# **Regional Connector Transit Project**



# REGIONAL CONNECTOR TRANSIT PROJECT

MONTHLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH A GRANT FROM THE U. S. DEPARTMENT OF TRANSPORTATION, FEDERAL TRANSIT ADMINISTRATION (FTA).

October 2017

# TABLE OF CONTENTS

	Page No.
Project Overview & Status	1-3
Management Issues/Opportunities	4
Project Alignment	5
Base Project Scope	6-8
Project Status	
Project Schedule	
<ul> <li>Key Milestones Six-Month Look Ahead</li> </ul>	9
<ul> <li>Project Summary Schedule</li> </ul>	10
o Schedule Measurements	11
o Project Progress Status	12-13
<ul> <li>Major Equipment Delivery Status</li> </ul>	14
<ul> <li>Design-Builder's (C0980) Long Lead Item List</li> </ul>	15-16
o Critical Path Narrative	17
<ul> <li>Project Schedule Contingency Drawdown</li> </ul>	18
<ul> <li>Project Schedule Contingency Drawdown Analysis</li> </ul>	18
Project Cost	
<ul> <li>Project Cost Status &amp; Analysis</li> </ul>	19-20
<ul> <li>Cost Contingency Drawdown and Analysis</li> </ul>	21-22
<ul> <li>Summary of Contract Modifications</li> </ul>	22
<ul> <li>Disadvantaged Business Enterprise (DBE) Status</li> </ul>	23
<ul> <li>Project Labor Agreements Status</li> </ul>	23
Financial/Grant	
<ul> <li>Financial/Grant Status</li> </ul>	24
Staffing Status	
o Total Project Staffing	25
o Metro Staff	26
<ul> <li>Construction Management Support Services Consultant</li> </ul>	27
<ul> <li>Engineering Services Consultant</li> </ul>	28
<ul> <li>Project Management Services Consultants</li> </ul>	29
Real Estate Status	30
Real Estate Acquisition	30

# TABLE OF CONTENTS (Cont.)

•	Quality Assurance Status	31				
•	Environmental Status	32				
•	Construction and Community Relations Status	33-34				
•	Creative Services Status	34				
•	Safety and Security	35				
•	Third Party Agreement and Advanced Utility Relocation Status	36				
•	C0980 Utility Work Status	37				
•	Peak Hour Construction Variances					
•	Police Commission Construction Variances					
•	California Public Utilities Commission (CPUC) Crossing Summary	39				
•	Chronology of Events	40-43				
	<ul> <li>Construction Contracts</li> </ul>					
	o Contract C0980	44-45				
	o Construction Photos	46				
•	Appendices					
	o Cost and Budget Terminology	47				
	o List of Abbreviations and Acronym	48-51				

# **PROJECT OVERVIEW & STATUS**

The Regional Connector Transit Project (Project) will link the current terminus of the Blue and Expo Lines at 7th/Metro Center to the Gold Line near the Little Tokyo/Arts District Station in a new underground alignment along Flower Street and 2nd Street in Downtown Los Angeles. The Project has been re-sequenced to become operational in a single phase. It will link to the existing Eastside Gold Line along 1st Street and the existing Gold Line to Pasadena along Alameda Street toward Union Station. The Revenue Service Date (RSD) is planned for December *10*, 2021.

The alignment will extend underground from the 7th Street/Metro Center Station under Flower Street to 2nd Street. It will then proceed east underneath the 2nd Street tunnel to just west of Central Avenue where the alignment will veer northeast under privately-held property, Japanese Village Plaza. At 1st Street and Central, the tracks continue underground heading northeast under 1st and Alameda Streets. A junction ("Wye") will be constructed beneath the 1st and Alameda intersection. To the north and east of the junction, trains will rise to the surface through two new portals to connect to the Metro Gold Line heading north to Pasadena and east to East Los Angeles. The north portal will be located northeast of the current Little Tokyo/Arts District Station and tracks. This portal will rise to connect to the existing LRT bridge over the US-101 freeway. The portal will be connected to the 1st and Alameda junction by a new cut and cover box structure crossing beneath Temple Street and Alameda Streets, running immediately east of the existing Little Tokyo/Arts District Station and tracks. The east portal will be located within 1st Street between Alameda and Vignes Streets. Tracks will rise to the east within this second portal and connect at-grade to the existing Metro Gold Line tracks toward East Los Angeles.

#### Major Contract Procurements

The Board authorized to solicit a major Design/Build (D/B) contract, C0980, in August 2011. Metro staff recommended to award contract C0980 to the Regional Connector Constructors (RCC), a joint venture of Skanska USA Civil West California District, Inc. and Traylor Brothers, Inc. and Metro Board authorized award of the contract on April 24, 2014; Notice to Proceed (NTP) to RCC, issued July 7, 2014. Solicitation of an Advanced Utility Relocations Contract, C0981R, completed February 2014 after Metro's Procurement team awarded the contract to Pulice Construction, Inc. in January 2014 and issued NTP on February 18, 2014. Contract C0981R was terminated for convenience on April 14, 2015 and remaining AUR work has been transferred to the C0980 D/B Contractor, RCC.

# **PROJECT OVERVIEW & STATUS (Cont.)**

#### **Construction**

Varied operations are underway throughout the alignment to include: guideway and station box support of excavation, excavation, TBM mining, settlement monitoring, and utility relocations. Operations are currently active seven days with some being performed on a multiple-shift basis.

#### Systems

The existing functional operations at the Rail Operations Center (ROC) necessitate an expansion to accommodate the central control functions associated with five new rail lines and extensions including the Regional Connector Transit Project. Design for the ROC Reconfiguration Project was completed to reconfigure the second floor to prepare for Expo II and Foothill Rail Line extensions, and the design will be further updated with each successive integration of the Crenshaw/LAX, Regional Connector and Purple Line projects.

### Light Rail Vehicle

Metro is procuring four (4) Light Rail Vehicles (LRVs) for the Project. The vehicles will be procured and delivered by Kinkisharyo International, LLC under Option 2 of Contract P3010. The base contract includes 78 LRVs and options of 157 for a total of 235.

#### Program Management

In January 2017, the Metro Board revised the Life of Project (LOP) Budget for Regional Connector Project 860228 to \$1.756 billion. The LOP budget for Concurrent Non-FFGA activities related to Project 861228 remains at \$39.9 million.

Funding for the Project comes from a variety of sources to include Federal New Starts, TIFIA Loan, State repayment of capital project loan, State Proposition 1B, State Proposition 1A (High Speed Rail), local agency and lease revenues, and from the Congestion Mitigation and Air Quality Improvement Program. Fifty percent (50%) of the funding comes from federal sources.

Project commitments through *October* 2017 increased by \$9.7 million to \$1.49 billion or 84.32% of the Current Budget. The increase reflects RCC executed modifications, Environmental, Legal and Community Relations. Project expenditures through *October* 2017 are \$837.2 million or 47.3% of the budget. The expenditures to date cover all cost elements including: engineering management, construction management support services, third party utility relocation work, agency administration, design build contract (C0980), right of way, various master cooperative agreements, and other professional services.

# **PROJECT OVERVIEW & STATUS (Cont.)**

The project master schedule forecasts revenue service in 2021 through a simultaneous opening of both the Azusa and East LA legs of the Metro Gold Line.

A comprehensive risk refresh process was undertaken in late 2016 by both Metro and the FTA/PMOC to evaluate current schedule and cost forecasts. Outcomes for total project costs were compatible and contributed to establishing an increased LOP Budget. The Project's Risk Register is reviewed and updated monthly.

### **MANAGEMENT ISSUES / OPPORTUNITIES**

- <u>Concern No. 1</u>: Utility congestion at 6th & Flower continues to interfere with placement of piles and decking.
- Status/Action: The Project has performed extensive additional potholing to confirm conflicts and has completed redesigns of the shoring system. Piling operations were diverted to other productive areas to mitigate schedule impacts.
- <u>Concern No. 2</u>: Complex Systems Integration could delay the project's planned Revenue Service Date, if not managed well.
- Status/Action: Project has conducted an initial high-level management discussion to address system-wide operating policies and potential capital projects needed to support an integrated LRT system with the completion of the Regional Connector Project. Working-level system integration teams have also been established with regular meetings scheduled to address issues as they arise.
- <u>Concern No. 3</u>: Managing and responding to stakeholder needs during cut-and-cover activities along Flower Street has the potential to impact both schedule and budget.
- Status/Action: Project is engaged in active stakeholder outreach and construction impact mitigation. Working closely with the contractor to ensure concerns are addressed and that MMRP requirements are fully complied with.
- <u>Concern No. 4</u>: TBM component failures and differing site conditions on the first of two tunnels have resulted in delays to mining operations and the project schedule.
- Status/Action: Replacement of three screw drives on the TBM was completed during the TBM re-setting, which has been accelerated, between the first and second tunnel bores. Acceleration of the second tunnel bore, through 24-hour mining operations, continues to successfully mitigate experienced delays. The outlook for TBM mining completion of the second tunnel indicates full recovery of the schedule.



#### **PROJECT ALIGNMENT** 101 Ecisting Metro Rail & Station N 0 Regional Connector & Station (under construction) 0 CIVIC Metro Silver Line & Station Union S -0 Amtrak/Metrolink Grand Pa 17-1328 @2017 LACHIA Subject to Change Blue continues along current Gold Line route to Azusa. BUNKER HILL **HISTORIC CORE** FINANCIAL Existing station Pershing Square LITTLE Gold continues along current Gold continues along TOKYO Expo Line route to Santa Monica. current route to East LA. TOY DISTRICT A DISTRICT Blue continues along current route to Long Beach.

# **BASE PROJECT SCOPE**

#### **Engineering**

This phase consists of Preliminary Engineering (PE), Advanced PE (APE) and Final Design. During PE, The Connector Partnership, a joint venture between AECOM, Inc. and Parsons Brinkerhoff (CPJV), was responsible for engineering, design, and development of fixed facilities, stations, guideways, tunnels, and related facilities for the Project to a level sufficient to provide the basis for final design. CPJV was also responsible for documentation necessary to support the Environmental Assessment process and the engineering and final design for advanced utility relocations.

Alignment modifications and Value Engineering were developed during Advanced PE to accommodate environmental mitigations and further develop the design to better accommodate rail operations and reduce the cost of the Project. PE and APE were completed in March 2013.

Final design for advanced utility relocations performed by Metro and CPJV was completed during Advanced PE and it included DWP water and power lines as well as City of LA sewer lines. AUR final design for other utilities was performed by individual utility companies. The balance of Final Design is being performed by the RCC as part of the C0980 Contract.

#### Metro Furnished Equipment

Metro is procuring four (4) LRVs for the Project. The vehicles will be procured and delivered by Kinkisharyo International, LLC under Option 2 of Contract P3010. The vehicles will be tested and accepted at the Gold Line Yard and put in service when the line is open for Revenue Service. Metro will also furnish Universal Fair System (UFS) equipment, which will be designed, fabricated and installed under a Metro contract.

#### **Construction**

The scope of work in this phase is performed by third party utility companies and RCC as follows:

#### Third Party Advanced Utility Relocations

Several utility owners have already relocated many of their assets and will continue to do so through 2018. The utilities include fiber optic, telephone, cable television, electrical (power cable pulling and splicing), and natural gas lines. Utility work started in late 2012 and has progressed throughout the alignment.

# **BASE PROJECT SCOPE (Cont.)**

### Contract C0980 Regional Connector Design Builder

This is the largest contract of the project that includes: final design and construction of underground guideway; station structures; miscellaneous underground structures; trackwork; traction power; overhead conductor rail; train control; communications; and all electrical and mechanical equipment, and testing. The contractor will restore the Mangrove site and impacted streets to their previous condition at the end of the project.

The design-build contractor also must meet sensitive noise and vibration standards at Disney Music Hall and the Colburn Music School, control subsidence along the alignment, and meet various other requirements for the various stakeholders along the alignment. This contract was awarded to Regional Connector Constructors, JV (RCC) on May 6, 2014 and NTP was issued July 7, 2014. Metro has exercised several contract options and has added the remaining Advanced Utility Relocation work (C0981R Contract) to the C0980 Contract.

### Contract C0981R Regional Connector Advanced Utility Relocations

Metro awarded the design-bid-build Advanced Utility Relocations Contract (Metro Contract No. C0981R) to Pulice Construction, Inc. to complete specific relocations at each of the future stations and along Flower Street in advance of the main D/B Contract C0980. The relocated utilities were long-lead construction tasks that were known to conflict with cut and cover excavations.

The scope of this work included the following relocations: LADWP water lines, LADWP power lines, and City of Los Angeles sewer lines. Metro assisted the contractor in obtaining exemptions as necessary for the City of LA nighttime work as well as for Peak Hour work hours.

Contract C0981R was terminated for convenience on April 14, 2015 and all remaining work was transferred to C0980 Contract. Contract C0981R was closed out and final payment processed.

# **BASE PROJECT SCOPE (Cont.)**

### **Professional Services**

### **Contract MC070 – Construction Management Support Services**

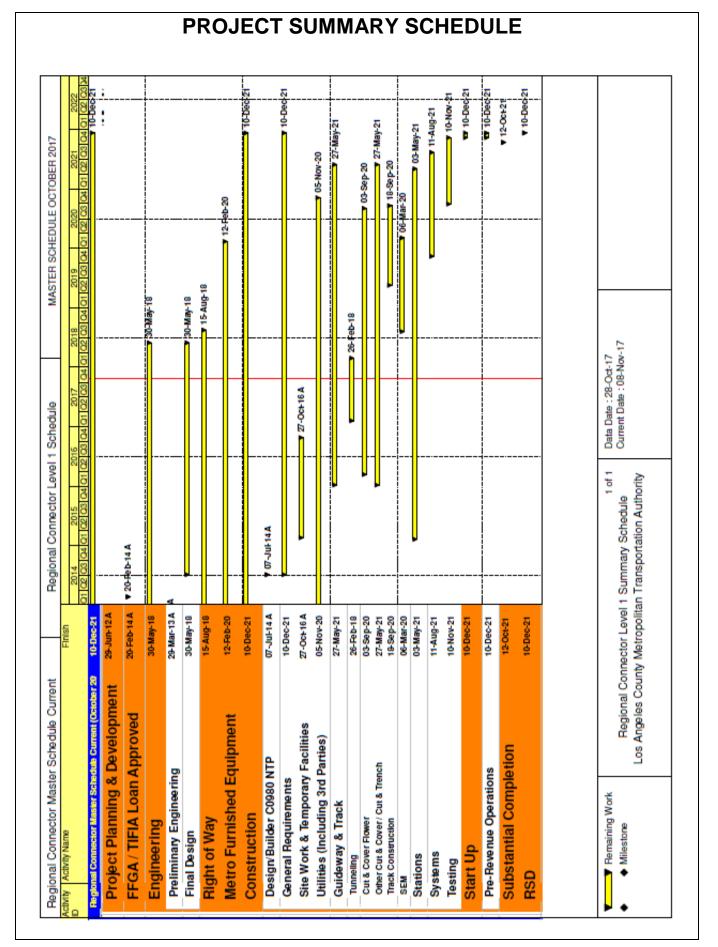
Metro awarded the contract for Construction Management Support Services (CMSS) to ARCADIS, Inc. ARCADIS' Project Manager and other staff are co-located with Metro at the Integrated Project Management Office (IPMO) located at the Mangrove site. The service commitment has been extended through June 2018.

# Contract E0119 – Preliminary Engineering and Design Support Services During Construction

Metro awarded this contract to CPJV. CPJV provided preliminary engineering services to support the EIR/EIS, prepared project definition documents for Contract C0980, and prepared the basis for final design development for Contract C0981. CPJV is currently performing design support during construction (DSDC) for the C0980 contract. The service commitment has been extended through June 2018.

# **KEY MILESTONES SIX-MONTH LOOK AHEAD**

	Milestone Date	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18
Completed TBM mining under JVP (Right Tunnel)	10/11/17 A	$\bigcirc$					
Completed Storm Drain Relocation and Bracing at Historic Broadway Sta (East)	10/24/17 A	$\bigcirc$					
Completed Pile Installation along Flower St (5th ~ 6th)	10/29/17 A	$\bigcirc$					
Completed Flower South Temp Decking (5th~6th, thru DB16)	10/29/17 A	$\bigcirc$					
DU2 Cut & Cover - AFC Design submitted	11/10/17		$\bigcirc$				
DU3 SEM Resequencing - AFC Design submitted	11/15/17		$\bigcirc$				
Initiate Underpinning at Historic Broadway Station	11/21/17		$\bigcirc$				
Civil Segment A - AFC approved	12/08/17						
DU2 Cut & Cover - AFC Design Approved	12/08/17						
Initiate excavation of Flower South (Between 5th and 6th)	12/11/17			$\bigcirc$			
Civil Segment B - AFC approved	12/22/17						
Complete DWP Power conduit and vault relocation (RCC work)	12/26/17			$\bigcirc$			
Complete TBM mining to Grand Av Arts/Bunker Hill Station	12/27/17			$\bigcirc$			
Complete Ancillary excavation of Historic Broadway Station	01/05/18				$\bigcirc$		
Complete TBM mining to Flower St (Retrieval Pit)	02/02/18					$\bigcirc$	
Complete excavation of Flower North (Between 4th and 5th)	02/06/18					$\bigcirc$	
Complete Ancillary CIP Invert of Historic Broadway Station	03/09/18						$\bigcirc$
Complete DWP Power Cable Pulling at 6th/Flower	03/11/18						$\bigcirc$
Resume excavation at Historic Broadway Station (From top of tunnel liner to bottom)	03/27/18						$\bigcirc$
MTA Staff MTA Board Action	<b>FTA</b> ( Admir	Federal T histration)	ransit	Utili	ty Compa	ny	
△ Other Agencies □ Contractors	O Design	Consulta	nt 〈	🔿 соэ	80 D/B C	ontractor	
"A" following date is actual and completed	★ New						



### October 2017

	Status	Change from Last Period	Comment
Forecast Revenue Service	12/10/2021	-14 CD	
TIFIA Revenue Service	2/25/2023	None	
FFGA Revenue Service	2/25/2023	None	
Final Design Progress:			
Contract C0980	99%	0.1%	Not impacting the critical path of the project
Construction Contracts Progress:			
Contract C0981R & C0980	39.3%	2.1%	

### SCHEDULE MEASUREMENTS

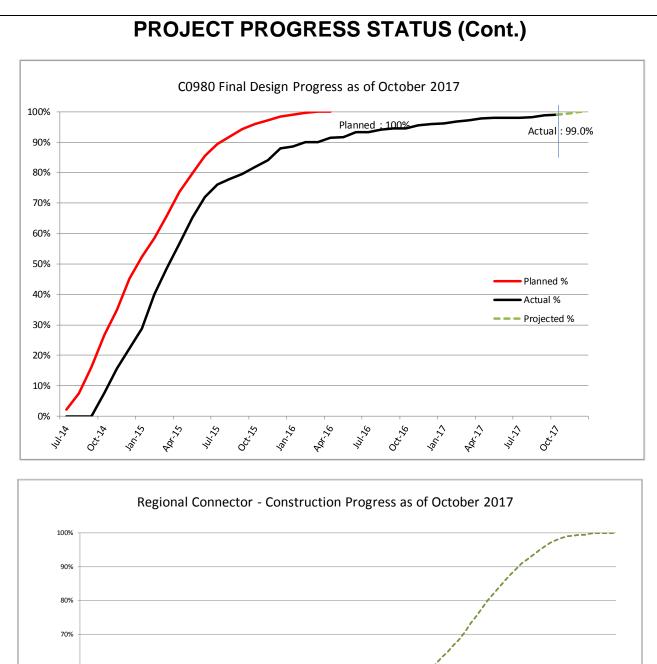
**Note:** Construction Progress Measurement has been modified to reflect current methodology: excluding all General Requirements, Construction Mobilization, Design Mobilization, Final Design and Provisional Sum (Schedule C). Progress values include executed modifications and change orders.

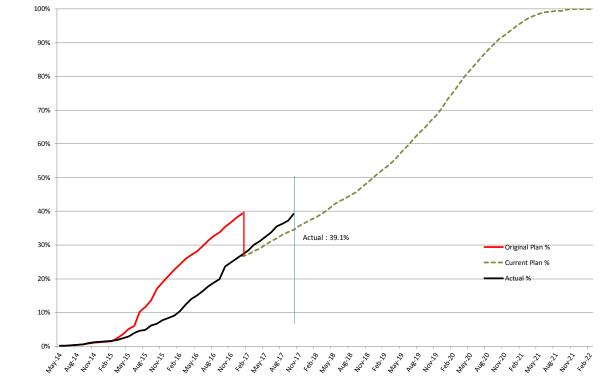
#### **PROJECT PROGRESS STATUS Overall Project Progress as of October 2017** 100% 90% 80% 70% 60% 50% Original Plan % 40% Current Plan % Actual 42.9% Actual % 30% 20% 10% 0% which . Decili Sepili Maria Maril white the the

The above is based on the planned and actual progress of C0980 (Design-Build) as reflected in the re-baselined project schedule, and the C0981 (AUR) as-built schedule.

The cumulative overall project progress is 42.9%.

**Note**: Overall Project Progress Measurement was modified in January 2016 to reflect current methodology: excluding all General Requirements, Construction Mobilization, Design Mobilization and Provisional Sum (Schedule C). Values include executed modifications and change orders.





## **MAJOR EQUIPMENT DELIVERY STATUS**

### Tunnel Boring Machine

RCC designed, procured and delivered the tunnel boring machine (TBM) and equipment.

### Light Rail Vehicles

Metro is procuring four (4) LRVs for the Project. The vehicles will be procured and delivered by Kinkisharyo International, LLC under Option 2 of Contract P3010. LRV design and design reviews as well as manufacturing of the prototype vehicles continued this period. Project deliveries are anticipated no later than February 2020.

### UFS (Universal Fare System) & TVM (Ticket Vending Machines)

Procurement of UFS and TVM will commence after RCC completes the final design. Metro is coordinating with RCC for installation and testing schedules, which is expected to be complete by October 2020. The scope addition of fare transfer equipment in the three Regional Connector stations was made in September 2017.

# DESIGN-BUILDER'S (C0980) LONG LEAD ITEM LIST

Activity Name	Early Finish	Need Date
FAB/DELIV ELEVATORS - 1ST/CENTRAL	31-Dec-17	25-Jan-21
FAB/DELIV TRAIN CONTROL CABLE	16-Jan-18	16-Jan-20
FAB/DELIV ESCALATORS - 1ST/CENTRAL	21-Mar-18	3-Oct-21
PROCURE FIRE PROTECTION SUBCONTRACTOR	22-Mar-18	17-Jun-19
FAB/DELIV EMERGENCY VENTILLATION FANS - HOPE (4)	1-Jun-18	28-Jun-19
FAB/DELIV EMERGENCY VENTILLATION FANS - BROADWAY (4)	1-Jun-18	12-Dec-19
FAB/DELIV ELEVATORS - 2ND/BROADWAY	4-Jun-18	21-Mar-21
FAB/DELIV 2ND/HOPE TPSS	8-Jun-18	17-Apr-19
FAB/DELIV OCS POLES / EQUIPMENT	8-Jun-18	29-Dec-20
FAB/DELIV OCR FOR TUNNEL	8-Jun-18	29-Jan-21
FAB/DELIV ESCALATORS - 2ND/BROADWAY	9-Jun-18	25-Feb-21
FAB/DELIV ELEVATORS - 2ND/HOPE	23-Aug-18	26-Aug-21
FAB/DELIV ESCALATORS - 2ND/HOPE	28-Aug-18	2-Mar-21
FAB/DELIV TRAIN CONTROL EQUIPMENT	31-Jan-19	1-Feb-21
FAB/DELIV 2ND/BROADWAY TPSS	5-Mar-19	10-Jan-20
PROCURE MASONRY SUBCONTRACTOR	24-Jun-19	21-Oct-20
PROCURE STEEL (PERMANENT) SUBCONTRACTOR	24-Jun-19	12-Mar-21
PROCURE DOORS & HARDWARE SUBCONTRACTOR	1-Jul-19	19-Feb-21
PROCURE TRACK SUBCONTRACTOR - PERMANENT	2-Jul-19	28-Jan-20
PROCURE GLAZING SUBCONTRACTOR	15-Jul-19	29-Apr-21
PROCURE ARCHITECTURAL PRECAST PAVER SUBCONTRACTOR	18-Jul-19	21-Apr-21
PROCURE STATION SIGNS SUBCONTRACTOR	23-Jul-19	22-Oct-21
PROCURE PRECAST COMM STRUCTURE PURCHASE ORDER	26-Jul-19	19-Apr-21
PROCURE STAINLESS STEEL SUBCONTRACTOR	2-Aug-19	18-Feb-21
PROCURE CAULKING & SEALANTS SUBCONTRACTOR	9-Aug-19	21-Jan-21
PROCURE METAL CEILING SUBCONTRACTOR	14-Aug-19	8-Apr-21
PROCURE SHEET METAL SUBCONTRACTOR	22-Aug-19	10-Jun-21
PROCURE PAINT SUBCONTRACTOR	4-Sep-19	8-Apr-21
PROCURE FLUID APPLIED WATERPROOFING SUBCONTRACTOR	4-Sep-19	3-Feb-21
PROCURE DRYWALL & FRAMING SUBCONTRACTOR	18-Sep-19	6-Oct-21
PROCURE FLOORING SUBCONTRACTOR	27-Sep-19	28-Oct-21
PROCURE TILE SUBCONTRACTOR	27-Sep-19	8-Mar-21
PROCURE SPRAY ON ACCOUSTICAL FINISH SUBCONTRACTOR	7-Oct-19	5-Mar-21
PROCURE NEW 115RE RAIL - HIGH STRENGTH RAIL	24-Oct-19	20-May-20
PROCURE RAIL – JOBWIDE	24-Oct-19	20-May-20
PROCURE SPECIAL TRACK - JOBWIDE	24-Oct-19	25-Jun-20
PROCURE NEW 115RE RAIL - STANDARD RAIL	24-Oct-19	20-May-20
FAB/DELIV EMERGENCY VENTILLATION FANS - CENTRAL (4)	11-Nov-19	16-Sep-20
PROCURE TERRAZZO SUBCONTRACTOR	11-Nov-19	10-Nov-21
PROCURE PRECAST STRUCTURAL ELEMENTS SUBCONTRACTOR	18-Nov-19	11-Aug-21
PROCURE ARCHITECTURAL CONCRETE PAVING SUBCONTRACTOR	25-Nov-19	7-Apr-21
PROCURE AC SUBCONTRACTOR	12-Dec-19	28-May-21

# DESIGN-BUILDER'S (C0980) LONG LEAD ITEM LIST (Cont.)

Activity Name	Early Finish	Need Date
PROCURE MILLING SUBCONTRACTOR	12-Dec-19	28-May-21
PROCURE PCC PAVING SUBCONTRACTOR	12-Dec-19	28-May-21
FAB/DELIV GLAZING SPIDERS - ALL STATIONS	18-Dec-19	19-May-21
PROCURE BALLASTED TRACK - NORTH ALAMEDA LEG	23-Dec-19	15-Sep-21
PROCURE GRANITE STONEWORK SUBCONTRACTOR	29-Jan-20	4-Oct-21
FAB/DELIV EMERGENCY BOOSTER FANS (12)	6-Feb-20	26-Aug-21
PROCURE PLATE PURCHASE ORDER	11-Aug-20	16-Oct-20
PROCURE MSE PANEL PURCHASE ORDER	11-Aug-20	16-Oct-20

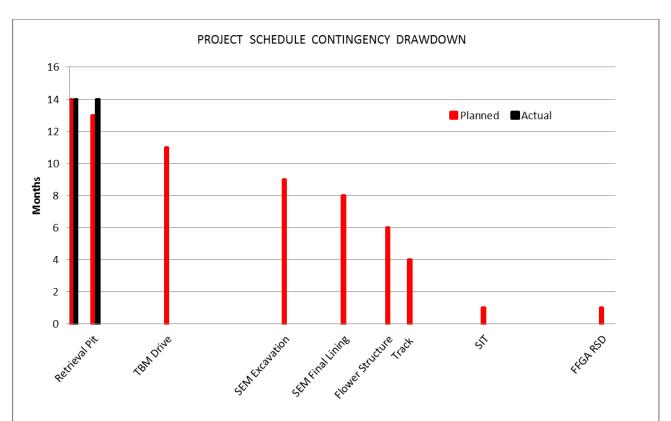
### **CRITICAL PATH NARRATIVE**

### Critical Path (C0980):

The critical path *runs through excavation and underpinning of the Historic Broadway Station, which was the near-critical path for the month of September. Excavation work was re-sequenced in concert with underpinning.* After *excavation and underpinning of the Historic Broadway Station, the critical path continues through* the SEM crossover structure east of the Historic Broadway Station will commence. Once the crossover structure is complete, track work installation will follow. The critical path continues through systems installation and testing from 1st/Alameda to 7th/Flower, followed by systems integration testing and pre-revenue operations.

The previous critical path through TBM mining was improved by four weeks due to a higher production rate experienced on the second tunnel for TBM mining. This higher rate is also forecast for the balance of mining.

### PROJECT SCHEDULE CONTINGENCY DRAWDOWN



# **PROJECT SCHEDULE CONTINGENCY DRAWDOWN ANALYSIS**

The project schedule contingency drawdown curve is based on the anticipated FFGA RSD date of February 25, 2023.

	PRUJECT CUST STATUS											
REGION/	L CONNECTOR TRANSIT CORRIDOR PROJECT											
COSTRE	PORT											
DOLLAR	S IN THOUSANDS											
S CC C ODE		FFGA BUDGET	ORIGI NAL BUDGET	CURREN	TBUDGET	СОММІТ	TMENTS	EXPEN	DITURES	CURRENT	FORECAS T	BUDGET/ FORECAST VARIANCE
				PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VANIANCE
10	GUIDEWAYS & TRACK ELEMENTS	280,622	204,691	-968	249,072	1,055	243,502	3,275	109,553	-1,550	249,285	213
20	STATIONS, STOPS, TERMINALS, INTERMODAL	354,268	219,477	24	230,640	50	223,919	670	35,466	52	230,744	104
30	SUPPORT FACILITIES: YARDS, SHOPS, ADMIN, BLDGS	0	0	0	0	0	0	0	0	0	0	0
40	SITEWORK & SPECIAL CONDITIONS	141,785	422, 453	944	598, 184	41,859	571,720	4,053	368, 639	4,243	621,782	23,598
50	SYSTEMS	69,667	73,848	0	73,599	43	63,736	356	6,790	230	74,035	435
	CONSTRUCTION SUBTOTAL (10-50)	846,343	920, 468	0	1, 151, 495	43,008	1, 102,877	8,355	520,447	2,965	1,175,845	24,350
60	ROW, LAND, EXISTING IMPROVEMENTS	115,889	74,208	0	92,742	3	70,851	42	51,583	0	77,972	-14,769
70	VEHICLES	16,275	16,275	0	16,275	0	16,275	0	1,678	0	16,275	0
80	PROFESSIONAL SERVICES	261,455	257,973	0	378,883	6,705	276,057	2,403	238,505	-97	381,001	2,118
	SUBTOTAL (10-80)	1,239,963	1,268,925	0	1,639,395	49,716	1,455,050	10,800	812,214	2,858	1,651,094	11,699
90	UNALLOCATED CONTINGENCY	135,399	126,892	0	89,945	0	0	0	0	-2,868	78,247	-11,699
100	FINANCE CHARGES	27,571	7,115	0	14, 301	0	0	0	0	0	14,301	(
	TOTAL PROJECTS 460228 & 860228 (10-100)	1,402,932	1,402,932	0	.,,	49,716	1,466,060	10,800	812,214	0		
	ENVIRONMENTALIPLANNING - 400228		6,075	0	6,075	0	6,075	0	6,075	0		
	ENVIRONMENTAL/PLANNING - 460228		18, 125	0	20,425	0	20,425	0	18,873	0		(
	TOTAL PROJECTS 400228 & 460228 (EVN/PLAN'G)	0	24,200	0	26,500	0	26,500	0	24,948	0	26,500	0
	400228, 460228, 860228 TO TAL	1,402,932	1,427,132	0	1,770,142	49,716	1,492,560	10,800	837,162	0	1,770,142	0
NOTE: E	NOTE: EXPENDITURES ARE CUMULATIVE THROUGH 10/31/2017.											

### **PROJECT COST STATUS**

# **PROJECT COST ANALYSIS – 860228**

#### **Original Budget:**

The Original Budget of \$1.427 billion reflects the April 2014 Board Approved Life-of-Project (LOP), plus finance costs of \$7.1 million.

#### **Current Budget:**

In January 2017, the Metro Board revised the LOP Budget for the Regional Connector Project 860228 to \$1.756 billion. Finance costs, estimated at \$14.3 million, are also reflected leading to a total of \$1.770 billion. Budgets were adjusted throughout the SCC structure reflecting revised values as of December 2016. The total current budget remains the same as of *October* 2017.

#### **Commitments:**

Commitments increased by \$49.7 million this period to \$1.49 billion which represents 84.3% of the Current Budget. The increase is due to procurement actions associated with Contract C0980 Modifications and services related to *Third Party Master Cooperative Agreements with the City of LA*.

#### **Expenditures:**

Expenditures are cumulative through *October* 2017. Expenditures increased by \$10.8 million this period for costs associated with C0980 Design Build contract, Engineering Management Support, Metro Project Administration, Construction Management Support Service, Legal Services, Third Party Master Cooperative Agreements with the City of LA, Community Relations, and Environmental Consultant Services. The \$837.2 million in expenditures to date represents *47.3*% of the Current Budget.

#### **Current Forecast:**

The total current forecast remains the same as the total current budget.

# **PROJECT COST STATUS (Cont.)**

CONCURRENT NON-FFGA ACTIVITIES (861228)

PROJECT COST STATUS BY FTA SCC

DOLLAR	DOLLARS IN THOUSANDS										
SCC CODE	Description	ORIGINAL BUDGET	CURRENT	BUDGET	COMMI	TMENTS	EXPEND	ITURES	CURRENT	FORECAST	BUDGET / FORECAST
			PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
10	GUIDEWAYS & TRACK ELEMENTS	-	0	0	0	0	0	0	0	0	0
20	STATIONS, STOPS, TERMINALS, INTERMODAL	-	0	0	0	0	0	0	0	0	0
30	SUPPORT FACILITIES: YARDS, SHOPS, ADMIN, BLDGS	10,480	0	10,480	0	10,480	0	0	0	10,480	0
40	SITEWORK & SPECIAL CONDITIONS	0	0	0	0	0	0	0	0	0	0
50	SYSTEMS	0	0	0	0	0	0	0	0	0	0
	CONSTRUCTION SUBTOTAL (10-50)	10,480	0	10,480	0	10,480	0	0	0	10,480	0
60	ROW, LAND, EXISTING IMPROVEMENTS	27,748	0	27,748	0	27,748	0	22,498	0	27,748	0
70	VEHICLES	0	0	0	0	0	0	0	0	0	0
80	PROFESSIONAL SERVICES	650	0	650	0	650	0	203	0	650	0
	SUBTOTAL (10-80)	38,878	0	38,878	0	38,878	0	22,701	0	38,878	0
90	UNALLOCATED CONTINGENCY	1,113	0	1,113	0	0	0	0	0	1,113	0
100	FINANCE CHARGES	0	0	0	0	0	0	0	0	0	0
	TOTAL PROJECTS 861228 (10-100)	39,991	0	39,991	0	38,878	0	22,701	0	39,991	0
	861228 TOTAL	39,991	0	39,991	0	38,878	0	22,701	0	39,991	0
NOTE: E	VPENDITURES ARE CUMULATIVE THROUGH 10/31/2017										

### **PROJECT COST ANALYSIS – 861228**

#### **Original Budget:**

The Original Budget, Current Budget, and Current Forecast reflect the Board Approved Life-of-Project (LOP) budget on April 24, 2014.

#### **Current Budget:**

There is no change to the Budget for this period.

#### **Commitments:**

Commitments reflect actions through October 2017.

#### **Expenditures:**

Expenditures are cumulative through *October* 2017. Expenditures for the period remained unchanged. The \$22.7 million in expenditures through *October* 2017 represents 56.8% of the Current Budget.

#### **Current Forecast:**

There was no change to the Forecast for this period.

#### COST CONTINGENCY DRAWDOWN \$200 Board Approved Additional LOP Budget \$160 \$120 Millions \$80 3% Project Reserve: \$52.7M \$40 \$-S D M J S D D J S D М JS М м J S D м J S 2016 2017 2018 2019 2020 2021 Allocated Unallocated Forecast Actual Project Reserve

# COST CONTINGENCY DRAWDOWN ANALYSIS

In January 2017, the Metro Board revised the Life-of-Project Budget to \$1.756 billion, which included increasing the unallocated contingency to \$89 million and allocated contingency to \$92.8 million. A revised drawdown plan for unallocated contingency, correlated to anticipate risk trends, was developed to monitor and measure drawdowns moving forward.

Included in the project cost contingency drawdown is a 3% project reserve threshold. Metro's Board is to be notified when it becomes necessary to drawdown contingency below the project reserve threshold to cover project costs. This policy was adopted by the Metro Board of Directors in September 2012.

The project cost contingency drawdown curve is based on a 2021 Revenue Service date.

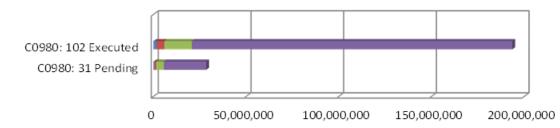
This month there was a drawdown of \$43.85 *million* from contingency due to planned D/B modifications. The remaining total project contingency (allocated and unallocated) is \$114.39 million.

# **COST CONTINGENCY DRAWDOWN ANALYSIS (Cont.)**

PROJECT COST CONTINGENCY DOLLARS IN THOUSANDS					
	Contingency	Previous Period	Current Period	To-Date	Remaining Contingency (Forecast)
Unallocated Contingency	89,946	0	0	0	89,946
Allocated Contingency	92,809	(24,515)	(43,852)	(68,367)	24,442
Total Contingency	182,754	(24,515)	(43,852)	(68,367)	114,388

# SUMMARY OF CONTRACT MODIFICATIONS

Contract Modifications (MODs) by Cost Level



	c		
	102 Executed	31 Pending	Total
Under \$100K	1,676,259	520,000	2,196,259
\$100K to \$250K	4,218,268	995,000	5,213,268
\$250K to \$1M	14,816,974	4,116,000	18,932,974
Over \$1M	172,947,000	22,877,806	195,824,806
Total Contract MODs	193,658,501	28,508,806	222,167,307
Contract Award Amount	927,226,995	927,226,995	
% of Contract MODs	20.9%	3.1%	
Note:			

1. Percent of Contract MODs equals the Total Contract MODs divided by the Contract Award Amount.

2. Pending Mods are under negotiation.

One hundred-two (102) changes with a total value of \$193.7 million have been executed since NTP of Contract C0980. An additional thirty-one (31) changes, with a total estimated value of \$28.5 million are pending.

# DISADVANTAGED BUSINESS ENTERPRISE (DBE) STATUS

### Contract C0980 Regional Connector Transit Project Design-Build

As of September 2017:

•	<b>DBE Goal – Design</b> A numerically expressed percentage of funds apportioned to Design Contracts and is calculated based upon the relative availability of DBE firms as compared to all firms in the relevant geographic market area:	20%
•	<b>Current DBE Commitment Design</b> Total DBE Committed Dollars divided by Total Contract Value for Design or Construction	\$13.4M (22.63%)
• Tw	<b>Current DBE Participation</b> Total amount paid to date to DBEs divided by the amount paid to date to Prime: relve (12) Design DBE sub-consultants have been identified to date.	26. <i>99</i> %
1 11		
•	<b>DBE Goal – Construction</b> A numerically expressed percentage of funds apportioned to Construction Contracts and is calculated based upon the relative availability of DBE firms as compared to all firms in the relevant geographic market area:	18%
•	Current DBE Commitment Construction Contract commitment divided by current contract value for Construction:	\$180.7M (18%)
•	Current DBE Participation Total amount paid to date to DBEs divided by the amount paid to date to Prime:	11. <i>5</i> 2%
Six	ty (60) Construction DBE sub-contractors have been identified to date.	
	PROJECT LABOR AGREEMENTS (PLA) STATUS Contract C0980 Regional Connector Transit Project Design-Build	
•	<b>Targeted Worker Goal</b> Construction work to be performed by residents from Economically Disadvantaged Area in the United States	40.00%
•	Targeted Worker Current Attainment	58.19%
•	Apprentice Worker Goal Construction work to be performed by Apprentices	20.00%
•	Apprentice Worker Current Attainment	16.72%
•	Disadvantaged Worker Goal	
	Construction work to be performed by Disadvantaged Workers who are residents of the United States	10.00%
•	Disadvantaged Worker Current Attainment	7.10%

# **FINANCIAL/GRANT STATUS**

#### **Status of Funds Anticipated**

October 2017

FEDERAL - CMAQ	METRO SUBMITTED ON NOVEMBER 25, 2013 A GRANT APPLICATION OF \$64.0M TO THE FTA. GRANT APPROVAL WAS EXECUTED ON SEPTEMBER 24, 2014. FUNDS ARE AVAILABLE FOR DRAW DOWN. ADDITIONAL CMAQ FUNDS WILL BE OBLIGATED IN FY2018/2019.
FEDERAL - SECTION 5309 NEW STARTS	METRO SUBMITTED ON NOVEMBER 25, 2013 A GRANT APPLICATION OF \$65.0 M TO THE FTA. GRANT APPROVAL WAS EXECUTED ON SEPTEMBER 23, 2014. METRO SUBMITTED ON JUNE 11, 2015 A GRANT AMENDMENT OF \$100M. GRANT AWARDED AUGUST 2015. FUNDS ARE AVAILABLE FOR DRAW DOWN METRO SUBMITTED A GRANT AMENDMENT OF \$100M IN JULY 2016. GRANT AMENDMENT WAS EXECUTED ON AUGUST 18, 2016. FUNDS ARE AVAILABLE FOR DRAW DOWN. METRO SUBMITTED A GRANT AMENDMENT OF \$100M IN JULY 2017. GRANT AMENDMENT WAS EXECUTED ON SEPTEMBER 22, 2018 AND FUNDS ARE AVAILABLE FOR DRAWDOWN
MEASURE R - TIFIA LOAN: (Transportation Infrastructure Finance & Innovation Act)	A TIFIA LOAN AGREEMENT BETWEEN THE DEPARTMENT OF TRANSPORTATION AND METRO FOR \$160M WAS EXECUTED ON FEBRUARY 20, 2014. THE FIRST DISBURSEMENT OF \$61,864,368 WAS SPLIT INTO TWO PARTS. RECEIVED THE FIRST PAYMENT OF \$25.2 MILLION 4TH QUARTER FY2016. RECEIVED THE SECOND PAYMENT OF \$36.7 MILLION 1ST QUARTER FY2017. THE SECOND DISBURSEMENT OF \$55.9 MILLION IS AVAILABLE AND WILL BE SPLIT INTO TWO PARTS. WE RECEIVED THE FIRST PAYMENT OF \$29.8 MILLION FIRST QUARTER FY2018 WE EXPECT TO RECEIVE THE SECOND PAYMENT OF \$20.1 MILLION SECOND QUARTER FY2018
CITY OF LA	FUNDING AGREEMENT OF \$42M WITH THE CITY OF LA WAS APPROVED IN JUNE 2014. THE FIRST PAYMENT DRAWDOWN OF \$5.0M WAS IN JUNE 2016. THE SECOND PAYMENT DRAWDOWN OF \$7.0M WAS BILLED IN JUNE 2017 AND THE PAYMENT WAS RECEIVED IN JULY 2017.

#### Status of Funds by Source

#### October 2017

	(A)	(B)	(C)	(D)	(D/B)	(E)	(E/B)	(F) TO	(F/B)
SOURCE			TOTAL FUNDS	COMMITMENTS		EXPENDITURES		FUNDING	
		ANTICIPATED	AVAILABLE	\$	%	\$	%	\$	%
FEDERAL - CMAQ	\$64.000	\$227.000	\$64.000	\$113.716	50%	\$53.974	24%	\$45.250	20%
FEDERAL - SECTION 5309 NEW STARTS	\$669.900	\$669.900	\$265.000	\$669.900	100%	\$240.936	36%	\$258.174	39%
FEDERAL - RIP	\$0.000	\$14.400	\$0.000	\$14.400	100%	\$0.000	0%	\$0.000	0%
MEASURE R - TIFIA LOAN	\$160.000	\$160.000	\$117.803	\$160.000	100%	\$103.834	65%	\$95.930	60%
STATE PROPOSITION 1A HSRB *	\$114.874	\$114.874	\$114.874	\$114.874	100%	\$114.874	100%	\$114.874	100%
STATE PROPOSITION 1B PTMISEA **	\$149.500	\$135.163	\$135.163	\$135.163	100%	\$135.163	100%	\$135.163	100%
STATE STIP RIP	\$2.590	\$2.590	\$2.590	\$2.590	100%	\$2.590	100%	\$2.590	100%
STATE CAPITAL PROJECT LOANS - OTHERS ***	\$132.466	\$274.871	\$274.871	\$264.137	96%	\$173.791	63%	\$145.510	53%
MEASURE R	\$27.571	\$0.000	\$0.000	\$0.000	0%	\$0.000	0%	\$0.000	0%
CITY OF LOS ANGELES	\$41.984	\$41.984	\$12.000	\$17.780	42%	\$12.000	29%	\$12.000	29%
LEASE REVENUE	\$64.247	\$115.058	\$0.000	\$0.000	0%	\$0.000	0%	\$0.000	0%
TOTAL	\$1,427.132	\$1,755.840	\$986.301	\$1,492.560	85.0%	\$837.162	47.7%	\$809.491	46.1%

EXPENDITURES ARE CUMULATIVE THROUGH OCTOBER 31, 2017

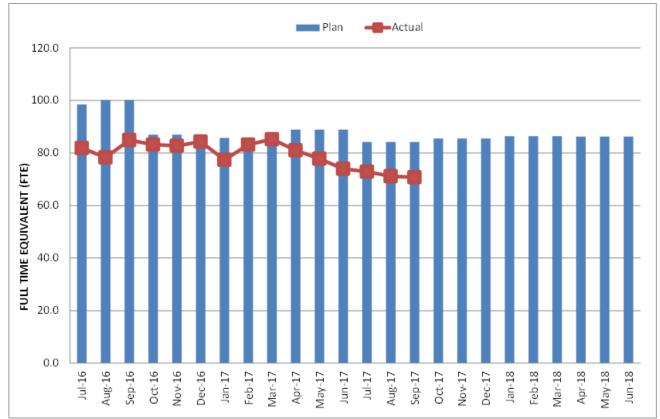
ORIGINAL BUDGET BASED ON FUNDING PLAN INCLUDED IN THE APPROVED FULL FUNDING GRANT AGREEMENT

\* STATE PROPOSITION 1A HIGH SPEED RAIL BONDS

\*\* STATE PROPOSITION 1B PUBLIC TRANSPORTATION MODERNIZATION, IMPROVEMENT AND SERVICE ENHANCEMENT ACCOUNT

\*\*\* OTHERS INCLUDE TDA ADMINISTRATION, AND NB PROPOSITION A ADMINISTRATION (FOR A TOTAL OF \$.255M)

# STAFFING STATUS TOTAL PROJECT STAFFING – METRO AND CONSULTANTS



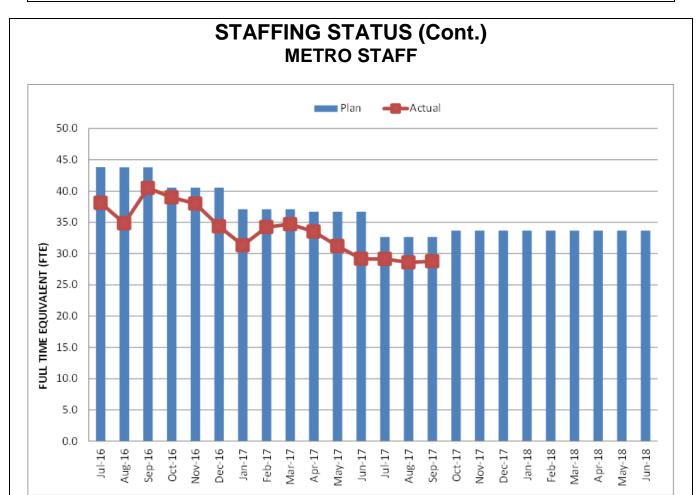
### TOTAL PROJECT STAFFING

The overall FY18 Total Project Staffing plan averages 85.6 FTE's per month.

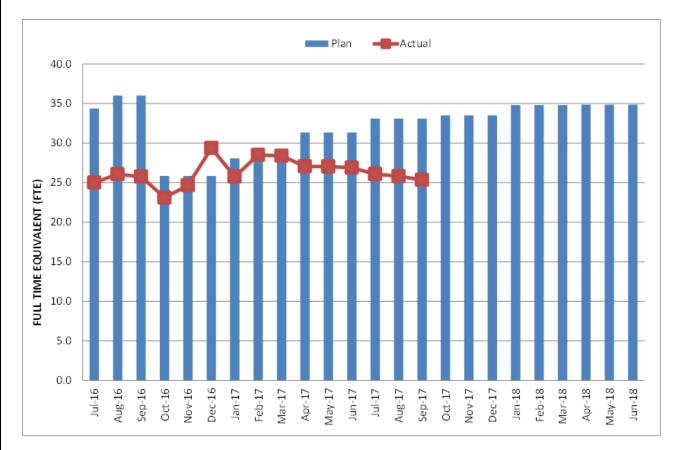
For *September* 2017, there were a total of *28.8* actual FTEs for Metro's Project Administration staff and *42.0* FTEs for consulting staff. The total actual project staffing for *September* 2017 was *70.8* FTEs versus FTEs planned (84.2).

The shortfall in staffing has not impacted Metro's ability to effectively manage the Project. Review of staffing plans is on-going to ensure needs are addressed.

October 2017



### STAFFING STATUS (Cont.) CONSTRUCTION MANAGEMENTSUPPORT SERVICES CONSULTANT



#### Note:

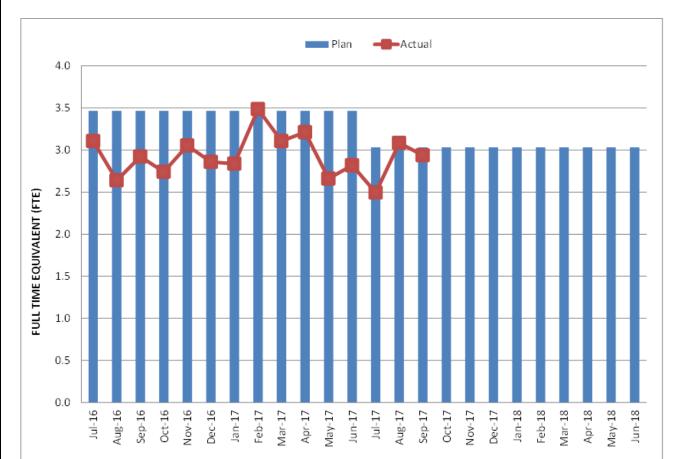
a) The Actual FTEs for the month are based on the FTE hours submitted in the invoice for that month.

#### **STAFFING STATUS (Cont.) ENGINEERING SERVICES CONSULTANTS** Plan -----Actual 25.0 20.0 FULL TIME EQUIVALENT (FTE) 15.0 10.0 5.0 0.0 Aug-16 Sep-16 Oct-16 Nov-16 Dec-16 Jan-17 Jan-18 Feb-18 Mar-18 May-18 Jul-16 Feb-17 Mar-17 May-17 Jun-17 Aug-17 Nov-17 Dec-17 Apr-18 Jun-18 Apr-17 Jul-17 Sep-17 Oct-17

#### Note:

a) The Actual FTEs for the month are based on the FTE hours submitted in the invoice for that month.

### STAFFING STATUS (Cont.) PROJECT MANAGEMENT SERVICES CONSULTANTS



# **REAL ESTATE STATUS**

Regional Connector - Real Estate Status Summary April 30, 2017

Type of Take	Number of Parcels	Certified	Decertified	Appraisals In Process / Completed	Offers Made	Escrow Closed	Effective OIP	Parcels Available	Remaining
Full Takes	2	2		2	2		2	2	
Part Takes	3	3		3	3			2	1
SSE	12	8	4	9	9	6	2	7	
TCE/ROE	14	5	3	6	6	4	1	5	
PE	3	3		3	3	2		3	
Sub Total	34	21	7	23	23	12	5	20	1
Pedestrian Bridge	420-1, 420-2, 420-3								1
Mangrove Fan Plant	TBD								1
Grand Total	36	21	7	23	23	12	5	20	3

### **REAL ESTATE ACQUISITION**

#### **OPEN REAL ESTATE MATTERS –** *There are no changes for the month of October*

### City of Los Angeles (Mangrove Parcels)

 The appraisal to value the additional right of way required for the Fan Plant has been reviewed. Both Metro and the City obtained appraisals. Discussions are now underway to reconcile the two appraisals. The Project has indicated that there could be construction over the Fan Plant easement which may have the effect of limiting any severage damaged assigned to the value of the easement. Real Estate will seek FTA's approval of the recommended compensation for the Fan Plant easements. The Project requested that Real Estate delay exercising the option to extend the 5-year easement for an additional three (3) years until closer to the expiration date.

#### City of Los Angeles Department of Water and Power 'Duco Yard' – DWP (RC-473)

- LADWP has agreed to a compromise in the valuation of the Property. The Board approved the recommended purchase price at its June 22<sup>nd</sup> meeting. Staff is working with County Counsel and LADWP on the Purchase and Sale Agreement.
- LADWP submitted its estimate of the modification required to their yard to continue their operations. The estimate is being reviewed by the Project. Follow-up interface between the parties continues.

### **QUALITY ASSURANCE STATUS**

#### C0980 Regional Connector D/B

- Metro QA reviewed and provided comments on RCC's quality-related submittals;
- Performed oversight verification of RCC's design and construction activities;
- Reviewed test results for Portland Cement Concrete, Soils Testing, Asphalt Testing and Non-Destructive Testing of Welding;
- Attended Readiness Review meetings with RCC; and
- RCC Quality issued NCR-0027 for damaged Lenton Form Savers at Grand Av Arts/Bunker Hill Station. The damaged was repaired and accepted by RCC QC. This NCR is now closed.
- Metro QA has completed surveillance of the power relocation activities at 6<sup>th</sup>/Flower. The pre-cast and cast-in-place vaults have been installed along with their associated components and accessories. Metro QA has issued Surveillance Report C0980-SUR2017-016 for the placement of the pre-cast vault.
- Metro QA performed surveillance of the TBM activities from the launch at 1st/Central to milestone 1A. Surveillance Report C0980-SUR2017-017 was issued for this activity.
- Metro QA performed surveillance of a shop visit at EW Corporation in El Centro, CA. EW Corporation is the structural steel supplier for the support of excavation projectwide. Surveillance Report C0980-SUR2017-018 was issued for this activity.
- Metro QAR C0980-QAR2016-S07-01 remains open until the Re-Shoring Plan for Grand Av Arts/Bunker Hill Station is reviewed and approved by Metro/CPJV. The plan was previously rejected by Metro/CPJV due to an excessive number of unresolved comments by the Engineer of Record for the plan. This plan is currently under review by Metro/CPJV. If this review shows the plan to be acceptable the QAR will be closed.
- Metro is performing ongoing surveillance of the installation of the concourse level slab at Grand Av Arts/Bunker Hill Station. The concourse invert slab is scheduled to be placed November 4, 2017.
- RCC testing performed to date are as follows:
  - 1. Portland cement concrete 28-day test results: 898; number accepted: 898
  - 2. Asphalt concrete density tests results: 203; number accepted: 203
  - 3. Soil compaction (in-situ density) tests performed to date: 168; number accepted: 168
  - 4. Welding MT/UT testing to date is: *9136*; number accepted: *9136*

### **ENVIRONMENTAL STATUS**

- SWPPP inspections of all project areas are conducted weekly by RCC to observe site conditions and report on performance of stormwater protection Best Management Practices. No rain and warm weather make sites more prone to produce dust, therefore, daily street sweeping continued throughout the month of October.
- Metro *has begun* to prepare the 19<sup>th</sup> Quarterly Mitigation Monitoring and Reporting Plan covering August 2017 to October 2017, which will be submitted to the FTA no later than November 14, 2017.
- Metro completed the preparation of the 5th Semi-Annual Cultural Resources Report, documenting cultural resources monitoring from January 2017 to June 2017. The report was submitted to the FTA and the SHPO on July 31, 2017. Metro is preparing the 6th Semi-Annual Cultural Resources Report, which will be submitted by January 31, 2018. Reporting will continue a semi-annual basis until ground-disturbing activities conclude.
- Vibration and noise spot checks are being conducted weekly at multiple sensitive locations along Flower Street between 5th and 6th Streets to monitor vibration and noise compliance with increased work activity such as drilling piles and utility relocation. A vibration spot check was conducted adjacent to the former St. Vibiana's Rectory to monitor potential TBM related vibration outside of this historic building.

### CONSTRUCTION AND COMMUNITY RELATIONS STATUS

#### **Construction Relations**

- Responded and addressed project related inquiries from the public received on the project hotline, email and during office hours at the Little Tokyo Community Office.
- Performed public outreach and construction coordination to impacted area stakeholders regarding the following construction activities throughout the alignment: geotechnical instrument installation and maintenance, cut & cover activities and weekend closures, and utility work at 6th Street. Distributed *nine* (9) construction notices to the public on these activities through email and made it available on the project website and social media outlets.
- Coordinated construction activities with twenty (20) stakeholders throughout the project alignment on the above activities.
- Held office hours at the Central Library and addressed inquiries of local stakeholders on Flower Street activities.
- Continued standing meetings with: LA City Councilmember District 14, the Mayor's Office, Common Wealth Partners, The Westin Bonaventure Hotel, Charles Dunn, Citigroup Center, the Central Library/Hines, The Standard Hotel, Pegasus Apartments and the California Club.

### Social Media Outreach and Marketing Efforts

• Engagement on Facebook and Twitter visually amplified Chaya, a local restaurant on Flower Street, shared photographer Ken Karagozians' perspective in documenting the Regional Connector, and explained the demolition process of an underground storm drain.



12.7k people reached; 11.4k video views; 87 reactions



1.5k impressions; 227 video views

Metro Connector Metro Connector Whete Connector Ken Karagozian has been documenting the building of #LA transit projects since the 1990s. See his latest work OCT 18 mtro.la/v9m430fMO60



1.9k impressions

### **CONSTRUCTION AND COMMUNITY RELATIONS STATUS (Cont.)**

### **Community Relations**

- Continued work with the monthly Little Tokyo Marketing & Business Task Force. Held Small Business workshop with Little Tokyo Service Center Partner and Asian Pacific Islander Small Business program.
- Hosted a delegation of students from Kyoto, Japan for a 3-day work-experience program where students learned about the agency and becoming global leaders.

## **CREATIVE SERVICES STATUS**

#### Art Program

- Participated in Design Build document reviews
- Held Artist-led community engagement activities
- Responded to RFIs and Submittals
- Continued to support mitigation efforts

### Signage & Environmental Graphic Design

- Responded to RFIs and Submittals
- Participated in Design Build document reviews

## **SAFETY & SECURITY STATUS**

### C0980 Regional Connector

- Monitored RCC's pre-employment drug/alcohol testing and new employee safety orientation to insure compliance with contract specifications.
- Participated in weekly progress meetings with RCC's management personnel and Metro's Construction Manager to discuss safety/security/quality related issues and construction work schedules.
- Conducted Project Safety Orientation for new Metro/Consultants, visitors, and IPMO project staff. Training sessions included Safety Orientation, Underground Safety, *First Aid, CPR,* and Self Rescuer Training.
- Participated in work plan reviews, daily crew safety meetings, and the RCC 'Safety Stand Down' sessions.
- Monitored construction field activities daily to insure compliance with contract specifications. Participated with RCC staff in field safety inspection walks of multiple project worksites, laydown, and storage yards.
- Monitored Third Party contractor's work activities to insure safety compliance.
- Made recommendations to utility crews regarding contract activities and improving overall traffic control and pedestrian safety.
- RCC reported *one Recordable Injury (two stitches) and no* major incidents during the month of *October* 2017.
- RCC reported an additional 2077 August work hours after the September Report was completed. This brought the RCC Total Work Hours to 1,794,796.
- RCC reported *50,375* work-hours for the month of *September* 2017 (work-hours are reported with a one-month lag time). The total C0980 Contract to Date work hours through *September* 2017 are *1,845,171* with a total of *ten* (*10*) Recordable Injuries and no Lost Workday case injuries. The C0980 Contract Recordable Injury Rate is *1.08*. The Bureau of Labor Statistics *reports that the* National Average Recordable Injury Rate is 2.8 for heavy civil construction projects.

### **Total Project**

• Total Project to Date Work Hours including both the C0980 and the C0981 Advanced Utility Relocation contract through *September* 2017 is now *1,956,231* hours with *eleven* (*11*) recordable injuries. Total Project Recordable Injury Rate is now *1.12*. There have been no Days Away injury cases on the project.

Agency	Type of Agreement	Status/Comments
City of Los Angeles	Amendment to Master Cooperative Agreement	Parties will work under 2003 MCA.
Los Angeles Department of Water and Power	Amendment to Memorandum of Understanding	Metro and LADWP will continue to work under the terms of the previous Cooperative Agreement.
Los Angeles County Public Works	Letter of Agreement	Executed in April 2011
Caltrans	Amendment	Executed in August 2011
Private Utilities	LOA, MOU or UCA	All agreements in place with exception of Level 3, Qwest, XO Comm, Zayo and Time Warner. Metro is in discussion with those utilities to establish agreements.

## ADVANCED UTILITY RELOCATION STATUS

LADWP-Power Services anticipated completion dates for cable pulling, splicing and removal of old facilities including the following:

- RCC is continuing to coordinate with LADWP and the City of Los Angeles in preparation for the relocation of the local LADWP electrical system in the 6th and Flower area. Metro continues to work with all parties to facilitate coordination of the relocation design and construction in preparation for future decking installation.
- RCC has completed approximately 90% of the electrical conduit (Mainline A) work that runs along 6th Street, between Figueroa and Hope Street. The remaining work for Mainline A, located at the intersection of 6th/Flower, is not accessible due to adjacent partial closure. RCC is reviewing options for implementing a WATCH traffic control plan that would allow access to install the remaining work. The remaining work includes the conduit (Mainline B) work, which runs down Flower Street between Wilshire Blvd. and 5th Street. *RCC is tentatively scheduled to complete Mainline B by December 15, 2017.* RCC has excavated the trench, poured the invert, and all four walls for (*cast-in-place*) Vault 805, as well as installed the top of the vault and manhole rings to *complete installation on October 11, 2017.*
- LADWP *continued working on* lateral intercepts to the live vaults. Once RCC completes Mainline A and B, LADWP will complete the remaining three laterals to complete the inceptor work.

### **C0980 UTILITY WORK STATUS**

RCC is currently coordinating with all affected utility owners to relocate their utilities by lowering in place or support and protect to accommodate the Project.

## PEAK HOUR CONSTRUCTION VARIANCES

Metro is actively pursuing extended hour variances/exemptions to accommodate Project needs by working with the City of Los Angeles, Bureau of Engineering, the Los Angeles Police Commission, the City of Los Angeles Department of Transportation and the City Council District 14th Office to obtain Peak Hour Exemptions.

### Historic Broadway and Grand Av Art/Bunker Hill Stations:

 As of May 8, 2017, Historic Broadway Station has entered steady state condition in which soldier piling/decking operations have been completed in the City ROW. Emphasis is primarily on underground station construction until approximately the year 2021.

### Flower Street Cut & Cover Area

- Metro obtained an AM and PM peak hour exemption to place k-rail on the eastside of Flower Street (between 4th and 5th Sts.) to support above and below ground construction operations for decking along Flower Street. Approval was granted by the Board of Public works from October 1, 2016 to November 9, 2019.
- Metro obtained a Board of Public Works exemption to allow construction work during AM and PM peak hours on 6th Street between Figueroa Street and Hope Street and on Flower Street between 5th Street and Wilshire Boulevard from June 5, 2017 through November 3, 2017. This exemption was granted as part of the Board's June 2, 2017 approval of the five-month closure of 6th Street between Flower Street and Hope Street.

### POLICE COMMISSION CONSTRUCTION VARIANCES

Metro continues to work closely with the Los Angeles Police Commission and actively pursue new night/Sunday work hour variances as well as expanded geographic limits and time extensions for existing variances to accommodate Project needs.

In *October* 2017, LAPD approved time extensions for two (2) existing variances for the following location:

- At the 1<sup>st</sup>/Alameda work area, one (1) variance was extended for a 20-inch waterline installation on Central Ave between 1<sup>st</sup> and 2<sup>nd</sup> Streets.
- At the Flower work area, one (1) variance was extended for the *installation* of soldier piles on Flower Street between 5<sup>th</sup> Street and Wilshire Boulevard.

In October 2017, LAPD received one (1) night-time variance application for their review and approval for the location below:

• At the 2<sup>nd</sup>/Broadway work area, one (1) variance application was submitted for concrete work within the station box.

### **CPUC CROSSING SUMMARY**

In July 2016, Metro and RCC finalized the items that needed to be included in the checklist for the Safety Certification Status. Metro is in the process of reviewing the Safety Certification Checklist submitted by RCC in October 2016. The list involves both design and construction items below:

- Passenger Stations, Train Control and Signals, Traction Power, Overhead Catenary, Communications, Track and Structures, Vertical Transportation (elevators, escalators), Fire Life Safety Systems, Security Systems, and CPUC Specific Requirements.
- Metro and RCC staff have reached a consensus of each Systems Safety Certification item per discipline that needs to be included in the plan. These items have been inserted into a Microsoft Access Database for tracking, sorting, and distribution to key staff members for alerting of any potential issues that must be resolved. This will ensure that the completion of the Safety Certification Plan will be completed in a timely manner and not impact the Revenue Operation Date (ROD).

As of January 2017, the Safety Certification Checklist has been approved by Metro.

# CHRONOLOGY OF EVENTS

June 2007	Began Alternatives Analysis study
January 2009	Board approval of Alternatives Analysis study and next phase
February 2009	Began Draft Environmental Impact Statement / Report (EIS / EIR)
October 2010	Board approval of Draft EIS / EIR and selection of locally preferred alternative
January 2011	FTA approval to Enter into Preliminary Engineering
January 2011	Began Preliminary Engineering
August 2011	Board authorized to solicit major D/B contract C0980
October 2011	Issued RFQs for D/B contract C0980
December 2011	Began Real Estate Acquisition
March 2012	Completed PE and began Advanced PE
April 2012	Board certification of Final EIS / EIR and adoption of project
April 2012	Began Final Design - Advanced Utility Relocations (AUR)
June 2012	FTA Record of Decision
August 2012	Issued RFQs for D/B contract C0980
January 2013	Issued RFPs for D/Build contract C0980
March 2013	Completed Final Design - Advanced Utilities Relocation (AUR)
May 2013	NTP for Construction Management Services contract MC070
June 2013	Beginning of AUR contract C0981R Bid Period
July 2013	Submitted TIFIA loan application
July 2013	Submitted first draft FFGA application to FTA for review
September 2013	Received proposals for D/B Contract C0980

# CHRONOLOGY OF EVENTS (Cont.)

September 2013	Submitted second draft FFGA application to FTA, incorporating FTA comments
October 2013	Submitted Application to FTA Requesting an FFGA
November 2013	Started Emergency Generator Replacement Tank at 2 <sup>nd</sup> Street and Historic Broadway Station (LA Times Building) Issued "Notice of Intent to Award" letter to contract C0981R
December 2013	contractor Pulice Construction Inc.
January 2014	Awarded AUR contract C0981R to Pulice Construction Inc.
February 2014	Issued Notice to Proceed for AUR Contract C0981R
February 2014	FTA issued Full Funding Grant Agreement to Metro
March 2014	Issued Amendment # 11 for D/B Contract C0980
March 2014	Started Survey for AUR Contract C0981R
April 2014	Metro Board approved the award of D/B Contract C0980 and established a LOP Budget
May 2014	Awarded D/B Contract C0980 to Regional Connector Constructors, Joint Venture
June 2014	Obtained possession of the Mangrove property form the City of Los Angeles
July 2014	Issued Notice to Proceed for D/B contract C0980
August 2014	C0980 D/B Contractor (RCC) began Final Design
September 2014	Metro performed the ground-breaking ceremony for C0980 D/B Contract
October 2014	EN077 Contractor, Arcadis, removed the underground storage tank at LA Times Parking Lot
November 2014	C0981R AUR Contractor completed DWP power work at 1 <sup>st</sup> St. and Alameda
December 2014	Metro completed Field Vibration Testing for existing Expo and Gold Lines
January 2015	Demolish Buildings at 1 <sup>st</sup> /Central Station
February 2015	Metro approved the Baseline Schedule for C0980 D/B Contract
March 2015	RCC started Historic Broadway Station Site Move-In

# CHRONOLOGY OF EVENTS (Cont.)

April 2015	Metro terminated C0981R Contract for convenience
May 2015	RCC started pile installation at Mangrove Launch Pit
June 2015	RCC started decking for shoofly bridge (Pile Cap & Grade Beam)
July 2015	DWP Water started installing 36" Water Valve at Alameda St.
August 2015	RCC completed DWP Power work at Flower & 5th Street
September 2015	RCC started Phase 2 DWP Power Relocation work at Broadway (Behind K Rail).
October 2015	RCC started pile installation at 1 <sup>st</sup> /Central Station
November 2015	RCC completed Central Ave Full Closure (Pile & Decking)
December 2015	Metro Board approved the increase (\$131.8M) of the Project LOP Budget to \$1,589.9 million.
January 2016	RCC began implementation of Bus Bridge # 1 (Shoofly Tie-In Work at Little Tokyo.
February 2016	RCC began implementation of full closure at 2 <sup>nd</sup> /Broadway intersection.
March 2016	RCC completed Bus Bridge # 1 (Shoofly Tie-In at Little Tokyo) work.
March 2016	Excavation of 1 <sup>st</sup> /Central Station was initiated.
April 2016	TBM (Tunnel Boring Machine) was delivered to the temporary storage site.
May 2016	Closed 1st Street between Alameda and Central Streets. Opened northbound 1 <sup>st</sup> East of Alameda Street.
June 2016	RCC completed excavation at 1 <sup>st</sup> /Central Station Box
June 2016	RCC began pile installation on west side of Flower Street between 4th and 5th Street
July 2016	RCC initiated pile installation at Historic Broadway Station (West Hammer Head)
July 2016	RCC Initiated CIP invert at 1 <sup>st</sup> /Central Station Box
August 2016	RCC completed 36" waterline replacement at 1 <sup>st</sup> /Alameda
September 2016	RCC completed temporary decking at 1 <sup>st</sup> /Alameda intersection (Wye)

# CHRONOLOGY OF EVENTS (Cont.)

October 2016	Metro performed TBM lowering ceremony
October 2016	RCC completed CIP invert at 1 <sup>st</sup> /Central Station Box
November 2016	RCC completed CIP invert at Mangrove Launch Pit and Wye
December 2016	RCC completed Phase 1, 2 <sup>nd</sup> Street Decking in front of LA Times Bldg.
January 2017	Metro Board approved a LOP Budget increase
February 2017	RCC initiated TBM mining (1 <sup>st</sup> – Left)
March 2017	RCC completed TBM mining under JVP (first 500 ft.)
March 2017	RCC completed temporary decking on Flower St. (between 4th and 5th)
April 2017	RCC completed sub-invert at TBM retrieval pit
April 2017	RCC completed CIP invert at Grand Av Arts/Bunker Hill Station Box
May 2017	RCC completed temporary decking at Historic Broadway Station
May 2017	RCC completed water relocation work along Flower Street
June 2017	RCC completed mining and broke through at Grand Av Arts/Bunker Hill Station
June 2017	Five-month full closure of 6th Street approved by LADOT, Caltrans and LADWP
July 2017	RCC completed TBM mining of the first tunnel
August 2017	RCC extracted TBM shields from the Retrieval Shaft
September 2017	RCC began TBM mining of the second tunnel (right)
October 2017	RCC completed TBM mining under JVP (first 500 ft.)
October 2017	RCC completed temporary decking on Flower St. (between 5 <sup>th</sup> and 6 <sup>th</sup> , deck beam 16 to deck beam 58)

# CONSTRUCTION CONTRACTS

Description: Design-Build Contract	Contract No. C0980
Contractor: Regional Connector Constructors	Status as of: October 27, 2017
<ul> <li>Work Completed:</li> <li>Dus Civil Segment B 100% design package approved</li> <li>Sewer protection package at 4<sup>th</sup> Street submitted</li> <li>Construction st/Central/Tunneling</li> <li>Completed TBM mining under JVP (right tunnel)</li> <li>Ind/Broadway</li> <li>Completed rebar for elevator pit entrance structure bracing</li> <li>Ind/Proadway</li> <li>Completed rebar for elevator pit entrance structure (structure)</li> <li>Completed temporary decking installation on south Flower (5<sup>th</sup> to 6<sup>th</sup>)</li> <li>Completed temporary decking installation on south Flower (5<sup>th</sup> to 6<sup>th</sup>)</li> </ul>	<ul> <li>Major Activities (In Progress): Design</li> <li>Continue coordination with Tribune for the overbuild structure</li> <li>Preparation of DU2 WYE Fan Plant and Flower Cut &amp; Cover AFC design submittal</li> <li>Preparation of DU4 Civil Segment A AFC design submittal</li> <li>Preparation of DU5 Civil Segment B AFC design submittal</li> <li>Preparation of DU6 Pedestrian Bridge 30% design</li> <li>Preparation of DU12 Communications AFC design submittal</li> <li>Preparation of DU12.1 Radio 100% design submittal</li> <li>Construction 1st/Central/Tunneling</li> <li>Continue TBM mining to Historic Broadway Station 2nd/Broadway</li> <li>Continue Level 4 tieback installation</li> <li>Continue Level 4 and 5 excavation</li> <li>Continue Level 4 and 5 excavation</li> <li>Continue Hobas Pipe west transition structure bracing 2nd/Hope</li> <li>Continue exterior CIP wall</li> <li>Flower</li> <li>Continue DWP Power relocation at 6<sup>th</sup>/Flower</li> <li>Project-wide</li> <li>Geotechnical equipment installation and monitoring across the project alignment</li> <li>Preparation of submittals and traffic control plans, including weekly meetings with LADOT and City Council District 14</li> </ul>

# **CONSTRUCTION CONTRACTS (Cont.)**

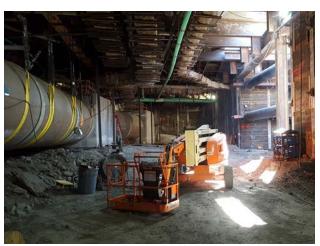
Decemption. Decigi De	uild Contract	Contract No	. C0980				
Contractor: Regional Co	nnector Constructors	Status as of	: October 2	27, 201	7		
Areas of Concern: TBM component failures and differing site conditions have resulted in delays to mining operations and the project schedule. Replacement of three screws drives on the TBM are complete. Acceleration of the second tunnel bore, through 24-hour mining operations, continues to successfully mitigate experienced delays. The outlook for TBM mining completion of the second tunnel indicates full recovery of the schedule.		Status as of: October 27, 2017         Upcoming Interim Milestones:         Design         •       DU2 WYE Fan Plant and Flower Cut & Cover AFC package to be approved         •       DU3 SEM Resequencing AFC package to be approved         •       DU3 VIE Fan Plant AFC package to be approved         •       DU3 SEM Resequencing AFC package to be approved         •       DU4 & DU5 Civil AFC package to be approved         •       DU12 Communications AFC package to be approved         Construction       1st/Central/Tunneling         •       Complete TBM mining for second tunnel (right)         2nd/Broadway       •         •       Complete excavation at Historic Broadway Station         •       Initiate underpinning (spiles) of LA Times building         2nd/Hope       •         •       Complete excavation of north Flower (4 <sup>th</sup> to 5 <sup>th</sup> )         •       Initiate excavation of south Flower (5 <sup>th</sup> to 6 <sup>th</sup> )         •       Complete DWP Power relocation at 6 <sup>th</sup> /Flower         •       Reopen Flower Street after 5-month full closure at 6 <sup>th</sup> /Flower         •       Rcomplete placement of geotechnical monitoring instrumentation along the alignment					
Description: Design-Bu Contractor: Regional Co		Contract No Status as of		27, 201 <sup>-</sup>	7		
Schedule Summary:			Original Contract Dates/Duration	Time Extension (CD)	Current Contract	Forecast	Variance CDs
Date of Award:	5/6/2014	Notice to Proceed	07/07/14	(- )	07/07/14		
		110100 101 100000					
Notice to Proceed:	7/7/2014	Milestone 1:	10/22/20	525	02/28/22	02/28/22	
	7/7/2014 2430 CD		10/22/20	525	02/28/22 03/30/22	02/28/22 03/30/22	
Notice to Proceed: Original Contract Duration:		Milestone 1: Milestone 1A: Milestone 8:	8 Weekends	0	03/30/22 8 Weekends	03/30/22 8 Weekends	
		Milestone 1: Milestone 1A:			03/30/22	03/30/22	
Original Contract Duration:	2430 CD	Milestone 1: Milestone 1A: Milestone 8:	8 Weekends	0	03/30/22 8 Weekends	03/30/22 8 Weekends	
Original Contract Duration: Current Contract Duration:	2430 CD 2854 CD	Milestone 1: Milestone 1A: Milestone 8:	8 Weekends	0	03/30/22 8 Weekends	03/30/22 8 Weekends	
Original Contract Duration:	2430 CD	Milestone 1: Milestone 1A: Milestone 8:	8 Weekends	0	03/30/22 8 Weekends	03/30/22 8 Weekends	
Original Contract Duration: Current Contract Duration:	2430 CD 2854 CD	Milestone 1: Milestone 1A: Milestone 8:	8 Weekends	0	03/30/22 8 Weekends	03/30/22 8 Weekends	
Original Contract Duration: Current Contract Duration:	2430 CD 2854 CD	Milestone 1: Milestone 1A: Milestone 8:	8 Weekends	0	03/30/22 8 Weekends	03/30/22 8 Weekends	
Original Contract Duration: Current Contract Duration:	2430 CD 2854 CD	Milestone 1: Milestone 1A: Milestone 8:	8 Weekends	0	03/30/22 8 Weekends	03/30/22 8 Weekends	
Original Contract Duration: Current Contract Duration:	2430 CD 2854 CD	Milestone 1: Milestone 1A: Milestone 8:	8 Weekends	0	03/30/22 8 Weekends	03/30/22 8 Weekends	
Original Contract Duration: Current Contract Duration:	2430 CD 2854 CD	Milestone 1: Milestone 1A: Milestone 8:	8 Weekends	0	03/30/22 8 Weekends	03/30/22 8 Weekends	
Original Contract Duration: Current Contract Duration:	2430 CD 2854 CD	Milestone 1: Milestone 1A: Milestone 8:	8 Weekends	0	03/30/22 8 Weekends	03/30/22 8 Weekends	
Original Contract Duration: Current Contract Duration: Elapsed Time from NTP:	2430 CD 2854 CD 1212 CD	Milestone 1: Milestone 1A: Milestone 8: Milestone 12: 	8 Weekends 03/01/21	0	03/30/22 8 Weekends 04/29/22	03/30/22 8 Weekends 04/29/22	
Original Contract Duration: Current Contract Duration: Elapsed Time from NTP: Physical Percent Comp	2430 CD 2854 CD 1212 CD	Milestone 1: Milestone 1A: Milestone 8: Milestone 12: 	8 Weekends 03/01/21	0	03/30/22 8 Weekends 04/29/22	03/30/22 8 Weekends 04/29/22	DNS
Original Contract Duration: Current Contract Duration: Elapsed Time from NTP: Physical Percent Comp Design	2430 CD 2854 CD 1212 CD lete as of : 10/31/17 99.0%	Milestone 1: Milestone 1A: Milestone 8: Milestone 12:	8 Weekends 03/01/21	0	03/30/22 8 Weekends 04/29/22	03/30/22 8 Weekends 04/29/22	DNS
Original Contract Duration: Current Contract Duration: Elapsed Time from NTP: Physical Percent Comp Design	2430 CD 2854 CD 1212 CD	Milestone 1: Milestone 1A: Milestone 8: Milestone 12:	8 Weekends 03/01/21	0	03/30/22 8 Weekends 04/29/22	03/30/22 8 Weekends 04/29/22	ons
Original Contract Duration: Current Contract Duration: Elapsed Time from NTP:	2430 CD 2854 CD 1212 CD lete as of : 10/31/17 99.0% 38.0%	Milestone 1: Milestone 1A: Milestone 8: Milestone 12:	8 Weekends 03/01/21		03/30/22 8 Weekends 04/29/22	03/30/22 8 Weekends 04/29/22	ons

### **Regional Connector Transit Project Monthly Project Status Report**

### **CONSTRUCTION PHOTOS**



Concrete ring preparation for placement inside TBM



Hobas pipe with structure bracing



Rebar placement on Concourse Level of Grand Av Art/Bunker Hill Station



Decking on Flower Street



Hanging 72" RCP on Flower Street



Pile installation on east side at 6th/Flower

## COST AND BUDGET TERMINOLOGY

### **Project Cost Descriptions**

ORIGINAL BUDGET	The Original Project Budget established upon Board approval of Life-of-Project (LOP) budget, plus Finance Costs.
CURRENT BUDGET	The Original Budget plus all approved budget amendments. Also referred to as Approved Budget.
COMMITMENTS	The total of actual contracts awarded, executed change orders or amendments, approved work orders of Master Cooperative Agreements, and other Metro actions which have been spent or result in the obligation of specific expenditures at a future time.
EXPENDITURES	The total dollar amount of funds expended by Metro for contractor or consultant invoices, third party invoices, staff salaries, real estate and other expenses that is reported in Metro's Financial Information System (FIS).
CURRENT FORECAST	The best estimate of the final cost of the project when all checks have been issued and the project is closed out. Current Forecast is composed of actual costs incurred to date, the best estimate of work remaining and a current risk assessment for each budgeted cost item.
Cost Report by Element Descriptions	
CONSTRUCTION	Includes construction contracts. Cost associated with Guideways, Stations, Southwestern Yard, Sitework/Special Conditions and Systems. Includes purchase cost of parcels, easements, right-of-
RIGHT OF WAY VEHICLES	entry permits, escrow fees, contracted real estate appraisals and tenant relocation.
VEHICLES	Includes the purchase of LRT vehicles and spare parts for the project.
PROFESSIONAL SERVICES	Includes design engineering, project management assistance, construction management support services, legal counsel, agency staff costs, and other specialty consultants.
CONTINGENCY	A fund established at the beginning of a project to provide for anticipated but unknown additional costs that may arise during the course of the project.
PROJECT REVENUE	Includes all revenue receivable to the Metro as a direct result of project activities. This includes cost sharing construction items, insurance premium rebates, and the like.

## LIST OF ABBREVIATIONS AND ACRONYMS

AFCApproved for ConstructionAPEAdvanced Preliminary EngineeringATCAutomatic Train ControlATCAutomated Traffic Surveillance and ControlAURAdvanced Utility RelocationBAFOBest and Final OfferBIMBuilding Information ModelingCADDComputer Aided Drafting and DesignCALTRANSCalifornia Department of TransportationCARCorrective Action RequestCCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange NoticeCOChange NoticeCOChange NoticeCOCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign Bid BuildDDRDesign Bid BuildDDRDesign Bid BuildDDRDesign Deviation RegulationFIESFinal Environmental Impact StatementFIESFinal Environmental Impact StatementFIESFinal Environmental Impact ReportFISRFinal Environmental Impact ReportFISRFinal Supplemental Environmental Impact StatementFIERFinal Supplemental Environmental Impact Report			
ATCAutomatic Train ControlATSACAutomated Traffic Surveillance and ControlAURAdvanced Utility RelocationBAFOBest and Final OfferBIMBuilding Information ModelingCADDComputer Aided Drafting and DesignCAITRANSCalifornia Department of TransportationCARCorrective Action RequestCCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange NoticeCOCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBBDesign BuildDBBDesign BuildDDRDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition ReguestionFDFinal Environmental Impact StatementFEIRFinal Environmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition ReguestionFDFinal Environmental Imp		AFC	Approved for Construction
ATSACAutomated Traffic Surveillance and ControlAURAdvanced Utility RelocationBAFOBest and Final OfferBIMBuilding Information ModelingCADDComputer Aided Drafting and DesignCALTRANSCalifornia Department of TransportationCARCorrective Action RequestCCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOConstruction ManagerCNLCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Quality Work PlanCRCalifornia Transportation CommissionCUDColifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBBDesign BuildDBBDesign BuildDBBDesign BuildDWPDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact StatementEISFinal Environmental Impact StatementFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact StatementFEIRFinal Environmental Impact StatementFEIRFinal Environmental Impact Statement </td <td></td> <td>APE</td> <td>Advanced Preliminary Engineering</td>		APE	Advanced Preliminary Engineering
AURAdvanced Utility RelocationBAFOBest and Final OfferBIMBuilding Information ModelingCADDComputer Aided Drafting and DesignCALTRANSCalifornia Department of TransportationCARCorrective Action RequestCCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange NoticeCOChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBDesign BuildDDRDesign Bid BuildDDRDesign Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition ReguestionFGAFinal DesignFEISFinal Environmental Impact StatementEPSFinal Environmental Impact ReportFISFinal Environmental Impact ReportFFGAFulfe Vafey ReportFONSIFinding G on No Significant Impact		ATC	Automatic Train Control
BAFOBest and Final OfferBIMBuilding Information ModelingCADDComputer Aided Drafting and DesignCALTRANSCalifornia Department of TransportationCARCorrective Action RequestCCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPContract Unit DescriptionDBDesign BuildDBDesign BuildDBDesign BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact StatementEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal Environmental Impact StatementEISFinal Environmental Impact ReportEISFinal Environmental Impact ReportFISFinal Environmental Impact ReportFISFinal Environmental Impact ReportFISFinancial Information SystemFLSRFire Life Safet		ATSAC	Automated Traffic Surveillance and Control
BAFOBest and Final OfferBIMBuilding Information ModelingCADDComputer Aided Drafting and DesignCALTRANSCalifornia Department of TransportationCARCorrective Action RequestCCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPContract Unit DescriptionDBDesign BuildDBDesign BuildDBDesign BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact StatementEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal Environmental Impact StatementEISFinal Environmental Impact ReportEISFinal Environmental Impact ReportFISFinal Environmental Impact ReportFISFinal Environmental Impact ReportFISFinancial Information SystemFLSRFire Life Safet		AUR	Advanced Utility Relocation
BIMBuilding Information ModelingCADDComputer Aided Drafting and DesignCALTRANSCalifornia Department of TransportationCARCorrective Action RequestCCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange OrderCOLACity of Los AngelesCPWCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBRDesign BuildDBRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of TransportationDWPDepartment of Mater and PowerECIEngineering Change InstructionEIREnvironmental Impact StatementFPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFISFinal Environmental Impact StatementFISFinal Environmental Impact StatementFRAFederal Acquisition RegulationFDFinal Environmental Impact StatementFISFinal Environmental Impact StatementFIS<			•
CADDComputer Aided Drafting and DesignCALTRANSCalifornia Department of TransportationCARCorrective Action RequestCCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange OrderCOLACity of Los AngelesCPWCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBRDesign BuildDBRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of TransportationDWPDepartment of RequestDOTDepartment and PowerECIEngineering Change InstructionEIREnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFISFinancial Information SystemFISFinancial Information SystemFISFinancial Information SystemFISRFinal California CalendariaFISRFinal Supplemental Environmental Impact ReportFONSIFinal Supplemental Environmental Impact ReportFONSI <td></td> <td></td> <td></td>			
CALTRANSCalifornia Department of TransportationCARCorrective Action RequestCCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange NoticeCOChange NoticeCOChange NoticeCOChange NoticeCOChange NoticeCOChange NoticeCOChange NoticeCOCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBRDesign Bid BuildDDRDesign Bid BuildDDRDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal Environmental Impact StatementFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact StatementFEIRFinal Environmental Impact TransportFFGAFull Funding Grant AgreementFISFinancial Information System <trr>FLSRFire L</trr>			
CARCorrective Action RequestCCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBDesign BuildDBDesign BuildDDTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEinal Environmental Impact StatementFPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal Environmental Impact StatementFEISFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
CCTVClosed Circuit TelevisionCDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBBDesign BuildDBBDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal Environmental Impact StatementFEISFinal Environmental Impact ReportFEAFull Funding Grant AgreementFEISFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFin			•
CDCalendar DayCEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBBDesign BuildDBBDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of TransportationDWPDepartment and PowerECIEngineering Change InstructionEISEnvironmental Impact ReportEISEnvironmental Impact StatementFPAFinal DesignFEISFinal Environmental Impact ReportFISFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFEISFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinal Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		-	•
CEQACalifornia Environmental Quality ActCMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBDesign BuildDBDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of TransportationEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
CMConstruction ManagerCMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBDesign Bid BuildDDRDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFISFinal Environmental Impact ReportFISFinal Environmental Impact ReportFISFinal Environmental Impact ReportFISFinal Environmental Impact ReportFISFinancial Information SystemFISFinancial Information SystemFISFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			•
CMAQCongestion Mitigation and Air Quality Improvement ProgramCNChange NoticeCOChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBBDesign Bid BuildDDRDesign Bid BuildDDRDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
CNChange NoticeCOChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBBDesign BuildDDTDepartment of TransportationDWPDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			5
COChange OrderCOLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBRDesign Bid BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementFPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFIRFinal DesignFEISFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
COLACity of Los AngelesCPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBRDesign Bid BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementFPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			•
CPMCritical Path MethodCPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBBDesign BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal DesignFEISFinal Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
CPUCCalifornia Public Utilities CommissionCQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBDesign Bid BuildDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementFPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
CQWPConstruction Quality Work PlanCRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBDesign Bid BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact StatementFEIRFinal Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
CRCamera ReadyCSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBBDesign Bid BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementFPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal DesignFEISFinal DesignFEISFinal DesignFEISFinal DesignFEISFinal Commental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
CSPPConstruction Safety Phasing PlanCTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBBDesign Bid BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			•
CTCCalifornia Transportation CommissionCUDContract Unit DescriptionDBDesign BuildDBBDesign Bid BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact StatementFEISFinal DesignFEISFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			•
CUDContract Unit DescriptionDBDesign BuildDBBDesign Bid BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
DBDesign BuildDBBDesign Bid BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFERAFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		CTC	California Transportation Commission
DBBDesign Bid BuildDDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFERAFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		CUD	Contract Unit Description
DDRDesign Deviation RequestDOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFERFinal DesignFEISFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		DB	Design Build
DOTDepartment of TransportationDWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFERFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		DBB	Design Bid Build
DWPDepartment of Water and PowerECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		DDR	Design Deviation Request
ECIEngineering Change InstructionEIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		DOT	Department of Transportation
EIREnvironmental Impact ReportEISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		DWP	Department of Water and Power
EISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		ECI	Engineering Change Instruction
EISEnvironmental Impact StatementEPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		EIR	Environmental Impact Report
EPB TBMEarth Pressure Balance Tunnel Boring MachineFARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		EIS	
FARFederal Acquisition RegulationFDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		EPB TBM	•
FDFinal DesignFEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report		FAR	8
FEISFinal Environmental Impact StatementFEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
FEIRFinal Environmental Impact ReportFFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
FFGAFull Funding Grant AgreementFISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
FISFinancial Information SystemFLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
FLSRFire Life Safety ReportFONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report	ļ		
FONSIFinding of No Significant ImpactFRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
FRAFederal Railroad AdministrationFSEIRFinal Supplemental Environmental Impact Report			
FSEIR Final Supplemental Environmental Impact Report			
	L		

## LIST OF ABBREVIATIONS AND ACRONYMS (Cont.)

FTA	Federal Transit Administration
FTE	Full Time Equivalent
GBN	Ground Borne Noise
GBR	Geotechnical Baseline Report
GDSR	Geotechnical Design Summary Report
HABS/HAER	Historical American Building Survey / Historical American Engineering Record
IFB	Invitation for Bid
IPMO	Integrated Project Management Office
JV	Joint-Venture
LA	
	Los Angeles
LABOE	Los Angeles Bureau of Engineering
LABOS	Los Angeles Bureau of Sanitation
LABSL	Los Angeles Bureau of Street Lighting
LACFCD	Los Angeles County Flood Control District
LACMTA	Los Angeles County Metropolitan Transportation Authority
LADOT	Los Angeles Department of Transportation
LADPW	Los Angeles Department of Public Works
LADWP	Los Angeles Department of Water and Power
LAFD	Los Angeles Fire Department
LAPD	Los Angeles Police Department
LNTP	Limited Notice to Proceed
LONP	Letter of No Prejudice
LOP	Life-of-Project
LPA	Locally Preferred Alternative
LRT	Light Rail Transit
LRTP	Long Range Transportation Plan
LRV	Light Rail Vehicle
MCA	Master Cooperative Agreement
MIS	Major Investment Study
MMRP	Mitigation Monitoring and Reporting Program
MOU	Memorandum of Understanding
MPSR	Monthly Project Status Report
N/A	Not Applicable
NCR	Non-conformance Report
NEPA	National Environmental Protection Act
NOD	Notice of Determination
NPDES	National Pollution Discharge Elimination System
NTE	Not to Exceed
NTP	Notice to Proceed
OCC	Operations Control Center
OCR	Overhead Conductor Rail
OCS	Overhead Catenary System
OSHA	Occupational Health and Safety Administration
PA/VMS	Public Address/Visual Messaging Sign
	T asilo / adi oso/ visual wossaying olyn

### LIST OF ABBREVIATIONS AND ACRONYMS (Cont.)

PCTL       Precast Concrete Tunnel Lining         PE       Preliminary Engineering         PEER       Permit Engineering Evaluation Report         PIP       Project Implementation Plan         PLA       Project Manager         PMOC       Project Management Oversight Consultant         PMP       Project Report         PSR       Project Study Report         QA       Quality Assurance         QAR       Quality Control         QPSR       Quarterly Project Status Report         QC       Quality Control         QPSR       Quarterly Project Status Report         RAMP       Real Estate Acquisition Management Plan         RCC       Regional Connector Contractors         RCMP       Risk and Contingency Management Plan         RFC       Request for Change         RFP       Request for Proposals         RHA       Risk Hazard Analysis         ROC       Rail Operations Center         ROD       Resolution of Necessity         ROW       Right-Of-Way         RSD       Reprevise Date         SCCADA       Supervisory Control and Data Acquisition         SCC       Standard Cost Category         SCG       Southerm California Gas Compa		-
PEERPermit Engineering Evaluation ReportPIPProject Implementation PlanPLAProject Labor AgreementPMProject ManagerPMOCProject Management Oversight ConsultantPMPProject ReportPSRProject Study ReportQAQuality AssuranceQARQuality Assurance ReportQCQuality ControlQPSRQuarterly Project Status ReportRAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROMRough Order of MagnitudeROMRough Order of MagnitudeROMResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOCStatement of WorkSPSpecial ProvisionSMPSafety and Security Management PlanTDTo Be DeterminedTDTo Be Determined	PCTL	Precast Concrete Tunnel Lining
PIPProject Implementation PlanPLAProject Labor AgreementPMProject ManagerPMOCProject Management Oversight ConsultantPMPProject ReportPSRProject Study ReportQAQuality AssuranceQARQuality Assurance ReportQCQuality ControlQPSRQuality ControlQPSRQuality Control contractorsRCMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of WorkSPSpecial ProvisionSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCCTrain Control CenterTCCTrain Control Center	PE	
PLAProject Labor AgreementPMProject ManagerPMOCProject Management Oversight ConsultantPMPProject Management PlanPRProject ReportPSRProject ReportQAQuality AssuranceQARQuality Assurance ReportQCQuality ControlQPSRQuarterly Project Status ReportRAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASuppervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction Easement </td <td>PEER</td> <td>Permit Engineering Evaluation Report</td>	PEER	Permit Engineering Evaluation Report
PMProject ManagerPMOCProject Management Oversight ConsultantPMPProject Management PlanPRProject ReportPSRProject Study ReportQAQuality AssuranceQARQuality Assurance ReportQCQuality ControlQPSRQuarterly Project Status ReportRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStatement of Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCCTrain Control CenterTCCTrain Control CenterTCCTrain Control Plan	PIP	Project Implementation Plan
PMOCProject Management Oversight ConsultantPMPProject Management PlanPRProject ReportPSRProject Study ReportQAQuality AssuranceQARQuality Assurance ReportQCQuality ControlQPSRQuality Project Status ReportRAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCCAStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCCTrain Control Plan	PLA	Project Labor Agreement
PMPProject Management PlanPRProject ReportPSRProject Study ReportQAQuality AssuranceQARQuality Assurance ReportQCQuality ControlQPSRQuarterly Project Status ReportRAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of WorkSPSpecial ProvisionSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	PM	Project Manager
PMPProject Management PlanPRProject ReportPSRProject Study ReportQAQuality AssuranceQARQuality Assurance ReportQCQuality ControlQPSRQuarterly Project Status ReportRAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ChangeRFPRequest for ProposalsRAMRisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of WorkSPSpecial ProvisionSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	PMOC	Project Management Oversight Consultant
PSRProject Study ReportQAQuality AssuranceQARQuality Assurance ReportQCQuality ControlQPSRQuarterly Project Status ReportRAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	PMP	Project Management Plan
QAQuality AssuranceQARQuality Assurance ReportQCQuality ControlQPSRQuarterly Project Status ReportRAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCAQMDSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	PR	Project Report
QARQuality Assurance ReportQCQuality ControlQPSRQuarterly Project Status ReportRAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCAQMDSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	PSR	Project Study Report
QARQuality Assurance ReportQCQuality ControlQPSRQuarterly Project Status ReportRAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCGStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	QA	Quality Assurance
QCQuality ControlQPSRQuarterly Project Status ReportRAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCAQMDSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	QAR	
RAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	QC	
RAMPReal Estate Acquisition Management PlanRCCRegional Connector ContractorsRCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCAQMDSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	QPSR	Quarterly Project Status Report
RCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCAQMDSouthern California Air Quality Management DistrictSCGStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	RAMP	Real Estate Acquisition Management Plan
RCMPRisk and Contingency Management PlanRFCRequest for ChangeRFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCAQMDSouthern California Air Quality Management DistrictSCGStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	RCC	
RFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	RCMP	•
RFPRequest for ProposalsRHARisk Hazard AnalysisROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	RFC	Request for Change
ROCRail Operations CenterRODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	RFP	
RODRecord of DecisionROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	RHA	Risk Hazard Analysis
ROMRough Order of MagnitudeRONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	ROC	Rail Operations Center
RONResolution of NecessityROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	ROD	
ROWRight-Of-WayRSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	ROM	Rough Order of Magnitude
RSDRevenue Service DateSCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan	RON	
SCAQMDSouthern California Air Quality Management DistrictSCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		0 ,
SCADASupervisory Control and Data AcquisitionSCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
SCCStandard Cost CategorySCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
SCGSouthern California Gas CompanySEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCPTraffic Control Plan		
SEISSupplemental Environmental Impact StatementSHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
SHPOState Historic Preservation OfficeSITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
SITSystem Integration TestingSOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
SOESupport of ExcavationSOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
SOQStatement of QualificationSOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
SOVSchedule of ValuesSOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
SOWStatement of WorkSPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
SPSpecial ProvisionSSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
SSMPSafety and Security Management PlanTBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
TBDTo Be DeterminedTBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		•
TBMTunnel Boring MachineTCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
TCCTrain Control CenterTCETemporary Construction EasementTCPTraffic Control Plan		
TCETemporary Construction EasementTCPTraffic Control Plan		
TCP Traffic Control Plan		

## LIST OF ABBREVIATIONS AND ACRONYMS (Cont.)

TIGERTransportation Investment GeneratingTPSSTraction Power SubstationTVAThreat Vulnerability Analysis	Economic Recovery
T//A Threat //ulparability/Apolyaia	
TVA Threat Vulnerability Analysis	
TVM Ticket Vending Machine	
UFS Universal Fare System	
UST Underground Storage Tank	
USDOT United States Department of Transport	ation
VE Value Engineering	
WATCH Work Area Traffic Control Handbook	
WBS Work Breakdown Structure	
WP Work Package	
WTCP Worksite Traffic Control Plan	
YOE Year of Expenditure	