

San Fernando Valley Bus Rapid Transit Monthly Project Status Report

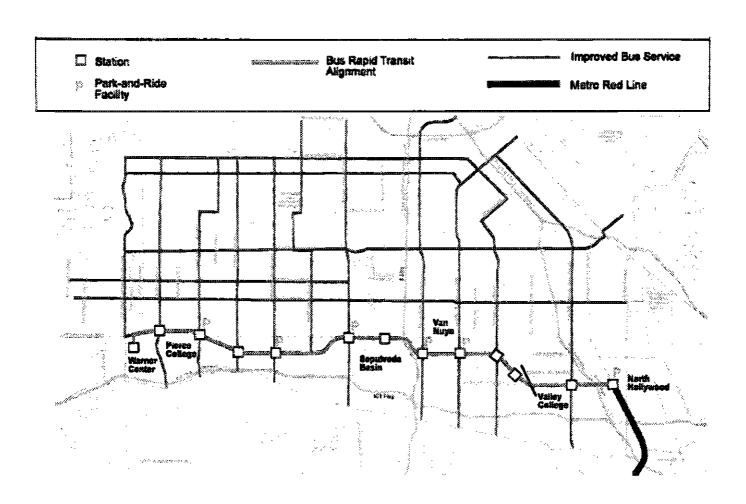


TABLE OF CONTENTS

	Page No.
Project Overview	1
Management Issues	2
Project Status	
Project Scope	3
Schedule	
o Key Milestones Six-Month Look Ahead	4
o Summary Schedule	5
o Schedule Narrative	6
Cost Summary	7
Change Control Summary	7
Financial/Grant Status	8
Staffing	9
Real Estate	10
Environmental	11
Community Relations	11
Quality Assurance	11
• Safety	12
Alignment Illustrations	13-15
Bike Path Project	16
Annondices	47.00

PROJECT OVERVIEW

The San Femando Valley Bus Rapid Transit Project (SFV BRT) consists of buses operating in exclusive lanes within an approximate thirteen (13) mile stretch on LACMTA right-of-way (ROW) and one (1) mile of mixed flow operation within public streets. Terminal stations are located near the North Hollywood Metro Red Line Subway Station and the planned Wamer Center Transit Hub. The SFV BRT will have roughly one stop per mile located at major cross streets. BRT low floor vehicles will be given signal priority at grade and at cross streets, which will reduce end to end travel times between the thirteen (13) stations. With the exception of the Warner Center Transit Hub, all stations will provide platforms for east bound and west bound travel. Warner Center Transit Hub is currently being planned by the City of Los Angeles and will include bus stops for loading/unloading of passengers and layover space on Owensmouth Avenue. Canopies will be provided at all stations. Station equipment and amenities will include ticket vending machines, stand alone validators, benches, bike racks, map case(s), signage, public telephones, closed circuit television cameras and a public address system. Variable message signs will provide real time information on bus arrival times at the respective station. In addition to the existing 915 spaces at the North Hollywood Metro Red Line Subway Station and the 150 parking spaces at the Balboa Park and Ride, the SFV BRT will provide approximately 3,240 new parking spaces for the park and ride station locations. Other related project scope includes modifications to an existing Metro bus division, vehicle procurement and implementation of the Universal Fare System (UFS).

The SFV BRT Project completed the Preliminary Engineering Design efforts in late June 2002. A major project milestone was achieved when the Design/Build (D/B) Invitation for Bid (IFB) package Contract C0675 was assembled and advertised on June 28, 2002. The two-step bid development process began on July 1, 2002. The first step of the two-step process is the submittal of technical bids due in September 2002. Bidders found to be technically acceptable will be notified for a subsequent price bid submittal planned for a due date in November 2002. Bidder job walks occurred July 19 through 22, to provide an opportunity to view the current project conditions. Two addendums were issued in the July period with the final addenda planned for late August 2002. Contract C0675 is planned for MTA CEO award in December 2002 with Notice to Proceed (NTP) to follow late January 2003.

MTA is proceeding with final design of the Los Angeles River BRT Bridge. STV Incorporated completed 85% design on June 21, 2002. Design to a 100% level will be complete in early August 2002 for inclusion in the final addenda for Contract C0675. MTA is also preparing an IFB package, Contract C0676, for the construction of the Los Angeles River BRT Bridge separate from the D/B Contract C0675.

To mitigate potential schedule delays, the existing Los Angeles River Railroad Bridge structure will be demolished this year. Start of the Los Angeles River Bridge demolition is planned for August 2002. Whether the bridge replacement contract is awarded to Contract C0675 or C0676, construction NTP is planned for January 2003.

MTA Third Party and Environmental groups have been coordinating with the Corp of Engineers, Los Angeles County Flood Control District, and other agencies to obtain the necessary permits for the demolition and construction of the new Los Angeles River BRT Bridge. Additionally, third parties who have easements on the project right-of-way have been notified of the potential construction impacts on their properties. The handling of the respective third party easements are ongoing.

The 90-day formal lease notifications were provided in early July 2002 resulting in an effective termination as of September 2002. Property acquisition processes are ongoing. Currently, all Real Estate acquisition and lease termination plans remain on schedule for the site availability to the D/B contractor by spring 2003.

MANAGEMENT ISSUES

Concern No. 1: Construction of new Los Angeles River BRT Bridge is on the project critical path and work in river channel must take full advantage of the first dry season available after notice to proceed to begin construction. The Flood Control District restricts work in the river channel during the rainy season between October 15 and April 15.

<u>Status/Action</u> To mitigate possible construction and schedule risks associated with the limited construction duration, the Project Team has requested STV Incorporated to advance design of the new BRT Bridge to 100%. Design to 100% will be complete in August 2002 for inclusion in addendum No. 3 for Contract C0675. The Project Team is also preparing a package to bid this work as a separate contract (C0676) by early September 2002.

Concern No. 2: Resolve migrating bird issue prior to beginning demolition of existing Los Angeles River Railroad Bridge.

<u>Status/Action</u> Migratory bird issues appear to be resolved. The Project Team is proceeding with getting required permits with appropriate environmental mitigation prior to issuing notice to proceed to the demolition contractor in late August 2002.

Concern No. 3: Develop contract technical terms and conditions with third party agencies and incorporate into the D/B IFB package prior to last available addendum to the IFB before the bids are submitted.

<u>Status/Action</u> MCA's with City of Los Angeles and Caltrans are being negotiated and reviewed. Other utilities crossing the alignment are under licenses or easements. MTA project staff has reviewed with the various City of Los Angeles functional groups interface requirements for design approvals, permits, construction, and terms and conditions which will be incorporated into the D/B IFB package to meet City of Los Angeles requirements. In July, MTA received input from all City of Los Angeles functional groups. Terms and conditions will be incorporated into the last addendum of the D/B IFB package. For the MCA with Caltrans, permit requirements were received in July 2002 and will be incorporated by addendum into the D/B IFB package.

Concern No. 4: Resolve the street access to the Donald Tillman Water Reclamation Plant and adjoining Air National Guard facility.

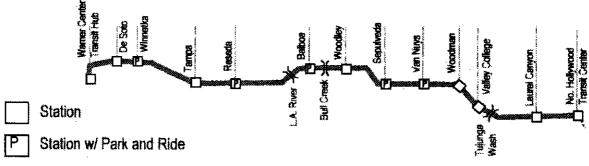
Status/Action After meeting with the Army Corp of Engineers (property owners), City of Los Angeles Sanitation Department (Plant operator), City of Los Angeles Engineering, Street and Department of Transportation, and the Air National Guard, the preferred alternative titled "Densmore Avenue Access Road" was determined to be an acceptable access for all parties. This alternative was taken to an approximately 40% design level and issued as part of the bid package as Addendum #2 and will be bid as an option. Presently, the City of Los Angeles with the help of the MTA will perform the necessary environmental documentation, permitting and community outreach necessary to allow for the construction of the new road. This process is anticipated to take approximately eight months to complete.

PROJECT SCOPE

The San Fernando Valley Bus Rapid Transit Project includes a busway, which will be 26 feet wide in most locations consisting of one 13 foot travel lane in each direction. The 26 foot wide busway will be located within the LACMTA Right Of Way (ROW), which is generally 100 feet wide in most locations. Within the ROW, landscaping, fencing, and soundwalls, will be provided in accordance with the Final EIR requirements.

Along the ROW, there are approximately 32 street crossings and three pedestrian crossings, which will require some modifications. Traffic signals will be required where the BRT crosses streets at mid block or at designated pedestrian crossings.

Systems enhancements will be included along the Busway alignment, which will allow the stations to provide real time information via Variable Message Signs. Systems included in the project will include, Closed Circuit TV, Public Address, Passenger Assistance Telephones, Public Phones, Fiber Optic Cable Transmission and a Universal Fare System. Other related project scope includes a bus division modification and vehicle procurement. Lastly, all the system enhancements will be managed from the Bus Operations Control Center, which will be located in the 6th floor of the LACMTA Gateway Plaza Headquarters.



)[Bridge

Warner Center Transit Hub, an LADOT project, is located at the western terminus of the SFV BRT. The D/B contractor (Contract C0675) will only install all underground utilities and system equipment at the station.

Three bridges will be replaced for the SFV BRT as follows:

1) Bull Creek Bridge, 2) Tujunga Wash Bridge and the 3) Los Angeles River Bridge.

The largest of these bridges is the Los Angeles River Bridge located in the in the north end of the Sepulveda Basin. The MTA design consultant will be taking the new Los Angeles River BRT Bridge design to 100% due to seasonal Flood Control restrictions and environmental constraints associated with construction activities and to reduce project schedule exposure. Also, to further reduce schedule exposure, MTA will demolish the existing Los Angeles River Railroad Bridge during the summer of 2002.

Thirteen Stations will be completed for the SFV BRT with locations from east to west identified as follows: 1) No. Hollywood Transit Center, 2) Laurel Canyon, 3) Valley College, 4) Woodman, 5) Van Nuys, 6) Sepulveda, 7) Woodley, 8) Balboa Blvd, 9) Reseda Blvd, 10) Tampa Ave, 11) Winnetka 12) De Soto and 13) Warner Center Transit Hub. The stations enumerated in bold text above indicate the locations for the Park and Ride facilities. Park and ride facilities will be included in 5 stations and will total approximately 4,305 parking spaces for the anticipated customers, which includes the 915 existing spaces at the NH MRL subway station and the 150 spaces at the Balboa park and ride. The D/B contractor (Contract C0675) will build all the stations except for the Warner Center Transit Hub.

KEY MILESTONE SCHEDULE SIX-MONTH LOOK AHEAD

			Milestone Date	Jul-02	Aug-02	Sep-02	Oct-02	Nov-02	Dec-02
Issue formal 90 terminations to	l-day notices of leas		7/01/02A	•	riog oz	33p 02	30.02	100 02	500 02
Agreement Ter Addendum	eles Master Cooper ms & Conditions for	C0675	8/16/02*		•				
STV Inc. compl bridge 100% de	lete L <i>o</i> s <mark>Angele</mark> s Riv esign	er BRT	8/16/02*		0				
Last day for ad Design/Build C	dendum input for ontract C0675		8/16/02		•				
	ronmental Mitigation us Report baseline	_	8/23/02*		•				
Begin demolitio River railroad b	on of existing Los An	geles	8/27/02*				<u>-</u>		
Issue Invitation River BRT Brid C0676	9/3/02*					:			
Technical Bids C0675	due - Design/Build (Contract	9/9/02*						
Complete demo River railroad b	olition of existing Los	Angeles	10/15/02*						
Price bids due f C0676	for Contract C0675 a	and	11/8/02*						
delegated CEO Contract C0675			11/13/02*					3	
	eles River Bridge ermits Contract C06	76	11/30/02						
	leeting for CEO deleard Contract C0675	gated	12/05/02*	_					M
	MTA Staff Other Agencies	3	P.E. Des Deliveral		tants		MTA Boar Action New Date	d	

SUMMARY SCHEDULE

San Fernando Valley Rus Rapid Transit Profest	Lavel 0 Summary Schedule 77 2005 77 2005 77 2005 77 2005 77 2005 77 2005 77 2005	Processed - Dub Contractors Processed - Dub		SUMIMA	ATLE Economic Line Economics		TOTAL CONTRIBUTION (ARTHUR DE CAPITITA DE	files Back Absolution (Demailton Finel Design Finel Design Thornes Series (Expensions Colores Systems Interpretation Alignment 6 (Expensions Colores Systems Interpretation	Terafferi Marie Descriptors	
San Fernando Vaile	Layed 55. CY 2007 CY 2007 CY 2007 CY 2007 CY 2007	Militastorres © Board Adoptis ERR © Inviterior to 1846 - CHETS CIR Contractor © Inviterior to 1846 - CHETS CIR Contractor	Preliminary Enginearing	Procurement Design / Ruths Contractor SIR Pactures Indisery Revent of Pectures Bit Period Ref Evisions / Mant	Messes Condemnition Aprechants Various Processession (*) Execute (AFS Production Capture (*) Execute (AFS Production Ca	Real Estate Looks Terraration Fraceth Argustina	Los Angelos Pares Bretgas Megratory Beth. San tronchymics & Monkerng Free Cosyr Danckon Wet Season Rountston Wet Season Rountston	Design / Build Contract //ex.	Start-lip (Tasting	

SCHEDULE NARRATIVE

The project schedule includes sequences for the ongoing up-front design and agency work as well as for each element of construction. The Project critical path begins with completion of the Design/Build (D/B) Contract C0675 package. This scope was accomplished on June 21, 2002 with subsequent Invitation for Bid (IFB) occurring on June 28, 2002. Parallel project team efforts during July included Third-Party coordination regarding Master Cooperative Agreements and Real Estate activities such as acquisitions and lease terminations.

Following IFB on the critical path is the procurement process for selecting the D/B contractor. This process is broken into two general phases—the Technical Bid Period and the Price Bid Period. These processes will take about seven months and conclude with selection of a D/B contractor in December 2002 and a subsequent Notice to Proceed (NTP) forecast for January 2003.

On a parallel path with procurement process are activities for the new Los Angeles River BRT bridge. The existing seven-span railroad bridge will be demolished and replaced with a five-span, two-lane concrete bridge. Because the Corps of Engineers (COE) and Flood Control District (FCD) restrict construction activity in the river channel to the dry season (defined as April 16 – October 15), three decisions were made to help prevent the construction of the bridge from potentially delaying the project. All are designed to allow in-channel construction to begin promptly on April 16, 2003.

- 1) The demolition of the railroad bridge will be performed in advance. Demolition is forecast to begin in August 2002.
- 2) Bridge design is being performed in advance and will be completed prior to the last addendum for D/B contract C0675.
- 3) The scope of work for the new BRT Bridge will be included as an option under D/B contract C0675 and in a separate IFB package under contract C0676. The separate IFB package will be advertised in September 2002 with anticipated NTP in January 20023

Final design, construction, systems integration, testing, and pre-revenue operations lead to a Revenue Operations Date (ROD) forecast for Spring 2005.

PROJECT COST STATUS

COST SUMMARY

In \$ Million

	Estimated		
Description	Project Cost	Commitments	Expenditures
Guideways	76.3	0.0	0.0
Yards & Shops	1.4	0.0	0.0
Systems/Equipment	21.8	0.0	0.0
Stations	20.5	0.0	0.0
Vehicles & Buses	51.8	0.0	0.0
Special Conditions	47.7	0.6	0.1
Right-of-Way	21.1	0.0	0.0
Professional Services	59.0	10.8	7.6
Contingency	29.9	0.0	0.0
TOTAL	329.5	11.4	7.7

Note: Estimated Project Cost is based upon the 5309 application updated March 2002 (excludes Bike Path Project cost. Expenditures for the June 2002 period excludes FY02 accruals currently in process.

CHANGE CONTROL STATUS

	Α		В		C	D=A+B+C		E	F≃D+E
			Approved			Obligated	-	Potent	
Description	Award Amount	Execu	ted Changes	LN	TPs (NTE)	Total Approved Pending Total		Pending Total Po	
		#	\$	#	\$		#	\$	
Engineering Design Services	7,139,881	0	0	2	35,000	7,174,881	4	255,553	7,430,43
Environmental Services	448,411	0	0	1	4,043	452,454	1	11,848	464,30
Project Management Assistance Support	117,702	2	507,842	0	0	625,544	2	1,987,000	2,612,54
Other Professional Services	109,494	0	0	0	0	109,494	0	0	109,49
TOTAL	7,815,488	2	507,842	3	39,043	8,362,373	7	2,254,401	10,616,77

FINANCIAL/GRANT STATUS

July 2002		STATE	JS OF FUNDS	BY SOURC	Æ			٠.	
in \$ millions									
SOURCE	(A) ORIGINAL BUDGET	(B)	(C) TOTAL FUNDS	(D) COMMITM	(D/B) MENTS	(E) EXPENDI	(E/B) TURES	(F) BILLED to SOURCE	(F/B) FUNDING
		ANTICIPATED (1)	AVAILABLE	\$	%	\$ 	%	\$	%
STATE TORP	145.0	145.0	47.0	11.1	8%	6.4	4%	6.4	4%
STATE STIP (SHA)	0.3	0.3	0.3	0.3	100%	0.3	100%	0.3	100%
PROPOSITION "C"	184.2	184.2							
UNBILLED ACCRUALS			1.0			1.0			
TOTAL	32 9.5	329.5	48.3	11.4	3%	7.7	2%	6.7	2%

⁽¹⁾ Based on March 2002 Section 5309 New Start Report.

NOTE EXPENDITURES ARE CLIMALATIVE THROUGH JUNE 2002.

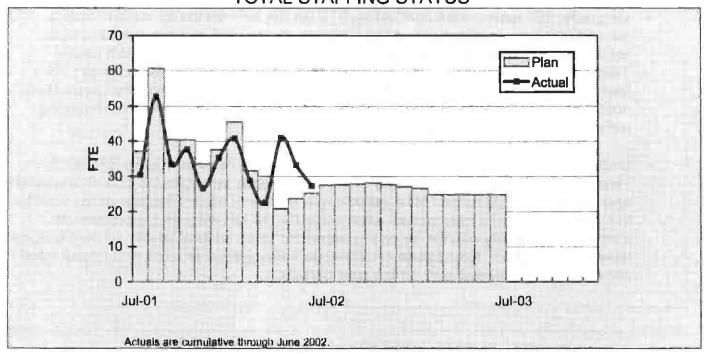
STATUS OF FUNDS ANTICIPATED

STATE TCRP: In April 2002, the CTC approved an MTA application and allocation request for \$54.638 million of State TCRP funds for final design, right-of-way, and construction activities. In June 2002, an additional \$34.7 million of funds out of the \$54.638 million were made available for draw down for final design and right-of-way activities. The remaining balance of \$19.938 million earmarked for construction activities will be available for draw down in November 2002.

Cumulative to date, \$47 million of State TCRP funds are available for draw down.

STAFFING STATUS

TOTAL STAFFING STATUS

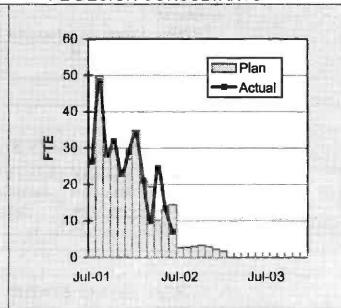


AGENCY STAFFING

30 25 20 10 5 10 Plan Actual 0 Jul-01 Jul-02 Jul-03

FY03 staffing requirements were approved by the MTA Board in May 2002. Planned staffing levels for FY03 are indicated. The increase in actuals is higher than plan due to increased efforts to lastic D/B contract C0675 in June 2002.

PE DESIGN CONSULTANTS



Draft planned Full Time Equivalents (FTE's) provided by STV. July 2002 through January 2003 represents Bld Support Phase only.

REAL ESTATE STATUS

REAL ESTATE ANALYSIS

- Originally, 101 leases were certified by STV for the SFV for the SFV-BRT Project. With subsequent early terminations of some leases, the revised number of leases to be terminated for project purposes is 95, which are reported in Real Estate's Lease Termination Control Matrix. On June 27, 2002, ninety-day termination notices were sent to all tenants along the SFV-BRT right-of-way. Effective date of the termination notice was July 1, 2002. Discussions are underway with various tenants regarding extension of occupancy on the property.
- Under New Acquisitions, there are nine new properties required for the SFV-BRT
 Project which are all full takes. Two of the nine parcels belong to the U.S. Government
 and will be swapped for two MTA parcels with the same square footage area. Initially,
 the U.S. Government may convey easements for the two sites as the process of
 exchanging property with the federal government takes several years. All nine parcels
 have been certified. Real Estate commenced the appraisal process and Phase I due
 diligence environmental work on the nine parcels.

REAL ESTATE ACQUISTION SCHEDULE SUMMARY

		_		Beh <u>in</u> d	Schedule
Number of Parcels	Required	Acquired	On Schedule	Number	Avg. Calendar Days
This Period	9	0	9	0	0
Last Period	9	0	9	0	0

REAL	ESTATE	STATUS	- LEASES

		Received	Received	Recvd 90 Day	Unlawful			
1	Total	Courtesy	Relocation	Termination	Detainer	Relocation	Available for	Available for
	Number	Letters	Plan Letter	Notice	Action	Completed	Demolition	Construction
Leases	95	95	95	0	0	0	0	0

REAL ESTATE STATUS - NEW ACQUISITIONS

Contract	No. of Parcels		lified	Аррг	Comp		Made	Sig	ments ned		nnation Actual	Par Avai Plan	cels lable Actual	Parceis projected to be unavailable by need date
	I	Plan	Actual	Pian	Actual	L Plan	Actual	Plan	Actual	Plan _	Actual	Plan	Actual	
TOTAL	9	9	9	0	0	0	0	0	0	0	0	0	0	0

The parcels will be purchased by MTA Real Estate.

ENVIRONMENTAL STATUS

- Environmental Services contractor, CH2MHILL, completed the ballast sampling and analytical work along the right-of-way. A total of ten samples were collected and analyzed for Total Recoverable Petroleum Hydrocarbons (TRPH), Metals, Semi-Volatile Organic Compounds, PCBs and Chlorinated Herbicides. All the samples showed Non-Detect except for two samples, which showed trace amount of TRPH and Semi-Volatile Organic Compounds.
- Environmental Services will issue a contract work order (CWO) to CH2MHILL to provide emergency responses services during construction of the BRT project. This work order will enable the contractor to respond to emergency situations within two hours of notification, therefore, minimizing potential delays during construction activities.

COMMUNITY RELATIONS STATUS

•	No	significant	issues	this	reporting	period.
---	----	-------------	--------	------	-----------	---------

QUALITY ASSURANCE STATUS

- Reviewed and revised Section 01460-Quality Assurance/Quality Control Requirements.
- Reviewed and revised Welding Specification per request of BRT Project Manager and MTA Engineering.
- Reviewed and revised the CDRL requirements for the BRT.

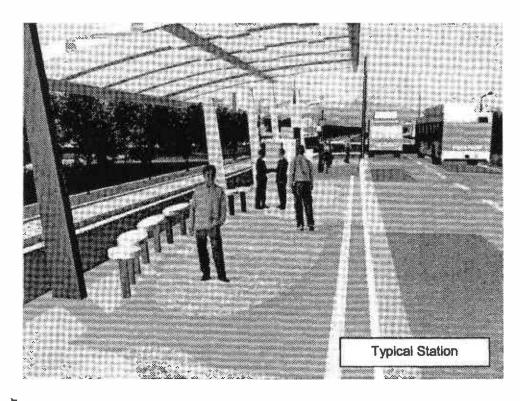
San Fernando Valley Bus Rapid Transit
Monthly Project Status Report

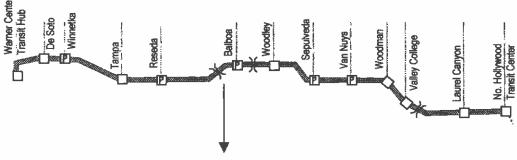
July 2002

SAFETY STATUS

 Conducted pre-bid tour of the San Fernando Valley BRT (C0675) alignment with prospective bidders.

ALIGNMENT ILLUSTRATIONS

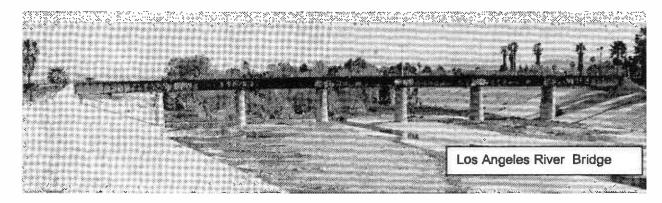




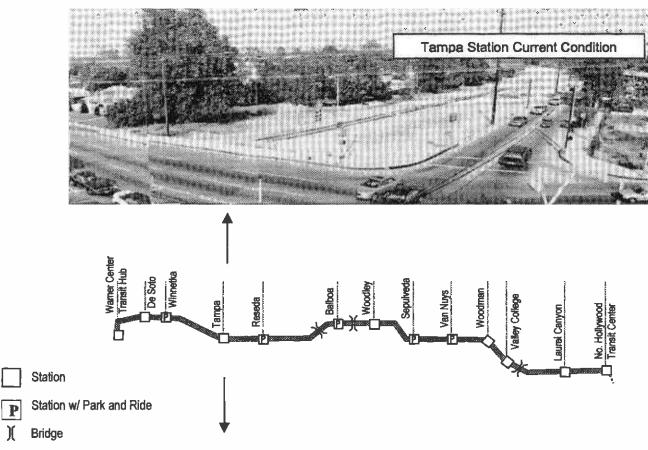
Station

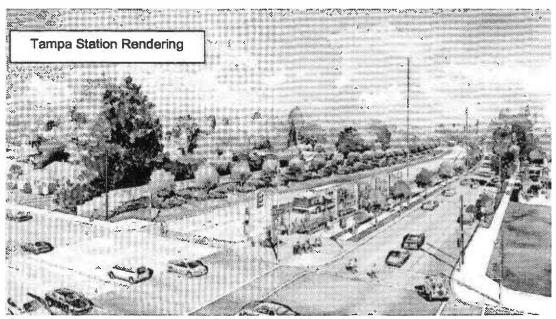
P Station w/ Park and Ride

)(Bridge

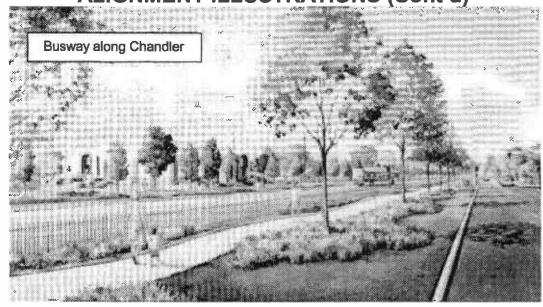


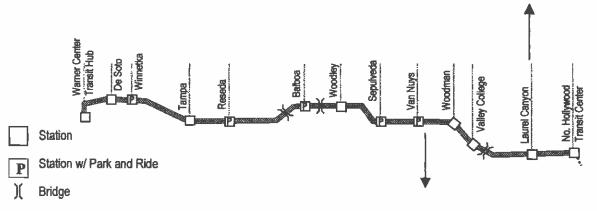
ALIGNMENT ILLUSTRATIONS (Cont'd)

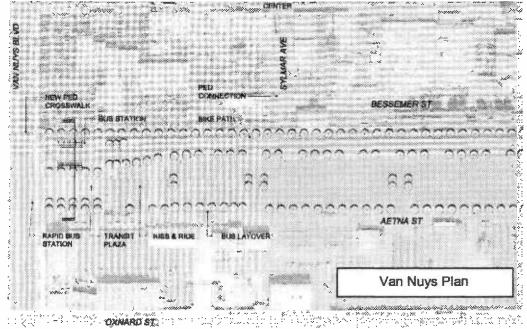




ALIGNMENT ILLUSTRATIONS (Cont'd)







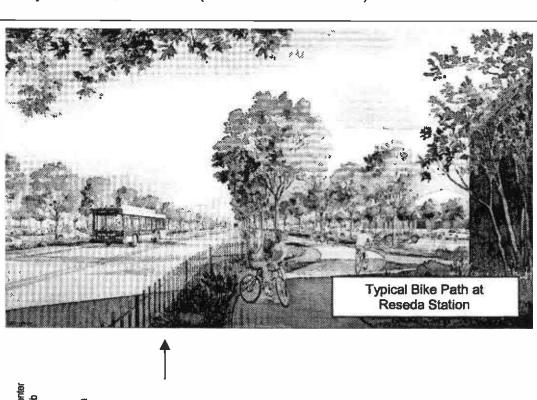
BIKE PATH PROJECT

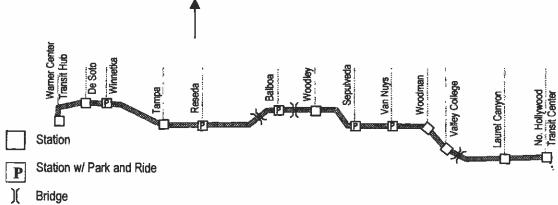
PROJECT OVERVIEW

Concurrent with construction of the busway and stations, a Bike Path will be constructed. The Bike Path will be a 15 foot wide concrete pavement consisting of two five foot bike lanes and one five foot pedestrian path. In some locations, the Bike Path size will be reduced to only eight feet with two four foot multi-use lanes. There will also be a two foot graded buffer on each side of the bike lanes and pedestrian path.

The Bike Path will be constructed by the Design/Build Contractor concurrently with the busway and stations. Completion of the Bike Path is forecast to be complete by Spring 2005.

Estimated Project Cost: \$11 million (estimate under review).





APPENDIX COST AND BUDGET TERMINOLOGY

ESTIMATED PROJECT COSTS: Estimated project costs are based upon the current project cost estimates that are produced during the engineering design phase.

COMMITMENTS: The total of actual contract awards, executed change orders or amendments, approved work orders of Master Cooperative Agreements, offers accepted for purchase of real estate, and other LACMTA actions that will result in specific expenditures at a future time.

INCURRED COST: The total value of work performed to date of services received, and acquired materials or properties.

EXPENDITURES: The total dollar amount of checks written by LACMTA's Accounting department for contractor or consultant invoices, third party invoices, staff salaries, and closing payments for escrow accounts that is reported in LACMTA's Financial Information System (FIS).

CONSTRUCTION: Includes guideways, yards and shops, systems/equipment, stations, vehicles and buses.

PROFESSIONAL SERVICES: Includes general engineering, construction management services, consultant design support services during construction, legal counsel, and agency (MTA staff) costs.

RIGHT-OF-WAY: Includes real estate appraisals, purchase cost of parcels, easements, right-of-entry permits, escrow fees, and tenant relocation.

UTILITY/AGENCY FORCE ACCOUNT: Includes work by outside agencies and utilities in design coordination and review.

CONTINGENCY: A fund established at the beginning of a project to provide for anticipated but unknown additional costs that may arise during the course of the project.

SPECIAL CONDITIONS: Includes utilities relocation, environmental compliance and mitigation, master cooperative agreements, insurance program, artwork, systems integration testing and pre-revenue operations.

APPENDIX LIST OF ACRONYMS

AFE Authorization For Expenditure

BRT Bus Rapid Transit

CADD Computer Aided Drafting and Design
CALTRANS California Department of Transportation

CD Calendar Day

CM Construction Manager

CMAC Congestion Mitigation Air Quality

CN Change Notice CO Change Order

CPM Critical Path Method

CPUC California Public Utilities Code

CR Camera Ready

CTC California Transportation Commission

CUD Contract Unit Description

D/B Design/Build
D/B/B Design/Bid/Build
DD Design Development

DOT Department of Transportation
DWP Department of Water and Power
EIR Environmental Impact Report
EIS Environmental Impact Statement
EPBM Earth Pressure Balance Machine
FAR Federal Acquisition Regulation

FD Final Design

FEIR Final Environmental Impact Report

FIS Financial Information System

FTE Full Time Equivalent

GDSR Geotechnical Design Summary Report

IFB Invitation for Bid

IPO Integrated Project Office

JV Joint Venture LA Los Angeles

LABOE Los Angeles Bureau of Engineering

LACFCD Los Angeles County Flood Control District

LACMTA Los Angeles County Metropolitan Transportation Authority

LADOT Los Angeles Department of Transportation

APPENDIX

LIST OF ACRONYMS (Continued)

LADPW Los Angeles Department of Public Works
LADWP Los Angeles Department of Water and Power

LAUSD Los Angeles Unified School District

LONP Limited Notice To Proceed
LONP Letter Of No Prejudice

LRTP Long Range Transportation Plan

MiS Major investment Study

MPSR Monthly Project Status Report

MTA Metropolitan Transportation Authority

N/A Not Applicable

NEPA National Environmental Protection Act

NTE Not to Exceed NTP Notice To Proceed

OCIP Owner-Controlled Insurance Program

P3 Primavera Project Planner® (scheduling software)

PC Project Control

PE Preliminary Engineering

PEER Permit Engineering Evaluation Report

PIP Project Implementation Plan

PM Project Manager

PMA Project Management Assistance

PMIP Project Management Implementation Plan PMOC Project Management Oversight Consultant

PMP Project Management Plan (manual)

P&P Policies & Procedures

PR Project Report

PSR Project Study Report

PUC Public Utilities Commission

QA Quality Assurance

QAR Quality Assurance Report

QC Quality Control

QPSR Quarterly Project Status Report RAC Review Advisory Committee

RAG Rail Activation Group
RFC Request For Change
RFP Request For Proposal
ROD Record Of Decision

ROD Revenue Operations Date
ROM Rough Order of Magnitude

APPENDIX

LIST OF ACRONYMS (Continued)

ROW Right-Of-Way

SCE Southern California Edison

SCRRA Southern California Regional Rail Authority

SFV San Fernando Valley SHA State Highway Account

SHPO State Historic Preservation Office

SIT System Integration Testing

SOV Schedule Of Value SOW Statement Of Work SP Special Provision

STIP State Transportation Improvement Program

STP Surface Transportation Program

STV STV Incorporated TBD To Be Determined

TCRP Traffic Congestion Relief Program
TRACS Transit Automatic Control System

UFS Universal Fare System

USDOT U.S. Department Of Transportation

VE Value Engineering

WBS Work Breakdown Structure

WP Work Package