# **Crenshaw/LAX Transit Project**



## **CRENSHAW/LAX TRANSIT PROJECT**

QUARTERLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH A GRANT FROM THE U. S. DEPARTMENT OF TRANSPORTATION, FEDERAL TRANSIT ADMINISTRATION (FTA).

**SEPTEMBER 2015** 

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## Crenshaw/LAX Transit Project Quarterly Project Status Report

#### **PROJECT SUMMARY**

CONSTRUCTION MANAGEMENT CONSULTANT: Stantec LOCATION: Crenshaw Blvd at Exposition to Green Line DESIGN/CONSULTANT: Hatch Mott MacDonald CONTRACTOR: Walsh-Shea Corridor Constructors (WSCC) PROJECT PHOTO: Leimert Park Station - staged tier 1 struts east of pin piles. WORK COMPLETED PAST MONTH: Continued final design. o Continued bracing installation for UG#1 near LAX airport runways. o Continued superstructure construction for Century bridge. o Continued pile installation at UG#4 on Crenshaw Blvd. o Continued CIDH pile installation for bridge over I-405. o Commenced the TBM assembly at the Bellanca Ave yard. o Continued superstructure construction for the La Brea bridge. o Continued OCS foundation construction on segment B1. o Continued soil excavation at Leimert Park, MLK and Expo Stations o Continued real estate acquisitions with emphasis on remaining partialtakes and temporary construction easements. o Southwestern Yard contractor continues early contract submittals. **EXPENDITURE STATUS** SCHEDULE ASSESSMENT (\$ In Millions) CURRENT **EXPENDED** PERCENT CURRENT MAJOR SCHEDULE PRIOR **ACTIVITIES** BUDGET AMOUNT **EXPENDED** VARIANCE WEEKS PLAN PLAN **ACTIVITIES** Environmental **DESIGN** 136.7 \$ 111.2 81.4% FEIS/FEIR Complete Sep-11 Sep-11 Record of Decision Dec-1 Dec-11 Complete **RIGHT-OF-WAY** 109.6 127.4 \$ 86.0% CONSTRUCTION 1,353.1 \$ 410.6 30.3% Preliminary Engineering Nov-1 Nov-11 Complete Final Design Sep-1 5.7 months behind 440.8 \$ 120.4 27.3% OTHER Right-of-Way Jan-1 Complete Full-take parcels available Note: cost expended as of September 26, 2015 Part-take and TCE parcels Sep-15 3.5 months behind Construction AREAS OF CONCERN D-B Notice to Proceed Sep-13 Sep-13 Complete **D-B Substantial Complete** Oct-18 Jan-19 3.6 months behind o Third party relocations prior to design-builder's construction. On schedule o Design-builder's ability to mitigate schedule delays.
o Timely review of WSCC's design submittals by City of Los Angeles Revenue Service Date Oct-19 Oct-19 o 96th street station cost and schedule potential impacts. The D-B Substantial Complete prior plan was modified by a 35 day concurrent delay contract modification in March 2015. \*Note: Current Revenue Service Date includes a reduction in contingency. ROW ACQUISITION PLAN ACQUIRED REMAINING **CRITICAL ACTIVITIES / 3 MONTH LOOK AHEAD** o Continue TBM assembly. o Place invert slab at Expo Station. **FULL TAKES** 35 35 0 o Excavate to 3rd tier struts and walers at MLK Station. o Commence MSE retaining walls at Downtown/Inglewood Station. o Commence work on Park Mesa area. PARTIAL TAKES 26 20 6 o Continue working on Green Line Tie, Century, Imperial, La Brea, Manchester and I-405 aerial structures. o Complete pile installation at UG#4 on Crenshaw Blvd. TEMPORARY EASEMENTS 12 12 0 o Complete pile installation for UG#3 on Crenshaw Blvd. TOTAL PARCELS 67 6

#### PROJECT OVERVIEW

#### Construction

**Contract C0990** - The advanced utility relocations contractor, Metro Builders and Engineers Group, LTD was substantially completed on August 21, 2014. Contract is now in close-out phase. Metro and Metro Builders and Engineers Group have agreed to mediation in November 2015 to have positions heard on outstanding claims.

**Design- Build Contract C0988** – The design-builder, Walsh-Shea Corridor Constructors (WSCC) continues final design with preparation of required contract submittals. The designer is completing design for the most critical items that support the commencement of construction in the various areas of the project. Construction efforts by the design-builder continued along all major areas.

**Design- Build Contract C0991** – The design-builder, Hensel Phelps / Herzog JV was issued a notice-to-proceed on June 29, 2015. *The design-builder continues work in September on early contract required submittals.* 

#### Right-of-Way

There are a total of 74 parcels; one more parcel was added in October 2013 which was originally an encroachment. There are 35 full takes, 27 partial takes and 12 temporary construction easements (TCE's). *There have been 67 parcels acquired through September 2015.* Thirty-five full takes and 32 part takes/ temporary construction easements have been provided to design-builder WSCC.

Metro has acquired all full takes required for the construction of the Project. Focus now is on completing the acquisition of part-takes and entering into agreements for temporary construction easements that are required for the Project. As the design-builder continues design, they have identified some additional TCE's and partial takes that may be required. Metro will work with the design-builder regarding any additional parcel acquisitions that may be required. These additional parcels may be required for street restoration or other non-critical scope of work.

#### **Systems**

Metro staff initiated a study to explore possible alternative layouts to accommodate the central control functions associated with new project needs, such as Crenshaw/LAX project, within the existing ROC facility as an interim measure. Metro has determined that the best interim course of action is to expand the existing functional operations at the ROC under a Phase 1 approach to support five new rail lines and extensions including the Crenshaw/LAX Project. The existing ROC will be expanded and will reconfigure the existing ROC service control and closed circuit television monitoring areas to increase overall space requirements by approximately 22 percent. A full build-out of a combined BOC/ROC is also being planned under a Phase 2

## **PROJECT OVERVIEW (Continued)**

approach on land to be acquired by Metro as a separate Capital Improvement Project near Division 20.

Final design of the ROC Reconfiguration Plan was completed and issued for review on February 28, 2014. The initial ROC reconfiguration effort will be for Exposition Phase II and Foothill Gold Line Projects. Crenshaw/LAX Transit Project ROC reconfiguration will be initiated in June 2017 and completed by February 2019.

#### **Program Management**

In May 2013, the Board approved a Motion that amended the fiscal year 2014 Proposed Metro Budget to include funding for an underground station at Leimert Park Village and an at-grade station at Hindry as part of the baseline project. This Motion added \$135 million to the LOP budget which included \$80 million in uncommitted fiscal year 2014 funding and \$55 million from the City of Los Angeles. Metro reached agreement with the City of Los Angeles to cover the incremental cost of the stations above the \$80 million identified in fiscal year 2014 funding which the Metro Board approved in May 2013.

With board approval on June 27, 2013, the additional \$135 million is included in the sources of funds chart as well as the additional \$160.1 million for the increased cost of the base work. All recommendations were approved by the Board on June 27, 2013 except that change order authority was maintained at \$500,000. This board action amended the life of project budget to \$2,058 million.

The Board approved on May 28, 2015 an increase in the amount of funding that the Crenshaw/LAX Project is contributing toward the total cost of the Southwestern Yard Project. An additional \$10.8 million is required to be funded by drawdown from the Unallocated Contingency Current Budget SCC 90 and added to the Southwestern Yard Current Budget SCC 30. The current budget includes the 49% cost allocation share that the project is responsible for paying which includes funding of the design and construction for the Southwestern Yard. This amount is revised to \$150.2 million out of a new total of \$307.2 million adopted by the Board.

The amount of funding available for the Crenshaw/LAX Transit Corridor Project, excluding the Southwestern Yard \$150.2 million allocation and Environmental/Planning budget of \$26.0 million is \$1,881.8 million.

The LOP budget is funded by various sources of funds which include local, state and federal funding. The TIFIA Loan is categorized under local funds as the loan is secured by a pledge of Measure R local sales tax funds. The funding percentages are as follows: local funding 79.9%, state funding 8.8% and federal funding 11.3%.

The project commitments thru September 2015 are \$1,762.0 million or 85.7% of the Current Budget. The project expenditures thru August 2015 are \$751.9 million or 36.6% of the Current Budget.

## Crenshaw/LAX Transit Project Quarterly Project Status Report

#### **PROJECT OVERVIEW (Continued)**

The current period expenditures are for design-builders monthly design and construction costs as well as right-of-way and professional services costs. The expenditures to date also include the Southwestern Yard expenditures that are part of the 49% cost allocation share that the Project is responsible for paying for.

Metro this month reduced the forecast of the available project schedule contingency by 13 calendar days. This is only a portion of the total additional delay of 102 calendar days forecast by the design-builder in their September 2015 Schedule Update Narrative. The total forecast delay to the design-builder's substantial completion milestone is 197 calendar days. Metro does not concur with the design-builder's forecast that they lost 3.4 months or 102 calendar days in one month. Metro only included the 13 calendar days of delay this month as this is the delay in the schedule for the Expo/Crenshaw Station construction efforts and this has been the critical path since the beginning of the contract (September 2013).

In addition, the design-builder states that this month the project's critical path shifted from the excavation of the Expo/Crenshaw Station to the Park Mesa at-grade section of the project. Metro does not concur that the critical path should have been switched to other areas this month nor agrees with the causes of such a switch. Metro is reviewing the schedule update and will provide comments to the design-builder.

#### **MANAGEMENT ISSUES**

**Concern No. 1:** Execution of 3% Local Match funding agreement with the City of Inglewood.

<u>Status/Action</u> Metro and the City of Inglewood continue to work through various issues and may have solutions to outstanding issues so an agreement can be executed in the future.

**Concern No. 2:** Timely future reviews of WSCC final design submittals by City of Los Angeles.

<u>Status/Action</u> Metro is coordinating with all third party agencies in advance of WSCC final design submittals to ensure that timely review requirements will be met to support WSCC's current schedule submittal dates. The final design submittals will be submitted for review by third parties according to the most critical submittals to ensure the third party agencies are reviewing the most important designs first. Also, along with the concern above is the potential for third party agencies review comments leading to potential change requests outside of the original design signed off by the agencies during the preliminary engineering phase of the project. Metro will take action and strictly monitor the review comments from the agencies.

**Concern No. 3:** Additional scope of work for the design-builder to accommodate the Los Angeles World Airports (LAWA) Specific Plan Amendment Study (SPAS).

Status/Action The scope of work is for Metro to undertake a parallel design effort and construct changes in the vicinity of the Aviation/Century Station to accommodate elements of the SPAS. The Crenshaw/LAX Transit Project obtained Metro Board authorization to Proceed in December 2013 with the required future design or construction effort. Four changes have been executed with WSCC, three for design and one for construction. Metro is also working with LAWA on additional changes that may be considered by the Metro Board of Directors in the near future. The existing and any potential new changes to WSCC are not funded by the Crenshaw/LAX Transit Project but are funded by other funding sources.

**Concern No. 4:** Relocations of utilities by outside third parties required to be performed in advance of the main Crenshaw/LAX Design Build Contractor's work.

<u>Status/Action</u> Metro continues to work closely with various third party agencies and have set up weekly meetings to address all known remaining utility relocation work. The emphasis is to have the relocations of utilities performed in advance of when WSCC will be performing work in the same location.

## **MANAGEMENT ISSUES (Continued)**

Concern No. 5: Design-builders design submittal schedule

<u>Status/Action</u> WSCC continues to submit design submittals later than planned. WSCC is submitting submittals in advance of the construction need date but may potentially be at risk of late design submittals impacting future start of various construction activities. Metro has been working closely with WSCC and the cities to address the submittal schedule changes so as not to impact the project schedule critical path. Metro and the cities have also accelerated submittals specified as critical by WSCC so as not to impact construction.

**Concern No. 6:** Design-builders construction schedule

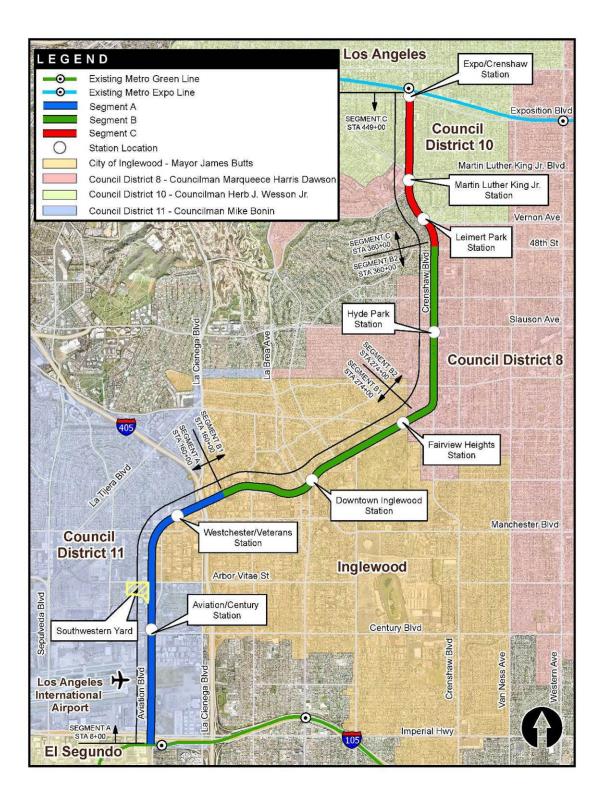
Status/Action Metro this month reduced the forecast of the available project schedule contingency by 13 calendar days. This is only a portion of the total additional delay of 102 calendar days forecast by the design-builder in their September 2015 Schedule Update Narrative. The total forecast delay to the design-builder's substantial completion milestone is 197 calendar days. Metro does not concur with the design-builder's forecast that they lost 3.4 months or 102 calendar days in one month. Metro only included the 13 calendar days of delay this month as this is the delay in the schedule for the Expo/Crenshaw Station construction efforts and this has been the critical path since the beginning of the contract (September 2013).

In addition, the design-builder states that this month the project's critical path shifted from the excavation of the Expo/Crenshaw Station to the Park Mesa at-grade section of the project. Metro does not concur that the critical path should have been switched to other areas this month nor agrees with the causes of such a switch. Metro is reviewing the schedule update and will provide comments to the design-builder.

**Concern No. 7:** Cost and schedule impacts on the Crenshaw/LAX Transit Project to accommodate the future Airport Metro Connector Transit Station at 96<sup>th</sup> Street.

<u>Status/Action</u> In May 2015, the Metro Board approved Design Option 3 implementing changes required to the design-builder's design to accommodate the ultimate track configuration required for the future Airport Metro Connector Transit Station. Metro continues to work with the design-builder to minimize the impact to current design as well as any construction impacts.

#### **PROJECT ALIGNMENT**



#### PROJECT SCOPE

The Crenshaw/LAX Transit Corridor is a north/south corridor that serves the cities of Los Angeles, Inglewood, Hawthorne and El Segundo as well as portions of unincorporated Los Angeles County. The alignment extends 8.5 miles, from the intersection of Crenshaw and Exposition Boulevards to a connection with the Metro Green Line at the Aviation/LAX Station. The project provides major connections with the Los Angeles International Airport (LAX) as well as links to the Metro Green Line, the Exposition Line and countywide bus network. The Board adopted a light rail system as the Locally Preferred Alternative (LPA) in December 2009.

The alignment is comprised of a double-tracked right-of-way consisting of sections of at-grade in-street, at-grade within railroad right-of-way, aerial, and below-grade guideway sections, eight stations, park and ride facilities at three locations, utilities, landscaping, roadway improvements required by the project and a maintenance & storage facility (Southwestern Yard).

The scope of work for the three construction contracts and two owner-supplied equipment contracts is shown below.

#### Contract C0990 Crenshaw/LAX Advanced Utility Relocations

The design of several early utility relocations was advanced sufficiently into final design to allow for bidding of critical early utility relocations. This contract includes relocating three (3) existing duct banks that feed various NAVAIDS on the south airfield complex. New ductbank infrastructure will be built by Metro with the fiber replacement work and cut-over by FAA/LAWA. These ductbanks contain fiber lines and power lines which belong to both LAWA and FAA. Since the track alignment is below grade at these crossings, the ductbanks have to be relocated in advance to allow for the construction of the track alignment. In addition, other wet utilities along the Harbor Branch and Crenshaw Boulevard segments of the corridor that can be relocated in advance are included as part of this contract.

The project delivery method for this contract was bid-build Invitation for Bid (IFB).

#### Design-Build Contract C0988 Crenshaw/LAX Transit Corridor

This is the largest project contract which will complete final design and construction of the infrastructure required along the corridor alignment. The structures required to be constructed are eight stations, grade separations including flyover structures, cut and cover trenching, tunneling and three park-n-ride facilities. The scope of work will include all the necessary systems work including train control, traction power supply substations and distribution, overhead catenary, communications, and systems tie-in to the existing Metro Green Line. The project delivery method for this contract was design-build utilizing a two-step best value procurement approach with submittal of qualification statements through a RFQ process, prequalification of qualified proposers followed by release of a RFP soliciting technical and price proposals with an option at Metro's discretion for best and final offers (BAFO).

## **PROJECT SCOPE (Continued)**

#### **Design-Build Contract C0991 Southwestern Yard**

The Board-adopted 2009 Long Range Transportation Plan (LRTP) for Los Angeles County envisioned one new central Light Rail Transit (LRT) Maintenance facility to be used by all projects. Since the LRTP adoption, substantial progress on light rail system planning and development, including more accurate vehicle assignments, cost estimates, and functional requirements, has led Metro to conclude that two new LRT yards, an Eastern Yard and a Southwestern Yard, are necessary. This contract will construct the Southwestern Yard which will consolidate maintenance facility requirements for this project as well as the operating Metro Green Line, proposed South Bay Metro Green Line Extension and proposed Metro Green Line to LAX. The cost of constructing the Southwestern Yard will be proportionately split among the four projects.

The project delivery method for this contract was a two-step design-build IFB approach.

## Owner-Supplied Equipment - Contract C0992 Crenshaw/LAX Concrete Ties and Assembly Items

Metro added a contract for procuring owner-supplied equipment for the Design-Build Contract C0988 Crenshaw/LAX Transit Corridor Contractor. The equipment within the contract scope of work includes concrete ties and assembly items.

The project delivery method for this contract was bid-build IFB approach.

#### Owner-Supplied Equipment - Contract C0992A Crenshaw/LAX Rail and Bumping Posts Procurement

Metro added a contract for rebidding the procurement of running rail and bumping posts for the Design-Build Contract C0988 Crenshaw/LAX Transit Corridor Contractor.

The project delivery method for this contract was bid-build IFB approach.

## **KEY MILESTONES SIX- MONTH LOOK AHEAD**

	Milestone						
	Date	Sep-15	Oct-15	Nov-15	Dec-15	Jan-16	Feb-16
Contract C0988 Submit Approved for Construction - Seg B	9/18/2015A	WHITE DEPT.					
Contract C0988 Start MSE Wall - Aviation / Century Bridge	9/28/2015A	MATTER DESIGNATION					
Contract C0988 Start Superstructure - La Brea Bridge	9/30/2015A	MAILE DE SEA					
Contract C0988 Start MSE Wall - Aerial Structure #1	10/05/15						
Contract C0988 Start Station Platform - Florence / Hindry	10/05/15						
Contract C0988 Start Station Platform - Florence / West	10/07/15		WIND SHAPE				
Contract C0988 Start West Shoring - Underground Structure #3	10/12/15		WINE CONTRACT				
Contract C0988 Start Decking - UG #4 Cut & Cover	10/19/15		WHITE DEPT.				
Contract C0988 Complete Soldier Pile - UG #4	10/28/15		WHITE DEPT.				
Contract C0988 Complete Excavation & Mud Slab - Expo	10/29/15						
Contract C0988 Start Base Invert Slab - Expo	11/04/15						
Contract C0988 Start Platform Level Lower Wall - Expo	11/13/15						
Contract C0988 Start MSE Wall - Manchester Bridge	11/16/15						
Contract C0988 TPSS-10 Permanent Power Drop (power for TBM)	11/21/15						
Contract C0988 Expo Station Ready for TBM Machine	12/04/15				-0		
Contract C0988 Install TBM Muck Handling System	12/07/15						
Contract C0988 Complete Superstructure - La Brea Bridge	12/10/15						
Contract C0988 Start MSE Wall - I-405 Bridge	12/14/15						
Contract C0988 Complete Excavation - UG#1	12/21/15						
Contract C0988 Complete 111th St Bridge Superstructure	12/24/15						
Contract C0988 Start Assemble EPBM	12/31/15				WILL DEED		
Contract C0988 Complete Excavation & Mud Slab - MLK	01/06/16						
Contract C0988 Submit Approved for Construction - Seg A	01/11/16						
Contract C0988 Complete Excavation & Mud Slab - Vernon	01/11/16						
Contract C0988 Start East Shoring - Underground Structure #3	02/04/16						
Contract C0988 Submit Approved for Construction - Seg C	02/09/16						
Contract C0988 TBM SB Launch @ Expo Station	02/12/16						<u> </u>

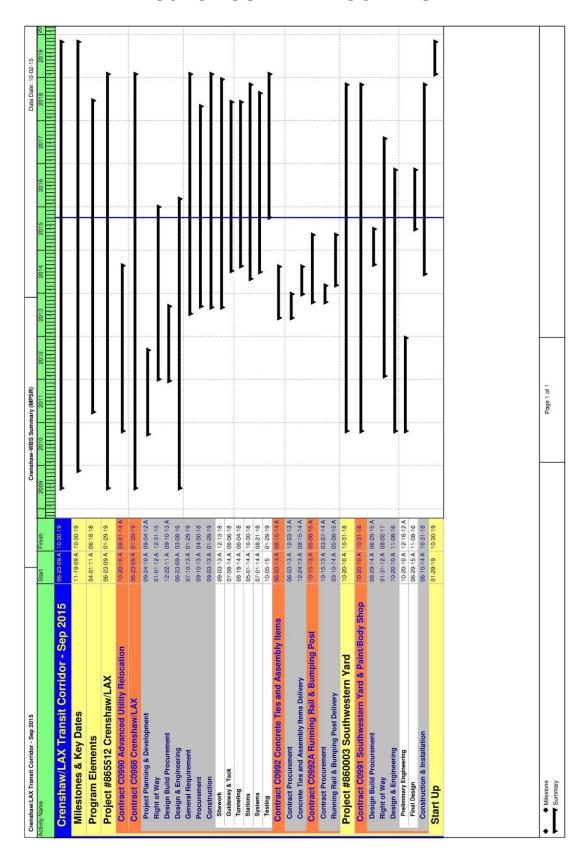
◆ MTA Staff

MTA Board Action

₩alsh ∴ Other

<sup>&</sup>quot;A" following date is actual and completed

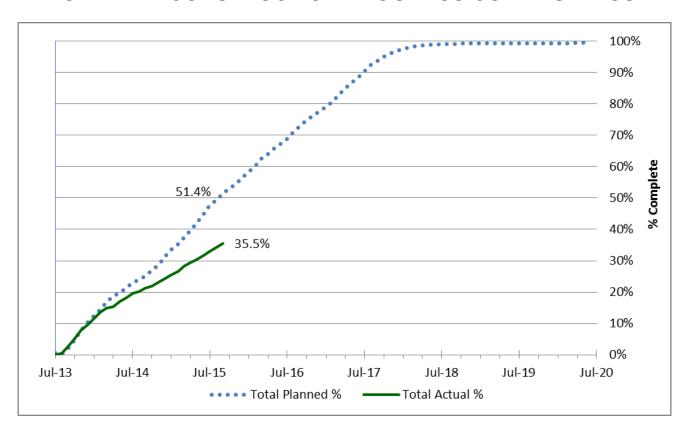
#### PROJECT SUMMARY SCHEDULE



## **SCHEDULE MEASUREMENTS**

	Status	Chang e from Last Period	Comment
Current Revenue Service:	10/30/2019	None	
Forecast Revenue Service:	10/30/2019	None	
TIFIA Revenue Service:	10/30/2019	None	
Final Design Progress:			
Contract C0988	96.1%	0.5%	Behind Schedule
Contract C0990	100%	None	Design Completed
Contract C0991	1	-	P.E Completed only
Contract C0992	100%	None	Design Completed
Contract C0992A	100%	None	Design Completed
<b>Construction Contracts Progress:</b>			
Contract C0988	21.7%	1.2%	Behind Schedule
Contract C0990	100%	0%	Substantially Completed
Contract C0991	0%	-	NTP on Jun 29, 2015
Contract C0992	100%	0%	Substantially Completed
Contract C0992A	100%	0%	Substantially Completed

#### **OVERALL CONSTRUCTION PROGRESS CURVE STATUS**



The basis for the overall construction progress curve changed this month from accounting expenditure to a physical progress percentage.

The actual overall construction progress is 35.5% versus a planned progress of 51.4% through September 2015. The progress curves represent a composite percentage for the physical progress of work performed to complete the project's construction contracts, including the major design-build (C0988), advance utility relocation (C0990), and two equipment procurement contracts-concrete ties (C0992) and running rail (C0992A). The Southwestern Yard Contract C0991 is excluded in the composite percentage until the baseline schedule is submitted and accepted by Metro.

The physical progress percentage excludes non-construction items such as contractor's early design and construction mobilization costs and all general requirement costs not tied specifically to a construction work effort.

#### **MAJOR EQUIPMENT DELIVERY STATUS**

#### **Tunnel Boring Machine**

WSCC, the design-builder for Contract C0988, will procure the tunnel boring machine (TBM) and equipment.

Following are the major milestone dates for TBM procurement:

	Baseline	Aug-15	Sep-15	Monthly Variance
Submit Final Design Details for TBM	01/03/14	04/01/15A	04/01/15A	
Fabricate & Deliver TBM	09/22/14	11/21/14A	11/21/14A	
Procure & Deliver TBM Rolling Stock & Accessories	06/23/14	03/02/15A	03/02/15A	
TBM SB Tunnel Launch at Expo	04/28/15	02/02/16	02/12/16	-10
TBM SB Break through at Vernon	09/17/15	06/09/16	06/21/16	-12
TBM NB Tunnel Launch at Expo	10/29/15	07/25/16	08/04/16	-10
TBM NB Break through at Vernon	03/21/16	12/05/16	12/15/16	-10

#### **Light Rail Vehicles**

The Board approved exercising Option 1 of Contract P3010 with Kinkisharyo International to provide light rail vehicles (LRV) for the Crenshaw/LAX project. By exercising this option prior to August 20, 2013, the Project avoided price escalation costs. The total number of vehicles in the option is 28 which include 20 LRVs for the Crenshaw/LAX project and two additional cars for spares.

The first two pilot cars for the initial order of cars (non-option) were ready on July 7, 2015; then four cars will be delivered every month starting from Aug 2015 with the last group of cars to be delivered on Jan 2017.

Mobilization of Option 1 will commence after completion of the initial order. First delivery of Option 1 cars will be February 2017 and the last of the cars in September 2017.

#### **Ticket Vending Machines**

Procurement of the ticket vending machines will commence after the design-builder completes final design and the total requirements for the project are known.

#### **Concrete Ties and Assembly Items**

All 19,936 concrete ties that have been delivered to the job site have been determined to be Buy America compliant.

#### **Running Rail & Bumping Post**

All required running rail & bumping post have been delivered to the job site.

## DESIGN-BUILDER'S (C0988) LONG LEAD ITEM LIST

Item	Initiate	Submittal	Delivery	Installation
	Procurement	Needed By		Date
Tunnel Boring Machine	Executed	Complete	Completed	9/1/2015
Stations- Elevators	Executed	3/25/2015	Pits 10/5/15	Pits 10/5/15
Stations- Escalators	Selected	5/22/2015	7/1/2016	10/5/2016
Track- Special Trackwork	Selected	3/21/2015	10/26/2015	11/12/2015
Track- Restraining Rail and Grade Crossing Ties	4/13/2015	5/1/2015	2/10/2016	4/1/2016
TPSS- Substation 1	4/8/2015	5/23/2015	4/2/2016	6/1/2016
TPSS- Substation 2	6/8/2015	7/23/2015	6/2/2016	8/1/2016
TPSS- Substation 3	8/10/2015	9/24/2015	8/4/2016	10/3/2016
TPSS- Substation 5	10/8/2015	11/22/2015	10/2/2016	12/1/2016
TPSS- Substation 6	1/7/2016	2/21/2016	1/1/2017	3/2/2017
TPSS-Substation 7	3/7/2016	4/21/2016	3/2/2017	5/1/2017
TPSS- Substation 8	1/7/2016	2/21/2016	1/1/2017	3/2/2017
TPSS- Substation 9	12/9/2016	1/23/2016	12/3/2016	2/1/2017
Train Houses	3/1/2015	5/30/2015	3/27/2017	5/1/2017
OCS Poles	3/1/2015	5/30/2015	6/27/2016	8/1/2016
Traffic Signal Poles	3/15/2015	4/15/2015	8/1/2015	6/1/2015
LED Lighting Figures	3/15/2015	4/15/2015	8/1/2015	3/1/2016
Jet Fan- UG3	5/5/2016	4/7/2016	12/31/2016	3/1/2017
Jet Fan- UG4	11/5/2016	1/4/2017	7/3/2017	9/1/2017
Artwork- Century	1/6/2016	3/6/2016	9/2/2016	11/1/2016
Artwork- Hindry	1/6/2016	3/6/2016	9/2/2016	11/1/2016
Artwork- La Brea	11/6/2015	1/5/2016	7/3/2016	9/1/2016
Artwork- West	4/7/2016	6/6/2016	12/3/2016	2/1/2017
Artwork- Slauson	10/5/2016	12/4/2016	6/2/2017	8/1/2017
Artwork-Vernon Concourse	2/4/2017	4/5/2017	10/2/2017	12/1/2017
Artwork- Vernon Plaza	10/5/2016	12/4/2016	6/2/2017	8/1/2017
Artwork- MLK Concourse	2/4/2017	4/5/2017	10/2/2017	12/1/2017
Artwork- MLK Plaza	4/7/2017	6/6/2017	12/3/2017	2/1/2018
Artwork- Expo Concourse	7/5/2017	9/3/2017	3/2/2018	5/1/2018
Artwork- Expo Plaza	7/5/2017	9/3/2017	3/2/2018	5/1/2018
TVM- Century	N/A	7/5/2015	1/1/2016	3/1/2016
TVM- Hindry	N/A	4/5/2016	10/2/2016	12/1/2016
TVM- La Brea	N/A	9/3/2016	3/2/2017	5/1/2017
TVM- West	N/A	7/4/2016	12/31/2016	3/1/2017
TVM-Slauson	N/A	11/3/2016	5/2/2017	7/1/2017
TVM- Vernon	N/A	2/3/2017	8/2/2017	10/1/2017
TVM- MLK	N/A	3/6/2017	9/2/2017	11/1/2017
TVM- Expo	N/A	5/6/2017	11/2/2017	1/1/2018
Trees and Landscaping- La Brea	8/6/2015	10/5/2015	4/2/2016	6/1/2016
Irrigation and Landscape Planting- MLK	2/4/2017	4/5/2017	10/2/2017	12/1/2017
Landscape- West Park and Ride	8/6/2015	10/5/2015	4/2/2016	6/1/2016
Traffic Signal Controllers- Market and Florence	9/3/2014	11/2/2014	5/1/2015	6/30/2015
Traffic Signal Controllers- Locust Bus Bay and Florence	9/10/2014	11/9/2014	5/8/2015	7/7/2015
Traffic Signal Controllers- 111th and Aviation	3/11/2015	5/10/2015	11/6/2015	1/5/2016
Traffic Signal Controllers- Imperial and Aviation	11/26/2015	1/25/2015	7/23/2016	9/21/2016
Traffic Signal Controllers- Florence and High	4/17/2015	6/16/2015	12/13/2015	2/11/2016
Traffic Signal Controllers- Centinela and Florence	5/8/2015	7/7/2015	1/3/2016	3/3/2016
Traffic Signal Controllers- West and 71st	5/8/2015	7/7/2015	1/3/2016	3/3/2016
Traffic Signal Controllers- Hindry and Florence	1/1/2016	3/1/2016	8/28/2016	10/27/2016
Traffic Signal Controllers- La Brea and Florence	2/6/2016	4/6/2016	10/3/2016	12/2/2016
Traffic Signal Controllers- 104th and Aviation	9/30/2015	11/29/2015	5/27/2016	7/26/2016
Traffic Signal Controllers- Oak and Florence	3/5/2015	5/4/2015	10/31/2015	12/30/2015
Traffic Signal Controllers- Cedar and Florence	3/5/2015	5/4/2015	10/31/2015	12/30/2015
Traffic Signal Controllers- Eucalyptus and Florence	3/5/2015	5/4/2015	10/31/2015	12/30/2015
Traffic Signal Controllers- Ivy Florence and Cable	3/5/2015	5/4/2015	10/31/2015	12/30/2015
Traffic Signal Controllers-Century and Aviation	3/5/2015	5/4/2015	10/31/2015	12/30/2015
Traffic Signal Controllers- La Cienega and Florence	8/1/2016	5/4/2015	10/31/2015	12/30/2015
SF6 Gas Insulated Switches * Metro top/bottom	3/13/2015	6/1/2015	8/2/2016	10/1/2016

#### **CRITICAL PATH NARRATIVE**

#### **Critical Path:**

The longest path to project substantial completion begins with final design of the Design/Build Contract #C0988 Crenshaw/LAX Transit Corridor.

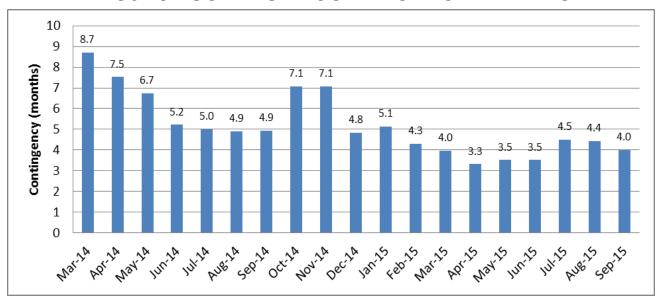
The most critical and longest path starts with the Expo Station support of excavation (SOE) and decking, excavation & invert construction; TBM mining operation; cross passage excavation, tunnel invert and walkway construction; track and system installation, while the MLK station SOE and decking, excavation & invert construction, OCS/Traction power and Train Control/Communication System installation follow closely as the secondary critical path.

However, WSCC in the September 2015 schedule update submittal shifted the critical longest path from Expo Station work to Park Mesa work. Metro is reviewing for correctness the schedule update and analyzing the extraordinary 102 calendar day schedule slip in 30 days as forecast by the Design-Builder. Metro did not include this delay in the Master Schedule.

Critical work concludes with phase I systems integration testing by the C0988 contractor, phase 2 systems integration testing by MTA and then pre-revenue operations.

The current critical path indicates Milestone 1 - Contract Substantial Completion date is Jan 29, 2019, which is 108 calendar days behind the current contract date.

#### PROJECT SCHEDULE CONTINGENCY DRAWDOWN



#### PROJECT SCHEDULE CONTINGENCY DRAWDOWN ANALYSIS

The project schedule contingency drawdown is based on the revenue service date of October 30, 2019. The change of LOP Contingency is due to design-builder reforecast of their substantial completion milestone.

#### PROJECT COST STATUS

COST REPORT BY ELEMENT PERIOD: SEPTEMBER 2015 LINITS IN DOLLARS

IN DULLANS										
DESCRIPTION	ORIGINAL	CURREN	T BUDGET	COMMI	TMENTS	EXPEN	DITURES	CURRENT I	FORECAST	FORECAST
CODE		PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
GUIDEWAYS	471,335,000	-	452,500,001	-	442,535,942	7,394,361	81,372,632		450,354,375	(2,145,626)
STATIONS	153,906,000	-	316,050,000	-	301,494,334	4,599,410	105,964,021		315,050,000	(1,000,000)
SOUTHWESTERN YARD	66,673,000		73,245,544		64,164,000	3,248,651	3,248,651		71,164,000	(2,081,544)
SITEWORK\SPECIAL CONDITIONS	235,576,000		348,565,999	415,893	358,708,297	1,850,379	218,934,304	488,850	371,203,463	22,637,464
SYSTEMS	125,132,000	-	169,311,000	-	150,342,667	2,244	1,064,125	-	169,436,000	125,000
CONSTRUCTION	1,052,622,000	-	1,359,672,544	415,893	1,317,245,240	17,095,045	410,583,733	488,850	1,377,207,838	17,535,294
RIGHT-OF-WAY	132,294,000	-	127,400,000	5,571,255	113,523,301	5,326,891	109,610,903	-	127,490,000	90,000.00
LRT VEHICLES	87,780,000	-	82,100,000		82,050,901	-	11,452,422	-	82,100,000	-
PROFESSIONAL SERVICES	273,147,000	-	300,093,178	1,803,004	223,635,876	4,831,597	194,665,105	442,857	333,534,855	33,441,677
UNALLOCATED CONTINGENCY	177,157,000	-	162,734,278		-		-	(931,707)	111,667,307	(51,066,971)
865512 - SUBTOTAL	1,723,000,000	-	2,032,000,000	7,790,153	1,736,455,317	27,253,533	726,312,163	-	2,032,000,000	-
ENVIRONMENTAL/PLANNING-405512	5,526,150	-	5,526,150	-	5,526,150		5,526,150	-	5,526,150	-
ENVIRONMENTAL/PLANNING-465512	20,473,850		20,473,850		20,023,237		20,023,237		20,473,850	-
405512 & 465512 - SUBTOTAL	26,000,000	-	26,000,000	-	25,549,388	-	25,549,388	-	26,000,000	-
405512, 465512 and 865512 - TOTAL	1,749,000,000	-	2,058,000,000	7,790,153	1,762,004,704	27,253,533	751,861,550	-	2,058,000,000	-
	DESCRIPTION  GUIDEWAYS STATIONS SOUTHWESTERN YARD SITEWORK/SPECIAL CONDITIONS SYSTEMS CONSTRUCTION RIGHT-OF-WAY LRT VEHICLES PROFESSIONAL SERVICES UNALLOCATED CONTINGENCY  866512 - SUBTOTAL ENVIRONMENTAL/PLANNING-465512 ENVIRONMENTAL/PLANNING-465512	DESCRIPTION         ORIGINAL BUDGET           GUIDEWAYS         471,335,000           STATIONS         153,906,000           SOUTHWESTERN YARD         66,673,000           SITEWORK\SPECIAL CONDITIONS         235,576,000           SYSTEMS         125,132,000           CONSTRUCTION         1,052,622,000           RIGHT-OF-WAY         132,294,000           LRT VEHICLES         87,780,000           PROFESSIONAL SERVICES         273,147,000           UNALLOCATED CONTINGENCY         177,157,000           ENVIRONMENTAL/PLANNING-405512         5,526,150           ENVIRONMENTAL/PLANNING-465512         20,473,850           405512 & 465512 - SUBTOTAL         26,000,000	DESCRIPTION	DESCRIPTION   DRIGINAL BUDGET   PERIOD   TO DATE	DESCRIPTION	DESCRIPTION   BUDGET   CURRENT BUDGET   COMMITMENTS	DESCRIPTION	DESCRIPTION   BUDGET   PERIOD   TO DATE   TO DATE   PERIOD   TO DATE   TO DATE	DESCRIPTION	DESCRIPTION

NOTE: EXPENDITURES ARE CUMULATIVE THROUGH 26-SEP-2015.

#### PROJECT COST ANALYSIS

The project numbers 405512, 465512, 865512, and 860003 are internal to Metro and are used to differentiate between environmental/planning and construction components of the project.

#### **Original Budget:**

The Board in October 2011 established the Life-of-Project (LOP) budget of \$1,749 million for the Crenshaw/LAX Transit Project.

#### **Current Budget:**

There have been two increases in the LOP to date:

- The Board in December 2012 approved an increase of \$13.9 million for a new LOP total of \$1,762.9 million. The Unallocated Contingency Standard Cost Category (SCC) 90 budget line item was increased by the \$13.9 million for a new total of \$191.1 million.
- The Board in June 2013 approved an increase of \$295.1 million for a new LOP total of \$2,058.0 million. The total increase was based on two actions:
  - o Increase LOP base project scope in the amount of \$160.1 million, and
  - Increase LOP to include the options for Crenshaw/Vernon Station (Leimert Park Village) and Florence/Hindry Station in the amount of \$135.0 million.

The Board during May approved an increase in the amount of funding that the Crenshaw/LAX project is contributing toward the total cost of the Southwestern Yard Project. An additional \$10.8 million is required to be funded by drawdown from the Unallocated Contingency Current Budget SCC 90 and added to the Southwestern Yard Current Budget SCC 30. The current budget includes the 49% cost allocation share that the project is responsible for paying which includes funding of the design and construction for the Southwestern Yard. This amount is revised to

### **PROJECT COST ANALYSIS (Continued)**

\$150.2 million out of a new total of \$307.2 million adopted by the Board. The \$150.2 million is spread among the SCC 30, 40, 60, 80 and 90 in the Cost Report by Element table above.

A project cost status chart depicting the adopted budget for Southwestern Yard Project is included this month in the appendix section of this report.

The amount of funding available for the Crenshaw/LAX Transit Project, excluding the Southwestern Yard Project \$150.2 million allocation and Environmental/Planning budget of \$26.0 million, has been revised to \$1,881.8 million.

#### **Current Forecast:**

The total project current forecast is \$2,058 million. Within the SCC codes, there was a reallocation of forecast for SCC-30 shifting final design cost for the Southwestern Yard and design-builder cost to SCC-80 per FTA guidelines.

#### **Commitments:**

The commitments are cumulative through September 26, 2015. The total commitments increased by \$7.8 million this period primarily due to the following:

- SCC-40 (Sitework and Special Conditions) has increased by \$0.4 million due executed modifications associated with design-build Contract C0988 Crenshaw/LAX Transit Corridor.
- SCC-60 (Right-Of-Way) has increased of \$5.6 million due real estate appraisal and acquisition for the Southwestern Yard. The total commitment of \$113.5 million includes \$52.5 million for the Southwestern Yard 49% allocation.
- SCC-80 (Professional Services) has increased of \$1.8 for costs associated with Metro project administration, legal services, printing services, material lab testing services and environmental consultant services. The total commitment of \$223.6 million includes \$15.8 million for the Southwestern Yard 49% allocation.

The \$1,762.0 million in commitments to date represents 85.6% of the current budget.

#### **Expenditures:**

The expenditures are cumulative through September 26, 2015. The total expenditures increased by \$27.3 million this period due to the following:

- SCC-10 (Guideways) has increased by \$7.4 million for costs associated with the design-build Contract C0988 Crenshaw/LAX Transit Corridor.
- SCC-20 (Stations, Stops, Terminals, Intermodal) has increased by \$4.6 million for costs associated with the design-build Contract C0988 Crenshaw/LAX Transit Corridor.
- SCC-30 (Southwestern Yard) has increased by \$3.3 million for costs associated with Contract C0991 Division 16: Southwestern Yard (Design/Build).
- SCC-40 (Sitework and Special Conditions) has increased by \$1.9 million for costs associated with the design-build Contract C0988 Crenshaw/LAX Transit Corridor.

#### **PROJECT COST ANALYSIS (Continued)**

- SCC-60 (Right-Of-Way) has increased \$5.3 million primarily due real estate acquisition for the Southwestern Yard. The total expenditure of \$109.6 million includes \$52.5 million for the Southwestern Yard 49% allocation.
- SCC-80 (Professional Services) has increased by \$4.8 million for costs associated with design-build Contract C0988 Crenshaw/LAX Transit Corridor, Engineering and Design Contract E0117, Contract C0991 Division 16: Southwestern Yard (Design/Build), Metro project administration, IPMO field office lease and utilities, non-federal community relations, construction management support services, legal services, permit fees, third party coordination by City of Los Angeles and Inglewood, project management assistance support and environmental consultant services. The total expenditure of \$194.7 million includes \$2.6 million for the Southwestern Yard 49% allocation.

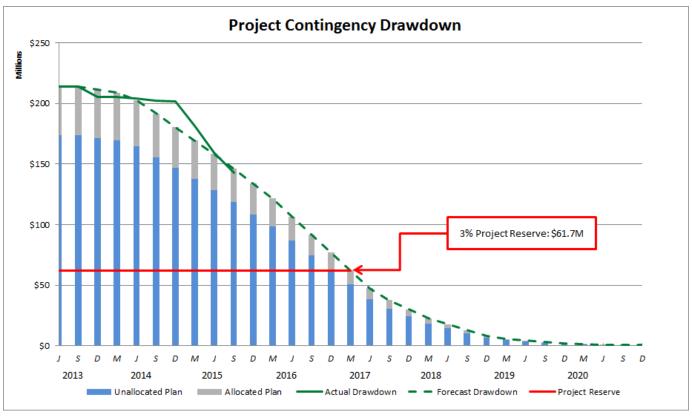
The \$751.9 million in expenditures to date represents 36.5% of the current budget.

#### Non-Crenshaw/LAX Transit Project Funded Scope of Work

The costs shown in the table below are not part of Crenshaw/LAX Transit Project costs but are funded by other Metro projects using the services of the design-builder (Contract C0988).

	C0988 NON-CRENSHAW/LAX TRANSIT PROJECT FUNDED SCOPE OF WORK										
	DESCRIPTION ORIGINAL CURRENT BUDGET COMMITMENTS EXPENDITURES CURRENT FORECAST									FORECAST	
	DESCRIPTION	BUDGET	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
	210090 FARE GATE PROJECT	2,310,000	-	2,549,000	-	2,482,746	-	172,746	-	2,549,000	239,000
	460303 AIRPORT METRO CONNECTOR	366,400	-	1,007,778	17,334	1,025,112	64,138	1,007,778	17,334	1,025,112	658,712
l	500013 C/LAX LAWA SCOPE OF WORK	1,575,362	-	- 1,575,362 - 531,125 - 228,387 - 1							-
	TOTAL	4.251.762	-	5.132.140	17.334	4.038.983	64.138	1,408,911	17.334	5.149.474	897.712

#### PROJECT CONTINGENCY DRAWDOWN



Through 26-Sep-2015

#### PROJECT CONTINGENCY DRAWDOWN ANALYSIS

The project current budget of \$2,058,000,000 includes an "unallocated contingency" amount of \$173,500,000 which is included as a separate Standard Cost Category (SCC) element. Also included within the current budget is an "allocated contingency" of \$40,366,792 which is allocated, where applicable, to specific contracts within each SCC element. The allocated contingency is not broken out separately in the current budget, as this amount covers anticipated but unknown contract modifications issued by Metro. The total project cost contingency is \$213,866,792 or 10.4%.

Included in the project contingency drawdown is a 3% project reserve line. The Board is to be notified when it becomes necessary to drawdown contingency below the project reserve line to cover project costs. This notification request was adopted by the Metro Board of Directors in September 2012.

The project contingency drawdown curve is based on an October 2019 revenue service date.

## PROJECT CONTINGENCY DRAWDOWN ANALYSIS (Continued)

There have been a cumulative drawdown of \$71,248,309 or 33.3% for both allocated and unallocated contingency through September 2015. The cumulative to date contingency drawdown is reported quarterly with the next drawdown to be reported through December 2015. The drawdown of allocated contingency for additional costs associated with the design-builder's (Contract C0988) executed modification is tracked monthly but is reported quarterly in this report. The cumulative drawdown of contingency is shown in the table below:

PROJECT CONTINGENCY DRAWDO	WN (through 2	6-Sep-2015)			
	Original	Drawdown	Drawdown	Drawdown	Forecast
	Contingency	Previous	Current	To-Date	Remaining
	Budget	Period	Period		Contingency
Unallocated Contingency	173,500,000	(47,403,435)	(14,429,258)	(61,832,693)	111,667,307
Allocated Contingency	40,366,792	(6,940,764)	(2,474,852)	(9,415,616)	30,951,176
Total Contingency	213,866,792	(54,344,199)	(16,904,110)	(71,248,309)	142,618,483

#### **DISADVANTAGED BUSINESS ENTERPRISE (DBE) STATUS**

#### Contract C0988 Crenshaw/LAX Transit Corridor Design-Build

(Reported Data as of August 15, 2015)

• DBE Goal – Design 20%

Current DBE Commitment \$20,232,929 (21.49%)

• Current DBE Participation \$21,293,347 (24.18%)

• Twenty (20) Design subcontractors have been identified to-date

• DBE Goal – Construction 20%

• DBE Commitment \$236,116,671 (20%)

Current DBE Commitment \$106,926,562 (9.07%)

• Current DBE Participation \$75,188,601 (25.35%)

Fifty-Six (56) Construction subcontractors have been identified to-date.

## PROJECT LABOR AGREEMENTS (PLA) STATUS

#### Contract C0988 Crenshaw/LAX Transit Corridor Design-Build

(Reported Data as of August 22, 2015)

Targeted Worker Goal –
 40.00%

• Targeted Worker Current Participation - 59.19%

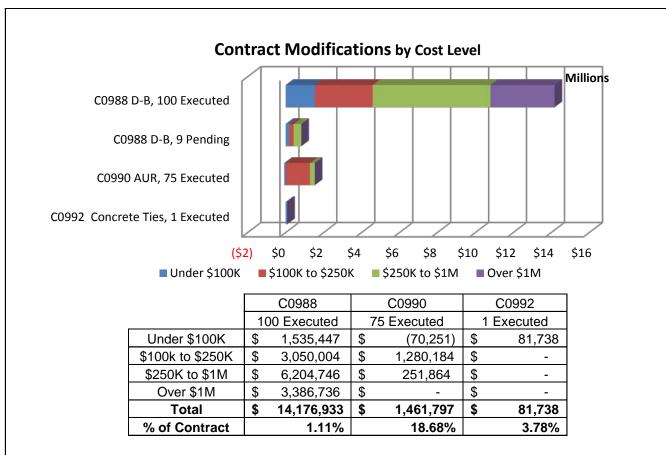
Apprentice Worker Goal - 20.00%

• Apprentice Worker Current Participation - 17.59%

• Disadvantaged Worker Goal - 10.00%

Disadvantaged Worker Current Participation 10.19%

#### **SUMMARY OF CONTRACT MODIFICATIONS**



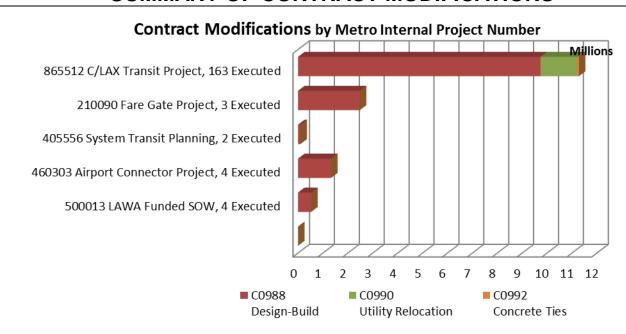
Percent of Contract equals the total Change value divided by the Contract Award amount

One hundred (100) changes with a total value of \$14.18 million have been executed since execution of Contract C0988. There are additional nine (9) changes with a total value of \$0.82 million are pending the administrative approval process.

Seventy-five (75) changes with a total value of \$1.46 million have been executed since execution of Contract C0990.

One change with a value of \$81,738 has also been executed since execution of Contract C0992.

#### **SUMMARY OF CONTRACT MODIFICATIONS**



	865512	210090	405556	460303	500013	
	Executed	Executed	Executed	Executed	Executed	
C0988	87	3	2	4	4	
C0998 \$	\$ 9,737,859	\$ 2,482,746	\$ 100,000	\$ 1,325,112	\$ 531,216	
C0990	75	0	0	0	0	
C0990 \$	\$ 1,461,797	\$ -	\$ -	\$ -	\$ -	
C0992	1	0	0	0	0	
C0992 \$	\$ 81,738	\$ -	\$ -	\$ -	\$ -	
Total	163	3	2	4	4	
Total \$	\$ 11,281,394	\$ 2,482,746	\$ 100,000	\$ 1,325,112	\$ 531,216	

One hundred and sixty three (163) changes with a total value of \$11.28 million have been executed for Project 865512 Crenshaw/LAX Transit Project. There are additional eight (8) changes with a total value of \$0.79 million pending the administrative approval process.

Three (3) changes with a value of \$2.48 million have been executed for Project 210090 Fare Gate Project.

Two (2) changes with a value of \$100,000 have been executed for Project 405556 System Transit Planning.

Four (4) changes with a value of \$1.33 million have been executed for Project 460303 Airport Connector Project. There are additional one (1) change with a total value of \$0.04 million pending the administrative approval process.

Four (4) changes with a total value of \$0.53 million have been executed for Project 500013 Crenshaw/LAX LAWA Statement of Work.

## FINANCIAL/GRANT STATUS

SOURCE	(A) ORIGINAL BUDGET	(B) TOTAL FUNDS ANTICIPATED	(C) TOTAL FUNDS AVAILABLE	(D) COMMITM \$	(D/B) MENTS %	(E) EXPENDI \$	(E/B) TURES %		(F/B) FUNDING SOURCE %
FEDERAL - CMAQ	68.2	54.0	54.0	54.0	100%	30.0	56%	30.0	56%
FEDERAL - SECTION 5309 BUS CAPT	8.6	8.6	8.6	8.6	100%	8.3	97%	8.3	97%
FEDERAL - REGIONAL STP	20.0	120.9	73.7	120.9	100%	73.7	61%	38.4	32%
FEDERAL - ALTERNATIVE ANALYSIS	1.2	1.2	1.2	1.2	100%	1.2	100%	1.2	100%
FEDERAL - TIGER II	0.0	13.9	13.9	13.9	100%	13.9	100%	13.9	100%
FEDERAL REGIONAL IMPROV PROG	34.3	34.4	0.0	34.4	100%	0.0	0%	0.0	0%
STATE REGIONAL IMPROVEMENT PROG	2.2	2.2	2.2	2.2	100%	2.2	100%	2.2	100%
STATE PPM	0.178	0.178	0.178	0.178	100%	0.178	100%	0.178	100%
STATE PROP 1B PTMISEA	201.2	128.6	128.6	128.6	100%	128.6	100%	128.6	100%
STATE PROP 1 B LOCAL PARTNER PROG	0.0	49.5	49.5	49.5	100%	49.5	100%	49.5	100%
MEASURE R - TIFIA LOAN	545.9	545.9	263.9	545.9	100%	246.2	45%	246.2	45%
MEASURE R	661.1	661.1	502.8	661.1	100%	189.7	29%	77.6	12%
OTHER FUNDS*	52.4	187.5	13.0	0.0	0%	0.0	0%	0.0	0%
PROP C 25% HIGHWAY	148.9	189.5	3.6	91.1	48%	3.6	2%	3.6	2%
PROP C 40% DISCRETIONARY	0.0	10.2	0.0	0.0	0%	0.0	0%	0.0	0%
PROP A 35% RAIL CAPITAL	4.8	50.4	4.9	50.4	0%	4.9	0%	4.9	10%
TOTAL	1,749.0	2,058.0	1,120.0	1,762.0	85.6%	751.9	35.5%	604.5	31.6%

NOTE: Expenditures are cumulative through September 2015.

Original Budget based on Board approved October 2011 Funding/Expenditure Plan

Total Funds Anticipated based on Board approved June 2013 Revised Funding

<sup>\*</sup> Other funds include: Local Agency Funds (\$107.470), CNG Tax Credit (\$54.000) and 3rd Party Lease Contingency (\$26.000)

#### STATUS OF FUNDS ANTICIPATED

**FEDERAL** – **CMAQ**: Metro submitted to FTA in October 2013 a draft grant application of \$30M for review. FTA has reviewed the application and allowed Metro to formally submit the grant application in July 2014. Grant was approved in December 2014. Funds are available for drawdown. Metro submitted to FTA in January 2015 a grant application of \$24M for approval. *Grant was approved on September 23, 2015. Funds are available for drawdown*.

**FEDERAL – RSTP:** FTA approved a grant of \$45M in May 2014 to fund the project rail cars. Funds are available for drawdown. Metro submitted to FTA in October 2013 a draft grant application of \$28.2M for review. FTA has reviewed the application and allowed Metro to formally submit the grant application in July 2014. Grant was approved in December 2014. Funds are available for drawdown.

STATE PROP 1B – PTMISEA: An allocation request for \$12M was approved in May 2012 and funds are available for drawdown. In March 2013, allocation requests of \$11.4M and \$98.9M were submitted to Caltrans. The \$11.4M allocation request was approved in June 2013. Funds are available for drawdown. The \$98.9M allocation request was approved on February 6, 2014. Funds are available for drawdown. A new allocation request of \$6.170M was submitted in June 2014 to Caltrans for approval. The allocation request was approved on February 4, 2015. Funds are available for drawdown.

**STATE PROP 1B LP:** An allocation request of \$49.5M was submitted in April 2013 and approved in July 2013. The allocation request was executed by Caltrans in December 2013. Funds are available for drawdown.

**MEASURE R – TIFIA LOAN (Transportation Infrastructure Finance & Innovation Act):** Application for a loan of \$545.9M was submitted to the US Department of Transportation (DOT) in November 2011. Loan agreement was executed on September 12, 2012. *A total of \$263.9M has been disbursed through August 2015.* 

**MEASURE R:** \$502.753M has been allocated to the project through FY2016. Funds are available for drawdown.

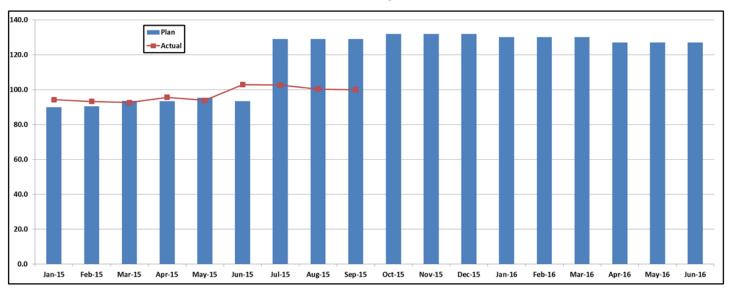
**OTHER FUNDS:** City of LA: Based on the funding agreement between Metro and the City of LA. \$13M is available for drawdown through FY2016.

**PROP C 25% HIGHWAY:** \$3.8M has been allocated to the project based on the June 2014 TIFIA Financial Model Funding Plan. Funds are available for drawdown.

**PROP A 35% RAIL CAPITAL:** \$4.8M has been allocated to the project based on the June 2014 TIFIA Financial Model.

#### **STAFFING STATUS**

## Total Project Staffing – FTES



#### Notes:

- 1. FTE = Full Time Equivalent
- 2. Staffing levels include the Southwestern Yard Project.
- 3. Actual staffing levels are cumulative through September 2015.

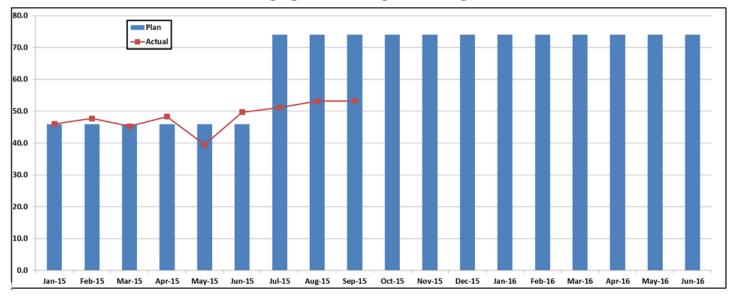
### **TOTAL PROJECT STAFFING**

With the start of the 2016 fiscal year in July; the staffing for the Southwestern Yard Project is also included along with the Crenshaw/LAX Project for Metro and the Construction Management and Engineering Services consultants.

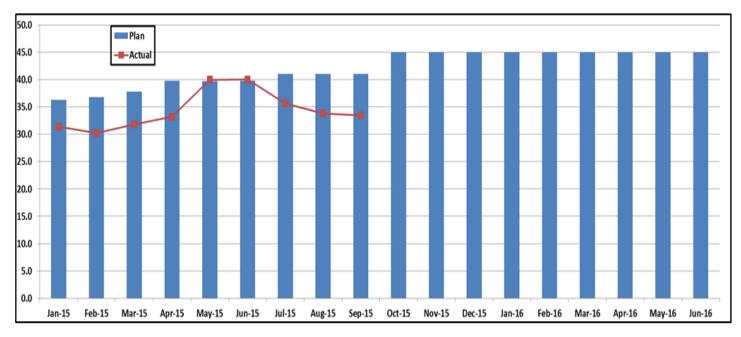
The planned staffing includes 11 new positions that were authorized by the Board in July 2015. Actual staffing will continue to be less than plan until new positions are filled throughout fiscal year 2016 and planned construction work increases with corresponding increases is staffing requirements.

The next three charts show actual staffing versus planned staffing for the next three major project participants.

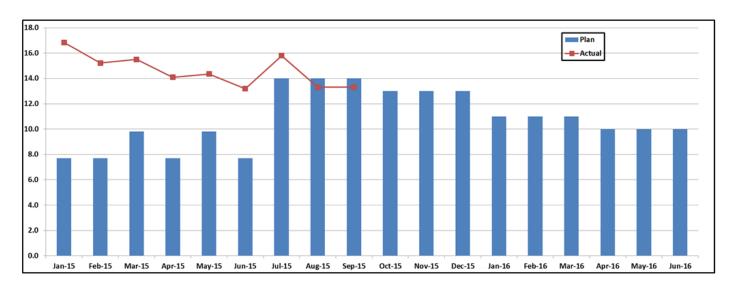
# STAFFING STATUS (Continued) METRO STAFFING – FTES



# CONSTRUCTION MANAGEMENT SUPPORT SERVICES CONSULTANT – FTES



# STAFFING STATUS (Continued) ENGINEERING SERVICES CONSULTANT – FTES



#### **REAL ESTATE STATUS**

Contract No.	Number of Parcels	Certified	Decertified	Appraisals Complete	Offers Made	Agreements Signed	Condemnations Filed	Relocations Complete	Parcels Available to WSCC			
C0988 C/LAX Transit Co						<u> </u>						
Crenshaw Subdivision												
Full Takes	12	12		12	12	12	5	12	12			
Part Takes (PT or SE)	10	9	1	9	9	4	4		9			
TCE	10	10		10	10	9	5		10			
Subtotal Parcels	32	31	1	31	31	25	14	12	31			
Harbor Subdivision												
Full Takes	16	14		15	15	15	6	13	15			
Part Takes (PT or SE)	18	17	2	18	16	7	5		11			
TCE	3	2	1	2	2		2	<u> </u>	2			
Subtotal Parcels	37	33	3	35	33	22	13	13	28			
Total CR/HS Parcels:	69	64	4	66	64	47	27	25	59			
Southwestern Yard												
Full Takes	8	8		8	8	6	4	4	8			
Part Takes	0	<u> </u>						<u> </u>				
TCE	0							<u> </u>	<u> </u>			
Subtotal Parcels:	8	8	0	8	8		4	4	8			
Total SW Parcels:	8	8	0	8	8	6	4	4	8			
C0990 C/LAX Advance	Utility Reloc	ations:										
Total Parcels:	0											
Total Project Parcels	77	72	4	74	76	53	31	29	67			

- **76** parcels were certified originally. **4** were decertified due to changes in design and **1** property was added.
- **67** parcels acquired: **35** full takes (including HS-2706) and **32** part takes/Temporary Construction Easement (TCE) provided to WSCC.
- HS-1904-1 and 1907-1 (TCEs for the underground pedestrian easement) have been obtained and turned over to the contractor. The remaining TCE and part takes in these two parcels are anticipated to be turned over shortly pending final agreement with owner and acceptance of street easements by the City of Inglewood.

#### **QUALITY ASSURANCE STATUS**

#### C0988 Crenshaw/LAX Transit Corridor Design-Build Contract

- Attended weekly Quality Staff Meetings with City of Los Angeles, Los Angeles Bureau of Contract Administration, HNTB, and WSCC Lead Quality personnel.
- Metro Quality issued two new NCR's and closed out 1 older NCR.
- WSCC Quality Assurance issued five new NCR's during the month and closed out five older NCR's.
- ConAd issued one Notice of Noncompliance (NNC) during the month and closed one NNC.
- WSCC Quality conducted a training class for QC inspectors on MSE Wall Fabrication and Inspection.
- Metro Quality approved two additional WSCC QC inspectors.
- Metro Independent Testing Verifications continued for Soil Compaction, Concrete, Certified Welding Inspections, Structural backfill and Rebar Coupler Testing.
- The City of Los Angeles (ConAd Group) issued one Notice of Nonconforming Conditions (NNC) during the month. The issue was a failure to obtain an Overload Permit for the movement of a crane on City streets.
- Production in Sloan, Nevada has started on the MSE wall panels. The first panel delivery is scheduled for mid-September 2015.
- Production of the tunnel liner segments in Shafter, CA expected to start in late October 2015.
- Participated in Construction Work Package Reviews and related Readiness Reviews for Underground Mud Slab, At-Grade Duct Banks, TPSS Ground Grid, MPBX and Quest Fiber Optic Cable Relocation.
- The Annual Metro Audit of WSCC Project activities began with a Kick-Off Meeting in September 2015. Audit should be completed in early November 2015.

### **ENVIRONMENTAL STATUS**

#### C0988 Crenshaw/LAX Transit Corridor Design Build

- Reviewed and commented on the following Contractor Submittals:
  - Weekly Noise Monitoring Data for Expo Station, MLK Station, Vernon Station, La Brea Station and Century Station
  - Green Construction Plan Monthly Report
  - Sustainability Plan Monthly Reports
  - Weekly Storm Water Pollution Prevent Plan (SWPPP) inspection reports
  - Weekly Fugitive Dust Inspection Reports
  - o Various Construction Work Plans
  - Noise Control Plan for General Site Works/MSE Walls
- Continue to document compliance with the Project Mitigation Monitoring and Reporting Plan (MMRP).
- Obtained a Waste Discharge Permit from the Regional Water Quality Control Board for the injection of chemical grout into the groundwater at the Expo and MLK Station.
- WSCC encountered an unknown Underground Storage Tank at the Faithful Central Bible Church. Metro is obtaining a UST closure permit from the LACDPW.
- Coordinating additional soil investigation along the alignment as necessary to determine the extent of soil contamination.
- Conducted Contractor Cultural Awareness Training.
- WSCC conducted soil sampling to determine the extent of soil contamination associated with the Underground Storage Tanks (USTs) at CR-3701.
- During the removal of two Underground Storage Tanks (USTs) at Parcel HS-2101 and Parcel HS-2206 nine additional tanks were discovered. All eleven tanks were removed and two closed in-place by filling with concrete slurry. On August 20, 2015 the LACDPW referred the case to the RWQCB. Metro received a "Directive to Take Corrective Action" from the RWQCB.
- Coordinated additional Phase 2 soil investigation at Victoria Yard and parcel CR-2802.
- Coordinated removal 10" Tesoro Oil pipeline in conflict with Vernon Station and UG #4.

### **CONSTRUCTION RELATIONS STATUS**

- Briefed Councilman Harris-Dawson on work activities in Hyde Park.
- Held construction update community meeting at U.S. Vets in Inglewood.
- Continued outreach on UG4 40-day closure of Crenshaw Blvd. between Homeland Avenue and 48<sup>th</sup> Street.
- Held briefing for businesses impacted by construction on Crenshaw Blvd. and Vernon.
- Revised and updated notices regarding Park Mesa Heights UG3 traffic reconfiguration.
- Prepared outreach materials including fact sheets, maps, PSA's and mailings for the 40-Day UG4 closure.
- Participated in the following: Councilman Harris-Dawson's Town Hall Meeting and West Angeles Church P.O.W.E.R.F.E.S.T.
- Working to resolve complaints about temporary bus stop locations.
- Sent notices to LAWA area stakeholders regarding work near 111<sup>th</sup> St., LAWA Cargo Road and 104<sup>th</sup> St.
- Received noise complaints in several locations. As a result, WSCC implemented sound blankets and/or ceased nighttime activities at those locations.
- Conducted tour and site visit for Acting FTA Administrator and Congresswoman Lucille Roybal-Allard's Chief of Staff.
- Continued outreach on 21-day Exposition to Coliseum Street closure.
- Held briefings for Federal and State Officials on construction progress in the Hyde Park neighborhood.
- Conducted outreach to LAWA stakeholders on sewer relocation on Cargo Road.
- Coordinated with the City of Inglewood regarding night/weekend closures of La Brea and La Cienega.
- Continued outreach to businesses on Crenshaw Blvd. between Vernon and 48<sup>th</sup> St.
- Reviewed noise and vibration monitoring data and locations to ensure accuracy.
- Promoted TBM Artwork and Naming contests at local schools.
- Produced Blast emails and social media posts regarding Eat, Shop, Play Crenshaw and submitted weekly project update articles to the LA Sentinel.

### SYSTEMWIDE DESIGN AND ART PROGRAM STATUS

- Responded to RFIs and submittal drawings.
- Continued work with a non-profit arts education organization for construction phase artworks developed by local youths to be installed in three locations in the City of Los Angeles and the City of Inglewood.
- Worked with Design Builder to refine artwork technical requirements and schedule.
- Worked with artists to refine their designs for submission to fabricators.
- Released RFPs for mosaics fabricators to translate artists' designs for installation on the concourse of three underground stations.
- Participated in Systemwide Design integration reviews and presentations.
- Provided artwork samples to Design Builder for use in developing art fabricator bidding documents.

### **SAFETY & SECURITY STATUS**

- Participated in weekly progress meetings with WSCC's Management and Construction Management Team to discuss safety/security related issues and construction schedules.
- Monitored construction activities on a daily basis including nights and weekends to ensure compliance with contract specifications.
- Conducted bi-weekly Site Safety Sweeps to enhance overall safety awareness. Several safety hazards observed and corrected immediately.
- Conducted All Hands Safety/Security Meeting with WSCC's Management team and Metro's LAPD consultant. The following topics were discussed: Emergency First Responders, Security/Fencing along the alignment including Work Site Vehicles and Heavy Construction Equipment.
- Reviewed WSCC's safety submittals (La Brea and Florence False Bridge Work and UG4 CWP) to ensure compliance with construction specifications.
- Attended Walsh/Shea's Safety Tail Gate Huddle Meetings at the Expo, Vernon and Bellanca Yards.
- Attended Walsh/Shea's Readiness Review Meeting for UG#3 Traffic Control Cut and Cover, At-Grade Stations Excavations, Green-Line Counter-Weight Removal and Grout Utility Penetrations for CSM Walls.
- Walsh/Shea reported 102,876 work hours and no recordable incidents for the month of September 2015. Total Project-to-Date work hours are 1,629,884 and fourteen recordable incidents. The Project Incident Rate is 1.7. The Bureau of Labor Statistics (BLS) average recordable rate per 200,000 work-hours is 3.2.

### THIRD PARTY AGREEMENT STATUS

Third Party	Type of Agreement	Forecast Execution Date	Required Need Date	Status/ Comments
City of Los Angeles	Amendment to Master Cooperative Agreement	N/A	N/A	Parties will work under 2003 MCA.
City of Inglewood	Master Cooperative Agreement	12/15	N/A	Executed Letter of Agreement April 2012. Metro working on outstanding issues.
Los Angeles Department of Water and Power	Amendment to Memorandum of Understanding	N/A	N/A	Metro and LADWP will work under 2002 Utility Cooperative Agreement which remains in effect.
Los Angeles County Public Works	Letter of Agreement	4/11	3/12	Executed
Caltrans	Amendment	8/11	3/12	Executed
Private Utilities	LOA, MOU or UCA	5/11 to 5 <b>/</b> 13	N/A	Metro is working with affected third party utilities under work orders unless license agreements dictate relocation by utility company. No additional agreements required.

### **ADVANCED UTILITY RELOCATION STATUS**

 Tesoro Oil – design completed for 8" gas line. Construction should commence in September 2015 and complete by November 2015.

# Crenshaw/LAX Transit Project Peak Hour & Nighttime Construction Variances for the City of LA

- Metro has permit variances for nighttime and early morning construction for Segments A thru E.
- All permits have to be renewed every six months from date of issuance by the Los Angeles Police Commission.



### **CPUC CROSSING SUMMARY**

• The CPUC has approved all packages.

Application	Location	Туре	City
A1211018	Eucalytpus Avenue	Grade Crossing	Inglewood
A1211018	Centinela Avenue	Grade Crossing	Inglewood
A1211018	Pedestrian Crossing	Grade Separated (Underpass)	Inglewood
A1212030	Oak Street	Grade Crossing	Inglewood
A1212030	Cedar Avenue	Grade Crossing	Inglewood
A1212030		Grade Crossing	-
A1212030 A1212030	Ivy Avenue High Street	Grade Crossing  Grade Crossing	Inglewood
A1212030	ngii siteet	Grade Crossing	Inglewood
A1212029	Arbor Vitae Street	Grade Crossing	Inglewood
A1212029	Hindry Avenue	Grade Crossing	Inglewood
A1212029	Pedestrian Crossing at Florence/West station	Grade Crossing	Inglewood
A1212029	West Boulevard	Grade Crossing	Los Angeles/Inglewood
A1212029	Brynhurst Avenue	Grade Crossing	Los Angeles
A1301012	West 59th Street	Grade Crossing	Los Appeles
A1301012 A1301012	Slauson Avenue		Los Angeles
		Grade Crossing	Los Angeles
A1301012	West 57th Street	Grade Crossing	Los Angeles
A1301012	West 54th Street	Grade Crossing	Los Angeles
A1301012	West 52nd Street	Grade Crossing	Los Angeles
A1301012	West 50th Street	Grade Crossing	Los Angeles
A1301012	West 48th Street	Grade Crossing	Los Angeles
A1302025	Hornet Way	Grade Separation	El Segundo
A1302025	Aviation Boulevard	Grade Separation	Los Angeles
A1302025	I-105 Freeway	Grade Separation	Los Angeles
A1302025	Imperial Highway	Grade Separation	Los Angeles
A1302025	111th Street	Grade Separation	Los Angeles
A1302025	104th Street	Grade Separation	Los Angeles
A1302025	Century Boulevard	Grade Separation	Los Angeles
A1302025	Manchester Avenue	Grade Separation	Inglewood
A1302025	La Cienega Boulevard	Grade Separation	Inglewood
A1302025	I-405 Freeway	Grade Separation	Inglewood
A1302025	Hyde Park Boulevard	Grade Separation	Inglewood
A1302025	La Brea Avenue	Grade Separation	Inglewood
A1302025	Pedestrian Crossing at La Brea-Florence Station (East)	Grade Crossing	Inglewood
A1302025	Pedestrian Crossing at La Brea-Florence Station (West)	Grade Crossing	Inglewood
	= Highlighted grade crossing/grade separations hav	e been approved.	

### **CHRONOLOGY OF EVENTS**

2003	Major Investment Study
April 2007	Board authorized the CEO to award Contract PS 4330-1968 to complete environmental clearance and conceptual engineering.
December 2009	Board adopted the LRT Alternative as the Locally preferred Alternative and received and filed the Crenshaw Transit Corridor DEIS/DEIR.
December 2009	Board authorized the CEO to award Contract No. EO117 for Phase I, Advanced Conceptual Engineering.
September 2010	Board authorized the CEO to exercise option with Contract No. EO117 for Phase II Preliminary Engineering.
April 2011	Board adopted the Arbor Vitae/Bellanca (Site 14) LPA for the Maintenance Facility Site
July 2011	Board approved Southwestern Yard cost allocation.
September 2011	Board approved Project Definition and certified Final Environmental Impact Report
October 2011	Board approved the Life-of-Project Budget of \$1.749 billion.
December 15, 2011	CTC reviewed the FEIS/FEIR and adopted the required resolution for future funding consideration.
December 23, 2011	Request for Qualifications for Contract C0988 C/LAX Transit Corridor was released to Industry.
December 30, 2011	Received Record of Decision from FTA.
February 10, 2012	Released Invitation for Bid for Contract C0990 Crenshaw/LAX Advanced Utility Relocations.
March 12, 2012	Received Statement of Qualifications for Contract C0988 C/LAX Transit Corridor.

### **CHRONOLOGY OF EVENTS (Continued)**

	101102001 01 2121110 (00111111000)
May 16, 2012	Notification of pre-qualified proposers for Contract C0988 C/LAX Transit Corridor.
May 30, 2012	Awarded Contract No. C0990 C/LAX Advanced Utility Relocations to Metro Builders and Engineers Group LTD.
June 22, 2012	Released Request for Proposals for Contract C0988 C/LAX Transit Corridor.
August 24, 2012	Received approval from the Surface Transportation Board regarding BNSF Railway Company abandonment along five-mile Crenshaw Segment of the Harbor Branch ROW.
September 4, 2012	Preparation of a FONSI for Supplemental Environmental Assessment to the FEIS was approved by FTA.
September 28, 2012	Completed abandonment process with BNSF.
September 28, 2012	TIFIA and TIGER II Grants approved.
December 6, 2012	Received proposals for Contract C0988 C/LAX Transit Corridor.
February 22, 2013	Issued Amendment No. 8 requesting Best and Final Offers (BAFO) for Contract C0988 C/LAX Transit Corridor.
March 15, 2013	Received BAFO's for Contract C0988 C/LA Transit Corridor.
May 23, 2013	Board amended the Agency's FY14 Proposed Budget to include funding of \$80 million for an underground station at Leimert Park Village as part of the baseline project.
June 27,2013	The Board awarded Contract C0988 Crenshaw/LAX Transit Corridor to Walsh-Shea Corridor Constructors.
July 10, 2013	Issued notice of award to Walsh-Shea Corridor Constructors, Contract C0988 Crenshaw/LAX Transit Corridor.

### **CHRONOLOGY OF EVENTS (Continued)**

August 1, 2013	United States Department of Transportation approves Metro's request to increase the Crenshaw/LAX Project Budget to \$2,058 million.
August 8, 2013	Issued notice of execution of the contract was issued to Walsh-Shea Corridor Constructors, Contract C0988 Crenshaw/LAX Transit Corridor.
September 10, 2013	Issued Notice to Proceed to Walsh-Shea Corridor Constructors, Contract C0988 Crenshaw/LAX Transit Project.
December 5, 2013	The Board approved Memorandum of Understanding with the Los Angeles World Airports for a parallel design and possible construction modifications near Aviation/Century Station to accommodate elements of LAWA's SPAS.
December 5, 2013	The Board awarded Contract C0992 with Rocla Concrete Tie, Inc; for the procurement of concrete ties and assembly items.
January 21, 2014	A Groundbreaking Ceremony was held at the Crenshaw/Exposition Station.
January 23, 2014	The Board awarded Contract C0992A Rail and Bumping Posts to LB Foster Rail Technologies Corp.
July 25, 2014	Century Crunch" – weekend demolition of the defunct Century railroad bridge at the intersection of Century Blvd. and Aviation.
August 21, 2014	Substantial Completion issued for Advanced Utility Relocations Contract C0990.
August 29, 2014	Released Invitation for Bid for Contract C0991 Crenshaw/LAX Southwestern Yard (Division 16) Maintenance Facility.
September 19, 2014	CPUC has approved all five (5) grade crossing applications and no further actions are required.
January 22, 2015	Received Technical and Price Bids for the Southwestern Yard (Division 16) Maintenance Facility.
March 25, 2015	Opened Price Bids for the Southwestern Yard (Division 16) Maintenance Facility.

Crenshaw/LAX Transit Project
<b>Ouarterly Project Status Report</b>

September 2015

### **CHRONOLOGY OF EVENTS (Continued)**

May 28, 2015	The Board awarded Contract C0991 Division 16: Southwestern Yard to Hensel Phelps/Herzog JV. Also increased by \$22.0 million the Life of Project Budget for the Southwestern Yard Project to a new amount of \$307.2 million.
May 28, 2015	The Board approved Design Option 3 for the track alignment to accommodate the future Metro Connector Transit Station (96 <sup>th</sup> St. Station).
June 29, 2015	Issued Notice to Proceed to Hensel Phelps/Herzog JV, Contract C0991 Division 16: SouthwesternYard.
July 23,2015	The Board approved the Official and Operational Names of the eight stations.

### **Crenshaw/LAX Transit Project** Quarterly Project Status Report

#### CONTRACT C0988 STATUS

#### Crenshaw/LAX Transit Corridor

PE Design Contractor: Hatch Mott MacDonald (HMM) CM Consultant: Stantec

Contractor: - Walsh Shea Corridor Constructors (WSCC)

#### Progress/Work Completed:

#### Design

- Submitted Segment A Revised Approved for Construction on Guideway
- Submitted Segment B Final Design on Local Streets North & Central.
- Submitted Segment C Final Design on Local Streets.

#### Construction

- Continued potholing along the Grade Crossing, UG #3, Park Mesa & UG #4.
- Continued geotechnical monitoring at Vernon, MLK, Expo, UG#1 & UG#3.
- Continued with SWPPP Implementation Segments A, B & C.
- Continued soil excavation at Vernon, MLK & Expo Station.
- Continued SOE installation at Vernon & MLK Station.
- Commenced the TBM assembly at the Bellanca Yard.
- Continued soldier pile installation for UG #4.
- Commenced gas line & water line relocation at UG #4.
- Continued leveling pad work at the La Brea bridge MSE walls.
- Commenced superstructure work at the La Brea bridge.
- Continued fine grading of the segment B1 guideway.
- Continued OCS foundation construction on segment B1.
- Continued superstructure construction at the Century Bridge.
- Commenced MSE Wall footprint excavation at Century.
- Continued bracing installation at UG#1.
- Continued abutment stem wall at the 111th Bridge.
- Continued abutment stem construction at the Green Line Tie-In.
- Continued column work at the Green Line Tie-In.

Contract No.: C0988

Status as of Oct 2, 2015



#### Areas of Concern:

- Possible cobbles and boulders found during excavation at Expo and MI K station
- Contaminated materials (weathered gasoline with high levels of TPH) discovered at Expo site.
- Station excavation to be impacted by excessive water inflow at NW corner of EXPO Station.
- Segment A guideway work may be impacted by implementation of a westward shifting of the LRT tracts in Guideway at Segment A for the future 96th Street Station.
- Street package decision by the city family reviews may impact the start of the Park Mesa street work.
- Relocation of gas line which conflicts with west piles at UG #4 may delay the start of decking work.
- Park Mesa street work start has delayed for the last several months
- Contractor's schedule does not accurately forecast its work efforts.

#### **Schedule Assessment:**

Metro's assessment of the contractor's schedule update is that they are behind on meeting interim design milestones.

Contractor's Sep 2015 schedule update indicates Milestone 1 - Contract Substantial Completion is 108 calendar days behind the current contract date based on Metro's assessment.

#### Cost Assessment:

The current construction contract cost forecast is \$1,285.89 million and is within the Board authorized budget.

The Contractor submitted their 25th payment application in the approved amount of \$17.801.372.11.

\*Please note that not all executed modifications may have been included in the Contractor current payment application.

#### Schedule Summary:

1. Date of Award:	08/01/13
2. Notice to Proceed:	09/10/13
3. Original Substantial Completion Duration:	1824
4. Current Substantial Completion Duration:	1967
E. Flancad Time from NTD.	750

<ol><li>Elapsed Time from NTP:</li></ol>		752			
Milestones	Original Contract	Current Contract	Forecast	Calendar Day Variance	
	Contract	Contract	1 Ulecast	variance	ı
Milestone 1 - Contract Substantial Completion	09/08/18	10/13/18	01/29/19	-108	
Milestone 2 - UFS Completion	03/09/18	04/13/18	07/24/18	-102	
Milestone 3 - Commence SIT Phase I	06/09/18	07/14/18	11/01/18	-110	

Milestones	Contract	Contract	Forecast	Variance
Milestone 1 - Contract Substantial Completion	09/08/18	10/13/18	01/29/19	-108
Milestone 2 - UFS Completion	03/09/18	04/13/18	07/24/18	-102
Milestone 3 - Commence SIT Phase I	06/09/18	07/14/18	11/01/18	-110
Milestone 4 - Const./Turnover Parcels SW-0101, 0102, 0103	12/04/15	12/04/15	12/04/15	0
Milestone 5 - Const./Turnover Parcels SW-0002, 0003, 0004, 0104	06/05/17	06/05/17	04/10/17	56
Milestone 6 - Const./Turnover Parcels SW-0001	08/01/17	08/01/17	06/28/17	34

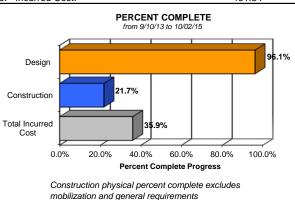
#### \$ In millions Cost Summary: 1. Award Value: 1,272.63

2. Executed Modifications: 13.26

3. Approved Change Orders:

Current Contract Value (1 + 2 + 3): 1 285 89

Incurred Cost: 461.54



### **CONTRACT C0990 STATUS**

#### Crenshaw/LAX Advanced Utility Relocations

PE Design Contractor: Hatch Mott MacDonald (HMM) Contract No.: C0990 **CM Consultant: Stantec** Contractor: - Metro Builders and Engineers Group LTD Status as of Oct 2, 2015 Progress/Work Completed: Areas of Concern: - The construction was substantially completed on Aug 21, 2014 **Cost Assessment:** Schedule Assessment: The current construction contract cost is \$9.29 million and within the Metro has agreed to grant a total of 124 calendar day time extension as a result of lost production due to sandy soil conditions and revised installation Board authorized budget. methodology for sewer line work at 59th & Crenshaw, and traffic control and The unpaid amount is the scope deletion from the base contract and work hour restriction to 67th & Crenshaw. . remaining balance of provisional sums . Metro granted substantial completion to Metro Builders, the Advanced Utility Contractor on August 21, 2014, which is 276 calendar days behind. \$ In millions Schedule Summary: Cost Summary: 1. Date of Award: 7.83 05/30/12 1. Award Value: 2. Notice to Proceed: 07/17/12 2. Executed Modifications: 0.97 3. Original Substantial Completion Duration: 3. Approved Change Orders: 365 0.49 4. Current Substantial Completion Duration: Current Contract Value (1 + 2 + 3): 468 9.29 5. Elapsed Time from NTP: 5. Incurred Cost: 753 9.12 Calendar PERCENT COMPLETE Original Day from 7/17/12 to 8/21/14 Milestones Contract Contract Forecast Variance Milestone 1 - Contract Substantial 07/17/13 11/18/13 08/21/14 Completion Design Construction Total Incurred Cost 20% 40% 60% 80% 100% Percent Complete Progress Construction physical percent complete excludes mobilization and general requirements

### **CONTRACT C0991 STATUS**

#### Southwestern Yard

PE Design Contractor: Hatch Mott MacDonald (HMM) Contract No.: C0991 **CM Consultant: Stantec** Contractor: - Hensel Phelps / Herzog JV Status as of Oct 2, 2015 Areas of Concern: **Progress/Work Completed:** - Contractor is working on early contract required submittals. None. - Initial 120 Day schedule is approved. - IPMO location is West Century Blvd and move is projected for November - Initial pre-construction meeting held with key stakeholders. - Design workshop #1 meeting was held with key stakeholders. Schedule Assessment: Cost Assessment: - Right -of-Way to be provided by Metro to design -build contractor by 12/07/15 Contract to Hensel Phelps / Herzog JV was awarded for \$172.3 million. - Baseline schedule/narrative is due on 10/26/2015. First pay application is approved by Metro. - Second pay application is delayed by contractor and still waiting for their final submittal. Schedule Summary: \$ In millions Cost Summary: 1. Date of Award: 1. Award Value: 172.30 28-May-15 2. Notice to Proceed: 29-Jun-15 2. Executed Modifications: 0.00 3. Original Substantial Completion Duration: Approved Change Orders: 0.00 1,220 4. Current Substantial Completion Duration: 1,220 Current Contract Value (1 + 2 + 3): 172.30 5. Elapsed Time from NTP: Incurred Cost: 5.71 95 Calendar PERCENT COMPLETE Original Current Dav from 06/29/15 to 10/02/15 Variance Milestones Contract Contract Forecast MS#1 Yard and Main Shop Design 26-Oct-16 26-Oct-16 26-Oct-16 0 Completion Design MS#2 Main Shop Communication Room 15-Jan-18 15-Jan-18 15-Jan-18 0 Completion 0.0% MS#3 Main Shop Substantial Construction 30-Apr-18 30-Apr-18 30-Apr-18 0 Completion MS#4 Southwestern Yard Substantial 31-Oct-18 31-Oct-18 31-Oct-18 0 Total Incurred Completion 0.0% Cost 0% 20% 40% 60% 80% 100% **Percent Complete Progress** Construction physical percent complete excludes mobilization and general requirements

# Crenshaw/LAX Transit Project Quarterly Project Status Report

### **CONTRACT C0992 STATUS**

### **Concrete Ties**

PE Design Contractor: Hatch Mott MacDonald (HMM) CM Consultant: Stantec Contractor: Rocla Concrete Tie Inc.					Contract No.: C0992 Status as of Oct 2, 2015		
Progress/Work Completed:  - All 19,936 concrete ties have been received onsite by the design-builder (Contract C0988).  - Contract is in close-out pending resolution of any Buy America issues.					Areas of Concern: - Compliance with Buy America requirement under review by FTA.		
Schedule Assessment:  Metro has agreed to grant a 15 calendar day time extension as a result of limited access to the yard due to the operation of Burlington Northern Santa Fe (BNSF), which was beyond the reasonable control of RCTI.  All concrete ties have been delivered to job site by August 15, 2014.				lt of Santa Fe	Cost Assessment:  The current construction contract cost is \$2.25 million and has been completely paid to contractor		
Schedule Summary:  1. Date of Award: 2. Notice to Proceed: 3. Original Substantial Completion Duration: 4. Current Substantial Completion Duration: 5. Elapsed Time from NTP:  12/10/13 12/23/13 220 235 235					Cost Summary: \$ In millions  1. Award Value: 2.16 2. Executed Modifications: 0.09 3. Approved Change Orders: 4. Current Contract Value (1 + 2 + 3): - 2.25 5. Incurred Cost: 2.25		
Milestones Milestone 1 - Contract Substantial Completion	Original Contract 07/31/14	Current Contract 08/15/14	Forecast 08/15/14	Calendar Day Variance  0  0  0  0  0  0  0	PERCENT COMPLETE from 12/23/2013 to 8/15/14  Delivered Shipped Total Incurred Cost  0% 20% 40% 60% 80% 100% Percent Complete Progress		
					Construction physical percent complete excludes mobilization and general requirements		

### **CONTRACT C0992A STATUS**

### Running Rail and Bumping Posts

PE Design Contractor: Hatch Mott MacDonald (HMM) CM Consultant: Stantec Contractor: LB Foster Rail Technology Corp					Contract No.: C0992A Status as of Oct 2, 2015		
Progress/Work Completed: - All 115RE SS Blank Stick Rails have been delivered to the job site All 115RE HH rail have been delivered to job site All Bumping Posts have been delivered to job site on 5/8/2015.					Areas of Concern:		
	Schedule Assessment:  All running rails and bumping posts have been delivered ahead of the schedule.				Cost Assessment: The current contract cost is \$5,2 million and he paid to contractor.	nas been completely	
Schedule Summary:					Cost Summary: \$ In r	nillions	
Date of Award:			01/23/14		1. Award Value:	5.2	
Notice to Proceed:			03/07/14		Executed Modifications:	-	
Original Substantial Completion E	Ouration:		300		Approved Change Orders:		
Current Substantial Completion D			558		<ol> <li>Approved change Orders.</li> <li>Current Contract Value (1 + 2 + 3):</li> </ol>	_ 5.2	
Elapsed Time from NTP:	aruuott.		448		5. Incurred Cost:	5.2	
Milestones  Milestones	Original Contract	Current Contract	Forecast	Calendar Day Variance	PERCENT COMPL from 3/7/2014 to 05/29		
Milestone 1 - Contract Substantial Completion	12/31/14	09/30/15	05/08/15	145			
				0	Construction	100%	
				0	Total Incurred Cost	100%	
	0					80% 100%	
				0	0% 20% 40% 60% Percent Complete P		
					Construction physical percent compl mobilization and general requiremen		

### **CONSTRUCTION PHOTOGRAPHS**



**GREEN LINE**: Poured Bent 5 column and finished installing abutment 6 formwork.





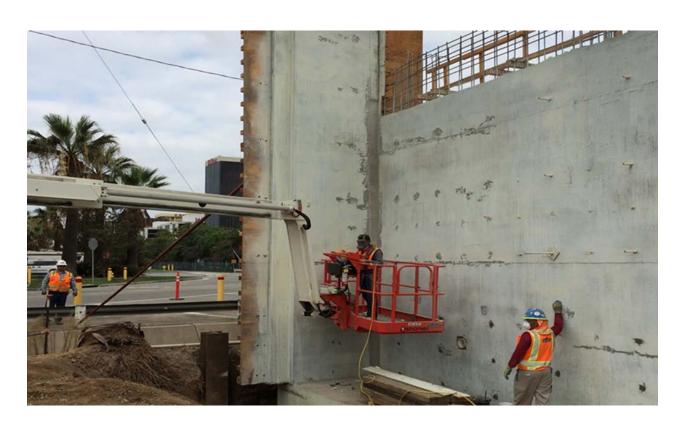
**UG1**: Welding walers along West pile line.



AVIATION/CENTURY Span 6 soffit rebar placement.



**AVIATION/CENTURY**: Bent 6 & 7; bent cap formwork construction. Abutment 1 footing; debris on subgrade, formwork and lagging removed.





MANCHESTER - Abutment 1, structural backfill.



**I-405** Bent 2 CIDH cage was set. Column cage being installed 09/24/15, followed by the concrete pour on 09/26/15.



B1 Guideway: Excavation for MSE wall leveling pad (MSE 192L&R).



B1 Guideway: Pouring OCS foundations between Cedar and Centinela (12 complete).



**B1 GUIDEWAY** - Cutting grade and and f/p/s the MSE wall leveling pad.



**B1 GUIDEWAY** – Continued OCS foundation work.



**UG4** – Setting pile on the south side of UG4.



**UG4** – Pot holing utility locations for pile layout.



**LEIMERT PARK** Drilling for elevator Shaft #2.



**LEIMERT PARK** Staged Tier 1 struts east of pin piles.



**MLK STATION** – Coring jet grout panels at MLK for QC testing.



**EXPOSITION/CRENSHAW** – Excavation beneath Tier-3 struts (last Tier of support).



**EXPOSITION/CRENSHAW** – Tier-3 welding operation on south headwall.



**EXPOSITION/CRENSHAW** – Excavating trough beneath Tier 3 pipe struts.

0 318,200,000

10,863,058 105,940,483

# APPENDIX PROJECT COST STATUS – SOUTHWESTERN YARD

CODE 10 G	DESCRIPTION	ORIGINAL BUDGET	CURRENT BUDGET		COMMITMENTS		EXPENDITURES			CURRENT FORECAST		FORECAST
10 C	DESCRIPTION		PERIOD	TO DATE	PERIOD	TO DATE	PREVIOUS	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
	GUIDEWAYS	0	0	0	0	0	0	0	0	0	0	0
20 S	STATIONS	0	0	0	0	0	0	0	0	0	0	0
30 S	SUPPORT FACILITIES (Y & S)	85,546,835	(356,836)	85,189,999	0	86,532,695	0	0	0	0	86,889,531	(1,699,532)
40 S	SITEWORK\SPECIAL CONDITIONS	35,932,000	2,341,000	38,273,000	0	31,173,000	41,276	3,248,651	3,289,927	0	38,273,000	0
50 S	SYSTEMS	25,784,616	57,300	32,991,000	0	32,991,000	0	0	0	0	32,991,000	0
(	(10-50) CONSTRUCTION	147,263,451	2,041,464	156,453,999	0	150,696,695	41,276	3,248,651	3,289,927	0	158,153,531	(1,699,532)
60 F	RIGHT-OF-WAY	99,910,000	(80,000)	100,000,000	5,130,000	96,366,457	90,953,927	5,130,000	96,083,927	0	100,000,000	0
70 V	VEHICLES	0	0	0	0	0	0	0	0	0	0	0
80 F	PROFESSIONAL SERVICES	35,601,095	(1,961,464)	33,639,631	21,641	19,041,157	3,889,177	2,484,405	6,373,582	0	31,815,199	1,824,432
90 F	PROJECT CONTINGENCY	13,659,732	0	17,106,370	0	0	0	0	0	0	17,231,270	(124,900)
TOTAL		296,434,278	0	307,200,000	5,151,641	266,104,309	94,884,380	10,863,056	105,747,436	0	307,200,000	0
PAINT 8	& BODY SHOP PROJECT											
DESCRIPTION		ORIGINAL	CURRENT BUDGET		COMMITMENTS		EXPENDITURES			CURRENT FORECAST		FORECAST
DESCIN	tii non	BUDGET	PERIOD	TO DATE	PERIOD	TO DATE	PREVIOUS	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
PAINT & BODY SHOP		11,000,000	0	11,000,000	405	6,915,331	193,045	2	193,047	0	11,000,000	0

#### PROJECT COST ANALYSIS

0 318,200,000 5,152,046 273,019,640 95,077,425

The project number 865512, 860003 and 861301 are internal to Metro and are used to differentiate between various components of the project.

### **Original Budget:**

PROJECT GRAND TOTAL

LINITS IN DOLLARS

The Board in May 2015 established the Life-of-Project (LOP) budget of \$307.2 million for the Southwestern Yard Project.

#### **Current Budget:**

The Board in May 2015 approved an increase for the funding for the Southwestern Yard by \$22.0 million to increase the Life-of-Project (LOP) budget to \$307.2 million to allow for the award of design-build Contract C0991 Southwestern Yard Project. Of the total \$307.2 million, \$150.2 million is funded in the Crenshaw/LAX Transit Project life of project budget which includes the original 49% allocation amount of \$139.4 million plus a new \$10.8 million reduction from the Crenshaw/LAX Transit Project contingency line item in the budget. There is no increase in the LOP for the Crenshaw/LAX Transit Project. The original 51% share associated with future Green Line related extensions in an amount of \$145.8 million was increased by \$11.2 million for a new total of \$157.0 million.

In addition to the \$307.2 million there is another \$11.0 million that is the budget for the paint and body shop, under another Metro internal cost project number, which funding was approved by a prior agreement for a paint and body shop to support the Green Line shops and was required for the award of the design-build Contract C0991 Southwestern Yard Project.

The grand total of the combined cost is \$318.2 million.

307,434,278

# APPENDIX PROJECT COST ANALYSIS (Continued)

#### **Current Forecast:**

The project forecast of \$318.2 million is maintained for month ending September 26, 2015. There is no forecast variance between the total budget and total forecast.

There are no changes in the current forecast line items.

#### **Commitments:**

The commitments are cumulative through September 26, 2015.

Total commitment is up to \$273.0 million and the increase is due to ROW commitment adjustment between 49% of 865512 and 51% of 860003.

#### **Expenditures:**

The expenditures are cumulative through September 26, 2015.

The total expenditures increased by \$10.9 million for this period.

The expenditure is up to \$105.9 million so far which represents 33.2% of the project budget which includes main yard and the paint and body shop.

### **APPENDIX**

### **COST AND BUDGET TERMINOLOGY**

**Project Cost Descriptions -**

ORIGINAL BUDGET The Original Project Budget as established by the Metropolitan

Transportation Authority (Metro) Board on October 27, 2011.

CURRENT BUDGET The Original Budget plus all budget amendments approved by

formal Metro Board action. Also referred to as Approved

Budget.

COMMITMENTS The total of actual contracts awarded, executed change orders

or amendments, approved work orders of Master Cooperative Agreements, offers accepted for purchase of real estate, and other Metro actions which have been spent or result in the

obligation of specific expenditures at a future time.

EXPENDITURES The total dollar amount of funds expended by Metro for

contractor or consultant invoices, third party invoices, staff salaries, real estate and other expenses that is reported in

Metro's Financial Information System (FIS).

CURRENT FORECAST The best estimate of the final cost of the project when all

checks have been issued and the project is closed out. Current Forecast is composed of actual costs incurred to date, the best estimate of work remaining and a current risk assessment for

each budgeted cost item.

### **Cost Report by Element Descriptions -**

CONSTRUCTION Includes construction contracts. Cost associated with

Guideways, Stations, Southwestern Yard, Sitework/Special.

Conditions and Systems.

RIGHT-OF-WAY Includes purchase cost of parcels, easements, right-of-entry

permits, escrow fees, contracted real estate appraisals and

tenant relocation.

VEHICLES Includes the purchase of LRT vehicles and spare parts for the

project.

PROFESSIONAL Includes design engineering, project management assistance,

SERVICES construction management support services, legal counsel,

agency staff costs, and other specialty consultants.

CONTINGENCY A fund established at the beginning of a project to provide for

anticipated but unknown additional costs that may arise during

the course of the project.

PROJECT REVENUE Includes all revenue receivable to the Metro as a direct result

of project activities. This includes cost sharing construction

items, insurance premium rebates, and the like.

## Crenshaw/LAX Transit Project Quarterly Project Status Report

#### **APPENDIX**

#### LIST OF ACRONYMS

**ACE** Advanced Conceptual Engineering **ADA** Americans with Disabilities Act ADR Alternative Dispute Resolution **AFC** Approved for Construction ALJ Administrative Law Judge Airport Metro Connector **AMC Automated People Mover** APM **ATC** Alternative Technical Concept **ATC** Automatic Train Control

ATSAC Automated Traffic Surveillance and Control

BAFO Best and Final Offer

BID Business Improvement Development

BIM Building Information Modeling BLS Bureau of Labor Statistics

BNSF Burlington Northern Santa Fe Railway Company

BOC Bus Operations Control

CADD Computer Aided Drafting and Design
CALTRANS California Department of Transportation
CARB California Air Resources Control Board

CCTV Closed Circuit Television

CD Calendar Day
CD Council District

CDRL Contract Data Requirement List

CE Categorical Exemption

CEQA California Environmental Quality Act

CFR Code of Federal Regulations

CIDH Cast in Drilled Hole

CIP Cast in Place

CLC Community Leadership Council

CM Construction Manager

CMAQ Congestion Mitigation and Air Quality Improvement Program

CMU Concrete Masonry Unit

CN Change Notice
CO Change Order
COI City of Inglewood
COLA City of Los Angles
CPM Critical Path Method

CPUC California Public Utilities Commission

CR Camera Ready

CRMMP Cultural Resources Monitoring and Mitigation Plan

CSM Cutter Soil Mixing

CSP Cost and Schedule Proposal
CSPP Construction Safety Phasing Plan

### **APPENDIX**

**LIST OF ACRONYMS (Continued)** 

СТВ	Cement Treated Base
CTC	California Transportation Commission
CUD	Contract Unit Description
CWP	Construction Work Plan
DB	Design Build
DBB	
	Design Bid Build
DBE	Disadvantaged Business Enterprise
DDR	Design Deviation Report
DOT	Department of Transportation
DRB	Dispute Review Board
DWP	Department of Water and Power
E&O	Error and Omission
EEO	Equal Employment Opportunity
EIR	Environmental Impact Report
EIS	Environmental Impact Statement
ENC	Equipment Noise Certification
EPA	Environmental Protection Agency
EPBM	Earth Pressure Balance Machine
ESA	Environmental Site Assessment
FAA	Federal Aviation Administration
FAR	Federal Acquisition Regulation
FAT	Factory Acceptance Testing
FCBC	Faith Central Bible Church
FD	Final Design
FEIR	Final Environmental Impact Report
FEIS	Final Environmental Impact Statement
FEMA	Federal Emergency Management Agency
FFGA	Full Funding Grant Agreement
FIS	Financial Information System
FLSR	Fire Life Safety Report
FONSI	Finding of No Significant Impact
FRA	Federal Railroad Administration
FSEIR	Final Supplemental Environmental Impact Report
FSEIS	Final Supplemental Environmental Impact Statement
FTA	Federal Transit Administration
FTE	Full Time Equivalent
GBR	Geotechnical Baseline Report
GDR	Geotechnical Data Report
GDSR	Geotechnical Design Summary Report
GFE	Good Faith Effort
HDPE	High Density Polyethylene
HMM	Hatch Mott MacDonald
HNTB	Howard, Needles, Tammen and Bergendoff
HPH	Hensel Phelps/Herzog Joint Venture
11111	Tionoof Thorportioizog doint vontaio

## Crenshaw/LAX Transit Project Quarterly Project Status Report

#### **APPENDIX**

### LIST OF ACRONYMS (Continued)

IFB Invitation for Bid

IFC Issued for Construction

IPMO Integrated Project Management Office ITF Intermodal Transportation Facility

JHA Job Hazard Analysis

JV Joint Venture LA Los Angeles

LABOE Los Angeles Bureau of Engineering
LABOS Los Angeles Bureau of Sanitation
LABSL Los Angeles Bureau of Street Lighting

LACO Los Angeles County

LACFCD Los Angeles County Flood Control District

LACMTA Los Angeles County Metropolitan Transportation Authority

LACSD Los Angeles Sanitation Department

LADOT Los Angeles Department of Transportation
LADPW Los Angeles Department of Public Works
LADWP Los Angeles Department of Water and Power

LAFD Los Angeles Fire Department
LAUSD Los Angeles Unified School District

LAWA Los Angeles World Airports
LAX Los Angeles International Airport

LNTP Limited Notice To Proceed

LOA Letter of Agreement LONP Letter Of No Prejudice

LOP Life-of-Project

LPA Locally Preferred Alternative

LRT Light Rail Transit

LRTP Long Range Transportation Plan

LRV Light Rail Vehicle

MBE Metro Builders and Engineers Group, Ltd

MCA Master Cooperative Agreement

MGL Metro Green Line

MIC Microbiologically Influenced Corrosion Control System

MIS Major Investment Study

MMRP Mitigation Monitoring Reporting Plan

MOA Memorandum of Agreement
MOS Minimum Operating Segment
MOU Memorandum of Understanding
MPS Master Program Schedule
MPSR Monthly Project Status Report
MSDS Material Safety Data Sheet
MSF Maintenance & Storage Facility

## Crenshaw/LAX Transit Project Quarterly Project Status Report

#### **APPENDIX**

LIST OF ACRONYMS (Continued)

N/A	Not Applicable

NAVAIDS Navigational Aid Systems

NEPA National Environmental Protection Act NFPA National Fire Protection Association

NNC Notice of Noncompliance NOD Notice of Determination

NPDES National Pollution Discharge Elimination System

NTE Not to Exceed NTP Notice To Proceed

OCC Operations Control Center
OCS Overhead Catenary System

OSHA Occupational Health and Safety Administration

OTS Over the Shoulder

PA/VMS Public Address/Visual Messaging Sign

PDQM Project Design Quality Manual

PE Preliminary Engineering

PEER Permit Engineering Evaluation Report

PID Photo Ionization Detector
PIP Project Implementation Plan
PLA Project Labor Agreement

PM Project Manager PMH Park Mesa Heights

PMIP Project Management Implementation Plan
PMMP Paleontological Monitoring and Mitigation Plan
PMOC Project Management Oversight Consultant

PMP Project Management Plan P&P Policies & Procedures

POD Project Oriented Discussions PQPM Project Quality Program Manual

PR Project Report

PSR Project Study Report

Public Transportation Modernization, Improvement and Service

PTMISEA Enhancement
QA Quality Assurance

QAR Quality Assurance Report

QC Quality Control

QPSR Quarterly Project Status Report
QTIB Qualified Transit Improvement Bonds
RAMP Real Estate Acquisition Management Plan
RCHAR Rail Crossing Hazards Analysis Report
RCMP Risk Assessment Management Plan

REAP Rain Event Action Plans RFC Request for Change RFI Request for Information

#### **APPENDIX**

### LIST OF ACRONYMS (Continued)

RFMP Rail Fleet Management Plan
RFP Request For Proposals
RFQ Request For Qualifications
RHA Risk Hazard Analysis
RIDE Red Light Photo Enforcement

RLPE Red Light Photo Enforcement

ROC Rail Operations Center
ROD Record Of Decision

ROE Right of Entry

ROM Rough Order of Magnitude

ROW Right-Of-Way

RPZ Runway Protection Zone RSD Revenue Service Date

RSTP Regional Surface Transportation Program
RTIP Regional Transportation Improvement Program

SAV Stand Alone Validator

SCADA Supervisory Control and Data Acquisition

SCAQMD Southern California Air Quality Management District

SCC Standard Cost Category SCE Southern California Edison

SCG Southern California Gas Company

SCRRA Southern California Regional Rail Authority

SHA State Highway Account

SHPO State Historic Preservation Office

SIT System Integration Testing SOE Support of Excavation

SOP Standard Operating Procedure

SOQ Statement of Qualification

SOV Schedule Of Value SOW Statement Of Work

SPAS Specific Plan Amendment Study

SPP Special Permitting Process

SSMP Safety and Security Management Plan

STB Surface Transportation Board

STIP State Transportation Improvement Program

STP Surface Transportation Program

STV STV Group

SWPP Storm Water Prevention Plan SWY Southwestern Yard (Division 16)

TBD To Be Determined
TBM Tunnel Boring Machine

TCC Train Control/Communications
TCE Temporary Construction Easement

### APPENDIX

### LIST OF ACRONYMS (Continued)

TCRP Traffic Congestion Relief Program

TIFIA Transportation Infrastructure Finance and Innovation Act
TIGER Transportation Investment Generating Economic Recovery

TOD Transit Oriented Development TPSS Traction Power Substation

TRACS Transit Automatic Control System

TSC Traffic Signal Conduit
TSL Temporary Street Lighting

TSM Transportation System Management

TVA Threat Vulnerability Analysis
TVM Ticket Vending Machine
UBC Uniform Building Code
UFS Universal Fare System

UG Underground UOM Unit of Measure

USDOT United States Department Of Transportation

UST Underground Storage Tank

VE Value Engineering

WBS Work Breakdown Structure

WP Work Package

WSCC Walsh/Shea Corridor Constructor

WTCP Work Traffic Control Plan YOE Year of Expenditure