract No.: C0882

- · VA sewer relocation and VA ductbank relocation.
- · MSE Wall Panel fabrication and delivery.
- · Grading and paving.
- · Construction of Retaining Walls and sound walls.
- · Bridge 3 construction.
- · Bridge 4a/4b construction.
- Bridge 5 and Bridge 7 construction.
- · Bridge 8 and Bridge 9 construction.
- · Bridge 12 and Bridge 13 construction.
- · Bridge 15 and Bridge 16 construction.
- · Bridge 21 and Bridge 22 construction.
- · Maintenance during construction.

#### **Major Activities Next Period:**

- Shell pump station N-698 begin construction activities.
- Bridge 7 wingwalls and abutment 5 construction.
- · Demolition of Bridge 16 Sunset north side.
- Installation of storm drains at NB I-10 Interchange area.

	Original Baseline	Time Extension	Current Contract	Forecast Completion	Variance Cur-Fcast
Commencement	08/31/09	0	08/31/09	08/31/09	0
Completion	05/31/13	0	05/31/13	05/31/13	0
Punchlist Complete	08/29/13	0	08/29/13	08/29/13	0
Final Acceptance	11/27/13	0	11/27/13	11/27/13	0

Schedule Summary:		Cost Summary:	\$ In 000's
Notice of Award	04/29/09	1. Award Value:	720,922
Notice to Proceed	06/02/09	Executed Modifications:	1,811
Original Contract Duration (CD)	1640	3. Approved Change Orders:	485
Approved Time Extensions (CD)	0	4. Current Contract Value (1 + 2 + 3):	723,218
Current Contract Duration (CD)	1640	5. Incurred Cost:	336,702
Elapsed Time from NTP (CD)	879	6. Percent Incurred Cost:	46.6%
Contract Elapsed Time Percent	53.6%		

## **CHRONOLOGY OF EVENTS**

	OTHER DESIGNATION OF THE PROPERTY OF THE PROPE
May 18, 2007	The Draft Environmental Impact Report (EIR)/Environmental Impact Statement (EIS) is issued.
May 22, 2007 to October 1, 2007	Public review of draft EIS.
February 29, 2008	The Final Environmental Impact Report (EIR)/Environmental Impact Statement (EIS) is issued.
March 10, 2008	The Final Environmental Impact Report (EIR)/Environmental Impact Statement (EIS) errata with U. S. General Services Administration (GSA) comments is issued.
March 14, 2008 to April 14, 2008	Public review of Final EIS.
April 25, 2008	Record of Decision (ROD) approved.
October 10, 2008	LACMTA issued Invitation For Bid (IFB) for the project.
February 20, 2009	Project bids opened.
April 23, 2009	LACMTA Board authorized the Chief Executive Officer to award Design-Build Contract C0882 to Kiewit Pacific Co.
April 23, 2009	LACMTA Board approved establishing a budget of \$1.034 billion for project 405523.
April 23, 2009	LACMTA awarded Contract C0882 to Kiewit Pacific in the amount \$694,156,000 to include Schedules A, C, and H (Option 4).
April 29, 2009	LACMTA issued a revised NOA to Kiewit Pacific in the amount \$720,922,000 to include Schedules A, C, E (Option 1), F (Option 2), G (Option 3), and H (Option 4).
June 2, 2009	LACMTA issued Notice to Proceed to Kiewit Pacific for the Design-Build Contract C0882.
August 31, 2009	Contract Commencement Date.
September 24, 2009	Kiewit Pacific submitted the Project Baseline Schedule.
October 14, 2009	Project Design Quality Management Plan approved.

December 14, 2009	Project Quality Management System approved.
January 20, 2010	Project Baseline Schedule was approved.
January 27, 2010	Roadway Restriping commenced.
March 12, 2010	Major Project Permits were obtained; Permit 401 – Water Quality Control Board, Permit 404 – U.S. Army Corps of Engineers, and Permit 1600 – California Department of Fish & Game.
May 31, 2010	The Project completed one year without a Recordable Injury.
July 23, 2010	Sunset Bridge major demolition of the south side top deck and center column.
August 2, 2010	Commenced construction on Bridge 4a/b.
August 16, 2010	Commenced ExxonMobil 16" utility relocation at Bridge 16.
August 20, 2010	Operating Engineers Local 12 initiate labor action by striking.
August 24, 2010	Completed ductbank work on Sepulveda for DWP utility undergrounding.
August 24, 2010	Commenced construction of Walls 1720/1730.
August 24, 2010	ITS Backbone is cut.
September 7, 2010	DWP started pulling wires for utility undergrounding on Sepulveda.
September 9, 2010	Operating Engineers Local 12 Labor action is settled and strike ends.
September 13, 2010	Completed the excavation of Roadway at 1685/1691.
September 15, 2010	Completed the removal of Wall 1665.
September 18, 2010	Completed installation of Temporary walkway at Skirball Bridge.
September 28, 2010	Pioneer access to Sunset on-ramp, Bridge 15 Abutment 1.

<u> </u>	delication of a training (some d)
October 12, 2010	Began excavation of Sunset Bridge 16 Abutment 1 Footing.
October 12, 2010	Began demolition of Skirball Bridge 21.
October 15, 2010	Completed demolition Skirball Bridge 21.
October 15, 2010	Began driving piles at Santa Monica Bridge 4.
October 15, 2010	Installed Beams at Sunset Bridge 16, Bent #2.
October 15, 2010	Began driving piles on Santa Monica Bridge 4.
October 19, 2010	Completed demolition of Sunset Bridge 16, Abutment 4.
October 21, 2010	Installed beams at Sunset Bridge 15 On Ramp, Abutment 1.
October 22, 2010	Began Demolition of Sunset Bridge 16, Abutment 1.
October 22, 2010	Installed Piles at Wall 1720.
October 25, 2010	Began Excavation at Walls 1685/1691.
October 28, 2010	Began the relocation of overhead power lines at Ohio Ave Bridge 5.
October 28, 2010	Clear and grub area at Wall 1746.
November 12, 2010	Completed demolition of soundwall, barrier rail, and overhang at Bridge 13.
November 15, 2010	Completed installation of SOE at Abutment 1 NB at Bridge 4 Santa Monica.
November 15, 2010	Completed demolition of existing ExxonMobil16" Oil Pipeline.
November 17, 2010	Completed excavation of CIP at Wall 1640.
November 18, 2010	Began excavation at Wall 1635.
November 29, 2010	Began Excavation at Bridge 13.
November 30, 2010	Began relocation of SCE underground vault.

December 7, 2010	Began driving piles at Bridge 13 - Montana Avenue UC.
December 14, 2010	Completed Pile driving at Abutment 1 Bridge 16 Sunset OC.
December 15, 2010	Completed the installation of new power poles and raised the utility wires at Bridge 5 - Ohio Avenue.
December 16, 2010	Completed piles at abutments 1 and 2 for Bridge 13 Montana Ave UC.
December 17, 2010	Began installation of SOE beams at Bridge 15 Sunset on-ramp.
January 3, 2011	Began Construction of Piers and Columns at Bridge 16.
January 11, 2011	Began Construction Activities at Bridge 5.
January 13, 2011	Began Construction Activities at Bridge 12.
January 17, 2011	Began Installation of Footings and Pile Caps at Bridge 16.
February 1, 2011	Began Construction Activities at Bridge 21 – Skirball Center Drive.
February 14, 2011	Began Field Work relocating Storm Drain at Veterans Administration (VA).
February 21, 2011	Began Field Work relocating Chevron Oil Pipeline at Bridge 23 – Sepulveda UC.
February 23, 2011	Began Construction Activities at Bridge 15 – Sunset On-Ramp.
February 25, 2011	Completed Drilling and Placing Beams at NB Abutments 1 & 2 at Bridge 12 – Constitution UC.
February 28, 2011	Completed Pouring Columns at Bent 3, Bridge 16 – Sunset OC.
March 2, 2011	Began Field Work relocating LADWP 4" Waterline at Valley Vista.
March 2, 2011	Completed Driving 14" Square Piles at Bridge 3 Abutment 1.
March 15, 2011	Began Field Work relocating So Cal Gas Line at Wall 1746.

Chitches of Events (conta)		
March 18, 2011	Completed Setting Soldier Beams at Bridge 15 Bent 2 & 3 Mainline.	
March 23, 2011	Began Field Work Encasing Sewer Lines 401-403 at Walls 1720, 1730 and 1746.	
March 31, 2011	Completed Setting and Backfilling Wall Panels at Wall 1942B.	
April 4, 2011	Began Installation of Bent 2 & Bent 3 Columns at Bridge 21 Skirball Center Drive OC.	
April 5, 2011	Began Installation of Storm Drain at Walls 1720 and 1730.	
April 10, 2011	Completed Installation of Girders at Bridge 13 Montana Ave UC.	
April 22, 2011	Completed Bridge 9 Wilshire Blvd. UC demolition for widening.	
April 25, 2011	Began Work Relocating Shell Oil Line at Bridge 23 Sepulveda UC.	
May 2, 2011	Began Relocation of Area 2 Sewer Lines # 201-203.	
May 6, 2011	Completed Setting Girders at Southside of Bridge 16 Sunset OC.	
May 11, 2011	Began Construction Work on Bridge 3 Olympic Blvd.	
May 25, 2011	Completed Tie Back Installation at Walls 1720 and 1730.	
June 3, 2011	Completed Girder Installation on the North Side of Bridge 21 Skirball OC.	
June 13, 2011	Began Installation of Precast Deck Panels on Bridge 16 Sunset OC.	
June 24, 2011	Began Demolition of Existing Walls 1720 and 1730 along Sepulveda Blvd.	
June 30, 2011	Completed Installation of Precast Deck Panels on Bridge 16 Sunset OC.	

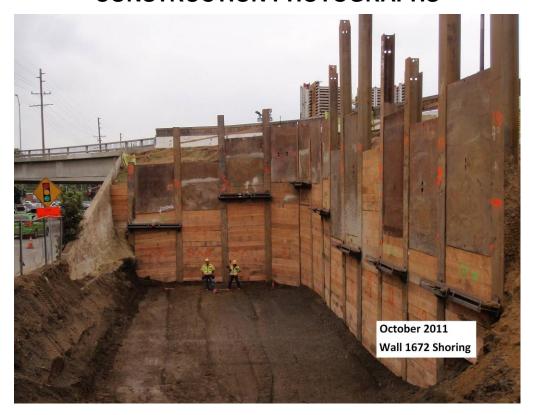
Children of Events (conta)		
July 6, 2011	Began Relocation of LADWP Overhead Power Lines at Mulholland Bridge.	
July 13, 2011	Completed installation of Void Slab Deck at Bridge 12 Constitution UC.	
July 14, 2011	Completed Pouring Diaphragms 1, 2, and 3 at Bridge 21 Skirball OC.	
July 16, 2011	Began Demolition of South Side of Bridge 22 Mulholland OC.	
July 17, 2011	Completed Demolition of South Side of Bridge 22 Mulholland OC.	
July 20, 2011	Completed Installation of Pre-cast Girders at Bridge 4SB Santa Monica UC.	
July 26, 2011	Began Driving Piling at Bridge 8 NB from EB Wilshire, Bent 8.	
August 1, 2011	Began installation of forms and rebar for Top Deck at Bridge 21, Skirball Center Drive.	
August 3, 2011	Began work on the Interchange Ramp from Westbound I-10 to Northbound I-405.	
August 6, 2011	Began work installing Top Deck at Bridge 4 Santa Monica Blvd.	
August 24, 2011	Completed pouring the Top Deck at Bridge 13, Montana Ave.	
August 26, 2011	Completed installation of Footing & Pile Cap/Abutment-Wingwalls/Bridge Bearing Bridge 3 Olympic Blvd.	
August 31, 2011	Completed pouring the Top Deck at South Side of Bridge 16, Sunset Blvd.	
September 15, 2011	Completed installation of Top Deck and Diaphragm on Bridge 16, Sunset Blvd.	
September 16, 2011	Completed pouring the Top Deck at Bridge 21, Skirball Center Drive.	
September 23, 2011	Began construction of LADWP Power Utilities undergrounding ductbank between Stations 1740 and 1760.	

**October 2011** 

September 27, 2011	Completed pouring curb and gutter on west side of Bridge 16, Sunset Blvd.
September 29, 2011	Completed pouring Lateral Retaining Walls #6, #7, and #8 at Retaining Wall 1720.
October 14, 2011	Completed pouring footing for Bent 2 at Bridge 22, Mulholland Drive.
October 17, 2011	Began installation of Bent 2 Forms at Bridge 22, Mulholland Drive.
October 18, 2011	Began construction activities at Bridge 18, Bel Air Crest.
October 22, 2011	New Bridge 16, Sunset Blvd. South Side opened to vehicle traffic.
October 27, 2011	Completed pouring Abutment 1 at Bridge 22, Mulholland Drive.
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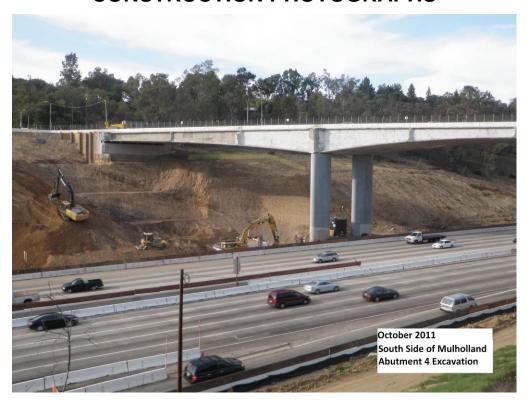












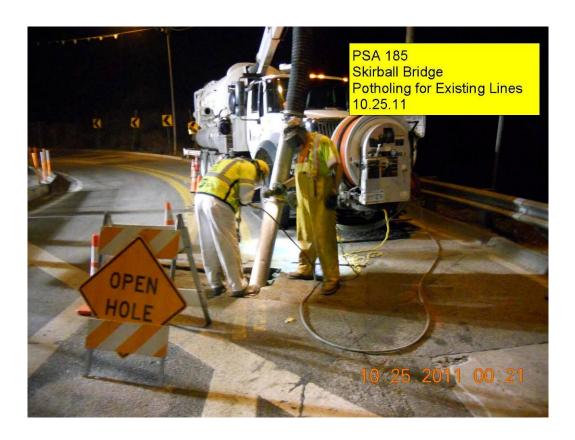




PSA 165 Sunset Bridge digging and shoring.









PSA 255 Sepulveda Blvd. potholing critical utilities.

# APPENDICES COST AND BUDGET TERMINOLOGY

APPROVED BUDGET: The Approved Project Budget as established by Metro Board of Directors at the time it authorizes Construction Project Management Division to commence full design and construction of the project (Project Adoption).

CURRENT BUDGET: The Original Budget plus all budget amendments approved by formal Metro action. Also referred to as Approved Budget.

CURRENT FORECAST: Evaluation of costs to go combined with actual expenditures.

COMMITMENTS: The total of actual contract awards, executed change orders or amendments, approved work orders of Master Cooperative Agreements, offers accepted for purchase of real estate, and other Metro actions which have been spent or result in the obligation of specific expenditures at a future time.

EXPENDITURES: The total dollar amount of funds expended by Metro for contractor or consultant invoices, third party invoices, staff salaries, real estate and other expenses that is reported in Metro's Financial Information System (FIS).

PROJECT APPROVAL & ENVIRONMENTAL DOCUMENTS: Costs for agency staff and consulting contracts leading to project approval and environmental clearances.

PLANS, SPECS. & ENGINEERING: Agency staff and consulting contract costs between the initial project approval and environmental clearances but prior to start of construction.

RIGHT-OF-WAY SUPPORT: Costs for agency staff involved in real estate appraisal and parcel purchase activities and agency staff costs involved in utility relocations and third party agreements. Includes real estate appraisal costs.

CONSTRUCTION SUPPORT: Agency staff and consulting contract costs occurring during the construction phase of the project.

CONSTRUCTION: Costs for highway construction, bridge and on/off ramp construction and modifications, retaining wall and sound wall construction. Includes final design costs by Design/Build Contractor.

RIGHT-OF-WAY CAPITAL: Costs for real estate parcel purchases and utility relocations costs after approval of utility company agreements. Includes costs for Master Cooperative Agreements after approval by agencies.

# APPENDIX LIST OF ACRONYMS

ARRA American Recovery & Reinvestment Act
AWIS Automated Work Zone Information Systems

CADD Computer Aided Drafting and Design CALTRANS California Department of Transportation

CCTV Closed Circuit Television

CD Calendar Day

CDFG California Department of Fish and Game CEQA California Environmental Quality Act

CM Construction Manager

CMAC Congestion Mitigation Air Quality
CMIA Cash Management Improvement Act

CMS Changeable Message Signs

CN Change Notice
CO Change Order
COE Corps of Engineers
COLA City Of Los Angeles
CPM Critical Path Method

CPUC California Public Utilities Commission

CR Camera Ready

CTC California Transportation Commission

D-B Design-Build
D-B-B Design-Bid-Build
DD Design Development

DEIR Draft Environmental Impact Report

DR Deficiency Report

DWP Department of Water and Power EIR Environmental Impact Report EIS Environmental Impact Statement

FD Final Design

FEIR Final Environmental Impact Report FHWA Federal Highway Administration FIS Financial Information System

FOCT Fiber Optics Cable Transmission System

FTE Full Time Equivalent

GDSR Geotechnical Design Summary Report

GSA General Services Administration GSRD Gross Solids Removal Devices

HAR Highway Advisory Radio HOV High Occupancy Vehicle

IFB Invitation for Bid

IPO Integrated Project Office

ITS Intelligent Transportation Systems

## APPENDIX

#### **LIST OF ACRONYMS (Continued)**

LA Los Angeles

LABOE Los Angeles Bureau of Engineering

LACFCD Los Angeles County Flood Control District
LADOT Los Angeles Department of Transportation
LADPW Los Angeles Department of Public Works
LADWP Los Angeles Department of Water and Power

LARTMC Los Angeles Regional Transportation Management Center

LFAT Local Field Acceptance Test
LNTP Limited Notice To Proceed
LONP Letter Of No Prejudice

LOP Life of Project

MCA Master Cooperative Agreement

METRO Los Angeles County Metropolitan Transportation Authority

MIS Major Investment Study MOT Maintenance of Traffic

MPSR Monthly Project Status Report MSE Mechanically Stabilized Earth

MVDS Microwave Vehicle Detection System

MVP Maintenance Vehicle Pullouts MWD Metropolitan Water District

N/A Not Applicable

NCR Non-Conformance Report

NEPA National Environmental Quality Act

NHS National Highway System

NOA Notice of Award
NTE Not to Exceed
NTP Notice To Proceed

NTSC National Television System Committee

P6 Primavera Project Planner® (scheduling software)

PC Project Control

PE Preliminary Engineering
PIP Project Implementation Plan

PM Project Manager

PMA Project Management Assistance

PMP Project Management Plan P&P Policies & Procedures

PR Project Report

PS&E Plans, Specs & Engineering

PSR Project Study Report QA Quality Assurance

QAR Quality Assurance Report

## APPENDIX

#### LIST OF ACRONYMS (Continued)

QC Quality Control

QPSR Quarterly Project Status Report

RFC Request For Change or Released for Construction (based on context)

RFP Request For Proposal RMS Ramp Metering Systems ROM Rough Order of Magnitude

ROW Right-Of-Way

SIT System Integration Testing

RSTP Regional Surface Transportation Program RWQCB Regional Water Quality Control Board

Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for

SAFETEA-LUUsers

SCE Southern California Edison SONET Synchronous Optical Network

SOV Schedule Of Value SOW Statement Of Work SP Special Provision TBD To Be Determined

TCRP Traffic Congestion Relief Program

TMS/CS Traffic Monitoring Stations/Count Stations

TPM Transportation Management Plan

VE Value Engineering

WBS Work Breakdown Structure

WP Work Package