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December 20, 1924

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## Christmas Time on the Road of Progress Westinghouse Program for Better Maintenance

"Come in, boys," said Joe, the General Manager. "I want to tell you how pleased our executives are with the splendid performance of our equipment. We have handled the Christmas rush traffic this year better than ever. Every car we have has been pressed into revenue service and the failures have been negligible."

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Dan exclaims, "There's no question about it, and, Boss, we have really only made a good start. Westinghouse Railway Operating Data has been worth its weight in gold to us. One of the Westinghouse maintenance and renewal parts engineers was with us for a couple of weeks. His help was invaluable. We expect to double our motor-bearing life this coming year. Did you know, Boss, that Westinghouse has started a nation-wide program for better maintenance during 1925?"

"No, I did not," declared the General Manager. "That's a splendid, worth-while service to the Industry."



#### Westinghouse 1925 Better Maintenance Program

Weslinghouse Electric & Manufacturing Co., East Pittsburgh, Pa.

Sales Offices in All Principal American Cities



# Westinghouse

SQUIER NA MILLER, Jr. MACMURRAY Elitor

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and Dies to Reduce Shop Costs	.1023
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s Operated Over New Concrete Roadhed in 26 Hours 1035 

S. F. FANNON. minating Street Car Noises ......1045 R. W. BAILEY.

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vs of the Industry......1051 ancial and Corporate..... 

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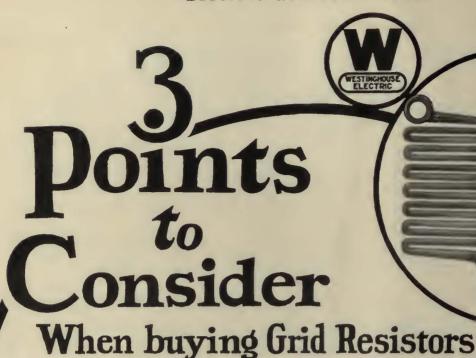
### Conversation Lagged

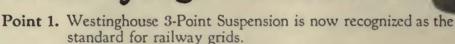
ARLY one Monday morning the head of a certain railway company was earnestly engaged in conversation with a visitor in his office. Just then the office boy brought in the mail and laid it on the desk.

At the top of the pile was a copy of Electric Railway Journal, neatly wrapped in its brown paper mailing cover. In an absent-minded way the railway executive tore off the wrapper and unfolded the magazine while continuing the conversation. Then he began slowly turning the pages.

Conversation lagged—in fact, it stopped altogether until every page had been turned and the vellow cover at the back had been reached.

"Excuse me for not giving you my attention," said the railway man, turning again to his visitor, "but I always like to glance through the Journal as soon as it comes, to see what is going on in the industry."





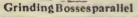
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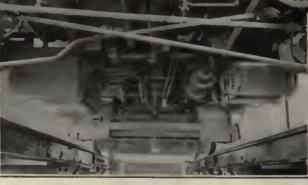
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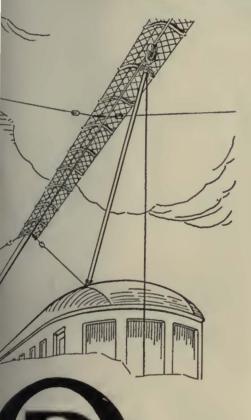




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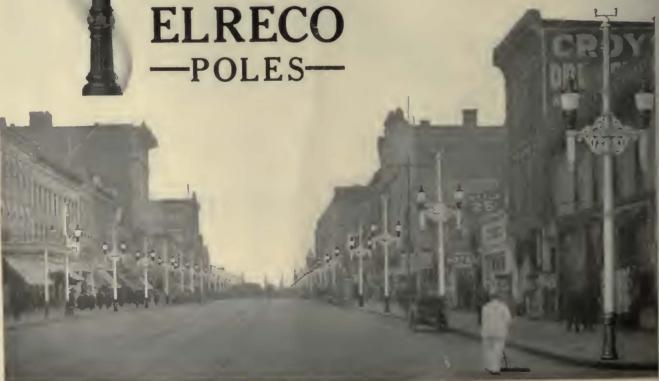


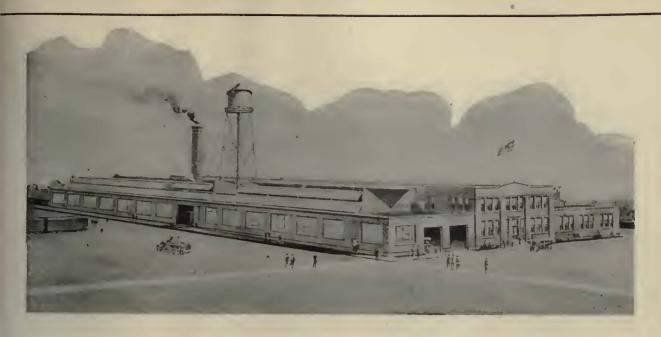


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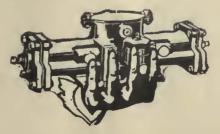
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You have an opportunity to buy buses of known value, buses with a reputation established many years, buses built complete in the Fifth Avenue Shops under the Fifth Avenue organization.

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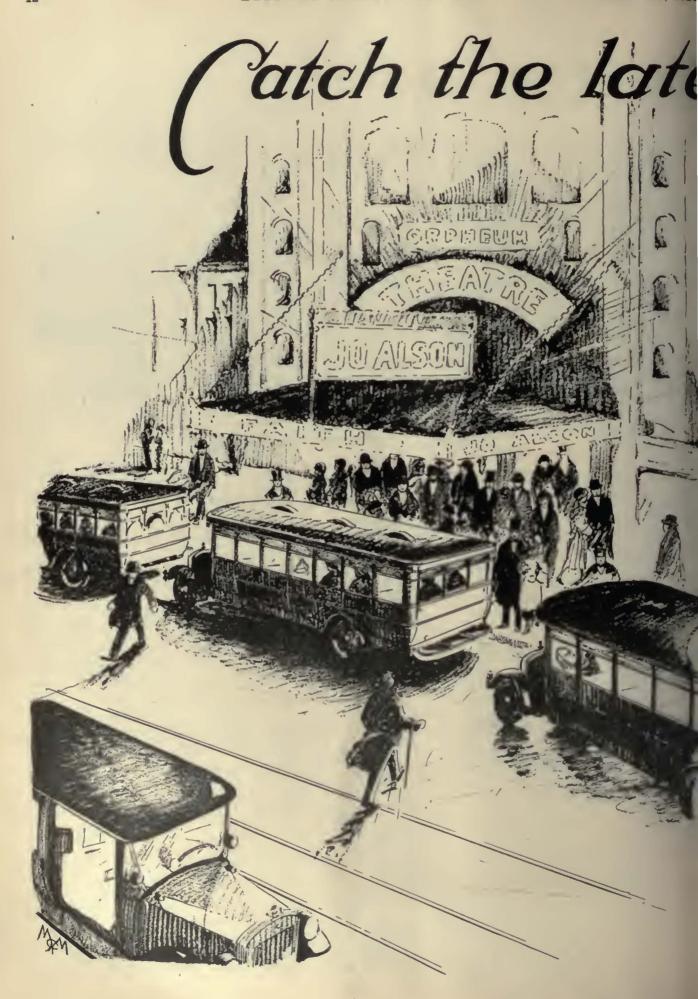
Fifth Avenue double-deckers because of the minimum amount of street space occupied per seated passenger, are the most practical multiple automotive all year round carriers on the market today.

Our L-Type buses provide seats for 55 passengers. This has been accomplished without lengthening the wheel base of the bus.

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Engine is force feed and splash oil system type. Counterbalanced case-hardened crank shaft. Light reciprocating parts.

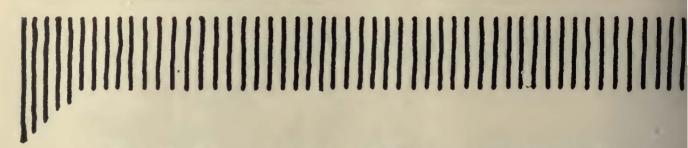
Tread is wide,—a safety measure and a real factor in easy handling of the long wheelbase. Dual reduction rear axle is strictly a bus axle, designed to give maximum ground and underbody clearance with straight line transmission.

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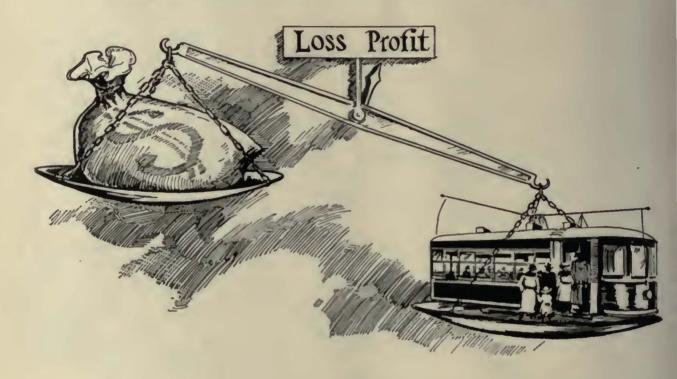
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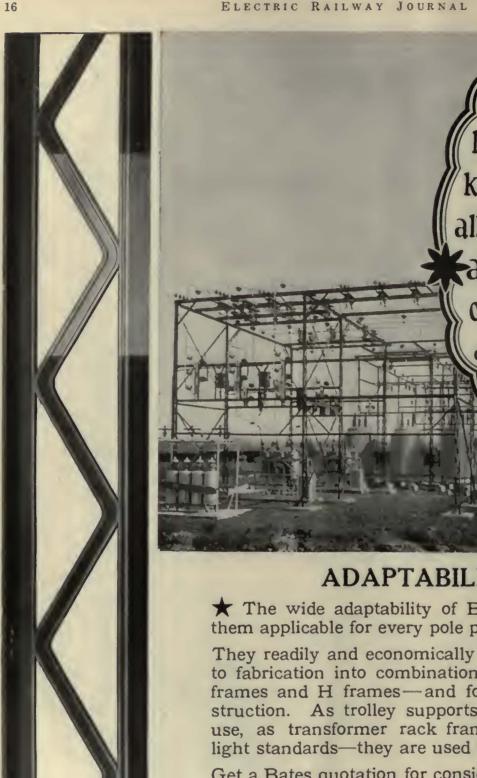
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### Doing it right!

#### How?—When?—Where?—and What?

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Galena Lubrication always results in increased availability of equipment, fewer delays and lowered maintenance cost.



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Quite a saving. And remember, the other results will be fewer motor failures and better service.



GENERAL ELECTRIC

## Electric Railway Journal

Consolidation of Street Railway Journal and Electric Railway Review
Published by McGraw-Hill Company, Inc.

HENRY W. BLAKE and HARRY L. BROWN, Editors

Volume 64 Number 25

loover Safety Conference a Great Constructive Success

A FORCEFUL, constructive influence, looking toward early relief from the terrible toll of life in street and highway accidents, has been set in motion by the ational Conference on Street and Highway Safety held Washington Dec. 15 and 16. The conference on this ressing problem was called by the Secretary of Comerce, Herbert Hoover. He personally acted as chairan during a large part of the deliberations, and the asterful way in which the meetings were conducted and the high character of the work accomplished pay ribute to his great ability as organizer and doer.

It was no small matter to bring together representaves of the many interests concerned from practically very state in the Union, with all their conflicting and vergent views on the subject, and work out of this naos in two days time a distinctly constructive stateent of remedial measures having the whole-hearted aproval of so large and representative a conference. It as something of an accomplishment even to get some the interests together around a common table to disiss this problem. But the preliminary work done in ght committees, the expression of opinion on the comittee reports at the first day's sessions, the harmonizg of the views expressed and the compilation of the rious recommendations into a consolidated report, and en adoption of this report, section by section, by the hole conference on the second day, constitute a truly reat accomplishment.

As finally approved, the recommendations of the concrence form a program which all interests can indorse and apply. In some details, it may not satisfy one party another, but it represents a point of view arrived at iter long and careful deliberation by men of highest anding in their own industries and representing all terests concerned. The personnel of the committees and the backing of the federal government give the port a stamp of authority and distinction which should mend it to the careful consideration of all public ficials, the railways, the automotive industry and all ghway bodies and safety organizations. It will go a ng way toward securing the uniformity of regulation d practice throughout the country so sadly lacking now, hile avoiding federal regulation in the matter.

Chief among the recommendations of interest to inrurban electric railways is that calling for legislative tion requiring motor vehicles to come to a full stop at rtain railway crossings and putting the responsibility the hands of the state commissions to designate the rade crossings to which the law is to apply and so to ark them. The proposal of a stop law caused more that than any other point raised. The railroads naturally want indorsement of the full-stop law without qualification. The final wording, however, is a sensible compromise. The plan adopted, if applied, will doubtless go a long way toward taking the burden of responsibility off the railways, and, what is far more important, toward material reduction in grade crossing accidents.

Street railways are also much concerned directly and indirectly with many of the provisions of the conference report. They will find that they can indorse and help along adoption of the whole program urged. The report is reviewed in another part of this issue, but electric railway men will do well to write to the Department of Commerce, Washington, for a copy of the complete report for study and application, and to support it in a broad way in their own communities.

#### Definite Limits of Wear Promote Good Maintenance

IN NEARLY all maintenance work the subject of economy is uppermost in the mind of the man in direct charge—and of his superiors also for that matter. Constant effort and attention is directed toward obtaining increased life from the various parts of the equipment without getting excessive road failures. At the same time it is desirable to get the work done at minimum labor cost.

Sometimes, however, the constant pressure for economy causes the ultimate result to be lost sight of when striving for immediate savings. There is a natural tendency in the attempt to get every possible mile of wear out of each part of the car equipment. The desire to "make a showing" in immediate costs may lead to badly run down equipment and poor service.

This shows up strikingly in connection with the replacement of bearings and similar parts that must be periodically renewed and that run into considerable cost. On many properties there seem to be no definitely established limits of wear, and it is questionable whether on many others that do have generally understood limits they are actually lived up to.

An important step toward better maintenance practice will be taken when maximum wear limits are definitely established for all important wearing parts and are then rigidly adhered to. Even though a limit is established and later found to be too high or too low, it can be readily altered and maintenance forces instructed accordingly. But some limit should be established, and when the part becomes worn to that point it should be taken out. In that way only can uniformly good results be obtained.

#### He Knew When It Was Time to Throw a Machine Away

THAT it very often pays to spend money in order to save money is illustrated by the experience of a master mechanic who recently replaced a still serviceable power-driven hacksaw by one of more modern design. When the suggestion that this be done was originally made to the management of the railway in question, it occasioned some surprise. At first thought it appeared to be an extravagance to throw away one fairly good saw and buy a new one.

But this master mechanic had made a study of machine tools, and he was ready with his argument. He showed the management just how money could be saved by installing a better machine. In this case the better machine was primarily a quicker machine, and at present rates of wages any machine that saves time will soon pay for itself. So, he argued, instead of being an extravagance to install a new machine, it would really be an economy.

The management of this railway is always on the lookout for ways of legitimately reducing expenses. Moreover, the master mechanic was known to be a man with long experience at his work and having sound common sense. So a new high-speed saw was bought and installed in the shop. Its performance soon justified the expense. For example, it reduced the time required to cut through a steel axle to one-tenth the former time. The life of the saw blades was practically quadrupled.

Opportunities to make changes of this kind exist in nearly every railway shop. For thus being able to visualize the possible savings to be effected by throwing away an old machine this master mechanic deserves great credit. Equal credit is deserved by the management which listened with an open mind to his argument and was willing to put the proposal to the test.

#### Riding Comfort May Have a Stronger Appeal than Cheapness

PRIVING down by automobile from the house to the office is a pretty cold proposition these winter mornings. The wind howls and the snow sifts in through every small opening. An icy covering makes the pavement treacherous. If the old bus stands parked all day and gets snowed in, it may require a half hour's delay and use up the best robe under the wheels to get backed out and headed homeward. On the other hand, riding in the street car is comfortable and warm and safe and convenient.

An appeal to the automobile driver based on some such argument as the foregoing is likely to be effective at this season of the year. This idea was tersely put by Labert St. Clair in a telegram to the Pennsylvania Street Railway Association Convention at Harrisburg on Dec. 5, which was reported in this paper last week. In it he said, "Make the comfort of street car riding rather than the cost of running an automobile the basis of appeal to automobile owners."

That does not mean, of course, that the well-known slogan "Ride the street car and save the difference" is not effective. Its value has been proved by experience in many places and undoubtedly it has influenced a large number of people to ride the railway. But the average American automobile owner is more influenced by comfort and convenience than by cost. He will spend money freely to get what he wants. If he can be convinced that

it is more convenient and comfortable for him to rid downtown in the street car than it is to get his auto mobile out of the garage and drive down, that is more apt to appeal to him than the fact that he is saving 10 or 15 or 50 cents.

Then, too, the economy argument is no longer new to the public in some cities, and novelty is one of the mos important requirements of effective advertising. Skill fully worded publicity emphasizing the comfort feature might be more effective now than that which stresses primarily the cheapness of riding the street car.

#### A Subway Is an Expensive Luxury

IT IS a striking fact that in nearly every large city in the country there is a tremendous demand for subways. This applies notably to the two largest cities New York and Chicago, but in Detroit, Philadelphia St. Louis and other cities subway construction, or additions to the present systems, is being strongly advocated by many citizens.

This desire is understandable with the congestion of traffic on the surface of the streets, but the public should realize that subways are a very expensive luxury and that the cost of building them, like the price of many other desirable things, has gone up greatly during the past 10 years. This is shown in the estimated cost figures given out last week in New York for the Mayor's proposed subway between the southerly end of Manhattan and 193d Street. For one of the downtown sections of this line-0.83 route-miles in length-the cost is estimated at more than \$25,000,000 per route mile and the figure for the entire length of the division south of 64th Street-10 route-miles-is given as \$114,000,000. This amounts to \$11,400,000 per routemile. Part of this section is two-track, part four-track and part six-track, there being 36.32 track-miles to the 10 miles of route. These cost figures are exclusive of all equipment or of shops, or of any land or easements.

For the section north of 64th Street and as far as 193d Street, the cost on the same basis is estimated at about \$8,040,000 per mile of route, there being 6.65 route-miles and 24.95 track-miles. The reduction in these figures from those for the downtown section is due, of course, to less arduous conditions of construction.

Some of the factors which have an important bearing on the cost of building subways are narrow streets with high buildings, especially where this condition is combined with soft subsoil, extent of other substructures in the street, whether the subway is under water level, and the extent of the street congestion over the proposed construction. The latter condition affects the cost of receiving materials and the disposal of the refuse.

Most of these factors are present to some extent in the 0.83-mile downtown section of Manhattan, where the proposed line would have to cross under two subways of the Interborough Rapid Transit Company and one of the Brooklyn-Manhattan Transit Corporation, where much underpinning of these and other structures would have to be done, and where there is not much room for carrying on the work. Above 64th Street, conditions for construction are more favorable and this fact is reflected in the price. But, in general, it may be said that the cost of subway construction has considerably more than doubled since 15 years ago, when a rough estimate for the building of a two or four-track subway was \$1,000,000 per single track mile.

## Jigs and Dies to Reduce Shop Costs

Chicago Surface Lines Uses Special Tools to Make Many Parts in Punch Presses— These Formerly Required Several Hand Operations—Automatic Stripping and Ejection of the Finished Parts Speeds Up Production

N THE West Shops of the Chicago Surface Lines many dies and jigs have been developed to hold down the cost of making replacement parts for car ipment. As a result, the number of hand operations been reduced to a large extent and the punch press s been substituted for hammer, saw, file and drill ess. These special tools have been made up from time time over a number of years, the high wage scales evalent in Chicago being an added incentive. Alough many different types have thus been developed, h expenditure for new dies is carefully supervised d the cost of a proposed new tool is compared with

estimated saving to be de before the work is horized.

An endeavor is made to oid the tendency in raily maintenance practice manufacturing parts that i be purchased cheaper m other sources. In some es, however, the decision determined by the time ment in delivery. Special rts that are required in nparatively small quanti-

s frequently cannot be purchased at an attractive ce except in large lots. Consequently the cost of rying large stocks of such parts sometimes makes it sirable to manufacture them in the shop. Since punch ess dies can be set up quickly in the machines, it is ssible to manufacture comparatively small lots of spe-I parts at prices that more than justify the cost of king up the dies.

The punch press equipment available was originally rehased for maintenance purposes and is not particuly suited to quantity production. It consists mostly comparatively slow, heavy-duty machines. With exception of one motor-driven V. & O. Press Com-

ny No. 21 punch, these are nited to a Williams, White Company No. 14 press, ong & Allstatter combined ach and shear and one ier heavy-duty, deep-throat nch. The various types of s and jigs that have been signed increase the service tained from these maines. Since there is nothg unusual about the ma-

ine equipment available in these shops, the tools to be scribed are of types that can be utilized with the chines found in most railway shops.

In the accompanying illustration, Fig. 1, is shown die for making push-button bushings for the pasnger signal bells on a comparatively large group of rs. This particular type of signal is no longer on the market, and repair parts are therefore not available from the original manufacturer.

The bushings are made of thin brass tubing, with a bead rolled on one end to protect the passengers' fingers. They are first cut off in a screw machine and the bead is then rolled by the punch and die shown in the illustration. The piece of tubing of proper length is slipped on the pin (a) projecting from the sliding member (b) shown in the illustration. This slide extends out to the right from the body of the die to form a handle at (d) which can be grasped by the operator. When the slide is pulled out to the extreme

right the pin (a) is exposed so that the piece of tubing can be readily dropped into place. The sliding member is then pushed to the left Finished until it strikes a stop. This 'bushing' places the bushing between the two halves of the split forming die (e), shown open in the illustration.

Fig. 1. Die for Rolling Bend on Push-Bulton Bushings The pieces are stripped by pulling the handle at the right, which causes the bead on the bushing to engage the inclined surfaces at (a).

halves of the die are free to slide in the die block. When the punch, shown at the left. descends, the two heavy lugs (g) engage tapered outer faces on the split die (e), and as the punch comes down into position the two halves of the die are brought together so as to clamp securely the bushing between them. The top of the bushing is rolled by the punch (f) in the center. When the punch is raised from the die the two split members are forced apart by the compression springs mounted between them, thus releasing the bushing and the hand-operated slide (b) so that the latter can be pulled to the right by hand. When this is done the newly rolled bead on the top of the bushing en-

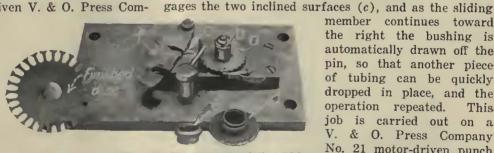


Fig. 2. Equally Spaced Slots in Fish Paper Insulating Disks for Fan Motor Armatures Are Cut in This Indexing Die

member continues toward the right the bushing is automatically drawn off the pin, so that another piece of tubing can be quickly dropped in place, and the operation repeated. This job is carried out on a V. & O. Press Company No. 21 motor-driven punch at the rate of approximately 2,000 pieces per hour.

This is held open by com-

pression springs and is ar-

ranged so that the two

A good example of an indexing die for making a number of equally spaced cuts in a single piece of material is shown in Fig. 2. This is used for cutting the slots in the circular fish paper insulation used in small ventilating fan motor armatures.

The round disks are first blanked out of sheet material. The slots for the windings are then cut in the die shown. A disk is slipped over the spindle (b) and the guard (f) is fastened in place to act as a stripper. The collar (d) is then slipped on the spindle (b) and the cap (e) is placed on top. This cap is provided with a projecting pin on the inside which enters the vertical slot near the top of the spindle (b). By pressing down

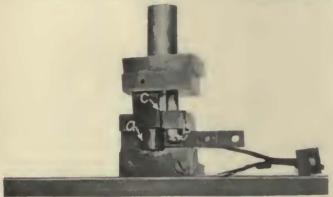


Fig. 3. Burning Tips Are Removed from Controller Flogers with This Equipment, Which Holds the Finger in Place While the Panch Shears Off the Worn Tip



Fig. 4. Itoles in Truck Pedestal Wear Channels Are Punched and Slotted at One Time with This Simple Equipment



Fig. 5. Car Ribbon Fuses Are Made by a Continuous Process
The two pieces of ribbon are fastened together, the center calibrating hole is punched and the finished fuses are cut to the proper length.



Fig. 6. Case-Hardened Wear Plates Are Bolted to Projecting Ears on Journal Boxes. The Pieces Are Cut to Proper Shape in a Punch Press

on this cap the spring inside the collar (d) is co pressed. The cap (e) is then given a partial turn that its pin engages the circumferential slot shown ne the top of the spindle (b), thus holding the collar ( securely in place and elamping the disk of fish par on the ratchet wheel (a). The various parts just of scribed are all clamped together through the action the spring inside the collar (d), but are free to rota about the vertical pin in the center of the spindle () A spring engaging the notches in the ratchet (a) lows it to be rotated by hand, one notch at a tin corresponding with the spacing of the slots to punched in the disk. As the piece is rotated, it is th indexed to give the required number and spacing slots. The work is done in a Williams, White & Co. pany No. 14 power punch press at the rate of 25 co plete disks per hour.

A punch and die for the removal of burning tips controller fingers offers an excellent example of t substitution of machine for hand operations in salvaing worn parts. This tool, shown in Fig. 3, is design so that a projecting pin (b) on the punch pass through a hole in the die block to hold the finger curely in place while the punch (c) cuts off the burnitip (a). The condition of the two parts after the thas been removed is shown at the right side of tillustration. The finger is then ready for a new to This work is done in the V. & O. Press Company No. punch press at the rate of about 2,000 pieces per hour.

The simple punch and die shown in Fig. 4 is us to make countersunk slotted holes in 4-in. structur channel wear pieces for truck pedestal jaws. On the particular type of truck the wear pieces are held place with countersunk head carriage bolts which has a lug at one side to prevent the head of the bolt from turning while the nut is being pulled up tight. Will be seen from the illustration, the punch not one cuts and countersinks the hole, but also forms the stotake the projecting lug on the carriage bolt. The work is done on a heavy-duty power punch press at the rate of about 200 holes per hour.

#### CAR RIBBON FUSES MADE COMPLETE

In Fig. 5 is shown an ingenious die for making c ribbon fuses from thin strips of copper. The copp ribbon is purchased in rolls 1 in. wide and 0.005 thick. Two of these thicknesses of material are fa ened together and a calibrating hole is punched in t center, to form the complete fuse, as shown at the b tom of the illustration. This has been pulled apart show the two ribbons of copper. The entire operati of making these fuses is completed in the die shown. a continuous process. The two ribbons of material a fed into the die from two different rolls. The proje ing prongs (a) on the die pierce the two strips copper in such a manner as to leave a projecting burr two points spaced so they will come near each end the completed fuse. At the same time the center h (g) is punched in the ribbon. As the material pushed forward again in the die, against a stop whi fixes the proper length, the two projecting punches ( flatten the burrs that were made at (f) so as to fast the two pieces securely together. At the same time t descending cutter (c) cuts the completed fuse off to t proper length. The operation is then again repeate This work is done in the V. & O. Press Company No. press at the rate of about 3,500 complete fuses per hou

A heavy cutting die for blanking out the irregula

ped journal box wearing pieces shown in Fig. 6 is d in a Williams, White & Company No. 14 press. In a case it is necessary to make two cuts to complete work, the piece being turned around after the cut one side has been made. The material is A-in. sheet and is later formed and punched to complete the tring pieces. These are made up so that they can be ded to projecting ears cast on the sides of the journal es. The jig for punching the holes in the ears after piece has been formed is shown in Fig. 7. This is interest chiefly because of the complicated shape of piece to be punched. It will also be noted that eral sets of holes in the jig permit it to be used for ething wear plates for different-sized journal boxes.

#### SEVERAL TYPES OF FORMING DIES USED

'wo forming dies of widely different types are illusted in Figs. 8 and 9. The one shown in Fig. 8 is d for the manufacture of the small eye-bolts shown the bottom of the illustration. This is part of the fuse box assembly and is made up cold from fe-in. nd, cold rolled steel. The pieces are sheared to the per length and are then formed in four operations. successive stages of the forming are carried out in er on the four sections of the die marked, respecely, (a), (b), (c) and (d). The piece is moved m one position to the other in the die so that it uires four movements of the press to complete the ration. In the first position (a) the rod is kinked at one end. In position (b) this kink is depressed is to bring the stem approximately at the center of loop. In positions (c) and (d) the loop is finally pleted. The work is done in a Williams, White & npany No. 14 press at the rate of 75 pieces an hour. crass channel wearing pieces used to reinforce the es of body sash are formed from No. 18 gage strips the proper width in the punch and die shown in . 9. The completed channel is shown at (c) in the stration. The punch and die shown are used to m the channel only, the screw holes and cuts for the h locks being made in a second die that is not shown. the Williams, White & Company No. 14 press these formed at the rate of approximately 40 per hour. in excellent example of a die which substitutes ching operations for what would ordinarily be a l press job is illustrated in Fig. 10. The large es in the channels that are used as wear pieces on ck pedestals are punched instead of being drilled. block (b) in the die supports the web of the chanso that it can be punched without distorting the ges. These channel pieces are also sheared to the per length in a similar die designed to support the e, so that both the web and the flanges are cut off n. Both 14-in. and 16-in. lengths of channel are uired for different types of trucks, and an adjustpin at the left of the die shown in Fig. 10 enables same die to be used for punching pieces of either th. The punching is done in the Williams, White ompany No. 14 press at the rate of 60 pieces per hour.

#### DIE LOCATES HOLES FROM CENTER PUNCH MARKS

n most railway shops the punching equipment is suitable for making a number of holes in small letural members which have been laid out with cenpunch marks. This is due to the fact that such ch press equipment is usually of the rotating type, which the punch stops in a raised position, making lifficult to locate the center punch so that the hole be in exactly the proper position. The device

shown in Fig. 11 was designed to make an ordinary punch press suitable for such work. When set up in the machine the end of the pointer (a) corresponds

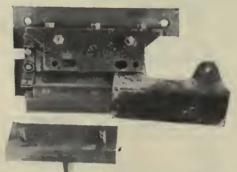


Fig. 7. After Forming, the Wear Plates Shown in Fig. 6 Are Punched in This Jig

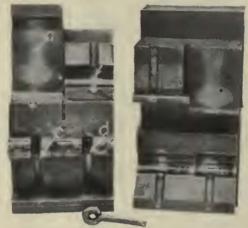


Fig. 8. The Piece Shown at the Bottom Is Formed Cold from 5/16-in. Round Stock in Faur Operations



Fig. 9. This Die and Ponch Are Used for Forming Brass Sash Channels from No. 18 Gage Material

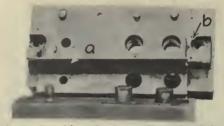


Fig. 10. Die for Punching the Large Holes in Webs of Truck Pedestal Channel Wear Pieces at a Substantial Saving Over Cost of Drilling



Fig. 11. Die for Punching Holes in Structural Members

The difficulty of working from center punch marks when using an ordinary type rotating press is overcome with this ingenious die, which contains a pointer for locating the position of the hole. The pointer is forced aside as the punch descends and returns to position when the punch is raised from the work.



Fig. 12. The Holes in Various Types of Controller Cylinder Segments Are Located to This Adjustable Jig

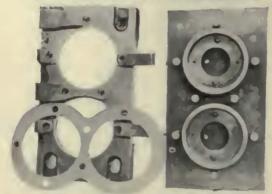


Fig. 13. Compressor Cylinder Head Gaskets Are Punched from Several Thicknesses of Material

exactly with the center line of the punch (e). When the work is moved, so that the end of this pointer coincides with the center punch mark locating the hole to be made, the punch itself will descend in the proper position. The pointer in the die is carried on the end of a cross slide having a slot near the rear end at (b). This slide is normally held in the forward position against a stop by the spring (c) which is stretched across the back of the die, and presses against the slide. A wedge (d) carried on an extension back of the punch enters the slot (b) as the punch descends and forces the slide back so as to move the pointer out of the way while the hole is being made in the material. As soon as the punch is again raised the pointer (a) returns to

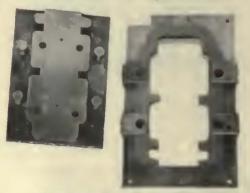


Fig. 14. This Is Another Type of Gasket Die, Which Is Similar in Construction to that Shown in Fig. 13



Fig. 15. Engineer's Valve Gaskets Are Punched from Sheet Maleriul in a Continuous Process. The Punch is Made in Two Parts So that Euch May Be Used Separately if Desired

its normal position and is ready to locate the next hol

To make up different dies or jigs for each of a large number of similar parts which vary slightly in siz and position of holes becomes a very expensive matte In Fig. 12 is illustrated an adjustable jig which indexed so that a comparatively large number of simila parts of varying dimensions may be all punched on th same piece of equipment. This is used for punchin the holes in controller cylinder segments before the are formed. Pins in the slides at each side of the ji are dropped into holes corresponding to the position indicated by the various scales which are laid out t locate the holes for various types of controllers. In this one jig all the various plates used on K-51, K-35 an K-28 controller cylinders are punched. The hole at eac end of the piece is punched separately, the right an left hand sides being adjusted so that the piece is move first to one side and then to the other. The work is don at the rate of about 1,000 pieces per hour in the V. & ( Press Company No. 21 power punch press.

Three different dies for punching gaskets are illustrated in Figs. 13, 14 and 15. The one shown in Fig. 1 is used to punch the bolt holes and the inside contour for compressor cylinder head gaskets after they have been blanked out on another die. That shown in Fig. 1 is very similar and is used for the outside cylinder.

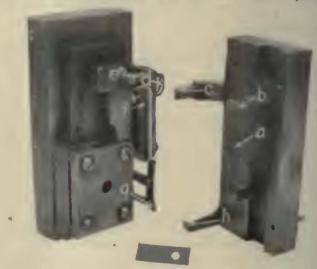


Fig. 16. The Controller Finger Part Shown at Bottom Is Punche and Formed from Brass Strips of Proper Width. An Ejecting Device Removes Finished Piece as Punch Is Raised

head gasket. The equipment in Fig. 15 punches engineer's valve gaskets from strips of material in a continuous process. The three rectangular holes are punched in the piece first and the gasket is then blanked out on the second descent of the punch, while at the same time the holes for the next gasket are being made. The punch is made in two parts so that one or the other part may be removed and the tool used for either operation separately. All three of the dies shown in Figs 13, 14 and 15 are used on the V. & O. Press Company No. 21 punch press. The cylinder gaskets are made at the rate of about 500 per hour by using several thick nesses of material at a time, while the engineer's valve gaskets are turned out at the rate of approximately 3,500 per hour.

In Fig. 16 is shown an ingenious arrangement for ejecting a small piece of work after it has been punched out and formed. By thus automatically ejecting the completed pieces the production is very materially increased, as the material is fed in continuously and the

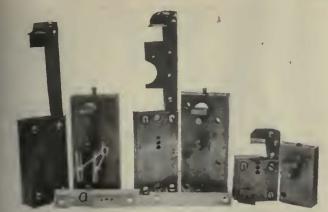


Fig. 17. Several Types of Forming and Punching Dies Are Used for Making the Various Parts of Controller Flagers

press operated at top speed. The part manufactured consists of a small brass strip, slightly curved at one end and having a hole punched near the other end, as shown near the bottom of the illustration. This is one of the pieces making up a controller finger assembly and is manufactured from strip brass of the proper width and thickness.

As the material is fed into the die the hole is punched first and the piece is then cut off to the proper length and formed to the proper shape while the hole is being punched for the next piece. The cutting edge is at (a) and the forming die at (b). After forming, the completed piece is left in the bottom of the die and it is necessary to eject this before the next piece is cut off. As the punch descends, the finger (c) enters the opening at (d) to force the U-shaped ejector out of the way of the forming punch (b). As this ejector is moved back the small spring (e) is compressed and the latch (f) drops into a notch, thus holding the ejector back in position. While the above action is taking place the hook (h) slips below the secondary latch (g). The piece of work, in the meantime, has been cut off and formed and lies in the bottom of the die. As the punch ascends again the hook (h) trips in turn the secondary latch (g) and the latch (f), releasing the ejector (d), which, under the action of the spring (e), snaps the completed piece out of the bottom of the die. The operation is repeated as the punch descends on each stroke. These pieces are made at the rate of 3,000 per hour in the V. & O. Press Company No. 21 press.

A group of three dies used for forming the various parts of K-35 controller fingers from strip brass and

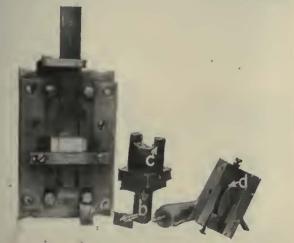


Fig. 18. Short Controller Segments Are Sheared from Formed Copper Bars and Holes Are Punched Radially in Die Shown at Right

bronze is shown in Fig. 17. The completed pieces are illustrated at the bottom of the illustration. In addition to cutting off and punching, the die at the left also cuts the outside contour of the piece to the proper shape as shown at (a). This cut is made by the cutting edges (b) on the punch at the same time that the holes are being made. All of these parts are made continuously from strips of material fed into the dies and a production of approximately 3,000 per hour is obtained in the V. & O. Press Company No. 21 press.

Short controller cylinder segments are cut with the equipment shown in Fig. 18 from copper bar formed to the proper contour. The pieces for the segments are sheared from the formed bar with the punch and die shown at the left of the illustration. At the right is an interesting type of die used for punching the two holes in these pieces. The holes must be radial rather than parallel, and in order to accomplish this the piece is moved first to one side and then to the other in the curved slot in the die.

### Keeping Rail Ends in Contact

Milling in a Plane Perpendicular to the Longitudinal Axis, and Undercutting the Web and Base to Produce Better Joints

EXPERIENCE has shown that in order to avoid having open joints at the running surface of the rail head, it is frequently necessary slightly to undercut the end of each rail. Otherwise, variations in the accuracy of the cutting of the rails, or in the grade or alignment of the track, may cause the rails to touch

at the bottom and be open at the top. If rails are undercut in this manner, however, and the top edges only are in contact, then when wear takes place, the rail ends are no longer in contact.



Method Developed by Third Avenu Railway for Finishing Rall Ends

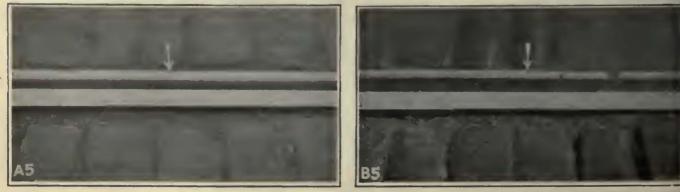
To overcome this difficulty a special method of finishing the rail end has been designed by E. M. T. Ryder, way engineer Third Avenue Railway. According to his plan the end of the rail is undercut, preferably to a greater extent than in standard practice. The head of the rail is then milled or otherwise cut to a plane which is perpendicular to the longitudinal axis of the rail. The ends of the heads of two adjacent rails are brought into contact, and as the area in contact is only 1 in. or 1½ in. in depth, and about one-sixth the depth of the rail, a slight variation, either due to error in cutting or grade or alignment in laying the rail, would be negligible, and the heads of adjacent rails would still be in substantial contact throughout.

In fact, variation in width of the head and lip would be more likely to be material than would variation in depth. Such variation in the width, however, can to a considerable extent be taken care of during the operation of laying the track, as a saw cut can be made between the lips of the adjacent rails if necessary, or between the outsides of the heads, thus leaving a limited area at the end of one rail which is in contact with the corresponding area of the adjacent rail.

A patent has been granted Mr. Ryder covering this method of finishing rails.



Bolted Joints Photographed in 1921 at f.eft and Again in 1924 at Right. In the Interval 535,000 28-Ton Cars Passed



tietween the Dates of the Pictures at Left and Right 136,000 Cars, Weighing 20 Tons, Passed Over This Joint

## Experience with Bolted Joints in San Francisco

Among 16,000 Joints of This Type Installed by the Market Street Railway During the Past 13 Years the Only Failures Have Been a Few Broken Rail Ends—Redwood Ties on Rock Ballast Are Used with Concrete Stringers Under the Rails

Since 1911 the Market Street Railway, San Francisco, Cal., has been making extensive use of bolted track joints. Among more than 16,000 such joints that have been installed the only failures during this period have been the breaking of 16 rails through the bolt holes. The track structure is of the ordinary type, in which rock ballast and wood ties are used, but special care is exercised in making the joints. Subsoil conditions vary widely in different parts of the city, ranging all the way from soft mud to rock.

In the lower business district the land has all been made artificially by filling in the shallow parts of the bay. The soil underneath the fill is a peculiar soft mud, and in many places it settles at a rate of about 0.1 ft. per year. Reference to this was made in an article published in ELECTRIC RAILWAY JOURNAL, issue of Dec. 23, 1922. This layer of mud is often as much as 300 ft. in thickness, and no matter what type of track construction is used both it and the entire street settle at a more or less uniform rate.

Outside the area of made land, which extends about mile back from the waterfront, the subsoil is sandy in many places. In other districts, a soft shaly rock is found. Adobe loam and ordinary silty loam are present in certain localities.

Where any kind of rock is present the railway uses only enough ballast to be able to tamp thoroughly. In all other cases 9 in. of crushed stone ballast is placed under the ties. The latter are of redwood, 6 in. x 8 in. x 8 ft., spaced on 2-ft. centers. Rails are Lorain Steel Company section 106-422 and section 121-519. Round 1-in. tie rods are placed 8 ft. apart. The rails are spiked to the ties and in some cases tie plates are used.

A concrete stringer between the ties supports the rail. Concrete is used also as a paving base. On some streets 8-in. stone blocks are laid at right angles to the rail on top of this base. Elsewhere the blocks are omitted, the concrete is brought to a higher level and topped by a  $2\frac{1}{2}$ -in. coating of asphalt.

The standard joint now being installed has two Lorain bridge type splice bars for 9-in. rail. These are held in place by 12 bolts of 1-in. diameter. All joints are installed by the same crew, consisting of a foreman, who has been in the employ of the railway for many years, and three or four other men. The head bonder has also had long experience at this work, and the remaining men are laborers who have been trained to install joints and do nothing else.

Brazed concealed bonds are first installed. Before fastening the plates, the rails are butted together as closely as possible. Then the plates are put on and bolted, six of the bolts being inserted from one side of the rail and six from the other side. In tightening them sledgehammers are used on the heads and on the plates to drive the latter in to make a perfect fit. In

this way, if there is a slight inequality in the fishing sections of the rail, the plate is driven in and made to fit the inequality. The bolts are then tightened again by means of a long-handled wrench.

Cars are permitted to run over the new joints and for several days after the first installation the track gang is kept busy tightening the bolts. This is done five or six times and is repeated immediately before the street is paved, so as to insure that all bolts are snug before concrete is placed around the plates. The head of the rail is then planed with a Vixen planer, so that there shall be no unevenness in the running surface. In a comparatively short time after the rail has been planed and placed in service there is nothing to show the existence of the joint except on the flange side, which has not been affected by wheel passage

With joints constructed in this way, the railway believes that there is little chance of cupping. If cupping should develop, however, the joints are immediately ground smooth. It is thought that cupping at the joints loosens the bolts rather than that loosening of the bolts causes cupping. Experience in San Francisco indicates that so long as proper attention is given to keeping the rail head smooth the bolts do not become loose.

Traffic is extremely heavy on a number of lines where these bolted joints are used, the rush-hour headway being as short as 10 seconds. On other lines, the traffic is not so heavy, but only in a few cases is the headway as long as 5 minutes.

The accompanying illustrations show a number of joints after being subjected to varying amounts of service. No. A-1 to A-4 were taken on Mission Street in the summer of 1921, after the track had been in service about a year. At that time approximately 155,000 cars weighing 28 tons empty had passed over this track. The same joints were photographed again in September, 1924, as shown in No. B-1 to B-4, after 690,000 car passes.

A joint installed in April, 1916, near the intersection of Folsom and Second Streets was photographed on April 7, 1921, as shown in illustration A-5, after the passage of 210,000 cars weighing 26 tons each. When the second photograph B-5 was taken in September, 1924, the joint had had 346,000 car passes.

So far, it has been necessary to grind down the joints on only a few lines, and in these cases the joints had been made from 10 to 14 years ago and had not been planed at the time of their original installation. Since the Market Street Railway has been using the present standard bolted joints, there have been 16 failures due to broken rail ends. In all of these cases it was discovered that there had been a crack in the rail through the bolt holes. Except in these instances, it has not been necessary to open up any of the joints, either to tighten the bolts or to insert a section of new rail.

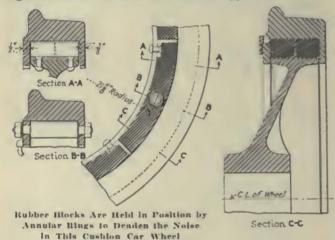
## Cushion Wheels Tested to Reduce Noise

Rubber Insulated Rims Are Being Tried Out in Oil City, Pa.—The Results So Far Secured Have Been Encouraging

By John A. Dewhurst
Day & Zimmermann, Inc., Engineers, Philadelphia, Pa.

THE desirability of eliminating noises in street car operation was emphasized in the report of the 1923 American Electric Railway Engineering Association committee on car design. With this end in view, a trial set of cushion wheels has been put in operation on the lines of the Citizens Traction Company at Oil City, Pa., and is now on test on one of the standard safety cars.

This type of wheel has been in use in gasoline railcar construction for about 3 years, but to the knowledge of the writer this is the first application of this



type of wheel to an electric car. The early observations indicate that, while the noise is not reduced to a minimum, the cushion wheels have materially helped to deaden the sound of the rail and wheel contact.

One of the most unfavorable points of comparison between the electric ear and almost any form of automobile transportation is that of noise. Even a perfect steel wheel rolling against a perfect steel rail will produce a certain amount of noise that cannot be avoided. Add to this condition a little dirt on the track, a few loose joints, or a rail that is partially scored or worn, and the noise is very greatly increased. However, the noise produced between the wheel and the rail is not the only source which exists in street car operation. Loose brake rigging, the action of brakeshoes against the steel wheels and worn gears will add materially to this unpleasant feature and oftentimes produce a very irritating condition. The general public is so used to the noise accompanying street car operation, especially on hard paved streets, that it sometimes does not arouse as much criticism as in many cases is warranted.

The accompanying illustration shows the construction of the cushion wheel, which is designed to reduce the amount of noise occasioned by the ordinary electric car operation over the average track. The wheel has a cast-steel hub which is machined exactly as is the hub of a rolled-steel wheel and is pressed on the axle. The periphery of this cast-steel center, as shown in the diagram, is machined to contain a set of rubber

cushions, one set placed on either side of the cer web in blocks about 8 in. long around the entire wh The rolled-steel tire is then pressed on with a li pressure, being held firmly in place by the throbolts.

When the steel rim is in place, it rests snugly againg the rubber inserts, but the steel flange on either states not quite come in contact with the cast-scenter, there being a space of about in. The throughout sare really a part of the rolled-steel rim and not come in contact with the steel center but hold steel rim in place through the agency of the center web cast on the wheel center.

The driving action of the motor is transmit through the cast-steel center and into the rim through the agency of short angles, which are riveted to steel center and rest against the ends of the rub blocks, the driving action passing lengthwise through the rubber blocks to the bolts and hence to the strim. Under extreme conditions for this type of the pressure passing through the rubber does exceed 100 lb. for each bolt. The rolled-steel rim so thoroughly insulated from the steel center that it necessary to use a flexible copper bond between two elements of the wheel in order to complete return circuit to the rail.

The rubber inserts are constructed especially this purpose and are of a very high-grade, soft, plial gum rubber, similar in general composition to the ruber inserts used in the Mead cushion wheels; in fathey are manufactured by this concern.

Besides the noise-reducing qualities of this type wheel, it is expected that the slight give of the st rim with respect to the wheel center will tend reduce very materially the flange wear in special we occasioned in going around curves of short radius, the wheel flange wear is reduced by this means, it a follows that the rail wear should be reduced on curvand in special work likewise.

Besides this test at Oil City, there is also a about to be put in operation in Zanesville, Ohio. additional set for a double-truck car is being extructed for the York Railways at York, Pa.

How to Avoid Cross Words



During the period before Christmas the Elevated Exprehas been displaying an unusual window poster in the evated cars in, New York City. This has been clever devised, as shown above, to encourage early shopping.

## Improving Railway Motor Bearings

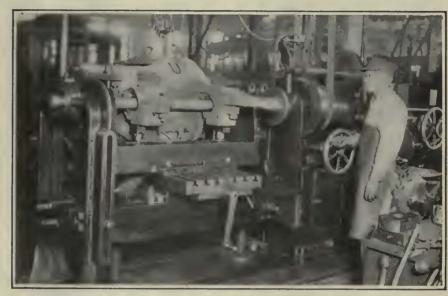
By Reboring Motor Frames to Make an Accurate Fit for New Simplified Housings and Improved Bearings the Public Service Railway of New Jersey Has Reduced Motor Troubles and Cut Bearing Maintenance Costs

N ELABORATE program of rehabilitation of the older types of railway motors is being carried out by the Public Service Railway of New Jersey at its Newark shops. This consists of a complete change of the end housings and bearings, both armature and axle, on some motors, and on all others changes to provide for bronze bearings with thinner walls and the use of a new system of lubrication. Up to Nov. 1 of this year approximately 5,000 motors had been revamped, including Westinghouse types 68, 101-B, 101-C, 307 and 514 and General Electric type 80-C. Other types which will be remodeled in the near future include the Westinghouse 93, 310 and 508.

The tap bolts used to retain the armature housings on certain types of railway motors have always given much trouble due to their working

loose in service. This looseness has caused wear on the outside of the housing, on the inside fits of the motor frame, and in wearing away of the threaded holes in the housings themselves. The result has been the loss of the clamping action of the two halves of the motor frame on the housing. Naturally the wear on other parts has been excessive, and the maintenance costs have been correspondingly high. The parts affected include armature windings, brush-holder parts and carbon brushes, as well as the bearings and housings.

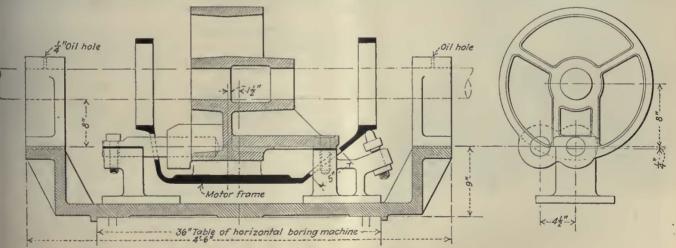
For revamping the motors a through-bolt type of bearing housing has been designed. This is considered a great improvement over the old tap-bolt type, which had to be replaced on the average every 5 years. A new system of lubrication is being installed and other changes are being introduced. An entirely new type



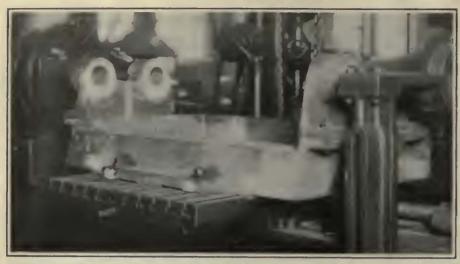
Reboring a Westinghouse Type 101-B-2 Motor Frame in the Newark Shops of the Public Service Railway

of housing is being used in the Westinghouse 101-B and 514 motors. All the other types used by the company are having the necessary changes made to install the new system of lubrication and to provide for bronze bearings with thinner walls than those previously used. The axle bearing caps and fits for the axle bearings in the frame also are being changed to make a more satisfactory design. The new design of housing used by the Public Service Railway is simplified and of lighter weight, requiring less care and expense in casting. Provision has been made for use of lighter weight bronze bearings and Rico vacuum oilers, giving a great reduction in the quantity of waste necessary for packing and maintaining the bearing lubrication.

Among the motors being revamped are both split and box-frame types. Some have armature bearing hous-



Sel-Up and Jlg Used for Reboring Westinghouse 101-B-2 Motors





At Left, Frame of Jig Uard for Holding Westinghouse Type 93 Motor During Reboeing. At Hight, Drum for Lining Up Rearing Fits from the Pole Face Seats of Motor Frame

ings and others are without them. The work necessary with the different types varies, and the changes as made will be outlined for a representative motor of each class.

As an example of the work done on a split-frame motor with armature bearing housings, a housing of entirely new design has been provided for the Westinghouse type 101-B motor. In order to take up the wear

in the housing fits of the motor frames, these are rebored to a diameter & in. greater than standard, and the outside diameter of the fit on the housing is made larger than the original housing by h in., plus from 0.002 to 0.006 in. The waste chamber and the oil pocket in the original design have been done away with. Instead provision has been made for a Rico vacuum













Changed Honsings and Bearings Compared with Old Types

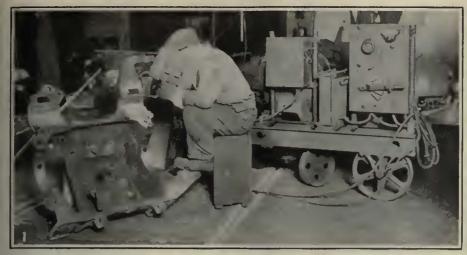
No. 1. New housing and bearing for Westinghouse type 307 motor with pile of Waste used for packing.

No. 2. Old housing and bearing for Westinghouse type 101-B motors.

No. 4. Old and new axie bearings used with Westinghouse type 101-B motors.

No. 4. Old and new axie bearings used motor. In the new position shown in No. 5 the split for the bearing halves has been bearing house 307 motor with waste packing.

Nos. 5 and 6. New and old arrangement struction to bring it horizontal.











Welding Operations Constitute an Important Part of the Rehabilitation Work

No. 1. Welding plates in the frame part of the axle bearing fit for a Westinghouse 101-B-2 motor.

No. 2. Plates are welded into the axle cap and frame of 101-B-2 motors to reduce the diameter of the bearing fit. At left,

axle cap with plates welded in position. At right, finished axle cap. In front at bottom, plates used for welding in.

No. 3. Plie of Westinghouse 101-C axle caps with waste opening welded shut and adapter welded in place.

No. 4. Plates are weided into the waste opening of the General Electric type 80-C armature housing to form a V leading down to the window of the bearing.

No. 5. New armature housing for Westinghouse 101-B motors.

oiler with a much smaller waste opening located directly on top of the shaft. The size of window in the housing itself has been decreased from 414 in. x 53 in. to 13 in. x 3½ in., with a corresponding decrease in the bearing window. The bore of the housing into which the armature bearing is pressed has been decreased from 43 in. to 41 in., giving a corresponding decrease in the thickness of the bearing walls. Provision is made for the through-bolt type of fastening. Other simplifications in construction will be evident from the accompanying illustrations. The amount of waste required with the new housing is a handful as against 1 lb. with the old type.

#### THREE DIAMETERS OF SHAFTS PROVIDED FOR

For the 101-B motor, bearings are bored out to three standard sizes, which are the same for both pinion and commutator ends. These bores are 31 in., 3% in. and 31 in. inside the babbitt lining. As the outside diameter of the bearing is 41 in. plus the allowance for pressed fit, the thickness of wall for the 31-in, bore is but in. The bearings for the old-style housing with the 31-in. bore had a 4-in. wall, so there is a reduction in thickness of the bronze of 50 per cent. The weight of an old 101-B pinion end bearing was 24 lb., while the new bearing weighs but 13½ lb. The lubrication system now used has permitted a decreased size for the windows. For the commutator end, 101-B bearing, the window opening is 1 in. x 3½ in., and for the pinionend bearing 1 in. x 3½ in. The window is beveled, so that the narrow dimension is 11 in. at the outside

diameter. The old bearings have a window opening at the inside bore of the bearing of 4 in. x 21 in. for the commutator-end bearing and 4§ in. x 2½ in. for the pinion-end bearing. An increased bearing surface is thus provided in the new bearings which results in increased life.

The armature bearings used with the new housings are of bronze with &-in. babbitt lining. The com-



Turning Bushing for Westinghouse Type 307 Motors

A bushing on turning mandrel is shown in the sling attached to the crane ready for insertion in the lathe. In front at the left are six bushings ready for machining. In the center are bushings after being finished. At right, mandrel and other types of bushings used.

positions of the metals for the shells and linings are as follows:

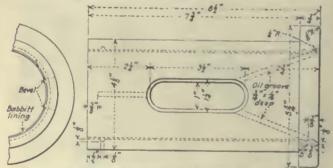
OMPOSITION	OF	BEARING	SHELLS	AND	LININGS	, PER	CENT
				Bron			Linings
opper					77	90 (5)	
ead					15	A	••
ntimony						8	

For the shells a variation of 10 per cent is allowable in the tin or lead, with a maximum impurity of 1 per cent. It is considered essential, to get good results, that only Straits tin and Lake copper be used in the babbitt lining.

An accompanying illustration shows the new design of armature bearings. Two oil grooves run from the window toward the flanged end of the bearing, one going entirely through, so as to lubricate the flange. One groove runs toward the outside end of the bearing. An accompanying illustration also gives the finished bearing tolerances allowed.

The pressure required for pressing bearings into housings runs between 4 and 5 tons. The reduced size for the waste-window opening has done away with buckling and distortion of the bearings while they are being pressed into the housing, giving a tighter and more even fit. No keys are used, but the bearings remain tight. Records show that after 100,000 miles of operation the pressure required to remove this new type of bearing from the head is far greater than with old-type bearings. There is better distribution of the oil with the waste window at the top of the bearing and the danger is eliminated of oil running between the bearing and the head, as in the older type. The waste is held in close contact and cannot fall away, and as it is continuously saturated with clean oil, glazing is eliminated. The necessity of inspecting the waste, teasing it, or repacking the bearing is thus done away with.

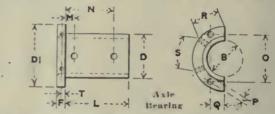
Another advantage found with the top feed bearing is the uniform use of oil. With side-feed bearings, the amount of oil delivered to the waste at the window depends upon the distance that the oil is lifted. In an article by C. Bethel in the ELECTRIC RAILWAY JOURNAL for April 19, 1924, the maximum lift for safe oil supply was given as about 3 in. and the minimum lift for reasonable economy as \( \frac{1}{2} \) in. A variation from \( \frac{1}{2} \) in, to



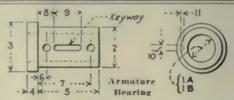
New Armature Bearing Construction Used for Westinghouse Type 101-B-2 Motors

3 in. in the lift of the oil was also shown to cause a variation of 8 to 1 in the oil feed. With waste-feed lubrication, oil is used again and again, sometimes after its lubricating value has been destroyed through accumulation of foreign material. With the top-feed bearing the oil passes through the bearing but once.

Axle bearings of railway motors are held tight by the clamping action between the axle caps and the frame. In addition, they are kept from turning by dowel pins or keys. The axle bearings for the 101-B motor used by the Public Service Railway were reduced in size from 6 in. outside diameter by 4½ in. bore to 5½ in. outside diameter by 4½ in. bore. The thickness of the wall was thus reduced from ½ in. to ¾ in. No lining is used in axle bearings and the composition is



Tolerances in Bearings, M. Maximum	INIMUM PO	R WORK.	FOR WOR	FOR FINISI CARINGS, MI IK, MAXIMU NSPECTION	NIMUM
	Maximum, Inch	Minimum.		Maximum,	Minimum, Inch
B. D D1 F.	+0 016 +0 016 +0 031 +0 016 +0 000	+0 012 +0 003 -0.031 -0 016 -0 062	115† 22. 3.	+0 013 +0 031 +0 004 +0 031 +0 016	+0 009 -0 000 +0 003 -0 031 -0 016
M. N. O.,	+0 016 +0 016 +0 031 +0 016	-0 016 -0 016 -0 011	5. 6. 7. 8.	+0 031 +0 016 +0 016 +0 031	-0 016 -0 016 -0 016 -0 031
Q It S. T	+0 016 +0 031 +0 031 +0 047	-0 016 -0 031 -0 031 -0 000	9 10. 11	+0 031 +0 000 +0 031 bbitt. † 15 ore	-0 000 -0 002 -0 000



Tolerances for Finished Axle and Armsture Bearings

the same as for armature bearings. The improved lubricating system permitted the axle bearings to be split in a horizontal line. The window is in the center of the upper half, while the lower half is solid.

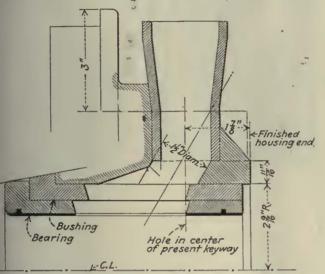
The window opening in the old bearing was 3½ in. long and occupied an angle of 90 deg. in the half bearing. The new bearings have windows 2½ in. long by 1½ in. wide. The original bearings had a ½-in. dowel hole in the half containing the window. The new design provides two ½-in. dowels in the solid bottom half of the axle bearing. Two oil grooves are used in the upper half of new bearings. Many of the advantages of the new design of armature bearing also apply to the new axle-bearing construction. Placing the split in such a position that the wear will not come at that point is an advantage. The relocating of the bearing also gives more metal around the dowel holes.

To reduce the size of the opening in the motor frame and axle cap four steel plates are welded in for each bearing opening. Two are in the motor frame and two are in the lower half or axle cap. The space at the edges of the plates and between them is then filled in with the electric arc, after which the opening is ready to be bored out to size. On 101-B motors, the adapter for the new oilers is welded to the motor frame, so as to come on top of the axle bearing. This adapter also provides the opening for the waste and for lubrication to the bearing. The original opening through which the waste was inserted for packing is welded shut, eliminating the covers and any danger of water entering, due to loose or chattering covers.

In addition to the 101-B motors, the Public Service

ailway also has a number of 101-C motors. These ave a somewhat different axle-bearing arrangement. In the latter type the adapter is welded into the axle ap and a sheet-iron cover is welded on to close the riginal waste opening. Accompanying illustrations how the two types and the various methods of welding required.

The work of reboring motor frames, which follows



Method of Applying Bushings to the Housings of Westinghouse Type 307 Motors

he welding, is carried out on a single-spindle horizontal poring mill. The Newark shops of the company have wo of these machines, one being a Niles mill and the other made by the Betts Machine Company. The jig used in connection with this reboring is an important part for securing accuracy of the work as well as speed. Two men with one of these machines will rebore eight notor frames in 24 hours.

The jig, which is shown in an accompanying illustration, consists of a heavy iron casting with lugs on the base for supporting the motor frame and uprights at each end, with holes through which the boring bar rotates. The centers for reboring the armature and take fits are obtained from the pole face seats. The ining up from the pole seats is obtained by means of a large drum mandrel which fits inside the motor and has plates on the outside to fit against the pole faces. It is shown in an accompanying illustration. By varying the thickness of these plates, the same drum may be used for different types of motors.

One of the supporting brackets for the motor frames has an extension which passes up through the bottom nand hole of the motor frame. The top of this extension is used for bolting the central drum in position. Various screw adjustments on the jig provide for rapid adjustment of the motor frame when it is once set. The central drum, together with the end support for the boring bar used to bore out the armature housing fits, provides for accurate location of this from the pole face seats of the motor, and the bearings for the boring bar which bores out the axle bearing fit are accurately located from these. The boring bar has two cutting tools, so that two armature housing fits or two axle bearing fits are machined at the same time. In reboring, a rough cut and a finishing cut are taken. Setting up a motor for reboring takes about one-tenth of the total time required for the entire finishing operation. Both boring mills are served by jib cranes, which are of material assistance in handling the work and heavy parts of the jigs and in adjusting the motor shells for reboring.

#### PROCEDURE ON BOX FRAME MOTORS

The work done on box frame motors is essentially the same as for the split-frame Westinghouse 101-B motor. Several of the illustrations show various details used with the Westinghouse 307 and 514 types, which are both box frame motors. In some cases variations in design make necessary some different methods. The General Electric type 80-C motor has the waste opening for the armature bearing on top. In this case two plates are welded into the opening so as to form an open-ended V with the narrow opening at the window of the bearing. The oiler is bolted directly to the top of the housing without an adapter, and the modified waste opening is used as a receptacle for the waste.

The original armature-bearing housings of the Westinghouse 307-CD-3 and CD-4 motors, which are of boxframe type, are used by pressing in steel bushings to reduce the size of the armature-bearing fits. An accompanying illustration shows the construction used. These steel bushings have a 1-in. wall so that the walls of the armature bearings are reduced by this amount. The old armature bearings were 5% in. outside diameter. The new bearings are 47 in. diameter, with an inside bore of 41 in. The adapters for mounting the oilers are welded into the tops of the housings, and an opening is made in the steel bushing in line with the bearing window. In this case the work consists of boring out the housing and cutting a recess for the opening at the top, after which the adapter is welded in place and the steel bushing is pressed in. The work of machining the steel bushing is done on a small lathe, and the bushings are held by a special mandrel for turning.

#### Cars Operated Over New Concrete Roadbed in 26 Hours

THE use of Lumnite quick-hardening cement allowed the Albany Southern Railroad to operate heavy interurban cars over a new concrete roadbed in Hudson, N. Y., in a remarkably short time after its construction. The concrete was poured during the morning of Oct. 26,



This 32-Ton Interurban Car Was Operated Over a New Concrete Roadbed 26 Hours After Its Construction

1924. On the following morning, only 26 hours after pouring, a 32-ton interurban car was operated over this track. No damage whatsoever resulted to the pavement. Lumnite cement was used in this case because the route is one over which the interurban cars are scheduled on a comparatively short headway and it was desired to

reduce to a minimum the time the track was out of service.

Lumnite cement is made by the Atlas Lumnite Cement Company and is essentially aluminous. Its chemical composition is approximately silica, magnesia, etc., 5 per cent; alumina, 40 per cent; lime, 40 per cent, and iron oxides, 15 per cent. It is used in the same general way as portland cement, except that on account of its more rapid hydration slightly wetter mixtures are used. For several hours after setting the surface must be kept damp to prevent incomplete hydration.

While this cement develops at 24 hours a greater strength than ordinary cement develops in 28 days, it is not quick setting. It allows the usual time for mixing, transporting and pouring into forms, but after setting its early strength develops with great rapidity. These qualities are of special advantage in such cases as that occurring at Hudson, and a number of street railway companies are experimenting with this cement.

#### Steel Reinforcing Bar Sizes Simplified

THE Division of Simplified Practice of the Department of Commerce, through the unanimous action of a joint conference of representatives of manufacturers, distributors and users of square and round steel reinforcing bars, has promulgated a simplified list of recognized sizes for the purpose of eliminating a large number not in common use, as follows:

Area in Square Inches	Size in Inches	Style
0.049	1	Round
0.110	i i	Round
0.196		Round
0.250		Square
0.307		Round
0.442	ž .	Round
0.601	1	Round
0.785	1	Round
1.000	ī	Square
1.266	14	Square
1.563	11	Square

This reduced list of sizes becomes effective as applying to new production Jan. 1, 1925, and will remain in effect for a trial period of one year, at the end of which time all interested organizations will be given an opportunity to suggest modifications or additions.

#### How Treadle Works on Toronto One-Man Cars

SINCE the publication in ELECTRIC RAILWAY JOURNAL for Nov. 8, 1924, page 799, of an article describing the automatic rear exit doors on Toronto rebuilt cars,



The Trendle Which Operates the Rear Exit Door is 91 In. Relow the Level of the Rear Platform



At Left, Rear End of Rebuilt Toronto Car Equipped with Autimatic Exit. At Right, by Means of This Mircor the Motormi Can See the Coudition of the Rear Exit

additional information and photographs have come hand. In the accompanying illustrations are shown the step from the rear platform down to the treadle, and the sign directing passengers who wish to get of the car.

Another picture shows a passenger standing of the treadle with the door in the open position, and the lower step down. A third picture shows the mirror fastened to the front door of the car in such a way the the motorman can see clearly the condition at the rear end of the car.

### The Readers' Forum

Both Babbitt and Tin Used for Thin Lining of Bearings

Westinghouse Electric & Manufacturing Company

EAST PITTSBURGH, PA., Nov. 20, 1924.

To the Editors:

In the Oct. 25, 1924, issue of ELECTRIC RAILWA JOURNAL, page 725, under the title of "Armature Bearing Practice for Railway Motors," there is a statement to which I wish to call attention. Quoting from the Journal:

"There is, however, a decided tendency away from the babbitt lining for armature bearings. Motor manufacturers are now furnishing a bronze type of bearing with thin tin linings almost entirely with their new motors."

Regarding the above, it appears that this refers taxle bearings instead of armature bearings, as it is the practice of the Westinghouse Electric & Manufacturing Company, and I believe also of the General Electric Company, to use solid bronze axle bearing tinned. However, for armature bearings, bronze bearing shells with from a 1/2 in. to 1/2 in. lining of babbi metal is considered good practice. JOHN S. DEAN,

Renewal Parts Engineer

## Equipment Maintenance Notes

#### riction Brake Puts Tension on Banding Wire

WINDING brake consisting of a grooved steel friction drum and brake drum mounted on one shaft used by the Gary Street Railway, ary, Ind., to maintain a uniform nsion on banding wire being wound an armature. The banding wire sses around the grooved drum bere it is fed to the revolving armare, while a lined metal band apped around the brake drums rerds the rotation and applies tension the wire.

The shaft is mounted on a shaped support, fastened to a steel r, one end of which is bolted to the rriage of the lathe. Near the other d of the bar is a second support lding the wire reel. A light brakg effect is used to keep the reel om spinning. Between the reel d the drums is a guide. This arngement is shown below.

The friction drum has a diameter 9 in. and is 1 in. wide, with five mi-circular grooves, of the same e as the banding wire, cut in the ce. From the reel the wire passes rough the guide and thence to the tside groove of the friction drum. is carried around the drum four

times, a small pulley being used to for use on the pinion end of No. 247 change the wire from one groove to motors. The pinion end bearing of the next. The brake drum is 1 in. the old No. 67 motor was rebored for wide but has a diameter of only 6 in. use on the pinion end of type 200-E A brake band around this drum is motors. By this process the railway fitted with ordinary automobile brake- was able to obtain a year's supply of lining material. One end of the band new bearings of types now needed. is attached to the supporting frame while the other is fastened to a threaded rod which passes through the horizontal supporting bar. The brake pressure is adjusted by means of a winged nut which rests against a compression spring at the threaded end of the brake band below the horizontal bar. This apparatus has been found very satisfactory to maintain a uniform tension in the banding wire.

#### Bearings Rebored to Fit **New Style Motors**

T THE time when the Eastern Massachusetts Street Railway decided to replace all of its type 67 motors by those of a newer model it had on hand a large number of armature bearings of the old design. In order to adapt these for use in modern motors it was decided to rebore them. The bearings originally designed for use on the commutator end of the No. 67 motor was rebored

#### Pipe Bending Machine Built in Kansas City Shop

BY JOHN W. HOGAN Foreman Kansas City Railways

'HE machine shown in the accompanying illustration was built in the shop of the Kansas City Railways for bending the larger sizes of pipe

As shown in the illustration, the forming die is mounted on a face



This Hand-Driven Pipe Bending Machine Bullt in the Shops of the Kansas City Rullways Has Proved to Be a Vuluable Time Saver on Large Reconstruction

plate, hand driven through reducing gears by four long levers. The end of the pipe is slipped into a U clamp mounted at one end of the die. A small roller fastened to the frame of the machine holds the pipe in position as the face plate is rotated.

Forms of various sizes can be used in connection with the machine, and they are inexpensive to make up. For conduit work it is, of course, undesirable to make bends of very short radius, due to the difficulty of pulling the cables into place. As used in the Kansas City shop, several different forms for the various sizes of conduits have been found particularly useful. This includes forms for mak-



Friction Drum Apparatus Used to Keep an Even Tension on Bunding Wire

ing bends of 7-in. and 10-in. radius in 1-in. and 1\frac{1}{2}-in. pipe, 7-in. and 14-in. bends in 1\frac{1}{2}-in. pipe, and 16-in. bends in 2-in. pipe.

On the larger overhaul and rebuilding jobs such as are undertaken in most electric railway shops this machine has proved to be a particularly valuable time saver.

#### Steel Roller Chains for Snow Sweepers

WHEN the snow sweepers of the Altoona & Logan Valley Electric Railway were overhauled last summer in preparation for the coming winter, steel roller chains to drive the brooms were installed in place of the old malleable-iron link chains. This was accomplished at small cost under the direction of C. E. Keefer, master mechanic. In the past, some trouble was experienced on account of breakage of the malleable-iron



More Reliable Sweeper Operation Is Secured by Using Steet Roller Chains

chains while the sweepers were at work. It is expected that the new chain will eliminate this trouble, and will last as long as the sweepers themselves. Another interesting point in connection with the overhauling of the sweepers is the fact that they were painted a bright red to increase the visibility.

## Convenient Mounting for Pinion Puller

AN ARMATURE mounting used in connection with a pinion puller in the 39th Street shops of the New York Rapid Transit Corporation, Broklyn, N. Y., is shown in the accompanying illustration. The ar-

#### Dick Prescott Starts His Journey

And Rehearses Some Questions



AT LAST Dick Prescott, the newly appointed engineer of equipment of the Consolidated Railway & Light Company, and Steve White, the earpenter shop foreman, found themselves in the club car of the Limited hound for Centerville, the first stop on their trip of inspection. They had made out an itinerary and also had made up a list of things to go over on each property visited. Both Dick and Steve had carefully reviewed the files of ELECTRIC RAILWAY JOURNAL before starting. In that way they were able not only to select properties showing the most evidence of progressiveness, but also had found that the complete information available made it possible for them to concentrate on getting a first-class impression of how the new methods work out in practice.

"Well, Steve," said Dick, as they settled back on the cushions, "tomorrow we ought to have an interesting time out at the Centerville Railway shop." Taking a memorandum book from his pocket, he continued:

"I've made up a list here to use as a guide in asking questions about the work of the engineering departments. Here's some of them.

"How many men in engineering department?

"Is the policy to standardize parts and fittings used on cars?

"Do they have a drafting room?

"Are drawings made of standard patterns—and are they kept up to date?

"Do they make sketches for special jobs?

"Are limits of wear established for parts frequently renewed?

"Does the engineering department Inllow up the performance of parts put on cars for test?

"Are wiring diagrams and data put in convenient form for shop and carhouse foremen?

"Does the engineering department prepare specifications for new material?

"Does it co-operate with the storeroom and make drawings for ordering special parts?

"Does an inspector reporting to engineer of equipment determine if drawings are followed and if maintenance methods are up to the standard?

"Does it prepare estimate on cost of new work and issue storeroom requisition for materials on special johs so that they can be ordered early enough to be on hend when wanted?

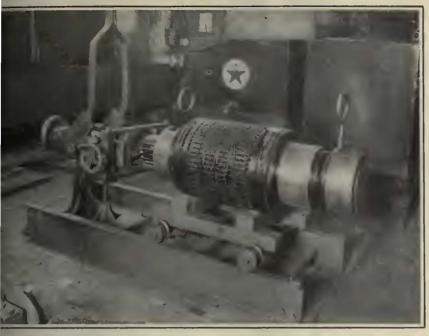
"Does it ....."

Then Steve interrupted. "Gosh, Dick, that list must be a mile long. You're way ahead of me. I can see you've put lots of thought in there and I want to go over your questions when we can discuss them more fully. You've got work enough laid out there to keep an engineering department busy for a long time."

"Of course I have, but I haven't even scratched the surface. Remember this, Steve. So far as I can see every one of those functions is being performed by somebody in every railway shop. If an engineering department doesn't do them, then somebody else who ought to be putting all his time on productive work is doing them. If they are not being done right, the whole shop is working at reduced efficiency, work is spoiled, and maintenance costs are higher than they should be and pull-ins are too numerous."

"That's the spirit, Dick. You're going at it the right way. But I think vou're working an something almost entirely new in this old electric railway game and it'll be a hard grind in make our shop really understand what you're driving at. We can't settle it tonight, anyway, so let's turn in so as to be all fresh in the morning when we visit the Centerville people."

"I guess that's a good idea," said Dick as they moved out the donr. "I'll shoot these questions at them tomorrow and find out what they've got to say."



A Carriage with Adjustable Wedges that Centers the Armature with the Plulun Puller

ature is placed on a carriage, so at it can be pushed into position adily and is always centered with e pulling apparatus. The carriage, iich consists of a wooden frameork with four small cast-iron wheels, oves back and forth on a short ack made of two pieces of 6-in. annel. The armature support on e carriage has wedges with four fferent bevels, adjusting the height support four different armature ameters. The faces of the wedges e marked so that they can be readplaced in position for the particutype of armature from which the nion is to be removed, so that it ll come central with the shaft of e pinion puller when shoved into sition.

To remove a pinion the carriage is shed forward so as to come in conct with the central shaft of the nion puller which rests against the d of the armature shaft. Two ws which go in between the end of e pinion and the head of the armare slide in guides and are moved by screw with a handwheel on the side the guide. Another screw on the d of the pinion puller forces the ntral shaft firmly against the mature shaft. The pinion then can removed by pulling the vertical ndle which actuates an eccentric on to give the necessary force for moving it. The pinion puller was ide by the Metropolitan Engineer-Company, Brooklyn, N. Y., but mounting and adjustable feates were made in the shops of the ilway.

#### Old Car Made Into Traveling Paint Shop

SINCE the building of the new Everett shops of the Boston Elevated Railway, car painting has been done there whenever possible. The cars operated in the Cambridge subway, however, are too wide to be operated over the tracks reaching the new shops. For that reason a traveling paint shop has been arranged by building a new body on the frame of an old single-truck car. This vehicle carries a complete outfit of painters' supplies and also provides a place where the men can change their clothes. The car is not

motorized, but is pulled from place to place by a service car. Since its completion the traveling paint shop has proved to be a convenience for the purpose intended, as well as for other odd painting jobs.

#### Reclaiming Worn Compressor Cylinders

WHEN air compressor cylinders become badly worn or scored the efficiency falls off very rapidly. Several different methods are used for reclaiming the cylinders, the most common being to follow the automotive practice of grinding the cylinder to an oversized dimension and using oversized pistons.

The Twin City Rapid Transit Company's mechanical department does not use this method because of the necessity of carrying special pistons in stock, and also because the capacity of the compressor is changed by the oversized bore. Instead, the practice on this property is to bore out the worn cylinder to a predetermined dimension and then to insert cast-iron sleeves which are pressed into the cylinder. These sleeves are then bored and ground to a final finish which retains the original standard size for the bore.

When the cylinders are bored out, they are made large enough to leave the finished sleeve with approximately a ½-in. wall. Before they are pressed in and rebored, these sleeves have an interior bore small enough to give a wall thickness of sufficient strength to withstand the strain of pressing into place in the cylinder. This thickness is approximately ½ in.



This Car Carries a Complete Ouffit of Palaters' Supplies and Provides a Place Where the Men Can Change Their Clothes

a press fit.

shoulder is left near the bottom of out again and install new sleeves.

The cylinders themselves are bored the cylinder wall, and this forms a 0.002 to 0.003 in. under the outside stop for the sleeve when the latter diameter of the sleeves, to allow for is being pressed in. If the cylinders become worn or scored a second When the cylinder is bored out, a time, it is a simple operation to bore

## New Equipment Available

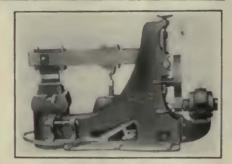
#### Air-Cushioned Helve Hammer

N air-cushioned helve hammer I with many new features in design is being introduced to the market by Baudry Company, Inc., Everett, Mass. The hammer has a semi-inclosed frame, upon the rear of which is an adjustable yoke supporting the helve at its pivoted end. The air compressor within the frame is east in one piece with a cylinder actuating the helve, the piston of which connects with the helve. A rotary valve operated by the treadle is located between the two cylinders for controlling the blow.

The machine is designed for either belt or motor drive. When belt driven, tight and loose pulleys and belt shifters are included as a part of the unit. For motor drive, the tight pulley is replaced by a gear engaging the pinion of the motor, making the machine entirely self-contained.

The hammer has no rubber bumpers, being cushioned entirely by air. The machine will also deliver its lightest tap or its heaviest blow at full speed. This results in increased production. Regulation by the pedal does not change the speed of the hammer but only the strength of the blow. When at rest the hammer is at the top of its stroke with the helve elevated and dies apart ready to receive the work. The hammer compresses its own air so that no outside supply is necessary. The two cylinders are cast integral with the semiinclosed frame. One compresses air and the other distributes it for the use of 'actuating the hammer helve. The air supply to the cylinder is regulated by a rotary valve operated by a treadle. The hammer helve is adjustable for varying thicknesses of stock. The anvil is entirely separate from the main frame casting.

The pivot of the helve has hardened steel centers easily adjustable and affording a means for entirely eliminating side play of the dies so that they will always register with each



lleive Hammer with Air Cushloning

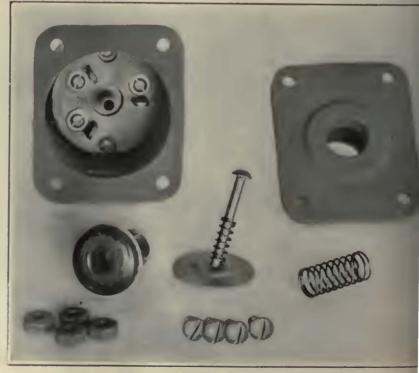
other. When adjusting the dies for different thicknesses of work, four nuts are loosened on the pivot yoke and the hand wheel on top of the machine is turned the proper amount to raise or lower the yoke, after which the four nuts are tightened. The connecting rod of the helve is adjusted by a turnbuckle. This makes the adjusting a one-man job. The machines are built in four sizes with from 40 to 200 lb. rams. The floor space occupied is small, being 26 in. x 60 in. for the 40-lb. size and 36 in. x 75 in. for the 200-lb. size.

#### Push-Button Switches 1 Door Control

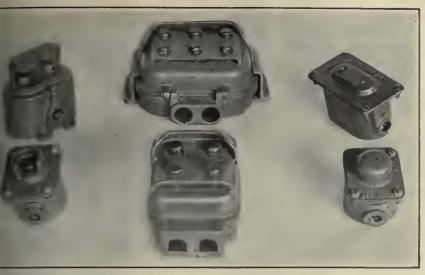
SEVERAL improvements have made in the construction o 307-type of push-button swi furnished by the Consolidated Heating Company, Albany, N for electric control of door eng An accompanying illustration s some of these switches, which made in single, double, four or button units. All have east

The contact disk is made two types. For low-voltage (battery circuits) a metallized bon disk is employed, and a r metal disk is used for 600-volt cuits. When the metallized ca disk is used, a reinforcing pla added to prevent breaking.

In the illustration which show details of a single-unit 600 switch, it will be noticed that monel metal disk has a boss a center. This provides for a roo action of the disk, so that it make firm contact without bein fluenced by the pressure of the button or stem. Two helical spi are used with this construction between the insulated base and disk to open contact as soon as sure is released, the other bet the push button and the disk to mit a further movement of the button after the disk is firml contact. The springs are of phor bronze to eliminate corros



Details of Single Unit Posh-Hulton Switch for Door Control



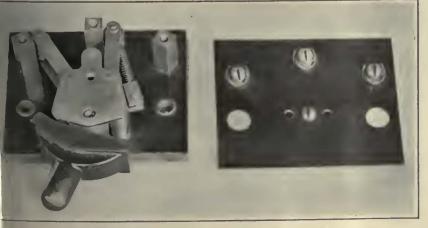
Six Types of Push-Button Switches Used for Electric Control of Car Doors

o a recess in the push button. is button head allows the button erfere with the working of the nger. A rawhide washer between back flange of the button and the e takes up any shock in case the tton is released suddenly, and ninates breakage. The standard struction for the stationary conts is with three posts. This in-'es better contact. The cases are ovided with shields to protect the ttons where there is likelihood of sengers leaning against them. In e illustration showing six types of itches, the two at the right withpush buttons are arranged for side operation of doors. A small ning in the cover provides for the ertion of a nail or small wire to rate the button. Improvements

have also been made in the electric switch which is furnished for door control, where push buttons are not desired. The operating mechanism of this switch is of toggle form so guide to eliminate binding and provided with a button head to fit o a recess in the push button. is button head allows the button rock, so that a side thrust will not erfere with the working of the nger. A rawhide washer between have also been made in the electric switch which is furnished for door control, where push buttons are not desired. The operating mechanism of this switch is of toggle form so that the switch is thrown with a snap as soon as the operating handle passes the center. The switch has a bakelite handle and the bearings of the toggle mechanism are of hardened steel. An accompanying illustration shows the construction.

#### Twist Drill Grinder

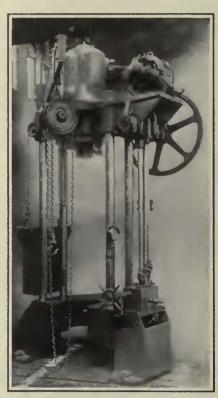
AN ELECTRICALLY driven 6-in. bench or pedestal grinder which will quickly and accurately grind straight or taper-shank twist drills up to § in. in diameter has been placed on the market by the Black & Decker Manufacturing Company, Towson, Md. The twist drill is fed to the cup-grinding wheel by means of a micrometer screw feed. No adjustments are necessary for grinding different sizes of twist drills, this being compensated for in the new design.



Toggle Switch Used for Electric Control of Door Engines

#### Rapid Action Hydraulic Press

SELF-CONTAINED rapid action A hydraulic bushing press has recently been placed on the market by the Southwark Foundry & Machine Company, Philadelphia, Pa. The press is entirely self-contained and is complete with a hydraulic pump and electric motor so that no auxiliary water or air connections are necessary. The rapid movement of the ram is obtained by a triplex pump with one low and two high pressure plungers. The high-pressure plungers are of small diameter. The third plunger is of larger diameter and pumps a large volume of water, bringing the ram rapidly down to the work. As soon as contact is made



This Hydrautic Press Has a high and Low-Pressure Triplex Pump to Do Fast Work

the pressure builds up in the cylinder and the low pressure plunger then automatically cuts out and the working pressure is supplied by the highpressure plungers. A counterbalance returns the ram to the starting position.

The bottom platen or work table has the slack water tank as an integral part of it. This platen can be furnished in several designs to suit work. The press can be furnished in capacities of from 30 to 200 tons. An overhead jib crane is supplied to take a chain block hoist so as to handle work on both sides of the press.

# Association News & Discussions

#### **Hoover Conference on Road Safety**

Representatives of All Concerned in Street Traffic Safety Gather and Give Solution of the Accident Problem a Big Impetus by Drawing Set of Principles for Guidance of All in Developing Proper,

Adequate and Uniform Laws and Regulations

UNDER the auspices of the federal government, a most remarkable nationwide conference directed toward reduction of the serious number of accidents on our streets and highways was held in Washington, Dec. 15 and 16. The National Conference on Street and Highway Safety was called by Herbert Hoover, Secretary of Commerce, who personally acted as chairman during n large part of the deliberations. The attendance of some 500 came from practically every state in the Union and included representatives of every industry and activity having any concern with the use of the streets and high-ways. There were police officials, public service commissioners, highway and motor vehicle commissioners and representatives of insurance companies, railroad and street railway companies, safety councils, chambers of commerce, labor unions, women's clubs, automobile associations, automobile manufacturers, and various other national groups. National associations which co-operated with the Department of Commerce in organizing and financing the conference were the American Electric Railway Association, American Railway Association, American Automobile Associaciation, American Automobile Associa-tion, American Mutual Alliance, Na-tional Automobile Chamber of Com-merce, National Safety Council, Na-tional Bureau of Casualty and Surety Underwriters, the National Taxicab Association and the Chamber of Commerce of the United States.

The morning session on Monday was given over to a presentation by summary of the eight committee reports which had been prepared at the direction of Secretary Hoover during the past six months. These covered statistics, traffic control, construction and engineering, city planning and zoning, insurance, education, the motor vehicle and public relations. The personnel of each of these committees was made up of men selected by the secretary in cooperation with the various associations and organizations in order to get the most competent as well as most representative groups together on each committee. E. J. Murphy, chief statistician American Electric Railway Association, was a member of the committee on statistics. J. P. Barnes, president Louisville Railway, was a member of the committee on traffic control and the committee on public relations. C. E. Morgan, vice-president Brooklyn City Railroad, was a member of the committee on construction and engineering. L. S. Storrs, president the Connecticut Company; Daniel L. Turner, consulting engineer New York State Transit Commission, and Charles B. Scott, Bureau of Safety, Chicago, were among the members of the committee on city planning and zoning. Mr. Scott was also a member of the committee on insurance. Edward Dana, general manager Boston Elevated Railway, and W. D. B. Ainey, chairman Public Service Commission of Pennsylvania, were members of the committee on education. L. H. Palmer, vice-president and general manager United Railways & Electric Company of Baltimore, was a member of the committee on the motor vehicle. Thus the electric railway industry was represented on each of the committees.

At the afternoon session on the first day the eight committee reports were opened to discussion. At five o'clock Chairman Hoover announced that the time had come for the various groups to assemble, according to an announced plan, and each to select a delegate to represent it on the "ateering commitwhich would meet that evening to draw up a report that would form a consolidation of the eight individual committee reports and place a definite program of recommendation before the conference on the following morning for its action. The electric railway group selected L. H. Palmer as its representative and Mr. Barnes also served on the steering committee by virtue of being official delegate of the American Electric Railway Association.
On Tuesday the conference went over

On Tuesday the conference went over the consolidated report, point by point, and passed upon it. The debate on many points was lively and earnest. Each point in the final report represents the harmonizing of views, first in the committees, then in the steering committee, and finally by the conference as a whole, so that it is an expression which probably comes as nearly as can be obtained to meeting the approval of all interests. A review of the final report as adopted by the conference follows:

#### RECOMMENDATIONS REQUIRING LEGISLATION

Under the general heading of Legislative Principles, the report indicates the desirability of avoiding too much detail in legislation, and also advises a minimum of restrictive laws and regulations. As to the part of the federal government in this program, the report states that it is one of encouragement, of assembly and distribution of information, and the development and use of

best practices, but expresses the bel that uniformity of traffic laws will secured by voluntary action of the rious states.

Each state should enact constructi legislation, including enabling ac which will empower cities and oth local units to provide for a proper ovelopment of the traffic situation their territories. A state departme or bureau should be created to admi ister the laws applying to motor vel cles, including the issue and revocati of licenses for both cars and drive and the enforcement of regulation the highway. The motor vehicle of partment should have a staff adequa and qualified not only to handle licens but to examine drivers, regulate traf on the highways, investigate acciden sign, construction, inspection and mai tenance of motor vehicles. Regulator legislation should be for adoption states and not by cities.

Under municipal government the should be an adequately manned traff division in the police department, witraffic aafety a major function. In a states and municipalities there shou be specific provision for adequate artimely planning of traffic facilities artraffic control measures. These shou be closely co-ordinated nationally, between adjoining states, and betwee states and their political subdivision Large metropolitan areas should estallish special traffic planning commission to study the flow of traffic and eliminate hindrances to this flow a correct unsafe traffic conditions.

#### FULL STOP URGED AT DANGEROUS RAILROAD CROSSINGS

To eliminate grade crossing acc dents, the conference recommended that legislation be passed requiring a motor vehicles to come to a full sto before crossing such railroads as ar designed and marked accordingly by the atate railroad or public utility commission. In other words, the sto law as a principle is indorsed, but it application in each case is left to th judgment of the state commission rather than to suggest a blanket lav applying to all grade crossings. Elimination of grade crossings, either by relocation of highways or rail lines or b grade separation, the report states, con stitutes the only perfect solution of th grade crossing problem. But the should be carried on under proper pr grams, so as not to impose an excessiv financial burden, resting in the las analysis upon the public. Relocation of highways offers many possibilities not yet fully developed, which should be worked out by the state authorities it co-operation with the railways. Au thority to order grade separation of proper protection at grade crossing should be vested in the state commis-

#### Coolidge Stresses Urgency of Conference Task

PRESIDENT COOLIDGE asked the privilege of addressing the Hoover Conference and at 2 p.m. on Tuesday made the following statement to some 500 delegates assembled before the South Portico of the White House:

The national conference on street and nighway safety has been called by the Secretary of Commerce for the devising Secretary of Commerce for the devising of means and the making of recommendations toward the lessening of the numberless accidents which now kill and maim so many of our citizens. Few and maim so many of our citizens. Few conterences are more opportune or deal with graver affairs. With the deplorable und continoing lucrease in highway mortality and injury the time is highly appropriate for a comprehensive study of the causes, that we may have proper understanding of conditions and

proper understanding of conditions and so may intelligently provide remedies. The problem is but one of those in-herent in advancing civilization. The nereasing demunds upon our highways increasing demunds upon our highways from a growing population, the development of new uses, the imposition of modes of transportation not contemplated when they were created, have brought about congestion, confusion and conflict, until the yearly toll of traffic accidents has reached an appalling total. If the death and disaster that now full upon innocent people, through the year and over our country as a whole, were concentrated into one calumity we would shudder at the tremendous catastrophe. The loss is no less disastrops to the compact of the content of the concentrated into the and space. The evil you are combating is se wide-The evil you are combating is se wide-spread as to be of national concern, and we do well to look at it with a country-wide vision. But its solution

does not rest in national action. Highway control is primarily for the states, and it is best that this is so.

We cannot regulate local traffic by act of Congress. Means to overcome the difficulties, to keep our complex traffic moving with order and safety, must be found by the states. It is a proper function of federal authority to mobilize the best experience in each part of the country that it may be applied elsewhere, to the end that rules may be wise and uniform. But uniformity, while of the greatest value and highly advisable, so far as shifting local requirements will permit, should not be imposed by the inflexible flat of central power. Rather, it should come from the common desire of the states to give the highest protection to their people, to regulate traffic in the most efficient manner, with final realization in the attainment of a common standard of perfection.

This is the high ideal toward which perfection.

This is the high ideal toward which

you are striving and your task is the inding and suggesting of methods of finding and suggesting of methods of accomplishment. You have already done much by impressing upon the minds of our people knowledge of the terrible toll of traffic accidents. The further course of action and regulation will largely depend upon your recommendations. The undertaking is of supreme value, and you have my best wishes in your efforts. finding

n having jurisdiction over the rail-ys, which should also determine and force a proper division of the cost ween the railroad and the public. ese matters are of such importance d involve to such an extent the public ety as to require that priority be en to them in the allocation of pital funds by the railroad, over exnditures for other safety measures signed to protect the public.

Special traffic courts for handling lation of traffic laws should be estabhed, both rural and city. No unensed person should be permitted to erate a motor vehicle, and before operator's license is granted, the plicant's ability to operate a motor nicle safely should be determined by certaining his physical and mental ness, his knowledge of the laws and actual demonstration. Such a license ould not be granted to any person der 16 or unable to read.

Reckless driving and any other fla-ant disregard of the rights of others any user of the street or highway ould be vigorously and unceasingly secuted. Adequate penalties should provided, including the mandatory ocation of licenses for a specified ath of time for cumulative evidence carelessness or irresponsibility, or for rating a motor vehicle while under influence of liquor or drugs, and ere penalties should be provided for ying during the period of suspension revocation.

legulation of speed of vehicles ald be directed primarily at reckless ying and should be uniform throughthe country, as far as practicable. should be unlawful to operate a icle at speeds greater than are reasonable and proper, having regard for the traffic and the use of the highway, or so as to endanger the life, limb or property of any person. The state law should prohibit any municipality from establishing a speed limit lower than 15 m.p.h. In rural areas, instead of an absolute speed limit, it should be provided that when any vehicle exceeds 35 m.p.h. that speed shall be prima facie unreasonable.

All states should adopt the principle of certification and registration of automobile titles as an effective means of reducing thefts and the accident hazards which go with them. Statutes should be passed in every state making it the specific business of some state agency to receive traffic accident reports and to investigate accidents, whether occurring in or beyond the corporate limits of municipalities. It should be made obligatory by law for those concerned to report traffic accidents involving serious personal injury or property damage.

Safety education should be incorporated in the curricula of all schools.

#### ADMINISTRATIVE AND REGULATORY PRINCIPLES

Under this general head, the report recommends uniformity with respect to all traffic regulations, and emphasizes the importance of careful statistics on street and highway accidents, urging their collection, publication and analysis in every state and community. A form of accident report is suggested, as is also the maintenance of spot maps as a means of detecting those points at which accidents occur most frequently.

Special regulation for the use of particular streets, such as the placing of

automatic signs and signals, designation of arterial streets, restriction as to class of traffic, direction of traffic, parking privileges, etc., should be based upon competent traffic counts and analyses and established in accordance with some general plan of traffic movement founded upon the design of the street system in each city.
In congested centers where large

volume of vehicular movement takes place between points considerably removed, the report suggests that an effort be made to segregate street cars, motor trucks and passenger automobiles on separate thoroughfares.

Under the heading of City Planning and Zoning, the report speaks of the fact that street hazards can be greatly reduced by a proper arrangement of streets and that each community should study its own special problems, with particular emphasis upon elimination of grade crossings with railway lines, classification of traffic with suitable facilities for each, location of trafficoriginating centers so as to distribute them, and creation of by-pass highways and belt highways. Other subdivisions under the heading of city planning and zoning treat of day storage space for automobiles, design and equipment of streets, importance of sub-centers and satellites, relation between street facilities and development of private property, playgrounds and schools, inter-relation of traffic facilities, comprehensive traffic and thoroughfare plans.

#### CONSTRUCTION AND SIGN AND SIGNAL STANDARDS

Under the heading of Street and Highway Construction, the report deals with roadway width and suggests that every pavement in a city street should be wide enough for at least three lanes of traffic without street cars or four lanes of traffic with street cars. These lanes of traffic with street cars. These widths should be multiples of 9 ft. for motor vehicle lanes and 10 ft. for street cars. Right-of-way for parking space and for clear view at curves and intersections, provision for parking space, grades not to exceed 6 per cent, curves of not less than 300-ft. radius on highways of primary importance, crosssection of the pavement and guard railing are other topics treated. A clear view of approaching vehicles for at least 300 ft. should be provided at all points on highways of this character. Every bridge on an improved highway should be least 22 ft. wide.

For signs and signals, both luminous and non-luminous, the conference and hon-tuninous, the conference adopted the following recommendations for color indication: Red for "Stop," green for "Proceed," yellow for "Caution" as at curves; some special cautionary indication at crossroads; white letters or symbols to be used on the red or green background and black on Distance and direction signs yellow. should be black and white.

Railroad crossings remaining grade should be safeguarded in every reasonable way. Standard warning signs and pavement markings should be used to indicate the approach to all public railroad crossings. Where the volume of traffic requires it, additional protection should be afforded by the use of flagmen, gates or approved electric or mechanical devices. So far as possible, a clear view along the track in both directions from both sides should be maintained. Sharp curves, abrupt changes of grades, roughness in the pavement or other conditions at or near the track which tend to divert the attention of the motorist should be avoided. Spotting of cars near the highway so as to obstruct the view should be prohibited. Marking and lighting of highways was also treated under this section.

REQUIREMENTS OF THE MOTOR VEHICLE

Pending adoption by constituted authority of a code for standard braking ability, all motor vehicles should be capable of stopping by means of the service brake alone in a distance of not more than 50 ft. from a speed of 20 m.p.h. on a dry, smooth, hard-surfaced road free from any loose material. The emergency brake should be capable of the same performance. Lost motion or play in the steering gear should be limited to about 15 deg. The toe-in of front wheels should never exceed R in. Clear red should be used for tail-lights and the rear aspect of parking lights, and it should be prohibited for any other exterior lights on the ear. Clear yellow should be used for stop lights. The location of spot lights should be limited to the right of the vertical center line of the vehicle and the beam of the spot light should never be directed to the left of the vertical center line. Design of bodies and cabs should be carried out with due regard to the necessity of reducing to a minimum the shut-off area of driver vision. The use of posters or any other obstruction to vision on the front windows or on the windshield should be avoided.

The over-all width of vehicle and load of any motor vehicle should be limited to 96 in. Loading beyond the rated capacity of any vehicle should be prohibited. Adequate and periodic inspection and proper adjustment and repair of motor vehicles are absolutely essen-To this end there should be prepared a simple and practical inspection chart applicable to all makes of motor vehicles, giving particular attention to items affecting safety, for distribution by the Department of Commerce. Public service commissions and other pub-lic bodies having control of common carriers operating motor vehicles should establish reports and methods of supervision to insure adequate inspection and upkeep.

Under the heading of Conduct of Drivers and Pedestrians, rules of the road, passing, parking and stopping, hand signals and courtesy are all treated. A single cautionary signal, made by extending the arm well outside the vehicle, is recommended as the one and only signal to be used by the operator of an automobile or motor vehicle about to turn, slow down, stop or back. This is recommended as preferable to a code which attempts to show more exactly what the operator intends to do. A speed exceeding 15 m.p.h. on approaching within 100 ft. of any railroad crossing should not be permitted at crossing should not be permitted at crossings where the full stop is not required by law. The use of badly worn tires, especially on the front wheels, should be avoided as a positive source of danger.

The report recommends that education in safety and accident prevention should be incorporated in the curriculum of elementary schools by various means which are enumerated. It deals at some length with suggestions for co-operative work among various associations, unofficial organizations, manufacturers, insurance companies, automobile clubs and public agencies, operators of fleets of motor vehicles, and the schools and colleges. Suggestions are also made for safety education of the public.

Secretary Hoover made it plain t it is not his desire to set up a new p manent national organization devo to safety.

The work of this initial confere will be followed up as effectively as p sible, and it is probable that it will called into session again one year fr now, to determine how much has be accomplished, and to continue the geral effort. Meantime, special pha of the problem will be given study by few special voluntary committees technical experts.

#### A New Conception of the Job\*

Maintaining Street Railway Personnel Depends on Explaining Compan Purposes to Employees and Relation of Individual to Railway-Attitude of Employees Should Be Made Constructive and Conservative

By S. F. FANNON Director Department of Public Service, Sherman Service, Inc., Boston, Mass

IN A MILL, plant or factory, the entire proposition is practically under one roof or at least under several roofs in close physical relation. All the factors are conveniently located and grouped so the management can keep its finger on the pulse from the moment raw material enters until the finished product goes out the other end of the plant. And yet such are the inherent difficulties that even under these favorable physical conditions the 100 per cent successful industrial plants are relatively very few.

In the street railway business you nt once find the executive is confronted day and night by an infinitely more difficult situation, on which the follow-ing reasons will throw some light:

#### CONDITIONS DIFFERENT ON RAILWAY

1. His plant (machinery and equipment) is split up into as many unit plants as he has cars in operation.

2. His working force is also split up into as mnny unit forces as he has car crews in service.

3. Both his unit plants and unit forces are out of sight most of the time. This makes it practically impossible for him to keep his eye on plant or personnel as he could in any other industry.

4. It follows, therefore, that his men work largely without supervision of the kind that every industrial manager

would consider essential.

5. Not only must his unit plants, which cost large sums and are subject to heavy depreciation if poorly handled, be intrusted to the care of the unsupervised employees who are charged with the duty of operating the cars, but he must depend on those unsupervised employees to perform a series of important duties, namely: His employee must (1) manufacture his product (which is transportation and service to the public); (2) display his product to his patrons; (3) sell his product to his patrons; (4) deliver his product to his patrons; and (5) even collect his money from his patrons and turn the receipts in at the cashier's

\*Abstract of a paper before the New England Street Railway Club, Boston, Mass., Dec. 4, 1924.

There seems to be no parallel in a other industry where such a demand made on the loyalty and interest the employee. Suppose a worker in factory which manufactured aut shoes, or any article or commodity w charged with duties similar to the of a street railway platform m That factory worker would have work without supervision to manuf ture his product, then he would char his clothes and go out to display a sell his product. He would come ba change his clothes again, pack up a deliver his product. Then he wol and collect the bill for the product, manufactured, so displayed, so sold a so delivered.

The executives of a street railw have a larger problem in employment than most executives. The platfo man has to perform his duties und unusual conditions. He is obliged stand on his feet a good percentage the time; he must work night or d as the schedule demands, and may m regular meals and have no regular with his family. He must exposed more or less to the elements all kinds of weather; he must we every day, week days. Sundays and he days—he must work in contact we the public which represents the public ways. of his employer, he must virtually present his employer-the compan in fact he is the company to the avage car rider. These are a few of conditions that face the street railw

executive of today.
You have been hearing a great d in your various meetings and throu your various journals about the ma tenance and upkeep of your propert shops, machines and rolling sto You have heard of and know the imp tance of each in the railway busine They stand out in great prominer but it is indisputable that in all li of industry today the human facis the controlling factor, and in street railway business and on y property the human factor is by the most important factor with wh you have to deal. No matter h modern your equipment or how au matic your machine the success operation of these devices rests

rely in the hands of the employee, tuated by various motives, because a otive, or an interest of some kind, is shind every act of every man.

A man's motives, more than anything se, determine his usefulness as an nployee. Now let us make a scienfifth analysis of the employees in business today. We find in every business tree kinds of motives, and conseuently three kinds of employees. I mon't mean three kinds of employees y race, sex, creed, language, craft r trade. In this, it makes no differ-nce whether employees are skilled or nskilled labor, or where they work, r what they make.
We find the conservative employee,

whose motives are constructive. We not the negative employee, whose notives are negative and reactionary. We find the neutral employee, whose notives are neither definitely for bad

or good.

EN PER CENT CONSERVATIVE, TEN PER CENT DISCONTENTED, REST NEUTRAL

The proportions into which we find working force to be divided into these hree kinds of employees will vary, aturally, but taking a thoroughly ypical case, we find that 10 per cent re conservative, thoroughly contented with their employer and employment; nother 10 per cent are negative, thorughly discontented with their em-ployer and employment; the remainng 80 per cent are neutrals, not ontented as the conservatives are, not liscontented as the radicals are, but ndifferent.

We find that the conservative emoloyee gives his employer a full day's work up to the limit of his skill. This neans practically a 100 per cent re-urn for the employer. We find that he negative employee gives his employer only 50 per cent or less of a full day's work. And we find that the our day's work. And we find that the neutral employee gives his employer for per cent of a full day's work. Now, you have always known that these three kinds of employees existed upon your property. You have always known the good employee who gives you a good employee who gives you area! full day's work and gives it real full day's work and gives you a real full day's work and gives it willingly. You have seen his sunshiny face upon the platform of your cars. You have heard his pleasant "good morning." You have noted his assistance of the elderly on and off the car. You have heard his polite reply to numerous questions of the passengers. You have noted his close following of You have noted his close following of schedule, his interest in the upkeep of the car. He has time and again brought to you suggestions. This is the conservative, the man who is giving to you 100 per cent effort in return for the wages he draws. You have many times noted the man whose face carried the frown, whose very bearing spoke antagonism. He has no interest in carrying out the schedules. It is of carrying out the schedules. It is of no importance to him as to the appearance of his car or to the service he is rendering either the public or the company. This is the negative man—the man who is giving to you but 50 per cent of his ability. And again you have seen that great company of employees here. ployees whose whole demeanor is that of unconcern. They seem to be saying, "Oh, what's the use, so many hours to put in, so many miles to travel. How

soon will we be through?" They keep their eyes on the clock and go listlessly through the motions day after day with but a half interest in their work.

In the maintenance of the personnel in industry we have been very watchful as to the health of the employee. We are selecting with greater care each day the man whose mentality is strong. We are quite alert as to his morals. All these are important and are bound to aid in developing our employee's interest and satisfaction in his work. But do you not realize that the all-controlling power, the real force, is the employee's motives?

Does not the above analysis point out to you that we have another far more important step to take, the development of the motives of the neutral and negative employee to those of the conservative, the developing from this misunderstanding to understanding, from lack of interest in the job to

real interest?

It is men we are dealing with, men made in the image of God, men upon whose shoulders rests the responsibility for the development of our civilization and nation. Dare we give to them less attention than we give to a machine? The machine is not working correctly. Do we leave the machine to run on giving under-production? Do we throw it to the scrap heap? No. We call upon the man who understands that machine. He analyzes and locates the trouble. But we do not stop there. We have him put that machine into such condition that it works properly, that it may give to us the desired capacity.

The employee must have brought to him in a tactful way, in a language that he understands, in a way that has a pull for him, the real facts about economics. He does not understand that 80 to 85 per cent of his entire output he buys back, and not only buys back but sets the price of the buying. He does not understand that it is not the number of dollars in his pay envelope that counts, but what the dollars will purchase. He must be told about his position, its opportunities and responsibilities. He must be led to understand the value of the town he is living in, why it is a good place for him and his family, to the meaning of liberty, the value of laws and the courts, the responsibility of citizenship.

Here is the problem that faces us today. It requires the most intimate knowledge of humanity. It is a challenge of the most scientific sort. But I am glad to be able to say that it is being accomplished. Skillfully, scientifically, through great study and deep research, scientists are leading the employees of various industrial organizations to a clear conception of their responsibility and obligation to a motive that puts interest into the job that is theirs to perform.

#### Eliminating Street Car Noises\*

Numerous Sources of Noise on the Car Are Pointed Out and Remedial Measures Suggested for Each-A Higher Standard of Maintenance the Main Remedy

BY R. W. BAILEY
Superintendent Power and Equipment Kansas City Railways

SINCE the advent of the rubber-tired vehicle into the transportation field the noise emanating from metal wheel on metal rail, with the many contacts of metal to metal in trucks, brake rigging, etc., has become a source of an-noyance. Noise is more or less a relative thing. Whether or not a thing is considered noisy is generally determined by comparison with other sounds. A car that would be considered extremely noisy today, ten years ago would have been considered a quiet running vehicle. With the clatter of the hoofs of horses, rolling of steel-tired wagon wheels over the street, etc., the noise from a street car was given very little consideration.

Times have changed and something
must be done to reduce the noise made by street cars.

The first question that confronts the mechanical department of the street railway today is the elimination of noise in the cars we are now operating. It must be remembered that many of these cars have been in service for from 5 to 20 years. In the design of this equipment very little attention, if any, was paid by the manufacturers to the elimination of noise. Metal to metal contacts, without any particular attention to close fits, make a condition that is hard to control. For instance, the

\*Abstract of paper presented before meeting of Midwest Electric Railway Asso-ciation, Nov. 24, 25, 1924, at St. Louis, Mo.

present brake rigging on our cars consists of numerous floating parts joined together by pins and bolts. Our trucks, journal boxes and lids, springs and spring clips, air compressors, drawbars and attachments, motors and motor suspensions, gears and gear cases, door engines and step mechanisms, all body noises, and trolley bases and trolley wheel noises, all contribute more or less to the general noise made by the car. Last, but not by any means least, is the condition of the track over which the equipment is to operate. However, assuming that the track is in fair operating condition, with not more than the usual number of loose joints, corrugated rails, cup joints, etc., there are many parts of the equipment that can profitably be given increased attention. Just how far we can go in making cars quieter depends to a certain extent on the amount of money that is to be

Wheel noises are largely due to vibration in the metal of the wheel itself. At a meeting of our mechanical men held recently two means of muffling this ringing were discussed. One method consisted of drilling additional holes in the web of the wheel and the other contemplated bolting oak blocks or pieces of lead plate to the web to deaden this ringing noise. We are attempting, with cast iron wheels, to produce the same results by putting a lead plate between large washers and bolting onto the wheel. While this deadens the sound, it has not as yet been demonstrated that it is practicable. We are st.ll following it up with great interest. Flat wheels are another source of disagreeable noise and if properly inspected and ground these can be practically eliminated. However, under certain conditions they are so frequent that the expense of properly removing the flats promptly is prohibitive and the wheels are allowed to continue in service.

A cushioned wheel is being manufac-

A cushioned wheel is being manufactured and is now in service on steam railway inspection cars. Application of this construction to street cars would undoubtedly materially reduce the vibrations that are set up in the wheel and transmitted to the equipment. Just how far this would go to eliminate noise must be demonstrated, but it is worthy of serious consideration.

#### JOURNAL BOXES AND BRAKES

Journal box noises originate from wheel impacts transmitted through the journals to journal box covers and such parts of the truck as make metal to metal contact. The wear plates on pedestals should be kept tight. Some types of journal boxes are also provided with plates that should be given the same attention. We have decided to do away with all spring lids on our present journal boxes and have devised a method whereby all lids are now bolted tight in place. We have also tried a few wooden lids to see what success we might have.

Brake noises are due in many instances to the fact that not enough attention is paid to the fit of the brake head and shoe. If a shoe is properly fitted to the brake head and properly keyed there should be very little noise at this point. Closer inspection as to the replacement of brake heads undoubtedly would eliminate considerable noise. Swinging brake beams, brake levers, equalizers and brake rods are another source of noise, and it seems that about the only proper thing to do is to maintain closer fits, taking care of pin wear and bushing renewals and making fits on clevices as close as possible, without binding the brakes. This is a matter that I think we have all overlooked more or less. Also, attention should be directed to seeing that brake rods are properly supported so that they will not be striking other equipment or the car body.

#### TRUCKS CONTRIBUTE ALSO

Trucks that have not been well maintained and on which worn parts have not been replaced, generate noises at many points. The disagreeable noise made by motor gears is due primarily to the fact that we do not maintain close centers between gear and pinion. We have all been trying to get the longest life possible out of all types of bearings for purposes of economy, and noisy operation has been the result. Worn axle brasses, by permitting gears to mesh poorly, are thus one of the chief causes of noise. It may be because axle brass renewal already is one of the largest items of equipment maintenance cost that we tend to overlook the noise from this source. If axle brasses are removed before the

gears become noisy the present limits of wear allowed will have to be decreased materially.

This question also involves serious consideration of gear cases. When properly installed they cause little noise, but when the gear is out of alignment or off center, the case acts as a sounding board to magnify these noises. Excessive lateral wear in armature and axle bearings will allow the gear or pinion to strike the case and it then becomes very noisy indeed. Proper lubrication of gears, in fact of all moving parts, is another important factor to be considered in connection with this subject.

Body noises originate from many causes and include a wide variety of squeaks and rattles resulting from service strains and from loose parts. The body and vestibule sash, body doors, register mechanism and many other fittings are the chief sources. Special attention should be given to keeping sash tight, as they are one source of particular annoyance. Also, many rattles can be removed by taking care of the fits of doors and their operating mechanism.

All of us, probably on account of the necessity for economy, have been giving more attention to our maintenance cosper car-mile than to the fact that the car is not as pleasing to the public as might be desired. Our first job, there fore, is to raise the standard of maintenance so as to eliminate noises result ing from loose or worn parts. After that the use of fiber and lead or other sound-deadening materials may be experimented with profitably.

In my opinion, noise reduction is a progressive problem, and if we are able to control what we now consider the loud and disagreeable noises in our equipment, other noises will become apparent and seem objectionable that at the present time are not giving us any concern. For instance, if all other noises were quieted, the noise of a compressor would probably be very objectionable. Also, the drumming reflected to the car roof from the trolley whee would probably become objectionable. In other words, noises which are not taken into consideration at all at the present time eventually may become an annoyance. Consequently there is a big job ahead on our old equipment.

# Modern Methods an Economic Factor in Car Maintenance\*

BY HENRY S. DAY

Manager Transportation Division, Westinghouse Electric & Manufacturing Company,
Boston, Mass.

In THE many discussions of modernization very little has been said of the need of equally modern methods of maintenance and the savings that could be accomplished by them. In what follows I am using the electric car as the dominating factor because all things on an electric railway start and finish at the car. The universally accepted method of discussing economies of operation is by comparison, and to this end I will quote costs and describe practices gathered from some 50 roads during the past 18 months.

On four roads, where operating conditions are similar, the total mechanical department cost per car per year was in round numbers: Road A, \$866; Road B, \$950; Road C, \$1,200, and Road D, \$1,800. On each of these roads the annual car-miles was practically the same, the cars and equipment were equivalent in weight and power and were built largely by the same manufacturers at approximately the same time. It is interesting to note that on Road A 60 per cent of the equipment was modern and on Road D there were practically no modern cars or equipment.

The Northern Texas Traction Company, which at the time of the Coffin award showed a maintenance cost per car-mile of 1.9 cents, was operating 85 per cent modern light-weight cars and the Eastern Massachusetts Street Railway, referred to as road A, which was operating with a cost of 3.5 cents per car-mile, had only 60 per cent of its cars of the modern light-weight type.

Road A, with a cost of \$866 per car

\*Abstract of a paper before the New England Street Railway Club, Boston, Mass., Dec. 4, 1924. per year, has a definite and constructive overhaul program carried out strictly along modern lines, while road D, with a cost of \$1,800 per car per year, has not overhauled its cars for 6 years. On road B, with a cost of \$950 per car per year, the low cost was obtained almost entirely by modern methods of maintenance, as all passenger cars in service are of composite wood and steel double-truck type, the average weight being 42,000 lb.

It seems surprising that cars of the same type and weight, not infrequently built by the same car builder, equipped with the same motors and in equivalent service should cost some \$900 more per year operating in one city than it did

in another.

The rond that was spending \$1,800 per car per year had more than 300 cars in service. If this operator had gotten his cost down to \$866 he would have saved more than \$000 a year on each car. This would have reduced his mechanical department costs about \$270,000 per year, and would have wiped out the operating deficit. Figures obtained from nine roads

Figures obtained from nine roads showed that the average cost for material only on each road ranged from \$22.08 to \$63.04 per motor per year. The additional labor charges in the total cost of maintenance varied from 47 per cent to 73 per cent of the mate-

rial cost.

On 10 roads the total cost of materials and parts for 17,469 motors was \$410,272, or an average cost per motor per year of \$23.48. With the labor added this makes the cost per motor around \$50 per year. On these same roads the material only charged to car account for electrical equipment for

our-motor cars, showed the cost per par per year to range from \$113.42 to \$268.18. These great discrepancies in the state of the sta nethods employed lacked standardizaion or, if you please, modernization. To bear this out it is found that a gear, irmature winding, bearing or other part has a much longer life on one road han another, although made by the same manufacturer out of the same naterial and put to work in the same ervice.

The question is frequently raised hat local conditions create influences hat cannot be controlled, particularly hose of the weather and elements. We used to think that the worst thing that could happen was a snowstorm. This dea is becoming out of date, with a good many others. For example, in the past 5 years the average per cent of rmatures in service rewound by the Montreal Tramways is 9.36. On this oad the average motor performance per armature rewound in the 5-year period was 252,200 miles. On the basis of 36,000 miles per year an armature would go 7 years between windings. So f equipment is in good condition "local conditions" are not the factor in operiting costs that they have been claimed o be.

Recently an association of equipment men published two reports, showing tost per 1,000 car-miles and miles per pull-in. The reports were gotten up to how the improvement brought about by the good work of the association, which apparently was very effective. The striking thing about these reports seemed to be that in a group of eight onds, the total mechanical department naintenance per 1,000 car-miles ranged from \$18.43 to \$38.13, and the total niles per pull-in from 6,189 to 46,062. It is also significant that the cost of pperation on the road with the poorest showing in pull-ins was greater than on the road with the best showing. To continue the comparison, a road in New York state is operating motors with the original gears, gear cases and some of the pinions which were placed in city service 10 years ago, still in good con-lition. On this road, operating about 100 revenue cars, one man does all the winding, using only a part of his time. A road in Michigan rewound, last year, 125 per cent of the armatures in service.

#### DIFFERENT BASES OF OVERHAUL

Some roads inspect and overhaul on a mileage basis, some on a time basis, some on a watt-hour consumption basis. Others carry on inspection and overhaul by a system of light and heavy repairs as necessity dictates or equipment failures make compulsory. periods on different roads vary from 45,000 miles or about 16 months between overhauls to 100,000 miles or about 33 months.

As a matter of fact any of the overhaul and inspection systems previously mentioned will keep cars in service with what is generally considered dependable operation. But it is also equally a matter of fact that but few of these methods keep cars in service economically when the possibilities of that economy are really analyzed. Cars can be kept in service and main-

tained at low cost and with infrequent failures when new. Therefore, the system of inspection and overhaul that perpetuates the original condition, of course taking into account the yearly increasing age, is the one that will come closest to this standard and result in the lowest cost. A system like this will bring the cost of maintaining the average city street car down around \$1,000 per year, with only approximately 5 per cent of the total cars out of service for overhaul, paint, collisions and running repairs. Today it is not unusual to find anything from 5 per cent to 25 per cent of the cars out of service for various reasons. The annual dead car hour cost is equal to a

The electric railway operator must come to the view point that construc-tive economy lies in higher standards and better methods, and that truly cheap maintenance means the care of rolling stock, power houses, line, and track along the lines intended by the engineer and manufacturer who was originally responsible for their production. That some operators have not done so, and have daily paid for it is evidenced by the very discrepancy in costs and operating records obtained from different roads. There seems no logical reason why two cars or equip-ment units made by the same manufacturer and placed in service at the same time in different places should at the end of a few years show widely varying results. Yet such is the case-neither can there be any question that the result is in direct ratio to the degree of skill and care exercised in the upkeep.

It is not unusual to find workmen with little training or skill and no comprehension of fits or close measure-ments, dismantling, repairing and assembling equipment and apparatus which had to be designed and built to what were practically micrometer specifications, in order successfully to meet operating conditions.

Modernization of methods of course means modern shops, tools and facilities. Baking ovens, spray painting, spray washing, large lye vats, power operated cranes and trucks, electric and gas welding, heat controlled babbitt pots, pneumatically or electrically operated hand tools are modern necessities. Light, comfortable shops, arranged to economize time and do away with hand labor will in themselves permit large economies. But these things alone will not reach the economies that can be attained by modernizing methods, which really mean constructive planning for and co-ordinating of the maintenance demands according to the character and requirements of the physical property. Higher standards and thorough execution of constructive maintenance schedules on a budget basis with an accurate method of tabulating costs backed up by engineering supervision and advice is another way of applying modernization of methods to any

For some reason hard to explain, this question of maintenance has never seemed to come into its own. The day isn't coming, but is already here, when reduced operating costs are going to decide to a large degree the question of profitable operation.

#### Quantity Production of Renewal Parts\*

By H. R. MEYER Westinghouse Electric & Manufacturing Company

AN ANALYSIS of several railway operating company is entirely un-properties indicates that a care-economical from the standpoint of ful study of maintenance methods with more thought given to the selection of renewal parts has been materially reflected in the earning capacity of these properties. Nine times out of ten the cost of the renewal part itself is only a relatively small percentage of the cost of replacement. The big costs are in the removal of the car from service and the labor cost.

A general survey of the renewal part production in this country will show that the great majority of electric railways manufacture their own renewal parts to a greater or lesser degree and the numerous independent manufacturing concerns are also engaged in this business, with the result that large quantity production is not practiced. Many electric railway men are of the belief that they can manufacture their renewal parts cheaper than they can buy them. In some instances this belief may be justified, but in the great majority of cases it is not supported by facts. Several companies which have made a close study of this subject have learned that it was a mistaken policy.

Manufacture of renewal parts by an

\*Abstract of a paper presented at the convention of the Pennsylvania Street Railway Association, Harrisburg, Dec. 5, 1924.

manufacturing standards as they exist today. The mechanical department of a street railway is fundamentally a maintenance organization. This organization is laid out on lines almost entirely foreign to that of a manufacturing company in that its work consists in the repair of apparatus rather than its design and fabrication. In some cases the plea is made that the use of maintenance men for manufacturing purposes is warranted on the basis that there are many occasions when some of these men have nothing to do. If this is actually the case, then there is room for improvement in the layout of the maintenance work. If the street railways had today a suitable system of cost accounting in the shops, we are firmly convinced the records would show that the cost of manufacturing is higher than the cost of the best material which can be bought on the market today.

On an average, the number of pieces of any one part is not large enough to warrant the setup required for the production of that part for one operating company. As the cost of the setup and handling operations must be included in the total cost of the job, each piece when a small num-ber is involved must bear its share

of this setup. This is too great a percentage of the total cost of the piece. in a plant which manufactures nothing but renewal parts for general maintenance consumption, the price of the unit can be based on large quantities, as the shop load for the particular part in question can be figured on the total number of completed pieces of apparatus in use throughout the country and not on just one property.

Have you ever considered the ques-tion of the proper tools required for manufacturing any part in quanti-ties at a low cost? Each time another concern takes up the question of manufacturing a part which is already on the market, the cost of a new set of tools, jigs and fixtures is involved. This is a very uneconomical procedure and tends to keep the cost of a product up. Probably the most serious phase of this situation lies in the fact that as a rule the tool equipment is insufficient for an accurate reproduction of the renewal part. It stands to reason that to keep the cost down as few tools as possible are going to be made. This is not just a general statement but rather the result of many comparisons made between standard parts and those of other manufacture.

To manufacture renewal parts which will pass inspection as called for by the drawing information, the best of machinery equipment is required. renewal part to give satisfactory service must be made to the exact dimensions of the part which it replaces. If this is not the case, the cost of a second replacement in labor alone would more than offset any saving which the home manufacture made. A survey of the street railways which was made a very short time ago showed that the average age of lathes now in service was twenty years. Manufacturing experience indicates clearly that close dimension work with duplication of parts cannot be obtained at low cost with such equipment. As the operation of the complete apparatus is dependent on the design and manufacture of the integral parts, it is evident that the tools for the renewal parts must be as near perfect as it is possible to obtain them. Only a good load factor will permit the investment for such tools.

The materials which go into a renewal part are of as much as if not more importance than the general appearance. Often is it possible to obtain at a low price reproductions of standard parts which resemble somewhat the high grade article. The question is, however, of what material is it compounded? The manufacturer of it compounded? renewal parts should be constantly working toward the ultimate goal of perfection as it affects maintenance rather than that of first cost. To do this it is necessary to keep in touch with up-to-date research developments in materials and processes. A corps of trained engineers should be working on these problems at all times, testing all commercial products for the best and devising new methods of obtaining high quality materials when they are not available on the market. No materials should be used which do not come up to definite specifications laid down by these engineers. This service can only be available where the renewal parts

receive only a very small proportional share of the expense.

When the operators manufacture their own parts, the materials for the fabrication are bought on price and hence are not necessarily of the best. An examination made of the materials used in a number of coils proved this point almost conclusively. Scrap materials for such items as bearings may be of almost any composition by the time they are east, and hence the wall of the bearings may be brittle and coarse grained in structure, all of which tends to lessen their life.

As a rule, the men employed in the manufacture of renewal parts are inherently maintenance men. However, in many cases their time is split between the maintenance of equipment and the manufacture of parts. The supervisory force employed in manufacture of renewal parts in most cases also has charge of the maintenance work. Does it not seem probable that under such conditions either one or the other of these two duties will suffer through this combination? The needs of an operating company in its maintenance work are so diversified and the quantities as a rule are so small that the support of a complete separate manufacturing unit hardly seems justified.

#### THE QUESTION OF TOLERANCE

Not so many years ago the question of tolerance on renewal parts as they affected the maintenance was one of seemingly minor importance. With the improved maintenance methods of today, and hence a greater appreciation of the necessity for correct tolerances, this question is of foremost importance in some of the major problems. You realize the importance of correct tolerances on your axles, wheel and gear bores because the effect of incorrect tolerances is immediately apparent in loose wheels and gears. This is not so true on many of the other parts of the equipment, as they will at least operate in some fashion. If you are subject to an epidemic of hot bearings and consequent troubles, you will become vitally interested in this question of tolerances and the effect when the improper ones are used.

Consider the question of brush-hold-The original manufacturer is very careful to see that the proper dimensions are adhered to from a consideration of neutral setting. If this question of neutral point of the motor is a vital one, then it is very necessary that all renewal part brush-holders be made to the same dimensions as the original. Unfortunately there are many renewal part brush holders in the manufacture of which this point is

entirely neglected.

Probably in no way is the answer to tolerances so well exemplified as in the case of armature bearings and armature bearing housings. This par-ticularly as it applies to change in gear center distances, overheated bearings and poling of armatures, with especial regard to lubrication. The life of a bearing shell is dependent to a very great extent on its fit in the housing. A loose fit of the bearing not only shortens its own life but makes necessary in many cases the reboring

of the housing before a new bearing should be used. Noise in gears is mostly attributable to worn gears. However, a very large percentage of this noise is due to improper meshing caused by incorrect gear center dis-tance. The wear of gears and pinions is increased by changes in gear center distances due to worn and improperly fitting parts. New gears and pinions under these conditions will be noisy.

Many renewal parts are made to drawing on which no tolerances whatsoever appear. Some of these drawings are made up by measuring parts for which, if tolerances were allowed, an error is bound to creep in.

Probably no one thing contributes more to the successful operation of a renewal part than the inspection which it receives before it leaves the point of manufacture. Adequate inspection of parts costs money, but it is just one of many things which must be done to service properly an operating company's requirements. Here again the load factor on any renewal part must be large enough so that each part will only have to bear a small proportion of the cost. If a clear conception of the importance of tolerance is con-ceded, then the importance of inspection is understood. This question of inspection is often neglected in the manufacture by operating companies.

In some cases it has been found that stocks of renewal parts exist in operating storerooms which far exceed the requirements for many years. This condition has been brought about by the necessity for making large quantities to keep the cost down. Quite a number of these parts are for apparatus which has become obsolete and therefore the remaining stock represents a total loss. The book value of sents a total loss. The book value of this material and the interest loss is another factor which tends to offset any estimated gain through internal manufacture. When the manufacturer stands ready to protect your needs by local stocks at all times there is very little argument left for the operator to manufacture his own parts.

One large operating company estimates that by eliminating the manufacture of parts it will reduce its payroll by very nearly \$100,000 per year. This does not mean a total sav-ing of that amount, but a very, very good percentage of it will show up as a saving.

#### **Indorses Better Business Methods**

AT THE last meeting of the executive committee the policy committee was authorized to draw up a resolution indorsing the work of the Better Business Bureau and the National Vigilance Committee. The resolution follows:

"Recognizing the effectiveness of the work being done by the National Vigilance Committee and the Better Business Bureau in protecting the public against fraudulent, semi-fraudulent and hazardous investment propositions, this executive committee hereby indorses the work of both organizations. It urges member companies to support these organizations locally and nationally and to co-operate with them in whatever manner seems advisable."

### American Association News

#### Arc Welding Discussed Before Metropolitan Section

A. G. BISSELL, arc-welding engi-& Manufacturing Company, was the principal speaker at the meeting of the Metropolitan Section of the American Electric Railway Association in the auditorium of the Engineering Societies Building in New York on Dec. 12. His subject was the "Metallurgical Analysis of Electric Arc Welding" and he illustrated his remarks by means of lantern slides. He said that an electrode wire of hard drawn mild steel contains an average chemical composition of carbon, 0.16; manganese, 0.56; phosphorus, 0.032; sulphur, 0.024, and silicon, 0.016 with a tensile strength of 100,000 lb. per square inch. In passing through the arc, this metal in the molten and vaporized states comes in contact with the elements of the air, the extent of this contact being determined by the length of arc held by the operator. The shorter the arc, the less the metal is affected by the atmospheric elements. At the tempera-ture of the arc the main elements of the air, oxygen and nitrogen, have a great affinity for the metals in the arc stream. The result of this affinity is that the nitrogen and oxygen combine with the elements of the wire to form oxides and nitrides. The carbon of the wire combines with the oxygen of the air to form carbon dioxide and carbon monoxide. Both of these compounds are gases and escape. The oxides of iron, manganese and silicon float to the surface of the molten metal as slag. The phosphorus and sulphur are altered little. The nitrogen combines mainly with the iron. Some of each of the oxides and nitrides are scattered throughout the metal, but the extent of this is determined by the amount that is permitted to enter by the operator. An analysis of the metal after passing through the arc shows the following elements: Carbon, 0.05; manganese, 0.18; phosphorus, 0.031; sulphur, 0.036; silicon, 0.011; nitrogen, 0.114-0.138, and oxygen, 0.55-0.25 per cent. The tensile strength is from 55,000 to 62,000 lb. per square inch.

By holding the arc between & in. and for in. the arc stream is completely surrounded by an envelope, mainly of iron oxide vapor, that prevents the active oxygen and nitrogen on the outside from coming in contact with the active elements on the inside and permits a fairly pure metal to be deposited on the work

By melting the steel wire and again solidifying it cast steel is produced, and at the same time the crystalline structure of the plate metal in the immediate vicinity of the deposit is altered. Photomicrographs show a section of metal extending from the added metal through the line of fusion into the plate in one layer. The light metal is of a cast structure. This is the deposited metal and consists of iron of the

analysis given above. This structure blends into a different structure at the line of fusion between the plate metal and the deposited metal. The heat conducted through the plate away from the line of fusion produces structures corresponding to the temperatures reached. The dark, coarse structure is characteristic of an overheated steel and is brittle. This material extends about 0.015 in. into the plate. Further into the plate the grains grow smaller until the minimum size is reached at the point where true annealing occurs. Here the temperature reached is about 780 deg. C., or just above the critical point of the steel. The material at this point has a tensile strength of about 60,000 lb. per square inch and an elongation of about 25 to 30 per cent in 2 in. Further on the structure again coarsens, blending into the original structure of the plate. The crystals of each metal are perfectly enmeshed. The added metal may be identified by the inclusions of oxide and nitride that appear as black specks in it.

The principal discussion was by J. S.

The principal discussion was by J. S. McWhirter of the Third Avenue Railway. The general opinion was expressed that electric railway operators had much to learn from the applications of arc welding carried out by the

steam railroads.

Myles Lambert of the Westinghouse Company responded to the invitation of President Thompson of the section by addressing his remarks more particularly to the young men in the industry, and by making a plea for everybody engaged in electric railway work to do more to sell the industry to the public. Mr. Lambert said that the educational opportunities of the day were almost limitless and he urged all the men in the industry, particularly the younger men, not to leave any stones unturned in their efforts better to fit themselves for their jobs and for their work as citizens and as members of the community. He said that the interest of railway men everywhere was not only in the perfection of the physical apparatus with which they worked, but with the problem of studying how people regarded the service that was being rendered.

Secretary Hodges said there was a balance of \$1,259.46 in the treasury and that since the last meeting the membership had increased 157, or from

569 to 726 members.

Mr. Thompson said that a broad program had been laid out for the year—one that he hoped would touch intimately the work of every man engaged in the industry. On each property included in the territory covered by the Metropolitan Section at least one man has been appointed who will keep in touch with the members in order to find out what subjects were uppermost in the minds of the men. In that way it could best be learned what the men desired to hear discussed.

May Singhi Breen and her Syncopators furnished the principal entertainment. They were roundly applauded. Miss Breen broadcast from Station WEBJ of the Third Avenue Railway, and the stage of the auditorium in the Engineering Building was equipped with a microphone and wires and announcements were made over the microphone to the invisible audience, but at the conclusion of the performance the announcer detached his instrument and darted off the stage while it was dawning on the audience that the broadcasting stunt was only a hoax.

#### Committee of 100 Disbands

I TS purpose accomplished, the Committee of 100, which was formed for the purpose of furthering the dissemination of correct information regarding the industry, will disband Jan. 1. Announcement to this effect was made in a letter sent by Gen. Guy E. Tripp, chairman, to each member of the committee. The letter follows in full:

"The Committee of 100, of which you are a member, will be dissolved on Jan. 1, 1925, on which date the American Electric Railway Association will take over its funds and work, and as chairman, I wish to take this opportunity to report to you what we have accomplished in the 5 years of our

existence.

"The work for which the committee was originally organized, that of saving electric railways from seemingly imminent danger of general bankruptcy, by telling the public the facts about the industry, has been accomplished. Machinery for reaching the public with the industry's story was set up shortly after the organization of this committee, and this machinery has been perpetuated in its original form, enlarged and kept functioning under funds raised by the committee ever since.

"Initially, in 1919, the committee funds were expended in giving to the public facts developed by the Federal Electric Railways Commission, and such good results were accomplished by the publicity machinery then set up that it was transported to the American Electric Railway Association head-quarters in New York, and since that time has functioned under the name of the Advertising Section of the association. Included in the beneficial accomplishments of this Advertising Section in the last four years are these:

"Established a point of contact between the electric railway industry and writers for newspapers, magazines, financial papers and other publications interested in electric railways through which they could obtain authorized information, including statistics, regarding the electric railway industry. This service, by its frank and honest dealing with publications, enjoys the highest standing and today is being utilized

throughout the country.

"Encouraged electric railway companies to improve their public relations by frank dealing with the public, and caused the number of companies using publicity and advertising to increase during the 4-year period from about twenty to more than three hundred. The total amount of money now being spent for electric railway adver-

tising and publicity annually chiefly through local company channels is esti-

mated at \$3,000,000.

"'Originated an advertising service for the dissemination through electric railway companies of posters, suggested newspaper advertisements, booklets, etc., carrying authenticated information about the industry. This service is supplied regularly to all electric railway companies in the United States.

"'Aided in the organization of state companies on public utility information and arranged a co-operative arrangement with them whereby newspapers, state legislators, city officials and libraries and colleges in the 37 states where the committees operate are supplied regularly with electric railway

material.

"'Enlisted for the first time the cooperation of manufacturers of electric railway materials employing some 200,000 men in telling the facts about

electric railways to the public.

"'Made personal surveys of and gave national publicity to such outstanding electric railway situations as those which have arisen in Des Molnes, Iowa; Okron, Ohio; Saginaw, Mich.; Toledo, Ohio, and Bridgeport, Conn., in which the bus sought to supplant electric cars.

"'The Advertising Section has worked in close harmony with the executive committee of the A.E.R.A. and all of its activities have been carefully supervised by leading executives of the industry. The universal opinion of association executives familiar with the section's work is that it has accomplished effective results and that its efforts should continue along the general lines followed heretofore.'

"Happily, the finances of the association are in such condition that it is now able to carry on the educational work heretofore financed by the Committee of 100. Hence, the executive committee of the association on Nov. 21 officially made arrangements for financing the work after Jan. 1, 1925. Effective that date, therefore, the Committee of 100 will stand dissolved.

"Coincidentally, the executive committee adopted a resolution thanking the Committee of 100 for the excellent work that it has done since its crention. To this I wish to add a word of appreciation. This committee doubtless has been of great service to the industry, and I thank you personally for the assistance that you have rendered."

#### Heavy Traction

A MEETING of the heavy electric traction committee of the Engineering Association was held at association headquarters, New York City, on Dec. 17. Members present were J. C. Davidson, chairman; A. II. Armstrong, J. M. Bosenbury, H. F. Brown, Morris Buck, H. W. Cope, J. H. Davis, J. T. Hamilton, Norman Litchfield, J. O. Madison, L. S. Wells and C. R. Harte, sponsor.

Mr. Wells was appointed chairman of a sub-committee to review existing standards. It was suggested that a representative of this committee review the subject of zinc coatings for steel, now under consideration by a sectional committee of the American Engineering Standards Committee.

Mr. Brown, chairman of the subcommittee on revision of the bibliography of heavy electric traction,
stated that the work has been carried
out by Prof. Warner. This work is
now nearly complete as regards American references. A motion was adopted
that the American portion of the work
be completed. The subject of collection
of data on branch-line electrification
and self-propelled cars was continued,
with A. H. Armstrong as chairman of the sub-committee. The study
of train operation, with particular reference to articulated trains, was referred to a sub-committee, with A. H.
Daus as chairman. A sub-committee
was appointed to check up and revise
the tabulation of mileage, car and locomotive data of electrified steam railroads, with Mr. Cope as chairman.

#### Valuation

A MEETING of the committee on valuation of the American Association was held at association head-quarters, New York, on Dec. 15 for the purpose of organizing and laying out the work for the coming year. Those present were F. W. Doolittle, New York, chairman; Francis Blossom, New York; H. A. Clarke, New York; W. F. Downs, Philadelphia; J. A. Emery, New York; T. E. Francis, St. Louis; C. W. Gillespie, New York; L. R. Nash, Boston, and A. S. Richey, Worcester, Mass.

It was decided to continue the work

It was decided to continue the work which the committee has been carrying on for several years in clarifying the status of valuation work. Several new subjects were proposed and discussed. Their inclusion in the program for the year was left to the discretion of the chairman. The next meeting will be held in connection with the Midyear

Meeting at Washington.

#### Power Generation and Conversion

A MEETING of the committee on power generation and conversion was held at association headquarters, New York, on Dec. 15. Those present were L. D. Bale, chairman, Cleveland; C. E. Bennett, Atlanta, Ga.; W. E. Bryan, St. Louis, Mo.; C. A. Butcher, East Pittsburgh, Pa.; H. W. Codding, Newark, N. J.; H. T. Connolly, Annapolis, Md.; N. R. Love, Denver, Col.; F. W. Peters, Schenectady, N. Y., and V. H. Mueller, representing G. W. Snathoff, New York, N. Y.
Discussion centered on the various

Discussion centered on the various subjects which had been assigned to the committee for consideration and report during the coming year. Plans were outlined for carrying on the work, and four sub-committees were appointed. In regard to automatic substations, it was decided to review last year's report and add new information, and also to devise a classification to take care of substations manually operated all the time or part of the time and to include substations having semi-automatic and full automatic protection. The subject of remote supervisory control is to be studied with a view of

obtaining additional data in regard to systems used for recording and indicating loads. New developments in supervisory control are to be considered.

A program was laid out in regard to the subject of ventilation and noiseless operation of substations. It was decided that test data in regard to ventilation as affecting temperature were desirable, and the committee decided to lay out a system of tests that should be made so as to collect data. The intention is to have some very complete tests made at various railway properties. It was considered desirable to obtain a steel bolt specification, and the committee is to go over the field and obtain specifications where possible, in order to make definite recommendations.

G. W. Saathoff was appointed chairman of the committee to study existing standards and also of the committee to obtain steel bolt specifications; H. W. Codding was appointed chairman of the committee on automatic substations, and F. W. Peters was appointed chairman of the committee on ventilation and noiseless operation of substations. W. E. Bryan is chairman of a special committee consisting of members of the power generation and conversion committees and the power transmission and distribution committees to study and codify power failures.

#### Power Transmission and Distribution

THE organization meeting of the power transmission and distribution committee of the Engineering Association was held at the Engineers Club, New York, on Dec. 15 and 16. The following subjects were assigned to sub-committees for consideration:

Concrete pole design, F. McVittie, chairman; block signals, J. M. Waldron, chairman; catenary overhead construction, A. Schlesinger, chairman; composition and wear of trolley wire, H. S. Murphy, chairman; temporary connections to trolley wire, J. F. Neild, chairman; overhead construction for trackless trolley, F. McVittie, chairman; return circuit, J. Walter Allen, chairman; review of Manual sections, Adrian Hughes, Jr., chairman. D. D. Ewing, J. F. Neild and A. Schlesinger were appointed to represent the committee on the joint inductive co-ordination investigation.

It was decided to hold a meeting of the committee at Chicago some time in March and a final meeting in New York at the call of the chairman.

The first day's session was given over to a general discussion of the subjects for the year, after which the main committee meeting adjourned and the various sub-committees met to outline their work specifically.

Those present were C. H. Jones, chairman; J. Walter Allen, S. M. Day, J. H. Drew. Charles Gilman, H. W. Griffin, C. J. Hixson, C. L. Hancock, H. W. Cooke, F. McVittie, H. S. Murphy, W. J. Quinn, W. Schaake, A. Schlesinger, J. M. Waldron, F. J. White, J. C. Damon representing W. H. Bassett, M. B. Rosevear, sponsor, and G. C. Hecker, special engineer.

# The News of the Industry

## Atlanta Traffic Study Presented

Expert's Report Contains Several Unusual Suggestions—Moving Platform Among Them

Removal of all street car tracks on Peachtree and Whitehall Streets between Ellis and Mitchell Streets in the downtown section of Atlanta, Ga., and the installation of moving underground platforms for the transportation of pedestrians at an approximate cost of \$2,500,000 are two of the principal items in the report of John A. Beeler, New York, who has been engaged for the past six months in making a traffic survey of Atlanta at the joint request of the City Council and the Georgia Railway & Power Company.

Other recommendations include the erection of viaducts over the railroad tracks at both ends of the old Union station. at Pryor Street and Central Avenue; the rerouting of practically every street car line in the city; the establishment of a co-ordinated coach system to eliminate the jitney problem by operating buses in connection with the street car system; the widening of several principal streets and the creation of alternate trolley and automobile boulevards.

while exact figures on the recommendations have not yet been made public, it is understood that it will cost \$10,000,000 to carry out all the changes recommended. According to Mr. Beeler his recommendations will, if put into effect, take care of Atlanta's traffic problem for at least 30 years.

The most unusual feature of the recommendation is, of course, the proposed moving platform. The subway would be equipped with three continuous platforms. One set of platforms would run north on one side of the street and the other south on the opposite side. The inner walk would move at the rate of 6 m.p.h., the intermediate one at the rate of 4 m.p.h., and the outer one, or one nearest the stores, at the rate of 2 m.p.h.

According to Mr. Beeler it would be impracticable to widen either Peachtree or Whitehall Street. It is felt, however, that the elimination of the railway and the construction of the subway will not only solve the problem but will be a real advantage to merchants in the downtown section.

Mr. Beeler has also proposed the construction of alternate automobile and trolley boulevards. Present car lines would be rerouted on the adoption of this system, and the lines would go straight through town, some north and some south, looping in the suburbs to form a continuous system.

The four streets on which cars are to be operated would provide for one north and one south line on each of the principal thoroughfares, and this would do away with all of the loops, crossings and turnings in lines which make Atlanta's traffic situation a nightmare at present.

Another important recommendation is the operation of an auxiliary system of buses by the railway as the best means of meeting jitney competition. This section of the report contains a carefully worked-out plan for bus lines to supplement street-car lines.

The entire report is in eight sections. It includes recommendations on the moving sidewalk subway, the construction of the viaducts across the railway tracks, the creation of alternate automobile and street-car boulevards, the rerouting of car lines to form a simpler and more effective system, and the operation of bus lines to supplement street car lines and compete with jitney competition.

#### Business Will Be Improved by Reparations Settlement

Herbert Hoover and Owen D. Young Outline Results Expected from Adoption of Dawes Plan—Mr. Young Said Plan Could Not Have Been Adopted Without American Participation and Must Have American Co-operation to Succeed

C OMMERCE will be restored, productivity increased and employment bettered as the result of the adoption of the Dawes reparations settlement. These results were predicted by Herbert Hoover, Secretary of Commerce, at a dinner held in New York City on Dec. 11 in honor of Owen D. Young, co-author and first administrator of the plan. This relief will apply not only to Germany, he said, but to the whole world.

The German reparations question had become one of the world's most dangerous inheritances from the war. The failure in its adjustment had poured an increasing stream of conflict into international life, carrying with it political jeopardy and economic demoralization. The wound to the present complex and intricate civilization was so deep and so vital that many had despaired lest statesmanship should be unequal to the task of curing the ills. Today there are many problems yet unsolved. None of them, however, is so dangerous as those that one by one have been met successfully in the six years since the armistice.

The payments provided in such settlements must find their substance from production and economic services rendered. These international obligations are huge burdens, but in the course of years burdens shrink as productivity grows. In a peaceful world international trade is doubled once in every score of years. It was contended that the world would break under the burdens of the Napoleonic wars, but about twenty years later they bore so lightly that their dangers were no longer discussed. The settlement to which Mr. Young contributed so much clears the atmosphere and the processes of industry and commerce will quickly provide strength to meet the burden, if the world keeps peace.

Manufacture and distribution on a

vast scale, the foundation of present high standards of living, can be accom plished only through the development of great units of production, said Mr. Hoover. With their development have come innumerable problems of public relationship and public responsibility. A rapid evolution and perhaps a silent revolution are being witnessed to-day in the relationship of great business to the social system. The present struggle is to preserve the fundamental stimulus of action, of initiative, and competition, to hold open the avenues of opportunity. At the same time an effort is being made to gain the benefit of cooperative action. There is no greater responsibility than that imposed upon the headship of great industries, for from this leadership and vision must come not only great contributions to economic progress, but upon it depends the solution of the many social prob-lems. Mr. Hoover said that Mr. Young has been the expression of this type of leadership.

The Dawes plan is strictly economic and has nothing military or political in it. This was emphasized by Mr. Young. He said the plan does not mean the completion of Europe's reconstruction. This is still in an initial stage. It begins to look, Mr. Young said, as if there were real hope of a new day in the world—a day in which human beings in all countries may live peacefully and develop and work and save. The plan could not have been created or adopted without America and it cannot succeed without the co-operation of the people of America. The agencies of American business must all co-operate in support of the plan. American men of commerce, industry, agriculture and finance must aid in the restoration of the credit and currencies of the principal commercial nations.

cipal commercial nations.

At one point in his speech, Mr.

Young called for a definite foreign policy that would be free from "the

horseplay of domestic politics." He said that such a policy would advance the peace of the world. As an alternative he suggested putting the State Department in a non-partisan position so that all citizens, including senators, could speak and act on foreign policies, "free from thought of the charge of being traitor to the political party of their affiliation."

The dinner was arranged by a committee headed by A. C. Bedford, chairman of the Standard Oil Company of New Jersey. Mr. Young was congratulated by Secretary of Commerce Herbert Hoover, Richard F. Grant, president of the Chamber of Commerce of the United States, and by the Prime Ministers of Italy, Belgium, Great Britain and France. Mr. Young's achievements as ad interim Agent General of Reparations Payments were recognized by the French Republic, which invested him with the cross of a Commander of the Legion of Honor.

George W. Wickersham, formerly Attorney-General, presided at the dinner to Mr. Young. A telegram was received from President Coolidge in which he said:

The commission's work is now recognized as a great contribution to re-established economic order in Europe and the distinguished part which Mr. Young bore has earned for him the gratitude of people on both sides of the Atlantic.

Vice-President-elect Charles G. Dawes also sent his congratulations. tary of State Hughes telephoned his tribute from Washington. The re-marks made by Mr. Hughes were relayed to the diners through a radio loud speaker.

#### Newspaper Misapprehension Corrected

Chicago Surface Lines Points Out Differences Between Chicago and Philadelphia Fares in an Effort to Correct False Impression Created by Editorial Comment

READERS of the Chicago Journal were advised in an editorial in the issue of Dec. 9 "to go back and walk around," a quoted passage from Service Talks, published by the Philadelphia Rapid Transit Company, "before they can be expected to grasp it." The passage was the one referred to in the ELECTRIC RAILWAY JOURNAL for Dec. 13 in which Mitten management and the 5-cent fare were discussed. Chicago Journal suggested to readers that "the spectacle of a street car management actually fighting for lower fares instead of high ones impresses the local straphangers as something fantastic-too good to be true." As the Chicago paper saw it, "Mr. Mitten was actuated by shrewd common sense as well as by regard for public convenience in taking the stand he did" on the 5-cent fare. Further-more, the Chicago Journal said that the aid of the car crews in Philadel-phia had been enlisted to such an extent "that Philadelphia got the street car habit more than any other city on earth."

G. A. Richardson, vice-president of the Chicago Surface Lines, felt that the editorial unintentionally gave a wrong impression and was extremely unfair to his company and to the riding public of Chicago. Mr. Richardson, who was vice-president of the Philadelphia Rapid Transit Company from 1919 to 1922, accordingly wrote to the editor to explain the situation. Mr. Richardson said in part:

what Mr. Mitten wanted, to use his own words, was "a straight 5-cent fare with the climination of all free transfers and 3-cent exchanges." You praise Mr. Mitten for this and apparently recommend it for Chicago. The Chicago Surface Lines carried passengers last year at an average rate per ride of 3.88 cents, On the basis of a straight 5-cent fare, such as Mr. Mitten auggested. each passenger would have had to pay 5 cents every time he boarded a car, no transfers being issued. The earnings of the Surface Lines from passenger service last year amounted to \$56,987,000. With the straight 5-cent fare which Mr. Mitten advocated for Philadelphia and which your editorial indicates would be welcome here, our gross earnings from this source, on the basis of total rides, would have been more than \$71,285,000, or \$14,000,000 more than we received, and as no transfers would

to Correct False Impression
torial Comment

have been required, we would have saved the cost of printing and handling them, amounting to about \$200,000.

Your editorial also conveys the impression that the Philadelphia properties are paying enormous wages to their men, wages having increased 151 per cent. The Chicago Surface Lines pays its trainmen 75 cents an hour. At present the Philadelphia properties are paying 65 cents an hour, but a wage increase to 70 cents has been granted beginning Jan. I, 1925, and in order to pay this wage increase Mr. Mitten applied for and secured from the Public Service Commission an increase in fare from 7 cents to 8, with tokens at 71 cents. You assert that Mr. Mitten opposed this last increase from 7 cents to 8 cents. On the contrary Mr. Mitten applied for the increase. In a letter to the Mayor of Philadelphia, July 21, 1924, he said. "Our present urgent need must therefore be now met by increasing the 7-cent cash, four-tickets-for-25-cents fare. A fare of 8 cents cash, two tickets for 15 cents is now required." A temporary order for the increase was issued by the commission on his play and it was hastened by his assertion of an immediate emergency.

You also say that the riding per inhabitant in Philadelphia is more than in any other city on earth. There evidently has been some confusion in these figures. The issue of Mr. Mitten's Service Talks of Dec. 5, 1924, quotes a statement from the Boston News Bureau showing 381 rides per inhabitant in Philadelphia for last year. The Chicago figure does not include the elevated system, which when combined with the Surface Lines brings the riding habit up to 356. The Philadelphia for last year. The chicago figure does not include the elevated system, which when combined with the Surface Lines brings the riding habit up to 356. The Philadelphia for last year. The chicago figure does not include the elevated system, which when combined with the Surface Lines brings the riding habit of the comparable basis with Chicago should he 341 as comp

#### New York Transit Inquiry Under Way

Justice McAvoy on the morning of Dec. 15 opened the hearing on transit matters in New York authorized by Governor Smith as a result of charge of neglect lodged with him against the members of the Public Service Commission by Mayor Hylan. The first witness called was George McAneny The first chairman of the commission. He was

The second day of the hearing the special counsel for the Mayor with drew, as did also the corporation counsel and the other attorneys for the city This they did as a protest against the ruling by Justice McAvoy that they would not be permitted to crossexamine witnesses or to conduct ex-amination of witnesses in an effort to sustain the charges against the commissioners. Later counsel for Justice McAvoy explained that the proceeding was an inquiry and not a trial and he cited as precedent for the action the cases of the investigation of the insurance companies and other similar

proceedings.

At the opening session serious charges were made against the Mayor the commission through McAneny. These comprised a brief signed by the three transit commis-sioners which reviews transit history since 1913, and particularly since the creation of the commission. It brings twenty-six charges, all showing alleged neglect, obstruction or deceit on the part of Mayor Hylan. The charges are specific, even mathematical. They allege a constant and expensive blocking of construction by the Mayor construction of subway lines and subway car facilities. The failure of the city to fulfill its contracts for new lines, storage yards and repair shops is alleged to have held up \$35,000,000 worth of facilities. In referring to the operation of buses under the jurisdiction of the city administration the brief of the commission charged that in "instances large payments have been made by the private operators to persons possess ing political influence, through whose intervention such permits for operation had been secured."

On Thursday Commissioner Leroy T Harkness testified in connection with the reorganization of the Brooklyn Rapid Transit Company into the Brook lyn-Manhattan Transit Corporation. It was alleged that the commission faled to compel the B.-M. T. and the Interborough Rapid Transit companies, operators of the city-owned subways, to set aside a proper amount of money for depreciation as provided for by the

dual contracts.

John H. Delaney, chairman of the city Board of Transportation and formerly Transit Construction Comm s-sioner, was another witness on Thurs-day. He disputed the testimony of Mr. McAneny that the transit companies were prevented from giving better service because of a lack of yards and declared it was not necessary to furnish "bedrooms" for all the cars. He added that he never had taken this defense of lack of yard facilities very seriously.

#### Strike on I. T. S. Settled

Miles Interurban Tied Up Six Days-Closed Shop Accepted, but No Hourly Wage Increase

Service was resumed on the lines of e Illinois Traction System, Peoria, Dec. 13 at 5 p. m., following a strike nich lasted six days. The men re-rned to work after a vote at which ey approved the action of the execuve committee of the union in agreeg to a compromise of the issues. ne strike affected about 400 miles of ilway. No effort was made by the mpany to operate trains.

The company maintained a coniatory attitude throughout the entire oceeding. Business and civic organntions in several cities served by the mpany were unsuccessful in trying persuade the trainmen's organizaon to submit the matter to arbitraon. The company reiterated its wilgness to settle on the basis of one the original three propositions or to bitrate the entire matter after the en had returned to work. These prosals were met with refusal in each

#### ARBITRATION PROVISION IGNORED

The committee representing the inmen finally agreed to forego the mand for an increased wage. This 't two points at issue-the closed op and the question of time and one-If for overtime work. On the fifth y of the strike, a conference was ain arranged by the trainmen's comttee and officials of the Illinois Tracn System, at which a tentative reement was drawn up which in-ided the provision that the trainmen op their demand for increased wage t the company recognize the prin-dle of the closed shop and agree to y 10 cents an hour in addition to the gular pay for overtime work, and at in the future, pending negotiation d execution of a new contract, train-en shall continue to work. This reement, in the nature of a compro-se on both sides, was referred back the membership of the trainmen's ganization for a referendum vote. The strike followed action by the nalgamated Association through its ecutive committee, issuing an order

the 350 motormen, conductors and akemen employed to cease work at dnight on the morning of Dec. 7. The contract under which the men

d been working during the past year pired on Dec. 1. It provided for bitration. Negotiations for a new ntract began Nov. 26. The trainmen ked for an increase of 10 cents an ur in wages, a closed shop, time and e-half for overtime and a number of anges in the working conditions. The ge scale (in cents per hour) was as lows:

A nine-hour day prevailed in the pasnger service and a ten-hour day in freight service.

During the negotiations the company took the stand that business conditions and the financial situation in which the company found itself would not permit of a contract that would add to the expense of operation. The company also insisted that the committee of five men representing the trainmen be authorized to negotiate a contract.

The committee representing the men reported on Dec. 5 that the members the trainmen's organization had taken a vote in favor of quitting work, if necessary, to uphold the demands of a new contract with increased pay and better working conditions. same time the committee notified the company that the men were ready to consider any offer the company saw fit to make, if made before midnight,

Dec. 7.

A reply from the company on the morning of Dec. 6 followed in the shape of three different propositions:

1.—That the committee of five should have authority from the rank and file of our men to negotiate a new agreement; that pending such negotiations an agreement should be made continuing the last contract (except as to wages) until a new agreement should be made; that the wages finally agreed to should be retroactive to Dec. 1, 1924.

2.—While this company in its efforts to continue railway service in its territory has urgent need for reduced expenses and believes a new contract should carry with it lower costs, we are willing to co-operate to the extent of agreeing to the renewal of the recently expired contract for a period of from three to six months. This was later extended by the company to a full year.

later extended by the company to a tan year.

3.—Believing that our position is fair and one that will stand honest examination we proposed that the committee and the com-pany enter into an agreement to submit the entire matter to arbitration as arranged for in our last contract.

The trainmen's committee advised the company at 4 p.m. on Dec. 6 that none of the three propositions was acceptable and that unless the company agreed to the original demand by 10:00 p.m. the men would quit work at mid-night. This was virtually a six-hour strike notice, taken by the committee without submitting the three company propositions to the members of the trainmen's organization for a referendum vote.

#### Track Changes Authorized in Mobile

Due to the fact that the Mobile Light & Railroad Company, Mobile, Ala., has been losing money for some time in railway operation, several changes in the trackage of its lines was allowed by the Alabama Public Service Commission at the meeting of that body held in Montgomery on Nov. 28.

The company was authorized to take up its track on the Wilkinson Street line and abandon service thereon. Permission was also granted to take up the tracks on old Government Street for a distance of three blocks. The commission's order also further provides that the company shall, in good faith, immediately take the necessary steps to operate cars over the Charleston-Beauregard and Cedar-Davis lines for the greater portion of the day on a

13-minute headway between cars.

The opinion of the commission was that when it was shown that a railway utility fails to earn a fair return on its investment, and such failure was not

attributable to its fault, the utility should be allowed to make changes in its car tracks and rearrange and consolidate its service, if these changes would result in substantial reduction.

#### Resolution Urges Agreement on · Cincinnati Loop

Fearing that continuation of a deadlock on the traction situation would jeopardize the success of the rapid transit loop of Cincinnati, Ohio, the Rapid Transit Commission passed a resolution, presented by E. W. Edwards, chairman, urging an early agreement with the city, the Cincinnati Traction Company and the Cincinnati Street Railway. In presenting the resolution Mr. Edwards stated that the time had come when it was necessary to negocome when it was necessary to negotiate a contract for the operation of the loop, in which \$6,000,000 of the taxpayers' money had been invested. A large section of the loop would likely be ready for operation during the latter part of 1925, it was asserted.

Mr. Edwards stated that the commission had been led to believe that the

mission had been led to believe that the controversy would have been adjusted long before now, so that there would be no obstacle in the way of making a contract for the loop. He also called attention to the fact that the car riding public, on the basis of the present rate of fare, was called upon to pay approximately \$2,500,000 annually. If the controversy were taken into the courts, as the Mayor had threatened to do, the people would be deprived of the service of the loop for several years.

#### **Baltimore Wage Increase** Restores Peak of 1920

An increase of 2 per cent in the wages of its employees in operating departments was granted on Dec. 10 by the United Railways & Electric Com-pany, Baltimore, Md. The increase, effective Jan. 1, will affect approximately 5,000 men.

The revised wage schedule briefly referred to in the ELECTRIC RAILWAY JOURNAL issue of Dec. 13, was announced at the annual meeting of company executives with representatives of the workers' organization, the United Railways Association of Baltimore. For platform men the increase will amount to about 1 cent an hour, making their minimum wage 47 cents an hour and the maximum 52 cents an hour, as compared with the present minimum of 46 cents and a maximum of 51 cents. The advance will add \$155,000 to the company's annual payroll, officials said.

The wage question is but one feature of the working agreement under which the company and its employees operate, and the recent renewal of the agreement was the sixth since its inaugura-

An increase equivalent to the one just announced was granted last year. These increases restore wages to the peak point at which they stood in 1920, when 2 cents an hour was chopped off. They represent an increase of 18 cents since early in 1918, the last days of the 5-cent carfare.

#### Madison Company Files Increased **Fare Petition**

An application for an increase in fares to become effective Jan. I was made to the Wisconsin Railroad Commission on Dec. 5 by the Madison Railways, Madison. This application followed a meeting of a committee of the commission and the company which was referred to in the ELECTRIC RAIL-WAY JOURNAL, issue of Dec. 6. The company asks for an average fare of 7 cents, although in previous meetings the plan of having an 8-cent cash fare with 17 tickets for \$1 had been discussed.

The increase in fares is made necessary by the improvement plan which the company contemplates carrying out. In order to put through the present plan fully \$700,000 is needed. Of this \$700,000 it is estimated about \$400,000 should be for replacement and \$300,000 to capital account. Additional earnings of \$80,000 are required for the completion of the program.

Part of the increase will be used to provide for an increase in the wages of the company's employees. It is planned to provide about \$10,000 a year for this purpose. Several years ago the men accepted a wage cut of 3 cents an hour

in order to keep the line in operation. With an 8-cent cash fare and 17 tickets for \$1 and taking into account the receipts of the company for last year, it was estimated that the addi-tional revenues would range tional revenues would range from \$63,700 to \$93,100, depending on the percentage of ticket sales. Last year the proportion of the gross receipts from cash fares was 60 per cent and that from tickets 40 per cent.

#### Cleveland Men Reject Stanley Offer

Motormen and conductors employed by the Cleveland Railway, Cleveland, Ohio, at a secret ballot box referendum, Dec. 18, voted down a proposition offered them by John J. Stanley, president of the company, as a means of terminating all differences existing between the company and the union. His offer included the following terms:

1. The term of the contract between the company and the union to be def-

the company and the union to be definitely fixed at five years and to extend from May 1, 1925, to April 30, 1930.

2. In case arbitration of grievances is continued, the appeal for arbitration must be taken from the decision of the continued. decision of the general manager. In case grievances are still left to the president or vice-president for decision, this is to be final and not subject to the determination of a board of arhitration.

3. The scale of wages to be: 60, 63 and 65 cents per hour, with differentials as at present, from Jan. 1, 1925,

to April 30, 1926.
4. The past records of all employees to be cleared as of Jan. 1, 1925.
This offer means a wage increase of

5 cents an hour to the men and makes definite for a period of five years the closed shop contract now existing for an indefinite period. Officials of the union agreed to submit Mr. Stanley's proposition to the men without recommendation on their part.

The Common Pleas Court some time

ago threw out the award of a board of arbitration that granted the men a 12cent an hour increase dating back to May 1 of this year. An appeal from this decision is now pending in the Court of Appeals. If the men accept Mr. Stanley's new offer, it means that the court action likely will be terminated.

#### Indicted Men in International Wreck to Stand Trial

Seven men who were indicted in January by the Niagara County grand jury in connection with the theft of dynamite alleged to have been used 10 destroy the Buffalo-Niagara Falls highspeed line of the International Railway at Ellwood Station on Aug. 14, 1922, will be placed on trial in Lockport on Dec. 22. Judge Charles Hickey of Niagara County has appointed Abner T. Hopkins as special attorney to prosecute the defendants, most of whom are former employees of the traction

Col. William J. Donovan, deputy at-torney-general of the United States, who prosecuted the striking trainmen in the federal court at Buffalo, including former State Senator Robert Lacey. who pleaded guilty, will submit additional evidence in the dynamite case to the federal grand jury in Buffalo later this month. For more than a year Burns detectives and special agents of the United States Department of Justice have been investigating charges that high officials in the ranks of organized labor were responsible for the dynamiting. At least seven more indictments are rumored. Rewards totaling \$100,000 are still offered by the International Railway for evidence in the case. Forty-two tourists were injured.

#### Providence Men Explain Wage Attitude

Union employees of the United Electric Railways, Providence, R. I., have explained in a letter recently delivered to E. J. Dickson, vice-president of the railway, their attitude on the wage controversy, especially on the manner of arbitration. The contents of the letter were not made known. The contract with the men expired on Oct. 31. Prior to that date the employees sub-mitted a draft of a new wage and working agreement which called for a general increase amounting to 14 cents an hour. The present scale is 56, 59 and 61 cents. In a letter answering the demands of the union the company stated that in order to advance wages 14 cents an hour it would be necessary to raise the fare to 13 cents cash and suggested an agreement based upon a reduction of the wages of the platform men of 5 cents an hour or a rate of this offer by the men the company made it clear that if arbitration were resorted to the award "should be determined upon the evidence presented by the company of its ability to pay a reduced scale, the presented by the company of its ability to pay a reduced scale, the present scale or an increased scale and such determination should be based upon the resources of the company as of Nov. 1, 1924." demands of the men were referred to in the ELECTRIC RAILWAY JOURNAL, issue of Oct. 18.

#### **News Notes**

Advance Plan for Westchester C Westchester struction.—The Cou Transit Commission has proposed \$150,000,000 plan for rapid transit c struction providing through tra-from Westchester to lower Manhatt The scheme would abandon the Gra Central Terminal for suburban p senger service.

May Electrify Line.-The Pittsfie Maysville branch of the Wabash R road will not be operated by that re after Dec. 31, the date on which present contract with the cour expires. Engineers of the Cent Illinois Public Service Compa Springfield, Ill., have been inquir into the possible use of electricity.

Teamed for Seventeen Years.—Sface Service, the magazine of the C cago Surface Lines, is promoting a cetest to determine what conductor a motorman have teamed up toget longest. The contest began with challenge from one pair who ha worked together for 17 years. The Conductor Charles Levighn, years in the service, and Motorm Maurice O'Connell, an employee sin 1881.

Utility Courses at Oregon Universi -Another university to adopt the pl of offering courses of study in pub utilities is the University of Oregon Eugene, Ore. This course is similar those adopted by such Eastern universities as Harvard, Pennsylvania, North western, Illinois and others. T courses are offered to provide mode instructional work for men and wom who are looking for careers in t industrial world.

Fare Hearing Continued. - Tapplication of the Oklahoma Railwa Oklahoma City, Okla., for a 10-ce fare, set for Dec. 6, was deferred Dec. 8 over the objection of the copany. On Dec. 8 Mayor Cargill clared the city would encourage bus on all streets occupied by the compa if the increase were granted. The co mission continued the hearing to J 16. John W. Shartel, president of tocompany, then declared justice delay is justice denied and said the bor holders must protect themselves. Ear action is, therefore, expected in federal receivership case which is n pending.

Turnstiles in Use .- Two automs turnstiles were put into operation the Sixty-ninth Street Terminal of Philadelphia Rapid Transit Compate Philadelphia, Pa., on Dec. 14 in orato determine the adaptability of the property of the pr type of equipment to the Market Stre subway-elevated system. Two differe types of turnstiles are used. They co be operated by inserting a 71-cent tok and their use is expected to speed the service materially by expeditiv the handling of passengers at the location. General use of the new or fare carriers by elevated passenger eliminating the necessity of freque change-making, will work still furth to the advantage of the company patrons because of this new develo

One turnstile resembles the turnused by the Interborough Rapid sit Company and the other that in the Brooklyn-Manhattan Tranorporation's stations.

ks Amendment of Paving Obliga--Anticipating renewed efforts at oming session of the New Jersey lature to procure enactment of a elieving street railways from the ition to pave parts of streets in they operate, Secretary Sedley hinney of the State League of cipalities has sent a communicao the New Jersey Board of Public y Commissioners asking that to present to the Legislature a te recommendation for modifica-f paving obligations. Mr. Phinney hat municipalities would be subal sufferers if such a measure as sed at the last session were to bea law.

Man Cars for Night Service .nan cars are planned by the Third he Railway, New York, for its service on its lines in Manhattan he Bronx. The extent of the servth this type of equipment remains

determined.

nts One-Man Car Service.-The Valley Traction Company, Boise, has petitioned the Public Utilicommission for permission to in-one-man cars on the South Boise R. B. King, general manager of ailway, stated that unless such my could be made, which would in large savings in the cost of tion, the Boise Valley Traction any would be forced to suspend ess. He said further that on the Boise line in 1920 there was a of \$4,255, in 1921 the deficit was ), in 1922 it was \$2,850 and in 1923 : \$4,589. For the first four months current year the line was running 1 \$1,088.

ly Morning and Owl Services .-Grand Rapids Railway, Grand s, Mich., has started an early ng service for the accommodation tory workers. The service starts 45 a.m. and is so routed as to men who formerly had to walk rk to go by street car. The servis been started on one route as periment. The plan will be exapparent. It is also planned to ablish owl service.

inance Proposes Bus Lines. an ordinance recently introduced e City Council the Jacksonville on Company will be authorized rate bus lines through the Riverection, a portion of Jacksonville, not being served by street cars. roposed line in this new territory e between 4 and 5 miles in length served by six buses charging a at fare. If the ordinance is ed the company will purchase y safety type buses.

ing Dispute Terminated.-The controversy between the United ion Company and the city of y as to the cost of the pavement estern Avenue, on which the Traction Company operates over vately owned right-of-way, has settled, it was announced by r William S. Hackett of Albany

on Nov. 19. The city of Albany will enter into an agreement with the United Traction Company whereby the latter will be granted a franchise extending over a period of years for the operation of trackless trolleys on Western Avenue, Allen Street, across Central Avenue and over Watervliet Avenue in return for feeing to the city the 33-ft. right-of-way in Western Avenue. Paving the deeded right-of-way will be started next spring, Mayor Hackett an-

New Bus Lines Opened .- The Central Transportation Company, a subsidiary of the Trenton & Mercer County Transportation Company, Trenton, N. J., has opened up three new bus lines. One is running to Princeton and Kingston, a distance of 14 miles; another to Trenton Junction, 4 miles, and the third along the White Horse Road. 5 miles. The company has placed a luxurious motor coach in service between Trenton and Asbury Park.

"Service" as You Ride-Every two weeks, on Saturday morning, the Indiana Service Company, Fort Wayne, Ind., places in its street cars and distributes to its employees a folder known as "Service." In the premier issue of this paper, under date of Sept. 27, the company announced that it was dedicated "To Your Daily Journey, which we are trying to make safer and more comfortable." The folder is a four-page sheet of convenient size containing some valuable information on city and interurban service and offering a few jokes as entertainment for readers while they ride. The pamphlet invites criticisms along suggestive suggestive lines to bring about a better understanding between the company and its patrons.

Want Employees Protected.—Protection of employees of the Kansas City Railways, Kansas City, Mo., will be sought in the offering of \$200 rewards by the receivers for conviction and arrest of reckless drivers. As it stands now, \$200 will be paid for arrest and conviction of drivers of motor cars who injure or kill patrons of the railways while they are about to board, are leaving cars or are assembled in safety zones waiting for street cars.

Higher Bus Fees Proposed.-Higher license fees for buses and jitneys are proposed in an ordinance just intro-duced in the Indianapolis, Ind., City Council in which the maximum charge would be increased from \$100 to \$250 annually. The ordinance provides that bus companies should not be required to file a bond with the city, but provide insurance policies of \$10,000 to \$20,000, depending on the size of the bus.

Electric Line Will Supplant Steam Railroad.—The Chicago, Burlington & Quincy Railroad has asked the State Public Utilities Commission for permission to discontinue the operation of passenger trains between LaFayette and Denver. Instead it will operate two trains daily between Louisville and Lyons and then transfer passengers for Denver and intermediate points to the "Kite" Route, the electric railway operating between Denver and Boulder via Louisville. LaFayette is an intermediate point on the steam railroad Denver to Lyons. The suggested

change would give the citizens two trains daily between Lyons and Denver, instead of one. The Chicago, Burlington & Quincy Railroad has been operating for years between Denver and Lyons, Colo.

Gives Up Claims Following Payment.-The municipality of Peoria, Ill., has accepted \$17,000 in settlement of its paving assessment claims against the defunct Aurora, Plainfield & Joilet Electric line and bondholders' representatives relinquish all claims to tangible assets within the city's limits. This portion of the plant is to be removed by the city, and it is expected this will settle the involved financial affairs of the defunct traction line. The city has had negotiations with the Northwest Utilities Company of Montana to operate cars over the line, but these were fruitless. Bus lines are expected to be authorized to supplant the suspended lines.

Considering Bus Lines .- The Wisconsin Public Service Corporation, Green has under consideration Bay, Wis., plans for the establishment of bus and motor truck rapid transit lines to radiate out of Green Bay to reach each of the principal cities and villages in northeastern Wisconsin. If carried out, the plan will require an initial investment of between \$200,000 and \$300,000 for rolling stock, depots and other equipment for this business. Complete data are being collected and examined by the company's transportation experts.

Bus from Lansing to St. Johns .-- A permit has been granted the Michigan Electric Railway, Jackson, Mich., to operate a bus line from Lansing to St. Johns over a new paved road connecting the two cities. Application from Wilfred J. Richards to operate a bus line from Lansing to Jackson was refused on the showing of the railway, which contended that its present interurban service between the two points is sufficient to care for the traffic. The railway also sought a bus permit. It contended that if a permit was granted it should receive preference and be allowed to run the buses in connection with its interurbans. The commission decided that traffic was adequately provided for by the railway.

Side Signs in Knoxville.—All cars of the Knoxville Power & Light Company, Knoxville, Tenn., will in the near future be equipped with signs on the sides as well as the front and rear in deference to public requests.

Must Submit One-Man Car Data .-The Public Service Commission, under an order adopted at a session in New York Dec. 15 and served upon the International Railway, Buffalo, will give a hearing at the Buffalo office of the commission on Dec. 29 in the matter of one-man car operation in the city of Buffalo. The commission's order directs the company to submit testi-mony covering regulations, practices and equipment in respect to the operation of one-man cars; the lines operated as one-man car lines in the city of Buffalo; the number of cars operated and the headway maintained on each line; the number of passengers carried; the number of accidents which have occurred since Jan. 1, 1924, and the cause or causes of such accidents.

### Financial and Corporate

#### New Reorganization Plan

\$296,000 Will Be Provided Under the Revised Scheme for Massachusetts Interurban

A new plan, dated July 16, 1924, has been prepared and is being forwarded to security holders of the Boston & Worcester Street Railway and the hold-ing company, the Boston & Worcester Electric Companies. More than 90 per cent of the first mortgage 41 per cent bonds of the Boston & Worcester Street Railway due Aug. 1, 1923, were de-posited under the plan of reorganiza-tion formulated when they matured, but it was felt that the bondholders did not make the required response.

In brief, the new plan provides for the exchange of \$2,460,000 first 42s, 1923, and \$60,000 Framingham, South-borough & Marlborough Street Railway extended 7s, 1923, for new first mortgage 20-year bonds dated Aug. 1, 1924. Bondholders who subscribe \$140 a bond for 10 shares of additional common stock will receive 6 per cent bonds in exchange for their present holdings. non-subscribing bondholders will receive 5 per cent bonds. This subscription right will be subject to the subscription privilege offered preferred shareholders of the Electric companies of subscribing for one share of railway common at \$14 for each two shares of Electric companies preferred held. By these subscriptions \$296,940 cash will be provided for improvements.

In addition to subscribing for common stock for cash the Electric companies will exchange \$47,000 of notes and \$60,000 of preferred stock of the railway for common stock of the latter par for par. The banks which hold \$115,000 notes of the railway will accept 10-year 6 per cent income bonds. Preferred shareholders of the railway will waive accumulated dividends and exchange their stock for a new issue of 6 per cent preferred stock which will become cumulative upon retirement of the income debentures. Bondholders will receive accrued and unpaid interest on their bonds at 41 per cent to Aug. 1, 1924.

It is said that upon completion of a study of operating conditions of the property now in progress it is possible that one or more branches may be abandoned, or buses substituted.

#### Portland, Ore., Will Sell Car Line

The city of Portland, Ore., has announced that on Jan. 15 City Treasurer Adams will sell to the highest bidder the Kings Heights car line, for delinquent assessments and taxes, amountable of the control of the contro quent assessments and taxes, amounting to \$11,669, dating from Dec. 6, 1913. The line is operated by the Portland Electric Power Company as an accommodation to the people of the district, without franchise or title to the property, and is declared to be daily losing money. It is doubtful if the losing money. It is doubtful if the company will want to put in a bid.

The car line was built shortly after

the city granted the franchise to the Heights Trust Company on July 28, 1910, to operate until Dec. 31, 1932. The franchise provided that connections be made with the lines of the Portland Electric Power Company and transfers be made over both lines. The Heights line is to pay the city \$500 a year as a franchise fee, and the estimated cost of construction of the line at the time of granting the franchise was \$20,000. The Heights Trust Company met financial reverses and the

Portland Electric Power finally took over the operation of line because many of its patron other lines lived on Kings Heights.

#### Two Chicago Appraisal **Engineers Selected**

Major R. F. Kelker, Jr., Chicago expert in the service of many big c and formerly in the employ of city of Chicago, and William Hagenah, Chicago, another engi-well known nationally, have been William lected as two of the engineers to n a valuation of the surface lines th Major Kelker was selected by the and Mr. Hagenah by the bankers ing for the owners. They will joi select the third member of the be

#### Eight-Cent Fare at Denver Upheld by U. S. District Court

Valuation \$23,514,769 for Rate Making-Additional Value of \$2,000. for Perpetual Ensements in Streets Excluded from Rate Base-Court Holds "Ordinarily, Reproduction Cost New Less Depreciation Is the Dominant Factor in a Present-Valuation Inquiry"

UDGE ROBERT E. LEWIS of the District Court of the United States for the District of Colorado on Dec. 13, 1924, handed down a decision in the Denver Tramway valuation and rate of fare case. He fixed the value of the property for rate-making purposes at \$23,514,769 and made permanant nent the present 8-cent cash fare (with 71-cent ticket fare) and approved the 71 per cent rate of return allowed by the special master in chancery.

This is the first large street railway to conduct a confiscation case originating in the United States court that necessitated the presentation de novo to the court of all details of invert and valuation with-detailed testim as to the principles of valuadopted with respect to the bas reproduction costs, depreciation and cost of development as measuring going concern value of electric rails properties. Usually the valuation fixed by the Public Service Commis and reach the federal court only

appeal.

The decision disposes of four portant items of controversy between the municipalities and the street r way companes and gives judicial in pretation to points that have

#### COMPARATIVE VALUATIONS OF DENVER TRAMWAY

Valuation as fixed by decision of United States District Court compared with A. L. Drum & Calluntion as of Dec. 31, 1922, based on unit prices as of Dec. 31, 1922, after deducting items as excluded by master and with D. F. Wilcox valuation based on normal reproduction cost for the city of based on normal reproduction cost for city of based on n

Land and right-of-way (exclusive of water rights).	D. F. Wilcox, Normal Reproduction Cost \$428.016	A. L. Drum & Company, Dec. 31, 1927, Valuation Less Items Excluded by Master \$1,107,024	1) (1) D
Track. Nridge Paving. Electrical distribution system. Rolling stock. Power station equipment. Substation equipment. Shop equipment, tools, etc. Buildings. Furniture and fixtures.	2,906,544 476,258 725,632 776,691 2,365,644 184,015 265,107 1,520,361 82,584	5,347,255 856,235 1,412,005 1,075,769 4,445,233 1,598,098 256,138 391,51 2,510,803 174,716	5,121 8 1,342 1 0 4 4,19 1,504 249 39 2,35 144
Total inventoried property  General stores. Working capital. Cost of franchise. Engineering and superintendence. Administration, organisation and legal expense. Taves. Interest.	310,479,356 355,605 818,569 54,175 343,554	\$19,174,786 507,599 239,394 284,100 998,323 953,010 323,220 2,669,165	\$18.167. 5 23 1 97. 839. 325. 1,664.8
Total physical property	\$12,051,259 4,836,031	\$25,151,599 2,436,915	\$22,814,8 2,250 0
Physical property less depreciation. Intangibles: Cost of financing. Water rights. Going value	\$7,215,228	\$22,714,684 1,301,455 290,622 4,000,000	\$20,564.5 49,9 2,900,0
Total value for rate making		\$28,306,761 \$2,000,000	\$23,514,7 \$2,000.0

upon by the representatives of ipalities in order to depreciate ower the values of traction prop-

#### decision clearly establishes:

nat great weight should be given to action cost at present-day prices, nat a fair allowance for general overshould be made, nat accrued depreciation should be donly to the extent actually found in the physical property, by the ion of the property, hat a definite going value exists in a railway property and must be infor rate-making purposes.

decision on these four important is especially clear. The court

narily, reproduction cost new less lation is the dominant factor in a t-valuation inquiry. S. W. Bell Co. vs. Pub. Serv. Comm., 262 U. S., Sluefield Co. vs. Pub. Serv. Comm., 262 U. S., Sluefield Co. vs. Pub. Serv. Comm., S., 679; Monroe Gas Light & Fuel Mich. Pub. Util. Comm., 292 Fed., Van Wert Gas Light Co. vs. Pub. Comm., 299 Fed., 670. ued depreciation is a fact to be aseed by inspection, e remains to be added an amount bing concern value. . . I am of the notion that each of these ses knew much more than I do about it would probably cost to put a in street railway plant in successful ion. I am sure they each knew a deal and I see no escape from active the lowest amount named in the ony, \$2,900,000, which, added, brings luation of the plant to \$23,514,769.

WANCE FOR PERPETUAL EASEMENT court allowed additional value of ,000 for perpetual easements or of-way in the streets under the er franchises of 1885 and 1888 as property value. It stated:

property value. It stated:

one doubts that the easements, whatheir duration or terms may be, are
ty, and property of value, and that
inhere in and are indispensable to
her property rights of the company,
lie in grants and are the foundation
other rights. They are of such
both to the company and the public,
laving been put in issue, I think their
on and value should be now adjudithough it be finally held, as the
rheld, that their value cannot be
it into the rate base.

terms used in both ordinances, 1885
383, are appropriate to grants in perThere are no express limitations
o language is used from which an
ation can arise that a less estate
ntended than the general terms sigThe nature of the transaction, its
les, its permanent character, and the
ment required of the grantees repel
tention by either grantor or grantee
hey were revocable licenses or easeat the will of the grantor, nor can
kpression be found in either ordinance
rting a claim that the rights granted
to be for a term of years.

is comment has been interpreted an that in the event of condemnafor purchase of the property the any would be entitled to an allow-of \$2,000,000 for the perpetual nents on the streets of Denver. court, however, excluded this nt from the value for rate-making

e court sets forth at length in the on the respective qualifications practical experiences of Delos F. x, appraiser for the city of Denand A. L. Drum, valuation engi-for the Denver Tramway, stating llows:

hink it clear beyond question that was a total failure to qualify this (Delos F. Wilcox) as an expert that it was error in matter of law to him to testify as an expert. tabulation published herewith by classified items a comparison e values of the property as found a court. A. L. Drum, representing e court, A. L. Drum, representing

the Denver Tramway, and Delos F. Wilcox, representing the city of Denver.

It will be recalled that Judge Dubbs as special master fixed the value of the property at \$20,105,707. His findings in the case were reviewed at length in the issue of the ELECTRIC RAILWAY JOURNAL for Sept. 13, page 406. In his review of the case the special master said that the burden of proof was on the company.

#### Ohio Traction Company Stock Active

A rise of ten points in the preferred stock of the Ohio Traction Company, Cincinnati, Ohio, has taken place during the last three weeks. This activity is attributed to heavy purchases by Eastern capitalists. The Ohio Traction Company owns and controls the stock of the Cincinnati Traction Company, which operates the system under lease from the Cincinnati Street Railway. The company pays a dividend of 5 per cent. The heavy buying of the stock is attributed to the fact that the Ohio Traction Company has wiped out its indebtedness and now is in a position to resume the payment of dividends, which were discontinued in November, At that time the preferred was quoted at 55 on the Cincinnati Stock Exchange. Such well known New York brokerage firms as W. H. Harriman & Company have been buyers.

It was stated that if the traction interests and the city of Cincinnati were unable to reach an agreement over a new franchise, the Ohio Traction Company was willing to pay back franchise taxes from the time it started to raise fares above the level This would amount to 74 cents. \$437,500, which would include the year of 1924 and the last quarter of 1923. In the event that the city is unable to effect an agreement with the traction interests before the advent of 1925 it is possible that the traction company will make a proposition to the city which will embody the payment of the back franchise tax and the keeping of fares at their present level, 10 cents. On the other hand, should the city take the matter into the courts this would involve long litigation, permitting the traction company to control the system for an indefinite period. At the present rate of fare the traction company would accumulate a surplus in the course of time, which would react to the benefit of the car rider.

#### New Personnel for Oklahoma Property

Officers of Albert Emanuel & Company, New York, N. Y., have been elected to the Pittsburg County Railway, McAlester, Okla., following the purchase some time ago of that property by the Emanuel interests. At the same time that the railway was taken over the Emanuel people took over the Choctaw Power & Light Company. These two properties are now included in the holdings of the Southwestern Power Company, which operates in the Oklahoma district. The new officers are as follows: President, Albert Emanuel; vice-president, Victor Emanuel; vice-president, general manager

and head of purchasing department, G. W. Skow; secretary, Floyd H. Harper; treasurer, C. B. Zeigler; assistant treasurer, F. R. Merris; superintendent of railway, J. M. Putnam; district superintendent, H. B. Harris; chief engineer, H. T. Asbury; head of traffic department, A. R. Goodner, and chief engineer of the power plant, M. P. York.

The new owners of the property have proceeded with the work of rehabili-tating the Pittsburg County Railway and have carried out important replacements and reconstruction. The road is in a territory that affords considerable freight and is said to be doing very well from the standpoint of the freight earnings. The line is 26 miles long.

#### Chicago Probably Leads Country in Riders per Capita

Detailed figures on car riding habit in the leading cities of the United States compiled by the Chicago Sur-face Lines place New York, Chicago and Philadelphia in the lead in that order on a basis of actual passengers carried. An explanation states that a division of the New York revenue passenger figures, if available, would reveal that many of the fares paid represent a duplication of the same person changing from one line to another where there is no transfer privilege.

#### The figures stand as follows:

No. of																		
New	York	٠		*	*	•			0	٠					٠			1.21
Phila	go delphi	я.	*	*		*		٠	•			*			•	•		1.03

The Chicago figure is based on the United States census population of 2,936,605 and the following monthly revenue passengers:

Surface lines	70,543,501 18,154,400
Motor coach	5,029,875
Total	93,727,776
Daily average revenue rides Excess of rides per day over	3,023,476
population	83,871

For New York, the revenue rides of the last calendar year, 2,623,793,713, were divided into a daily average of 7,188,475 as against a population of 5,927,625, showing an excess of rides over population of 1,260,850.

In Philadelphia the revenue rides, exclusive of 3-cent transfers, zone fares and joint rate passengers, was placed at 53,870,920 for October, a daily average of 1,737,771. The population, 1,951,076, used as a divisor, shows 0.89 of a ride per day per capita, or 213,305 fewer rides daily than population. In these figures, 160,000 population outside the city was included. The number of passengers was arrived at by subtracting 56,420,521 3-cent transfers. By counting in 3-cent transfers as separate revenue passengers, Phila-delphia is placed in the lead in the "riding habit."

The figures were based on research directed by J. V. Sullivan, assistant to the vice-president of the Chicago Surface Lines. They are sponsored by Guy A. Richardson, vice-president and general manager of the Chicago Surface

#### \$2,700,000 of P.R.T. Equipment Trust Certificates Offered

Dillon, Read & Company, New York, offered for subscription on Dec. 16 \$2,700,000 of 5½ per cent equipment trust certificates of the Philadelphia Rapid Transit Company. The certificates mature serially from 1925 to 1934 and were priced to yield approximately 4.75 per cent to 5.50 per cent according to the company.

ing to maturity.

The bankers explain that the certificates are to be issued by the trustee in part payment for new equipment consisting of 100 standard double-truck vestibuled cars, 125 double-deck motor coaches, 77 single-deck motor coaches and 11 motorized service units. This equipment will be constructed at a total cost of not less than \$3,772,000. The par value of the certificates represent approximately 75 per cent of the cash cost of the railway cars and less than 70 per cent of the cash cost of the motor vehicles.

#### Raleigh Company Reorganized

The Carolina Power & Light Company, Raleigh, N. C., recently acquired by the J. G. White Company, has been reorganized. The following officers were elected: P. F. Henderson, president; W. W. Muckenfuss, secretary; M. H. Hendee, treasurer, and Harry Sudlow, manager. The bourd of directors is composed of P. F. Henderson, W. W. Muckenfuss and Charles J. Hill of Aiken, and George T. Jackson and F. B. Culley of North Augusta.

#### Toronto Purchase Price Finally Settled

Final settlement has been reached between the city of Toronto and the Toronto Street Railway regarding the purchase of the latter's properties by the municipality. The cost to the city is \$13,679,242. The award of arbitrators, as finally settled by the Privy Council, was \$11,483,500. Interest on this is \$1,550,000 and legal charges \$700,000.

#### \$7,000,000 North Shore Issue Offered for Subscription

First and refunding mortgage bonds of the Chicago, North Shore & Mil-waukee Railroad, Highwood, Ill., to the amount of \$7,000,000 were offered for public subscription on the morning of Dec. 19. The offering syndicate was headed by Halsey Stuart & Company, Inc., and the National City Company, New York. The bonds are dated Jan. 2, 1925, and are due Jan. 1, 1955. carry 6 per cent interest and were offered at 98 and interest to yield 6.15 per cent. The present issue is known as series A. It is explained that the proceeds from the sale of the bonds will be used to refund \$3,500,000 of one-year notes due June 15, 1925, issued in connection with the construction of the first section of the road to Waukegan, for the retirement of \$2,721,700 additional principal amount of the company's refunded obligations, and for other corporate purposes. In the letter of the railway to the bankers giving the facts with respect to the purchase

of the bonds by them the point is emphasized that the railway won the Coffin prize in 1923 awarded for its distinguished contribution to the electric railway industry. The bankers, in turn, call the attention of the investing public to this fact.

Auction Sales in New York.—At the public auction rooms of A. H. Muller & Sons there were sold this week 100 shares of Helena Light & Railway Company, Helena, Mont., preferred, \$10 per share, and 20 shares of preferred, \$15 a share. Also 250 shares Third Avenue Railroad, New York, \$14 a share.

Approves Issue for Refinancing.—
The Public Utilities Commission has approved the application of the Washington Railway & Electric Company, Washington, D. C., to issue \$1,850,000 of its general and refunding mortgage 6 per cent 10-year gold bonds made a short time ago. The issue is for the purpose of refinancing the utility's obligations, specifically a loan of \$1,850,000 of Metropolitan Railroad Company first mortgage 5s which mnture on Feb. 1.

Bonds Offered—A syndicate including E. H. Rollins & Sons is offering at 97 and accrued interest to yield more than 5.70 per cent \$5,000,000 of the first and refunding mortgage 5½ per cent gold bonds of the Illinois Power & Light Corporation, Chicago, Ill. The bonds, known as series "B," are dated Dec. 1, 1924, and are due Dec. 1, 1954. The proceeds will be used to reimburse the treasury in part for expenditures on account of additions, extensions and improvements which have been made or are to be made to the properties and for the retirement of \$157,500 underlying bonds.

Debenture Bonds Offered.—Bodell & Company, Providence, R. I., are offering nt 91 and interest, yielding 6.70 per cent, \$2,500,000 of the 30-year debenture gold bonds of the Federal Light & Traction Company, New York, N. Y. The bonds, known as Series "B," are dated Dec. 1, 1924, and are due Dec. 1, 1954. The proceeds of these debenture bonds will be used to retire any outstanding unconverted series "A" 7 per cent debentures which will be called for payment on March 1, 1925, and for extensions and improvements made or to be made to the properties of the operated companies.

Urged to Deposit Bonds.—The committee for the holders of first mortgage 6 per cent 10-year gold bonds of the Kansas City, Kaw Valley & Western Railway, Bonner Springs, Kan., has announced that the time for the deposit of the bonds expires Jan. 10 next. The bonds became due Aug. 1, 1924. There is now on deposit a majority of the bonds.

Asks Revaluation.—When the petition for an increase in rates on the line of the Richmond & Petersburg Interurban Railway came up before the State Corporation Commission, on Dec. 3, counsel for the citizens who are opposing the Virginia Railway & Power Company's application insisted on a revaluation of the interurban line. The commission heard the motion to revalue the property and gave both parties ten days in which to file briefs.

The present fare from Richmon Petersburg is 47 cents and the sought is 60 cents.

Shareholders Made Offer.—A mittee has been formed for the pur of arranging a sale of the prefe and common shares of the New His shire Electric Railways, Have Mass., and has received an offer of per share for the preferred shares \$3 per share for the common shares. offer has been accepted by the ow of upward of 50 per cent of each of shares and the committee remends the acceptance of the offer b shareholders. The shareholders do us of accepting the offer must de their shares on or before Jan. 5, 1

May Abaadon Cars.—Manager ding of the Columbus Electric & Po Company, Columbus, Ga., submitted statement at a recent meeting of directors of the Chamber of Command asked for a public hearing on plan to abandon the railway line wruns through Wynnton as far as Wood Park. His idea calls for the stitution of a bus route under management of the Columbus Troportation Company. He believes this operation will be more econom than extending existing railway line.

Cars Cense to Operate in Ol City.—The St. John's Electric Comphas abandoned service in the city St. Augustine, Fla., but will cont to operate the line to Anastasia, company planning to commence on work of rebuilding its line to Augustine Beach within a short t The company has been operating a loss for some time now, but an agment could not be reached until company said it would rebuild the to the bench and assume certain ogations with regard to street imprements. The ordinance was publis about a month ago and no restrain order being filed the company be the work of dismantling.

Gross and Net Earnings Decrease The revenue of the Barcelona Tract Light & Power Company, Barcel Spain, for the year ended Dec. 31, 1 was \$2,726,973, according to the manual report recently submitted to board of directors. The administration and general expenses were \$154. There was a balance of revenue at able for interest on first morter bonds of \$1,123,511. The balcarried to the balance sheet for year was \$21,985. In the report the shareholders E. R. Peacock, prodent, and that the operating result, the tramway showed a decrease gross earnings of 1.3 per cent an net earnings of 7.8 per cent comwith the previous year.

Property Sold.—The Sheffield C pany sold its electric railway at She Ala., on Dec. 8 to the Alabama Po Company. The consideration was announced, but was said to be at \$3,000,000. The property will be to over by the Alabama Power Comp directly. The Sheffield Company ow and operated the interurban railwhich served Sheffield, Florence Tuscumbia. It also owned the poplant which distributes light and powand the water plant which supp Sheffield and Tuscumbia.

### Personal Items

#### Mr. Langan Advanced in Westinghouse Service

T. R. Langan, recently appointed anager of the transportation division the New York office of the Westinguse Electric & Manufacturing Comny, formerly was manager of the ansportation section in the Buffalo ansportation section in the Buffalo lew York) district with headquarters

Syracuse. In New York Mr. ingan succeeds A. J. Manson, recently omoted to the position of manager the heavy traction division of the ilway sales department at East

Ilway sales department at East ttsburgh.

After taking courses at Pratt Initute, Brooklyn, and while taking ght courses at Carnegie Institute of chnology, Pittsburgh, Mr. Langan tered the employ of the Westinguse Company in 1904 as an armature waler's believe and with party in believe and with party in the control of th nder's helper and wireman's helper the service department. His work om 1904 to 1906 was in connection th the earlier installation of mul-ple-unit control equipments on the ooklyn Elevated and New York sub-In 1906 he began the special apenticeship course at the East Pittsrgh Works.

In 1908 Mr. Langan took up con-ruction work in the service depart-ent. Later in that same year he was ade assistant general foreman of aintenance on the electric division of e New York, New Haven & Hartford iilroad with headquarters at Stamrd, Conn. In 1910 he was back again East Pittsburgh on special service d engineering work in connection th the development of the present the of Westinghouse HL control and

ilway apparatus.

Mr. Langan entered the sales departent in 1913 and began his selling reer at Baltimore. He won success d recognition at once. From Balti-ore he went to Philadelphia, then to offalo and later to Syracuse. His esent move to New York places Mr. ingan in charge of the largest disoffice transportation division of e Westinghouse Company.

#### F. C. Pratt a Vice-President of General Electric

Francis C. Pratt, vice-president in arge of engineering of the General ectric Company, has been appointed fill the vacancy caused by the res-nation of G. E. Emmons as viceesident in charge of manufacturing d chairman of the manufacturing mmittee. Mr. Pratt's new title will vice-president in charge of engiering and manufacturing.

In 1890 Mr. Pratt entered the plant the Pratt & Whitney Company at artford, of which concern his father as president. He advanced to the ce-presidency and, in 1906, left to be-me associated with the General Elecc Company as assistant to E. W. cc, Jr. In 1912 he was appointed sistant to the president and in 1919

was elevated to the vice-presidency in charge of engineering. He was born in Hartford, Conn., Jan. 19, 1867. He was graduated with the degree of Ph.B. from the Sheffield Scientific School, Yale University, in 1888.

#### J. E. Hutcheson Honored

Montreal Tramways Manager Receives Recognition for Long and Able Service

Lieut.-Col. J. E. Hutcheson, recently elected vice-president of the Montreal Tramways, Montreal, Que., in addition to general manager, has been connected with that property since 1912. The new honors that thus have come to him are well merited. Colonel Hutcheson is a man of unusual ability and he has made a remarkable record in his han-



J. E. Hutcheson

dling of the operation of the tramway company. There have been several changes in the financial control of the tramway during the colonel's term of service with the property, but there has never been any question about his outstanding fitness for the post of manager, and now acknowledgment of his attainments in handling the property has come in his recent advancement to the vice-presidency of the

Not the least of the achievements during his service as manager was the adoption of the service-at-cost plan. Some day, no doubt, the history of the negotiation of that agreement will be fully set forth, and it is unthinkable that Colonel Hutcheson's name will not be found written large in that work for the direct and indirect part which he took in helping to accomplish the passage of this measure. The terms of this contract are administered by a commission of three members, with whom the colonel has

worked in close contact and with harmony. A measure of the success of the company under Colonel Hutcheson's direction is fortunately furnished by a recent offering of bonds of the company on a 5.45 per cent basis, in which it is divulged that the net earnings are more than 31 times the annual bond interest charges. The colonel has also been in demand on numerous occasions to act in an advisory capacity in connection with the determination of railway and utility problems elsewhere.
Colonel Hutcheson entered the steam

railway field in 1878 as a telegraph operator on the Grand Trunk Railway. In 1884 he joined the Canadian Pacific Railway as train dispatcher, and later became trainmaster and divisional superintendent. He left the service of the Canadian Pacific Railway in 1891 to take charge of the construction and later the management of the Ottawa Electric Railway. He remained in the service of that company until August, 1912, when he resigned to go to Montreal as general manager of the Montreal Tramways.

The colonel has had many years

of service in the Canadian Militia, and for several years prior and during the great war served as a member of the committee on small arm development and manufacture in the Department of Militia and Defense. Despite his responsibilities he has not forgotten how to play. He is still very much the boy. has always taken keen interest in military rifle shooting and was one of the leading rifle shots of the Dominion. He was a member of the Canadian Rifle Team which was sent to compete at Bisley, England, on several occasions and was adjutant and coach of the Canadian team in 1910. He was also a captain and coach of the Canadian Rifle Team that competed against teams from Great Britain, Australia and the United States for the Palma trophy in Ottawa in 1911.

#### Owen Young Suggested for Mayor of New York

Under the caption, "Another Job for You, Mr. Young," newspapers in New York City controlled by Frank Munsey carried on their front pages on Dec. 18 a summons to Owen D. Young, col-league of Brig.-Gen. Charles G. Dawes on the Dawes committee and later Agent-General of Reparation Pay-ments, to permit himself to be drafted as a candidate for Mayor in next year's election. Mr. Munsey said that New York City, now grown so big, is an empire in itself and that it needed Mr. Young to reorganize it, quite as Europe needed him and General Dawes. Mr. Munsey said that Mr. Owen's part in the Dawes Plan and later as Agent-General of Reparations Payments gave the world an example of keen vision.

G. F. McKay has been elected secretary of the Washington, Baltimore & Annapolis Electric Railroad, Baltimore, Md. He succeeds Thomas Mason, who also served as assistant to the presi-J. A. Mellor has succeeded E. E. Polglase as master mechanic. E. A. Gannon is passenger agent and I. E. Ballard freight agent.

#### H. A. Johnson on Important New Work

Former President American Electric Railway Engineering Association Selected by Steam Railroads to Direct Exhaustive

Investigation of Power Brakes

HARLEY A. JOHNSON, assistant to the general manager of the Chicago Rapid Transit Company and superintendent of shops and equipment of the Chicago, North Shore & Mil-waukee Railroad, was appointed director of research of the American Railway Association, effective on Dec. 1, to take full charge of an extensive investigation of power brakes for both passenger and freight trains. Announcement of the appointment was made on Dec. 18. His selection to fill this very responsible post is a marked tribute to Mr. Johnson's ability and integrity as an engineer, and reflects credit on the electric railway industry as a whole and on the companies with which he has been associated continuously since graduation from Purdue University as a mechanical engineer in 1905. Credit to the Rapid Transit and the North Shore companies is further reflected by an agreement between the A.R.A. and President Britton I. Budd, under which Mr. Johnson will continue in his present capacity with those companies while at the same time directing this new work for the A.R.A.

#### WILL DIRECT RESEARCH

This appointment of a director of research for the A.R.A. is the outgrowth of a report by the Interstate Commerce Commission pointing out the necessity for improvement in power brakes for passenger and freight trains, and laying down certain requirements that should be met by such brake systems in the interests of public safety. The A.R.A. was directed by the commission to prepare tentative specifications for brake equipment which would fulfill these requirements, and be suitable as the basis for negotiations leading to the formation of approved specifications and a formal order covering their adoption.

This decision in favor of undertaking a thorough investigation of the entire subject of power brakes followed a finding by the A.R.A. to the effect that the general principles of satisfactory brake operation adopted by the commission were at variance with what the railroads after their exhaustive investigations and extensive experience had thought safe and desirable. As a result the committee on safety appliances felt a grave responsibility involved in any recommendations which might be made. It thereupon east about for a man to head this extremely important work. In the words of R. M. Aishton, president A.R.A., the following is an outline of the scope of the task to be undertaken:

undertaken:

The appointment of a director of research required the retention of a man who would be a competent and practical engineer, of unquestioned ability and integrity, without railroad or manufacturing affliation. The director will be empowered and authorized to take any action he deems necessary to enable him unqualifiedly to concur in the results of the tests, investigation and conclusions reached, such as aurrounding himself if he so desires, with a staff of his own selection, sufficiently large and sufficiently competent to arrange for tests and so conduct them that every

opportunity for criticism may be eliminated as to the decision having been influenced in any degree by railroads, manufacturers, patentees, or from any other source.

The existing machinery of tha Machanical Division, American Railway Association (Safety Appliance Committee), will be prepared to act as an advisory committee to the director of research, if he so desires, and will arrange for the services of other existing committees, or the appointment of additional committees of the association as may be considered desirable by the director of research.

The suggested scope of the work will include: investigation into the desirability and practicability of all designs and suggestions of possible merit in connecton with brake operation, giving special consideration to safety of operation through the incorporation of the apparatus so tested, of such functions as may be in existence or be suggested, that in the judgment of the director are worthy of consideration. This may, and probably will, necessitate the installation of a plant to test devices and functions under all possible conditions of service, in addition to technical tests, or may necessitate establishing on a single



11. A. Johnson

railroad, temporary service of a special character to enable the director to reach conclusions as to the effect on moving trains of any functio nauggested that he desires to consider.

In proposing Mr. Johnson to head this work, Mr. Aishton made the following statement:

I don't know of anybody in the United States who is better fitted than Mr. Johnson to do a thorough job in a fearless way, from both a technical and practical standpoint, or who would so thoroughly cover every phase of the situation. His standing in the engineering and commercial field is beyond any question.

Mr. Johnson obtained some of his early experience in the steam road field. Previous to his graduation from Purdue University, he was employed at various times as draftsman, locomotive fireman, laboratory assistant and helper in the locomotive erecting shop of the Chicago, Burlington & Quincy Railroad. He entered the employ of the Metro-politan West Side Elevated Railway on Aug. 26, 1905, and has been with this company and its affiliated successor companies to the present time. He started at the bottom, as a helper in the repair shops on the maintenance of car equipment. He went into the drafting room in November, 1905, to engage in work on car design, traffic studies and maintenance of way. In April, 1907, he was made engineer of

car equipment, and in December of th following year was promoted to maste mechanic of the Metropolitan Wes Side Elevated Railway. When the fou elevated roads in Chicago were place under one operating management i 1911, his duties were extended t include these four roads. In 1915 hi title was changed to superintendent o shops and equipment and in July 1916, he was also appointed superin tendent of shops and equipment on th Chicago, North Shore & Milwauke Railroad, which was awarded the firs Coffin prize during the year 1923.

Mr. Johnson was made organization engineer on the Chicago Elevated Rail roads in March, 1920, and remainer superintendent of shops and equipmen of the Chicago, North Shore & Mil waukee Railroad. During this time he analyzed operating methods, costs, etc. and prepared statistical information which was used as the basis of recom mendations for improvement of methods practices or processes in all depart ments. Again inherent ability and unusual personality resulted in rapid promotion. In December, 1921, he was made assistant to the general manager of the Chicago Elevated Railroads, buremained superintendent of shops and equipment of the Chicago, North Shore & Milwaukee Railroad. In this capa city he continued to be responsible for the design and construction of all new rolling stock.

#### AN ANALYST OF GREAT ABILITY

Mr. Johnson's keen mind and breadth of vision were recognized by the companies with which he was associated and he was repeatedly called upon to make extended investigations of other proprties for the purpose of bringing to the Rapid Transit Lines ideas for improvements in service suggested by the practices of others. In 1920 he accompanied the local transportation committee of the City Council of Chicago on a trip of inspection of the transportation facilities in a number of large cities in the country. In 1921 he was vice-chairman of a committee appointed by Samuel Insull to study the electrification of steam railroads in the United States and in this capacity traveled over approximately 95 per cent of the electrified steam railroad mileage in the country. In 1922 he was chairman of a committee of operating officials of the Chicago, North Shore & Milwaukee Railroad who visited the Pacific Coast and Texas cities to get ideas for improvements in service.

While president of the American Electric Railway Engineering Association, he, James W. Welsh, executive secretary of the association, and Harry L. Brown, editor ELECTRIC RAILWAY JOURNAL, were appointed as a special committee on foreign operations to investigate local transportation in England, Scotland, France and Switzerland. This committee submitted an extended report at the last convention, which was published in full in the ELECTRIC RAILWAY JOURNAL of Sept. 20, 1924.

Mr. Johnson is a member of the American Institute of Electrical Engineers, the Society of Automotive Engineers, Western Society of Engineers, American Electric Railway Association and the Western Railway Club.

#### Manufactures and the Markets

News of and for Manufacturers—Market and Trade Conditions A Department Open to Railways and Manufacturers for Discussion of Manufacturing and Sales Matters

#### hicago "L" Orders 100 More De Luxe Cars

afort Features Embodied in an arlier Group of Cars Have Been Retained in New Vehicles

o give additional service on the rated lines, 100 new cars have been ered this month by the Chicago old Transit Company. In their dear and equipment these cars will be ilar to the group placed in service winter and described in detail in Jan. 12, 1924, issue of ELECTRIC LWAY JOURNAL. They will duplicall of the de luxe features incorated in the former cars, which have ved very popular with the riding lic. A marked preference for this e of car has been noticeable on the tof passengers boarding the trains, use of spring upholstered plush is considered to be an important for in this popularity and will therebe duplicated in the new cars, see will be built by the Cincinnati Company.

nterior trim, seating arrangements heating devices will be the same as the first group. With a view to mak-

 ing the cars as warm and soundproof as possible, the practice of using double wood floors is repeated. A ½-in. layer of compressed hair insulating material is laid between the steel underframe and the lower wood floor. On the previous group of cars this construction proved to be satisfactory from the standpoint of insulating the interior of the car from noise. Sound-insulating material is used also inside the side plates and above the headlining.

#### SUITABLE FOR SUBWAY OPERATION

In the design of all cars built for this company since 1914, the possibility of future subway operation has been borne in mind. When this group of 100 cars are delivered there will be a total of 455 steel cars suitable for subway operation. The details of the steel framing are very similar to the previous group and provision has again been made to allow a center door to be put in if desired. Four sliding doors, two in each end vestibule, are operated by National Pneumatic electro-pneumatic equipment, similar in design and construction to the type used before. The door control is arranged so that a guard between the two cars may control the adjacent doors in each car, or may take control of all four doors on each car, permitting a train to be operated with one guard for each two cars.

In accordance with previous practice, each car will be equipped with one motor truck and one trail truck, with two motors on the former. Trucks will be of Baldwin equalizing bar type. The motor trucks are equipped with 34-in. rolled steel wheels and the trailer trucks with 31-in. wheels. Motor and control equipment has not yet been decided upon.

The new cars will weigh approximately 75,000 lb. complete. This will be divided so that the car body with control equipment will weigh approximately 43,700 lb. and the trucks and motors will run 31,300 lb. Specifications are given in the accompanying table.

#### Extensive Program for 1925

The Grand Rapids Railway, Grand Rapids, Mich., is planning to spend nearly \$750,000 on maintenance of way and new equipment in 1925. Approximately 11,179 ft. of double track will be reconstructed. This, together with the installation of considerable special trackwork, two railroad crossings and various other jobs, will cost \$298,557. Additional rolling stock which it is

Additional rolling stock which it is proposed to buy consists of 30 lightweight, double-truck cars to cost approximately \$12,000 each and eight Fifth Avenue type J buses at approximately \$7,000 each. Among the accessories included in the 1925 program are 50 Wood fare boxes, 27 Kuhlman type E slack adjusters and Central, Ill., agreenings, Chieago, net tous Kansas screenings, Chieago, net tous Kansas screenings, Chieago, net tous Central, Ill., agreenings, Chieago, net tous Central, Ill., agreenings, Chieago, net tous Kansas screenings, Chieago, net tous Central, Ill., agreenings, Chieago, net tous Kansas screenings, Chieago, net tous Ch

11 U type automatic slack adjusters for Birney cars.

A portable Ingersoll-Rand air compressor will be purchased for the way department and also a steam-driven concrete mixer. For use as an emergency truck it is planned to buy a 3-ton truck chassis. Shop facilities will be improved by the installation of a thermostatically controlled babbitt pot, an oven for babbitting and a number of compressed air hoists.

#### Brill Gets Big Car Order

An order was placed this week with the J. G. Brill Company for 100 new cars for the Philadelphia Rapid Transit Company, Philadelphia, Pa. These will be of the single-end, front-entrance, center-exit type similar to the 385 cars ordered Jan. 22, 1923, and described in the ELECTRIC RAILWAY JOURNAL for March 10, 1923. One respect in which the new cars will differ from the first order is that they will be 3 in. longer, the added length being in front of the exit door. Delivery will commence in April, 1925. The cost of the cars will be in the neighborhood of \$1,200,000, which, with the buses recently ordered by this company, will involve a total expenditure of nearly \$4,000,000 for new rolling stock.

#### Uniformity of Details with Existing Motors Desired in New Designs

We hear so much of the advantages of new equipment that we are liable to assume that there are no disadvantages. One of the chief criticisms heard of new designs is in regard to the lack of interchangeability of parts with those of existing equipment. A recent order for car equipments specified a type of motor brought out 15 years ago. Inquiry as to the reason for this choice brought out the fact that this railway had but one type of motor, although it was operating 600 motor cars. The officials of this road considered that the advantages of uniformity outweighed improvements in design.

The large parts of railway motors such as frames and housings are seldom replaced and interchangeability

#### Metal, Coal and Material Prices

Metals—New York	Dec. 16, 1924
Copper, electrolytic, eents per lb	16.875 9.30 7.75
Bltuminous Coal f.o.b. Mines	
Smokeless mine run, f.o.b. vessel, Hampt Roads, gross tona. Somerset mine run, Boston, net tona Pittshurgh mine run, Pittshurgh, net too Pranklin, III., sereenings, Chicago, net too Central, III., sereenings, Chicago, net too Kansas sereenings, Kansas City, net too	\$4.125 2.125 ns 1.875 ns 1.625
Materiais	
Rubber-covered wire, N. Y., No. 14, p 0,000 ft. Weatherproof wire base, N.Y., eents per l Cement, Chicago net prices, without ba Linseed oil (5-lb. lots), N. Y., per gal. White lead in oil (100-lb. keg), N. Y.	b. 18.00 gs 2.20

with existing equipment is not a particular advantage. But repair parts such as armature coils, commutators, brushes, brush holders, field coils, bearings, gears and pinions must be kept on hand in considerable quantities for replacements and any reduction in the number of types that must be carried in stock is a great help to the railway. Several railways have rehabilitated their motors so as to reduce the number of bearings that must be kept on hand, others have made wholesale changes in gear ratio so as to provide uniform gearing. These are things that could have been incorporated in the original design without decreasing the number of new and valuable features.

There are also a number of things

There are also a number of things that may be considered as auxiliaries to the motors that are affected by motor design. Some of these are motor suspensions, connectors for motor leads, lengths of motor leads and the position on the motor where they are brought out. Uniform arrangement of these details by the motor manufacturers will do much to reduce the number of parts that must be carried in stock and also repairs. Railway officials are anxious to have improved equipment, but there is a strong feeling among the men responsible for maintenance that much can be done toward securing greater uniformity of detail parts.

#### Rolling Stock

Black River Traction Company, Watertown, N. Y., is remodeling its old two-man cars into one-man pay-as-you-enter type for use in Watertown, Brownville and Dexter.

Detroit United Railway, Detroit, Mich., has ordered 100 buses instead of 75 as was at first planned. Ten of these single-deck buses have been loaned to the Wolverine Company for service between Detroit and Mount Clemens to replace antiquated equipment, and some of the first new buses to arrive are now on the Wyandotte-Trenton division. Buses and interurbans are being alternated as far as Farmington on that line.

San Antonio l'ublic Service Company. San Antonio, Tex., has placed an order for two more Reo model W pny-enter buses having a seating capacity for 21 passengers each.

#### Track and Line

Tri-City Railway, Davenport, Iowa, is spending approximately \$15,000 to reconstruct and lay new brick paving between its tracks on Second Avenue from Fifteenth Street to Seventeenth Street, according to an estimate made by T. C. Roderick, general manager.

East St. Louis, Caseyville & Eastern Railroad, East St. Louis, Ill., has been granted a franchise by the St. Clair, Ill., Board of Supervisors for an electric line between Caseyville, Ill., and Washington Park, a suburb of East St. Louis. A clause provides that construction must start within one year. This

is a new incorporation referred to in the ELECTRIC RAILWAY JOURNAL, issue of Oct. 18, 1924.

Harrisburg Railways, Harrisburg, l'a., has completed its program of track reconstruction for this year. This included the rebuilding of between 4 and 5 miles of single track at a cost of approximately \$250,000. In general A. E. R. E. A. standard 7-in. grooved girder rail was used with bolted joints seam welded. On most of this work International twin steel ties were installed.

Chicago Surface Lines, Chicago, Ill., has extended the Belmont Avenue line from Cicero Avenue to Central Avenue.

Reading Transit & Light Company, Reading, Pa., in co-operation with the City Council and people of the northeast section has opened up a 3-mile electric railway known as the northeast loop to serve the residential section of the northeast. The line, constructed in four months, was built by the people of the territory which it serves. The company will operate the line under a 999-year lease.

Pittsburgh Railways, Pittsburgh, Pa., is laying new tracks and switches at Fifth Avenue, Grant and Diamond Streets in preparation for the short-looping of cars if the plan is given a trial

Springfield Street Railway, Springfield, Mass., has expended about \$40,000 in new track installations and other improvements at Elm Street and Park Avenue, West Springfield, preparatory to the opening of the new North End bridge across the Connecticut River. The company has also expended \$15,000 on replacements and improvements at the intersection of Main and Lyman Streets in Springfield, near the site of the new Union Station.

#### Shops and Buildings

Philadelphia Rapid Transit Company, Philadelphia, Pa., has completed its carhouse on the block bounded by Twentieth, Johnson and Nineteenth Streets and Moyamensing Avenue. The finished terminal, which is modern in every respect, came within the estimated cost of \$1,500,000. It has a capacity of 450 cars.

Birmingham Electric Company, Birmingham, Ala., will abandon the East Lake carhouse in a short time under a plan to centralize all existing railway repairs and storage operations in its Third Avenue carhouse. The reason for this movement is to increase the efficiency of the company, allowing the organization to maintain a smaller number of men in its shops department. Need of improvements at the East Lake carhouse and the paving of First Avenue are also factors in the move. J. S. Pevear, general manager, estimates that to equip the old carhouse would require an extra expenditure of about \$40,000 in the paving project. Future use of the East Lake carhouse has not been definitely determined by company officials, but this property will not be sold at present.

#### Trade Notes

Johns-Manville, Inc., New York N. Y., manufacturer of building mate rials, automotive equipment, asbesto; specialties, fire extinguishers and electrical products, is to establish a factory in New Orleans. It has leased the building of the American Cotton Oil Company of Gretna. This has 50,000 sq.ft. of space under one roof and is on a 5-acre site. The first uni will be in operation by April, it is an nounced.

Magnetic Signal Company, Lo Angeles, Cal., has arranged with the General Railway Signal Company, Ltd. Montreal, to handle the magnetic flag man and accessories in the territory o Winnipeg and east thereof. Arrange ments have also been completed with the Canadian Fairbanks-Morse Company of Vancouver, to act as agent for all the territory to the west o Winnipeg.

Conveyors Corporation of America Chicago, Ill., announces the appoint ment of C. S. Price, First Nationa Bank Building, Hazleton, Pa., as it district representative for northeastern Pennsylvania. Associated with Mr Price in the sale of the American Steam Jet Ash Conveyor is E. E. Elliott, who has had wide experience in steam je ash disposal engineering.

Glenn D. Evans has again joined the J. F. Buhr Machine Tool Company, De troit, in the capacity of chief engineer Mr. Evans has been chief engineer of the Climax Engineering Company of Los Angeles during the past three years

#### New Advertising Literature

G. C. Kuhlman Car Company, Cleve land, Ohio has issued an illustrated booklet on the type G steel-frame bushodies.

Westinghouse Electric & Manufactur ing Company, East Pittsburgh, Pa., in a publication called "Recent Developments in the Art," has recorded briefly some of the more important developments in the Art," ments which this company has con tributed to the electric railway indus try during the past'two years. This booklet was published for use as guide reference in the Westinghouse booth at the A. E. R. A. convention last October, the new equipment or parts of equipment included in the exhibit hibit having been marked with at orange star to indicate its newness, and the references in the book are similarly marked. The motive behind each de velopment and advantages of its use over the previous part is briefly related for each subject covered. Another pub lication issued by the company describes the latest development in HL control designed primarily for use on low-floor cars. Another leaflet contains application and performance data and construction details of the No. 333-V line of railway motors. An outline drawing with important dimensions is included. "The Trolley Bus—Its Application and Equipment" is the subject of the third leastet.

# How the Navy hits when the power fails!

\* \* \* \* \* \* \* \* \* \* \* \* \* \* \*

The big guns of our fleet can be fired when the power fails.

Uncle Sam's Navy is always ready and many a Bull's eye has been made when the electric power failed and it was necessary to fire by percussion.

The "Gun Captain" has equipment for emergencies—loose connection or trouble in transmission from the generator does not prevent the big guns from going off—that is one of the reasons why the Navy is so efficient.



How about the motorman!

Is he equipped with Peacock Staffless Brakes for emergencies?

Can Motorman Jack control his car when the regular service fails and shift over to an emergency system with the same confidence as the "Gun Captain"—or will he hit something not exactly a Bull's eve?

Peacock Brakes can be depended upon to stop the car before it hits the object or obstacle on the track.



The Peacock Staffless

Increased safety is gained, together with a reduction in handbrake maintenance costs, where Peacock Brakes are used. Peacock Brakes seldom need repairs.

Peacock Brakes have been designed with long experience and practical knowledge of emergency conditions. A few turns of the wheel will bring the heaviest car to a smooth swift stop.

Any motorman is master of his car when it is equipped with Peacock Brakes. He is always ready for an emergency stop.

NATIONAL BRAKE COMPANY, Inc.

890 Ellicott Square, Buffalo, New York

Canadian Representative: Lyman Tube & Supply Co., Ltd., Montreal, Canada

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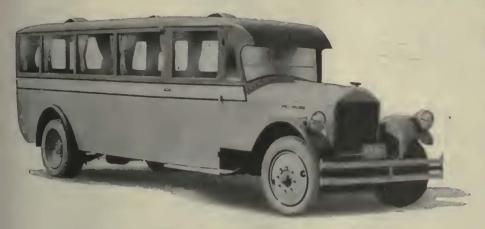
424 CHESTNUT STREET PHILADELPHIA

### American Body Company

Buffalo, New York

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The PETRY Bus Heating System



#### N. A. PETRY COMPANY, Inc.

347 North Randolph St.

Philadelphia, Pa.

Pacific Coast Representative: Norman Cowan Co.
451 Rialto Bidg., San Francisco

Valve Type No. 316

#### Some Other Users

Boston Body Co.
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50 Church St. **NEW YORK**  Street Railway Inspection **DETECTIVES** 

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When writing the advertiser for information or prices, a meotion of the Electric Ballway Journal w uld be appreciated.

#### Transmission Line and Special Crossing Structures, Catenary Bridges

WRITE FOR OUR NEW DESCRIPTIVE CATALOG

#### ARCHBOLD-BRADY CO.

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The Most Successful Men in the Electric Railway Industry read the

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ELECTRIC RAILWAYS

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#### Bureau of Commercial Economics, Inc. Industrial Engineers

Organization . Methods . Layout and Facilities Public and Industrial Relations

72 West Adams Street . CHICAGO

# The New GARFORD

# Highway Coach

K-B SIX CYLINDER MODEL

#### **SPECIFICATIONS**

Wheelbase: 180°. Overall length 242°. Ex-treme width 76°. Long wheelbase pro-vides easy riding and prevents excessive hody overhang.

Lew Chassis Frame: 201/2 trom ground. Six Cylinder Engine: Specially designed for cosch work 31/4° x 5°. High speed, high powered providing flesible operation.

powered providing Besible operation.
Special Bedy: Extre heavy door hinges. Bottom of door extends below floor of cosch, minimizing floor dralts. All scats equipped with double deck aprings and extra deep cushions; backs tilted to assure comfort.
Long flexible aprings—wide apring centers on rear axles prevent body sway.

Ventilation is adequate. Wind breaks on all

Heating System: Modern and ample.

Baggage section in rear. Side door with wind break instead of rear door prevents suction of dast into baggage.

Four wheel hydranlic brakes; emergency brakes on rear wheels. Thorough accessibility to all units.



This 6 cylinder 15 passenger coach, is the latest achievement of Garford engineers. As the prime object of a motor coach is profit to the operator, Garford engineers have given features to this model which encourage patronage.

Its passenger car lines please the eye and satisfy the desire for safety. Over-all its height is only 80 inches—not as high as most personal sedans.

Deep cushioned spring seats are as comfortable as they look.

Vibration has been minimized by the six

cylinder motor specially built for coach work and ease of handling permits good progress through traffic.

All together the Garford K. B. Highway Coach gives comfort for passengers, profit for operators and pleasant driving for chausteurs.

Other models to 30 passenger capacity.

The Garford Bus Development Bureau has available a wealth of information on coach operation which it offers to operators. Write us on any problem affecting bus operation.

The GARFORD MOTOR TRUCK COMPANY, Lima, Ohio



Beginning in 1902, Garford is now among the eight companies manufacturing 78% of the bona-fide trucks



# St.Louis Built-EVET-WEAT STEEL BODIES for Street Railways-

### It Reflects the Standard of Its Builders

THIRTY-FIVE years of a consistent "Quality" policy has definitely established the reputation of St. Louis Cars and Equipment.

In back of every St. Louis "Ever-Wear Steel Body" is not only the vast experience in railway body building but a reputation for quality products that is universally recognized.

The illustration shows a 29-passenger Ever-Wear steel body built for the Houston Electric Company. This body will survive the chassis in normal service.

"Ever-Wear" steel bodies are built for railways only, and to conform to the most exacting requirements.

Write us today for further details.

St. Lauis Car Company St. Lauis, Ma. Western Red Cedar

Light, Durable and Strong
Plain or Treated Poles

Northern White Ceda



# What does it stand for?

It is a stamp of approval placed on the butt of every National cedar pole after it has measured up to the specifications of the National Pole Company, for 45 years the largest shippers of cedar poles in the world. It is for your protection—it is our guarantee of a perfect product.

# NATIONAL POLE COMPANY

Escanaba, Michigan

Western Electric Company, Distributors

Sales Offices in 47 Principal Cities

# SLIDING CONTACT approved!



# lere are some expert opinions—

answer to a questionnaire sent out by the American tric Railway Association, these enlightening comments

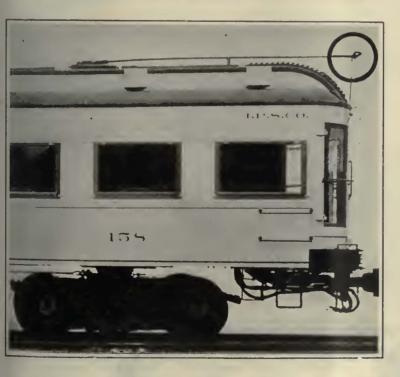
question was:—"What are the merits of the sliding act shoe as compared to the trolley wheel for 600 volts, operation?"

answer by A. F. Townsend, Manager, Eastern Texas tric Co., included this:—".......it has greater conarea, holds the wire better than the wheel and transmits power to the motor with greater efficiency. There is arcing, and micrometer tests show that the wear on the

wire is no greater than with the wheel. The results obtained are: fewer trolley breaks, fewer dewirements of trolleys and smoother operating motors."

Another answer, by W. E. Brown, Supt. of Power, Houston Electric Co., stated: "Keeps wire better at high speed; less arcing; better contact and cooler motors."

Here is the comment of John Hickok, Supt. of Ry. Dept., Pacific Northwest Traction Co.:—"Sliding contact gives increased conductivity, does not bound from trolley and dewiring is much less frequent."



# Have you tried this? It's the Miller Trolley Shoe

(Patented)

Used by all those roads whose officials are quoted above. Used on the handsome cars of the Interstate Public Service Company, illustrated at the left. Used by many other roads all over this country and abroad.

They have tried it and found that the sliding contact system with Miller Trolley Shoes gives most satisfactory and economical results.

Have you really tried it—under right conditions?

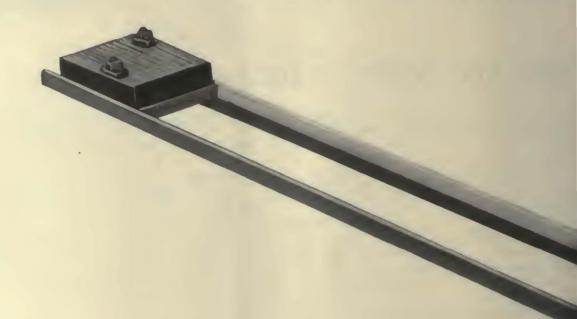
Write for our trial proposition

# Miller Trolley Shoe Company

295 Columbia Road, Boston, Mass.

Western Representative, Economy Electric Devices Co., 1590 Old Colony Bldg., Chicago, Ill.

# When Concrete is Use a Tie Should Do MORE Than Just Support the Rails



A TIE that does no more than just support the rails does not measure up to what a real tie should be.

1st. It should not displace any more concrete than is necessary.

2nd. It should be so constructed that it will protect the concrete, and preserve it against disintegration.

DAYTON

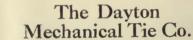
# or Track Foundation

The increased weight of trucks over streets necessitates a paving foundation that will withstand this concentrated weight.

The wood tie on ballast necessarily displaces a certain amount of concrete, leaving only a thin coating of concrete above the tie. This coating gives way, and allows water to reach the ballast foundation, which soon buries itself in the subsoil, causing a sinking of the track, and a breaking of the paving.

The Dayton Tie is designed to overcome these weak places, by maintaining a uniform thickness of concrete throughout, besides reinforcing the concrete itself with the steel angles. To secure the maximum service from concrete it should not be permitted to disintegrate under the shocks of traffic. It will go to pieces if nothing is done to absorb the shocks. The tie itself should contain the cushion. This the Dayton Tie does. Resiliency is its fundamental principle.

Obviously concrete is the foundation to use, and the Dayton Tie is the only tie to use with it.



707 Commercial Building, Dayton, Ohio

Canadian Representative:

Lyman Tube and Supply Co., Ltd., Montreal, Quebec



Cushions the Shock On Rolling Stock



# Figure the Value of Creosoted Ties on the Life Basis



The International Dating brands the tie that lasts longest. We are now accumulating ties for treatment and delivery next spring. Take advantage of this opportunity. Contract now for your 1925 requirements. SOUND, well treated ties retain their original strength and yield a life in track of two to several times that of untreated ties.

It is authoritatively estimated that this increase in tie life saves ten or more cents per tie per year. The total saving increases as the number of treated ties in track increases for the yearly tie requirements and the expense for labor in replacing and maintenance of ties is decreased proportionately.

The value and economy of treated ties is generally recognized. This is borne out by the fact that in 1860 about one-tenth of one per cent of the ties used were treated while today more than 50 per cent are treated.

To obtain quality ties, you should consult tie specialists. That's our business—one we have been engaged in for over twenty years.

International Ties are Uniform in Production because our producers are experienced in the characteristics of the timber in their territory.

International Ties are Uniform in Inspection because the A. R. E. A. specifications are rigidly enforced.

International Ties are Uniform in Treatment because of the high grade creosote oil and the modern mechanical devices used to insure good and effective penetration.

International Crossoting & Construction Co.

General Office—Galveston, Texas
Plants: Texarkana, Texas Beaumont, Texas Galveston, Texas

# International Standard Specification Ties

# Vinter— the foe of poor pavements— leaves VITRIFIED BRICK unimpaired

#### Six-pointservice-

absorbs impacts at rail joints

water-seals road-bed and ties

allows for contraction and expansion

IV

resists heaviest traffic

is easily removable for track repairs

practically 100% salvage value



VIHEN your plows and sweepers have cleared a narrow aisle through the snow and traffic concentrates in

that strip, the wear-and-tear on your pavement is multiplied many times.

Then you are fortunate if you have paved with vitrified brick, asphalt-filled. The grind of truck and auto chains leaves the fire-toughened brick unscathed by abrasion. Jolts and impact are absorbed by the flexible wearing surface. Your road-bed remains protected beneath the tight water-seal of the filler.



#### TLAST TH B Ð

ATIONAL PAVING BRICK MANUFACTURERS ASSOCIATION, ENGINEERS BLDG., CLEVELAND, OHIO



Alton Brick Company
Alton, Ill.
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Springfield Paving Brick Company
Springfield, Ill.
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Streator, Ill.
Thornton Fire Brick Co.
Clarksburg, W. Va.
Thurber Brick Company
Ft. Worth, Texas
Toronto Fire Clay Company
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# Scientific Lubrication will Cut Your Costs

THE highly specialized machines which industry employs require highly specialized lubricants if they are to function at highest efficiency. This need of special lubricants is encountered at every point throughout the plant. It starts with the lubrication of the prime movers in the power plant, follows along the shafts and drives by which power is transmitted and distributed and ends only in the machines which utilize this power to convert raw materials into finished parts or products.

Recognizing the need of quantity production, Industry provided itself with new types of high speed machines. That such machines required special lubricants became apparent immediately. Our engineers therefore made analyses of the operation of machines of every class and description.

They determined the exact qualities and properties a lubricant should possess to lubricate perfectly any particular machine. After establishing these facts, they were able to produce the new lubricants needed, though only after months, and in many cases, years, of research and experimentation. Today, this company is producing a complete line of

### Standard Oils and Greases

some one of which will exactly meet the lubrication needs of each mechanism. These lubricants are always uniform and each serves perfectly the purpose for which it is produced.

As each lubricant is made for a special purpose, it is of great importance to use them in the proper place and proper manner. To insure their proper use, the company places the services of its lubricating engineers, free of charge, at the disposal of industry throughout our territory.

Upon request, they will visit your plant, make a complete survey of your lubrication system and submit a report on it, together with their recommendations. They will point the way to more efficient lubrication, which means lower operating costs.

To avail yourself of this service does not obligate you and you are, of course, free to follow their suggestions, or not, as you may see fit. We will welcome an opportunity to render you this service at any time, though preferably now.

#### STANDARD OIL COMPANY

General Offices: 910 S. Michigan Avenue, Chicago, Illinois

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McArthur

**Turnbuckles** 

McArthur Turnbuckles are just

one example of the Boyerized line.

The illustration is an enlarged

view of the business end of the

McArthur Turnbuckle.



Boyerizing is a process that puts an armorplate wearing surface on iron and steel and a guarantee of durability,

proved by the experience of leading railway maintenance men.

It's poor economy to purchase parts that will not stand up just because they are slightly cheaper, when Boyerized parts last three or four times as long, and cost but little more to start.

The Long-Life List
They are BOYERIZED Parts

Brake Pins
Brake Hangers
Brake Levers
Pedestal Gibs
Brake Fulcrums
Center Bearings
Side Bearings
Spring Post Bushings

Spring Posts
Bolster and Transom Chafing Plates
McArthur Turnbuckles
Manganese Brake Heads
Manganese Truck Parts
Bushings
Bronze Bearings

## Bemis Car Truck Company

Electric Railway Supplies

Springfield, Mass.

REPRESENTATIVES:

Economy Electric Devices Co., Old Colony Bldg., Chicago, Ill.

J. H. Denton, 1328 Broadway, New York City, N. Y.

A. W. Arlin, 772 Pacific Electric Bldg., Los Angeles, Cal.

# SPAIN Says:

T. S. Q. means this \*

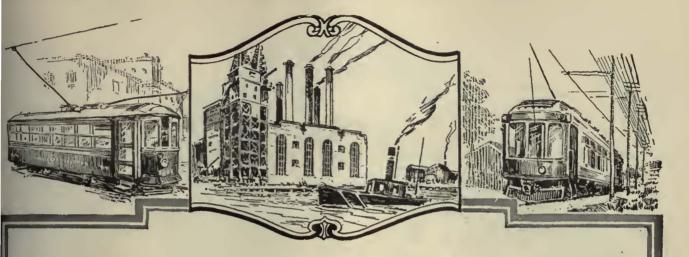
Material móvil.—Muy importante, tanto como necesaria, ha sido la renovación de piezas, mereciendo especial mención el importante suministro hecho por los Talleres de Deusto de piezas para los trucks; los engranes, piñones de acero especial de la más acreditada marca en el mundo, «Tool steel»; un hogar de cobre de la casa alemana Orenstein y

Translation "Very important and necessary has been the purchase of repair parts and we make special reference to the gears and pinions of the most famous make in the world, the "Tool Steel."

A large company in Spain, in its annual report to stock-holders, commenting on its financial showing and good management, includes the above paragraph.

trool Steel" Quality T. S. Q. "Tool Steel Quality

Tool Steel Gear and Pinion Co. Cincinnati, Ohio



# Your True Test of Lubricants Should be:

As to the products themselves:—

Their record in actual use

Their economy for all purposes

The *responsibility* of the company producing them

Their reputation among the men who use them

## As to a company's service:—

The experience of its lubricating engineers

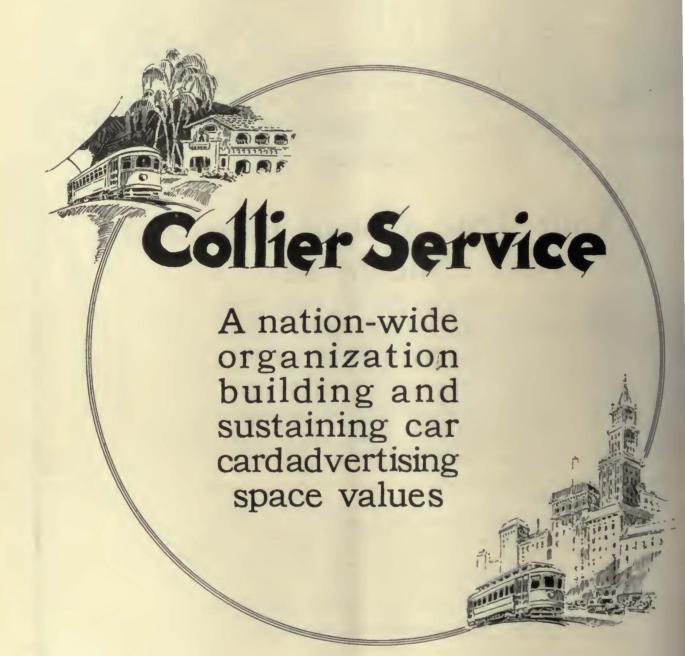
Their initiative in attacking all problems

The *judgment* behind their recommendations

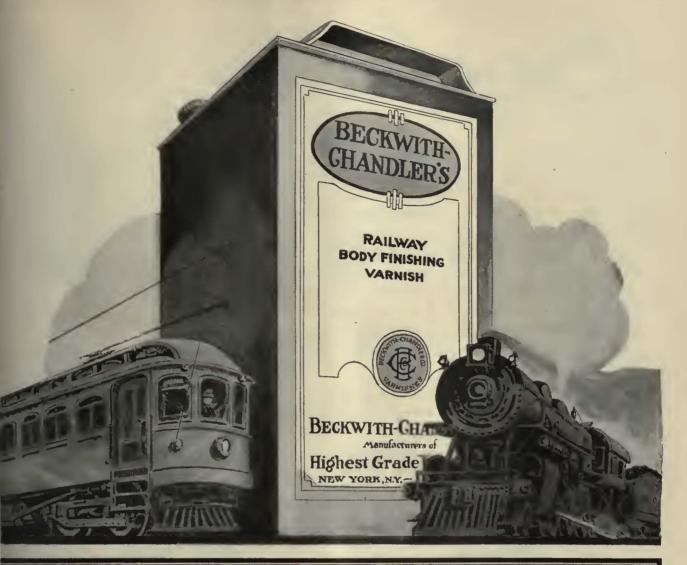
The *honesty of purpose* which characterizes all their work

## Check TEXACO against these items





Barron G. Collier, Inc.
Candler Bldg.
New York



## Standard Varnishes and Colors-

### for transportation service—

For many years the name Beckwith-Chandler has stood for the highest quality finishes for steam and electric railway cars. The durability of these products under severe operating and climatic conditions has been proved by the experience of many of the leading railroads of the country.

There are specific Beckwith-Chandler products for every part of the car—exterior, interior, roof, headlining, cane seats, floor and trucks.

We can supply finishes in the flat color and varnish systems, enamel systems or color varnish systems.

NEOLITE—the new Pyroxylin finish is another Beckwith-Chandler development.

Make Beckwith-Chandler products your paint shop standard.

### **BECKWITH-CHANDLER COMPANY**

Manufacturers of Highest Grade Varnishes

NEW YORK, N. Y.

NEWARK, N. J.

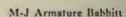
Security

The confidence purchasers of street car equipment have in the dependability of More-Jones Quality Products is evidenced by more repeat orders during 1924 than we have previously experienced. Having once realized that there is a certain definite security in these products it is only a natural procedure for the man who knows to specify More-Jones Quality Products. Your purchases, therefore, of these products during 1925 will mean security for you all the way thru.

Write for further information and prices.

MORE-JONES BRASS & METAL CO. St. Louis, Mo.

MORE-JONES QUALITY PRODUCTS



bearings, scientifically compounded of pure new tin, copper, antimeoy and metallic nickel—no lead. Gustanteed most economical, Lasts much longer.

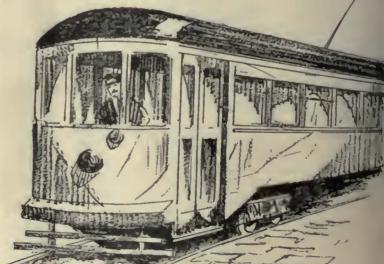


"Tiger" Bronze Axle and Armature Bearings

Their exceptional toughness and high anti-frictional quallties insure great strength and slow, even rate of wear.

M-J Lubricated and V-K Oilless Trolley Wheels and Non-Arcing Harps The pure new metal use

The pure new metal used in the wheels is exceedingly tough, yet does not grind away the metal of the wire. Perfect lubrication is automatically accomplished.





# Consolidated High Voltage System

tation service have rendered obsolete the ell cord pulled by hand, and its makeshift ccessor, the dry-battery bell system. Conlidated Car Heating Company was the first develop a high-voltage buzzer and bell-gnal system. Today, the name Consolidated eans the latest and best in car-signaling juipment, including buzzers, single-stroke ells, push buttons, motorman's signal lights, and accessory equipment such as resistances, use boxes, etc.

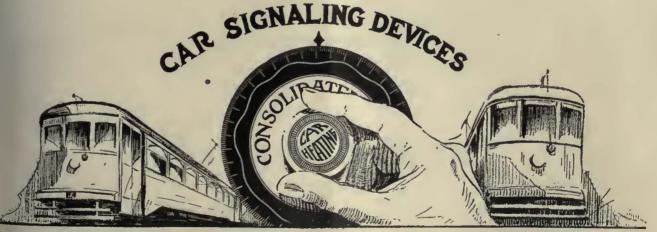
properly assembled, co-ordinated car-

signaling system gives more satisfactory service, assures reliability, promotes efficiency and prevents delays. The motorman's signal light is especially helpful in preventing boarding and alighting accidents, because the doors must be entirely closed before the motorman gets the starting light. Call for Consolidated when specifying.

Station CCH now signing off until next week when it will be on the air with another interesting Consolidated program.

Good day!

## CONSOLIDATED



CONSOLIDATED CAR HEATING COMPANY ALBANY, N. Y.

## Taking to the Country the Advantages of the City



Ford Bacon & Davis

### Remmel Dam

Ambursen Construction Co.

Contractors

on the Ouachita River, near Malvern, Arkansas Arkansas Light and Power Co. Project

The above Dam and Power Station costing \$1,600,000.00 is reinforced throughout with

## Laclede Rail Steel Bars

This is the first of three dams provided for in the ten year program costing approximately \$18,000,000.00, and developing 120,000 hp. More than fifty cities and towns in Arkansas will be supplied with power from this project.

## LACLEDE STEEL CO.

Steel Works
Alton, Ill.
Madison, Ill.
East St. Louis, Ill.

General Office Arcade Bldg. St. Louis, Mo. District Offices
Chicago, Ill.
Kansas City, Mo.
Detroit, Mich.

(Member of Rail Steel Products Assn.)



experts neither costs nor obligates you.

HEYWOOD-WAKEFIELD SALES OFFICES
HEYWOOD-WAKEFIELD CO.
1359 Railway Exchange Bidg., Chicago, Ill.
HEYWOOD-WAKEFIELD CO.
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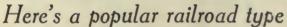
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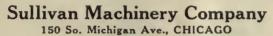
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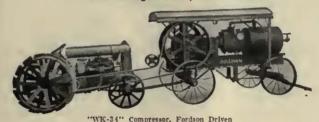
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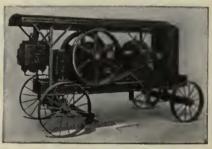




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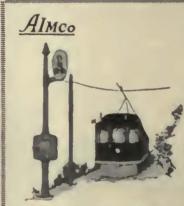
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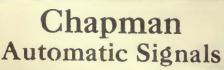
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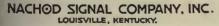
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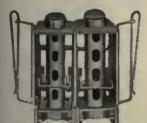
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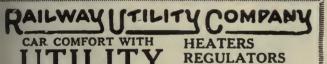
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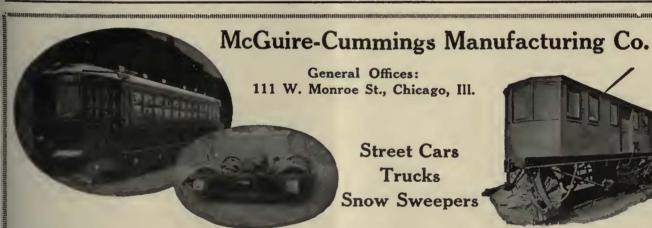
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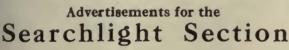
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Morton Mfg. Co.

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General Electric Co.
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Tampers, Tie
Ingersoil-Rand Co.
Railway Track-work Co.
Tapes and Cloths (See Insuinting Cloth, Paper and
Tape)
Tee Hall Special Track Work
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Ramapso Ajax Corp.
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Teeminals, Cable
Std. Underground Cable Co.
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Johns-Pratt Co.
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Torchea, Acetylene (See Cutting Apparatus)
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Towers and Transmission Structures
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N. Y. Switch & Crossing
Co. Ramapo Ajax Corp. Wharton, Jr., & Co., Inc., W. Transfer (See Tickets) Transfer (See Tickets)
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Allis-Chaimers Mfg. Co.
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Step
Mortou Mfg. Co.
Trolley Bases
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More-Jones Brass & Metal
Co. More-Jones Brass & Co.
Co.
Nuttail Co., R. D.
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Troller Buses
Brill Co., The J. G.
General Electric Co.
Westinghouse E. & M. Co.

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The use of Carey Rail Filler secures these advantages and, in addition, materially reduces traffic-noise.

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53 Wayne Ave., Lockland, Cincinnati, O.



RAIL FILLER

#### Elastite Rail Filler

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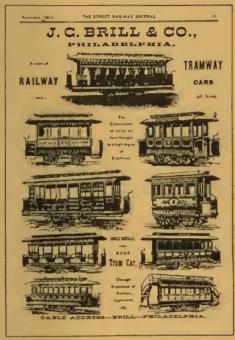
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In marking its fortieth anniversary in its issue of December 6 the Electric Railway Journal reproduced on page 948 the first Brill advertisement in the very first issue of the old Street Railway Journal November, 1884.

While the advertisement appeared sixteen years after the company started to manufacture horse cars, the type of cars illustrated, when compared with modern types, shows the great advance which has been made in rolling stock design and construction during these forty years. Such a long association with the industry, which this company has had the privilege to enjoy, has resulted in an unshaken belief in its continued development and ability to meet the very exacting requirements of mass transportation.



One hundred and fifty cars of this type are now on order for Brooklyn





# Type CF-the Low-Waintenance Compressor

