# Crenshaw/LAX Transit Project



## **CRENSHAW/LAX TRANSIT PROJECT**

QUARTERLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH A GRANT FROM THE U. S. DEPARTMENT OF TRANSPORTATION, FEDERAL TRANSIT ADMINISTRATION (FTA).

## **TABLE OF CONTENTS**

	Page No
Project Overview & Status	1-4
Management Issues	5
Project Alignment	6
Project Scope	7-8
Project Status	
Project Schedule	
o Key Milestones Six-Month Look Ahead	9
o Project Summary Schedule	10
o Schedule Measurements	11
o Overall Construction Progress Curve	12
Major Equipment Delivery	13
o Design-Builder's (C0988) Long Lead Item List	14
o Critical Path Narrative	15
o Project Schedule Contingency Drawdown	16
o Project Schedule Contingency Drawdown Analysis	16
Project Cost	
o Project Cost	17
o Project Cost Analysis	17-19
o Project Cost Contingency Drawdown	20
o Project Cost Contingency Drawdown Analysis	20-21
o Disadvantaged Business Enterprise (DBE)	22-25
o Project Labor Agreements (PLA) Status	22-25
o Summary of Contract Modifications	26-27
Financial/Grant	
o Financial/Grant	28
o Status of Funds Anticipated	29
Staffing	
o Total Project Staffing	30
o Metro Staffing	31
o Construction Management Support Services Consultant	31
o Engineering Services Consultant	32

## **TABLE OF CONTENTS** (Continued)

		Page No.
•	Real Estate	33
•	Quality Assurance	33
•	Environmental	34
•	Construction Relations	35
•	Systemwide Design and Art Program	35
•	Safety and Security	36
•	Third Party Agreement	37
•	CPUC Crossing Summary Status	37
•	Traffic Closure Key Map	38
•	Chronology of Events	39-42
•	Construction Contracts	
	o Contract C0988	43
	o Contract C0991	44
•	Construction Photographs	45-49
Apper	ndices	
•	Project Cost Status – Southwestern Yard	50-51
•	Cost and Budget Terminology	52

#### **PROJECT OVERVIEW**

#### **Contract Closeout**

**Contract C0990** - The advanced utility relocations contract with Metro Builders and Engineers Group, LTD was substantially completed on August 21, 2014. The Metro Board authorized a final settlement in March 2016 on all remaining issues. A final payment was issued to the contractor in April 2016. The contract is closed out.

Contract C0992 – The concrete ties contract with Rocla Concrete Tie Inc., was substantially completed on August 15, 2014. The contractor was paid in full and the contract is closed out. Contract C0992A – The running rail and bumping posts contract with LB Foster Rail Technology Corp was substantially completed on May 8, 2015. The contractor was paid in full and the contract is closed out.

**Design- Build Contract C0988 (Alignment)** – The design-builder, Walsh-Shea Corridor Constructors (WSCC) continues engineering in support of construction. The contractor continued construction along all areas of the alignment.

The four at-grade stations structure concrete placements are substantially completed. Finish work including mechanical/electrical, plumbing, and communications systems continues. The canopy work is nearing completion for three of the four stations. The aerial station structure concrete placement is substantially complete with glass for roof canopy nearing completion.

The three underground stations remain at various levels of completion with work continuing on wall, roof, and entrance concrete placements. Interior walls are nearing completion and finish work including mechanical/electrical, plumbing, and communications systems continues.

The underground shallow tunnel structure in front of the south runways of LAX along Aviation Boulevard is substantially completed. The shallow tunnel box structure south of Leimert Park Station and the shallow tunnel box structure south of Park Mesa Heights are both in various stages of construction.

All six bridge superstructures are substantially complete with the exception of the finishes and systems installations. Work has been completed on the mechanically stabilized earth (MSE) walls and work is nearing completion for right-of-way at-grade work. Various construction efforts continue on the roadway section within the Park Mesa Heights area.

Trackwork installation is continuing in areas available along the alignment. The contractor has completed construction of 14 of 17 at-grade crossings. The contractor also is continuing overhead catenary and train control systems installation in the south end of the alignment.

Restoration of the road over the three underground stations along Crenshaw Blvd., commenced this month. The initial effort commenced with the closure of the area for the Leimert Park Station and the at-grade transition section. This closure will continue for 43-days with the next closure phase to commence at the Martin Luther King Jr. Station area.

## **PROJECT OVERVIEW (Continued)**

**Design- Build Contract C0991 Southwestern Yard (Division 16)** – The design-builder, Hensel Phelps / Herzog JV (HPH) substantially completed final design and submission of submittals required for construction on October 26, 2016. Design for the future expansion of the main shop was issued as a preliminary engineering package for Metro's use in the future. Design and engineering is continuing in support of construction.

The contractor continued with yard trackwork activities including installing switch machines, storage track, turnouts, and overhead catenary system poles including the wiring and pole arms. Completed installation of train control bungalows, set generator on the pad, and installed traction power substation.

Completed car wash and car cleaning footings, grade beams, underground conduits, piping, walls, installation of the carwash prefabricated structure, exterior framing and cleaning platform canopy.

In the main shop the contractor continue installation of roof equipment, car hoists, and cranes and interior wall finishes. Continue framing of interior and exterior of control tower, sealing of CMU walls and installation of exterior panels and windows.

#### Right-of-Way

Metro added in January 2016, two full takes and five part-takes/TCE's required for the construction of the Project. There are now a total of 79 parcels (eight have been decertified). There are 37 full takes, 27 partial takes and 15 temporary construction easements (TCE's). There have been 76 parcels acquired through June 2018. Thirty-six full takes, 26 part-takes and 14 TCE's have been provided to the design-builder WSCC.

#### **Systems**

Metro staff initiated a study to explore possible alternative layouts to accommodate the central control functions associated with new project needs, such as Crenshaw/LAX project, within the existing ROC facility as an interim measure. Metro has determined that the best course of action is to expand the existing functional operations at the ROC to support the new five new rail lines and extensions including Foothill Ext., Expo II, Crenshaw/LAX, Regional Connector and Purple Extension Projects. The existing ROC service control and closed circuit television monitoring areas are being expanded and reconfigured for each new rail line extension. The supporting facilities and electrical\communication systems are also expanded and upgraded accordingly to suit the needs of the growing Metro operations. The ROC Reconfiguration Plan will be updated to suit the central control needs of each upcoming new rail line extension. Metro will prepare a design update for the Crenshaw/LAX Project. All work for the ROC is planned to be completed concurrently with the C0988 design-builder scope work to ensure continuity of the systems effort.

## **PROJECT OVERVIEW (Continued)**

#### **Program Management**

In May 2013, the Board approved a Motion that amended the fiscal year 2014 Proposed Metro Budget to include funding for an underground station at Leimert Park Village and an at-grade station at Hindry as part of the baseline project. This Motion added \$135 million to the LOP budget which included \$80 million in uncommitted fiscal year 2014 funding and \$55 million from the City of Los Angeles. Metro reached agreement with the City of Los Angeles to cover the incremental cost of the stations above the \$80 million identified in fiscal year 2014 funding which the Metro Board approved in May 2013.

With board approval on June 27, 2013, the additional \$135 million is included in the sources of funds chart as well as the additional \$160.1 million for the increased cost of the base work. All recommendations were approved by the Board on June 27, 2013 except that change order authority was maintained at \$500,000. This board action amended the life of project budget to \$2,058 million.

The Board approved on May 28, 2015 an increase in the amount of funding that the Crenshaw/LAX Project is contributing toward the total cost of the Southwestern Yard Project. An additional \$10.8 million is required to be funded by drawdown from the Unallocated Contingency Current Budget SCC 90 and added to the Southwestern Yard Current Budget SCC 30. The current budget includes the 49% cost allocation share that the project is responsible for paying which includes funding of the design and construction for the Southwestern Yard. This amount is revised to \$150.2 million out of a new total of \$307.2 million adopted by the Board.

The amount of funding available for the Crenshaw/LAX Transit Corridor Project, excluding the Southwestern Yard \$150.2 million allocation and Environmental/Planning budget of \$26.0 million is \$1,881.8 million.

Although there is no change to the Total LOP Current Budget there was a reallocation for changes to the SCC elements within the Current Budget in April 2017. The reallocation was required due to the draw down to date of the SCC 90 Allocated Contingency for changes issued to the design-build contractor, additional relocations of utilities by third parties, additional legal services and special services as well as an increase in professional services for construction and project management oversight.

The LOP budget is funded by various sources of funds which include local, state and federal funding. The TIFIA Loan is categorized under local funds as the loan is secured by a pledge of Measure R local sales tax funds. The funding percentages are as follows: local and state funding 91.3%, (includes Measure R TIFIA Loan), and federal funding is 8.7%.

## **PROJECT OVERVIEW (Continued)**

The project commitments thru June 2018 are \$2,009.1 million or 97.6% of the Current Budget. The project expenditures thru June 2018 are \$1,632.1 million or 79.3% of the Current Budget.

The current period expenditures are for Contract C0988 design-builders monthly construction costs and professional services costs such as construction management and administrative staffing. The expenditures to date also include the Southwestern Yard expenditures that are part of the 49% cost allocation share that the Project is responsible for paying for. The 51% cost allocation is reported within another Metro internal project number. The total costs for the Southwestern Yard project is included in the Appendix.

In December 2016, the C0988 design-builder submitted a "Completion Schedule" which was subsequently reviewed and approved by Metro on December 16, 2016. This schedule represents a re-baseline of WSCC's Contract Schedule which reflects their means and methods for completing construction and testing during the remaining years with a commitment to complete on time to support Metro's planned revenue operations in the fall of 2019. The approved Completion Schedule resets WSCC's Contract Milestone #1 Substantial Completion to May 1, 2019.

WSCC submitted a May 2018 schedule update which included alleged delays and potential future delays and was not based on the approved baseline schedule. Since these inclusions are out of compliance with the Contract, Metro has requested the contractor to resubmit the schedule update.

Metro forecasts that based on the amount of work completed by the contractor over the last five months as well as rework of the critical track work plinths in the north end of the alignment, the current delay to the contractor's substantial completion milestone of May 1, 2019, may be up to six (6) months later if not mitigated.

#### **MANAGEMENT ISSUES**

**Concern No. 1:** Design-builders construction schedule

<u>Status/Action</u> WSCC submitted a "Completion Schedule" which was subsequently reviewed and approved by Metro on December 16, 2016. This schedule represents a rebaseling of WSCC's Contract schedule which reflects their means and methods for completing construction and testing during the next three years with a commitment to complete on time to support Metro's planned revenue operations in the fall of 2019. The approved Completion Schedule resets WSCC's Contract Milestone #1 Substantial Completion to May 1, 2019.

Metro received the January 2018 schedule update from WSCC after the close of the reporting period deadline in February 2018. The update forecast a 56-calendar day delay to WSCC's Contract Milestone #1 Substantial Completion date of May 1, 2019. This was an additional 16-calendar days of delay from the December 2017 forecast.

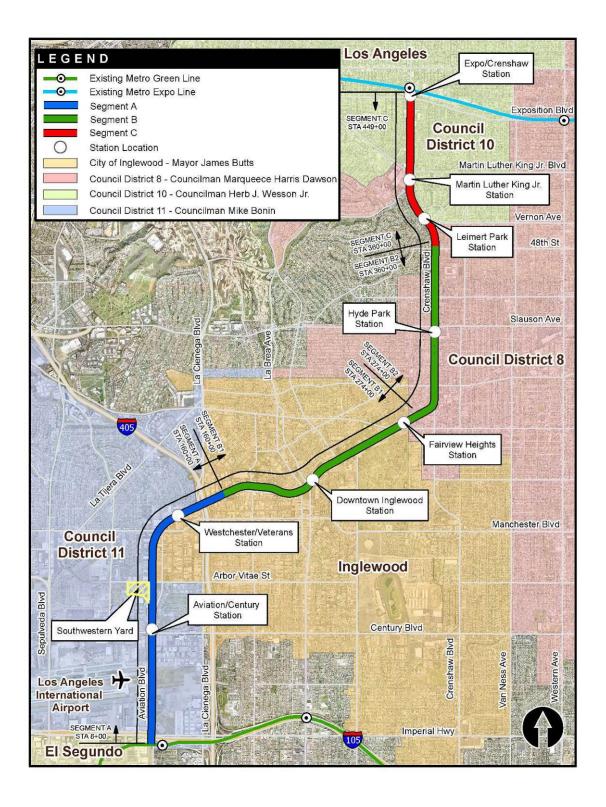
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Metro forecasts that based on the amount of work completed by the contractor over the last five months as well as rework of the critical track work plinths in the north end of the alignment, the current delay to the contractor's substantial completion milestone of May 1, 2019, may be up to six (6) months later if not mitigated.

**Concern No. 2:** Remaining Unallocated Contingency is less than 2% of Total Project Budget.

<u>Status/Action</u> Metro monitors and reports on the drawdown of unallocated contingency on a monthly basis. The remaining unallocated contingency is 0.9% of total project current forecast and 4.3% of total project cost-to-go. Metro is looking at reallocating specific scope to other local funding thus replenishing some of the unallocated contingency.

#### **PROJECT ALIGNMENT**



#### PROJECT SCOPE

The Crenshaw/LAX Transit Corridor is a north/south corridor that serves the cities of Los Angeles, Inglewood, Hawthorne and El Segundo as well as portions of unincorporated Los Angeles County. The alignment extends 8.5 miles, from the intersection of Crenshaw and Exposition Boulevards to a connection with the Metro Green Line at the Aviation/LAX Station. The project provides major connections with the Los Angeles International Airport (LAX) as well as links to the Metro Green Line, the Exposition Line and countywide bus network. The Board adopted a light rail system as the Locally Preferred Alternative (LPA) in December 2009.

The alignment is comprised of a double-tracked right-of-way consisting of sections of at-grade in-street, at-grade within railroad right-of-way, aerial, and below-grade guideway sections, eight stations, park and ride facilities at three locations, utilities, landscaping, roadway improvements required by the project and a maintenance & storage facility (Southwestern Yard).

The scope of work for the three construction contracts and two owner-supplied equipment contracts is shown below.

#### Contract C0990 Crenshaw/LAX Advanced Utility Relocations

The design of several early utility relocations was advanced sufficiently into final design to allow for bidding of critical early utility relocations. This contract includes relocating three (3) existing duct banks that feed various NAVAIDS on the south airfield complex. New ductbank infrastructure will be built by Metro with the fiber replacement work and cut-over by FAA/LAWA. These ductbanks contain fiber lines and power lines which belong to both LAWA and FAA. Since the track alignment is below grade at these crossings, the ductbanks have to be relocated in advance to allow for the construction of the track alignment. In addition, other wet utilities along the Harbor Branch and Crenshaw Boulevard segments of the corridor that can be relocated in advance are included as part of this contract.

The project delivery method for this contract was bid-build Invitation for Bid (IFB).

#### Design-Build Contract C0988 Crenshaw/LAX Transit Corridor

This is the largest project contract which will complete final design and construction of the infrastructure required along the corridor alignment. The structures required to be constructed are eight stations, grade separations including flyover structures, cut and cover trenching, tunneling and three park-n-ride facilities. The scope of work will include all the necessary systems work including train control, traction power supply substations and distribution, overhead catenary, communications, and systems tie-in to the existing Metro Green Line. The project delivery method for this contract was design-build utilizing a two-step best value procurement approach with submittal of qualification statements through a RFQ process, prequalification of qualified proposers followed by release of a RFP soliciting technical and price proposals with an option at Metro's discretion for best and final offers (BAFO).

## **PROJECT SCOPE (Continued)**

#### Design-Build Contract C0991 Southwestern Yard

The Board-adopted 2009 Long Range Transportation Plan (LRTP) for Los Angeles County envisioned one new central Light Rail Transit (LRT) Maintenance facility to be used by all projects. Since the LRTP adoption, substantial progress on light rail system planning and development, including more accurate vehicle assignments, cost estimates, and functional requirements, has led Metro to conclude that two new LRT yards, an Eastern Yard and a Southwestern Yard, are necessary. This contract will construct the Southwestern Yard which will consolidate maintenance facility requirements for this project as well as the operating Metro Green Line, proposed South Bay Metro Green Line Extension and proposed Metro Green Line to LAX. The cost of constructing the Southwestern Yard will be proportionately split among the four projects.

The project delivery method for this contract was a two-step design-build IFB approach.

## Owner-Supplied Equipment - Contract C0992 Crenshaw/LAX Concrete Ties and Assembly Items

Metro added a contract for procuring owner-supplied equipment for the Design-Build Contract C0988 Crenshaw/LAX Transit Corridor Contractor. The equipment within the contract scope of work includes concrete ties and assembly items.

The project delivery method for this contract was bid-build IFB approach.

# Owner-Supplied Equipment - Contract C0992A Crenshaw/LAX Rail and Bumping Posts Procurement

Metro added a contract for rebidding the procurement of running rail and bumping posts for the Design-Build Contract C0988 Crenshaw/LAX Transit Corridor Contractor.

The project delivery method for this contract was bid-build IFB approach.

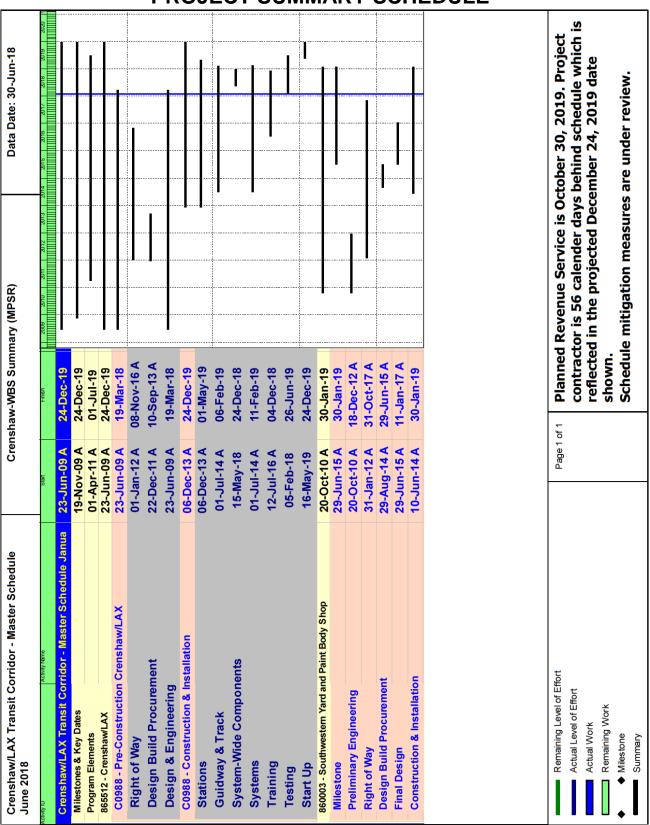
#### Start Up

The commencement of pre-revenue operations will be determined by Metro Operations. The design-builder will have completed Phase I systems integration testing (SIT) and Metro will have subsequently completed and passed Phase II SIT. Metro may conduct some Phase II SIT efforts concurrently with the start of pre-revenue operations at the discretion of Metro Operations. All testing will be required to include and pass a "stress test" of maximum operational service levels to be acceptable. Pre-revenue operations includes: 1) train runs, especially those involving multiple trains, on the integrated and fully operational extension; 2) rehearsal of expected revenue operations scenarios; 3) as well as abnormal and emergency scenarios in which random combinations of system interactions are tested; 4) equipment "burned-in"; and 5) training of metro personnel who will eventually operate and maintain the extension and for emergency services personnel. Activities occurring during pre-revenue operations are carried out by a designated Metro Project Rail Activation Group.

## **KEY MILESTONES SIX- MONTH LOOK AHEAD**

Activity ID	Activity Name	Milestone Date	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-1
988-ATC-03300	Rough-In for Wayside Equipment @ A03 (85+90 to 130+00)	02-Jul-18						
988-CT-91328	Fire Line - U-Wall #3 - UG #3	02-Jul-18						
988-ATC-02750	Ground Bonds & Signals @ A02 (43+50 to 85+90)	02-Jul-18						
988-MOD-2780	TPSS No.2 Upgrade from 1.5 MW to 2.0 MW	02-Jul-18						
988-FAT-01A50a	ATC: Field Acceptance Testing @ Aviation TC&C #1 Continental (6+00 to 43+50)	11-Jul-18						
988-CT-11099	Terminate Switchgear MV (TPSS) - TPSS-02	16-Jul-18						
988-TW-9683	Construct Ballasted Track - STA 256+09 to 274+25 (High to Brynhurst)	18-Jul-18						
988-CT-9006	FRP upper walls entrance structure (5 sequences)	23-Jul-18						
988-ATC-01400	Install ATC Local Cable @ TC&C #1	25-Jul-18						
988-CT-50980	Turnover to Track - U-Trench #3	26-Jul-18	uca Dan					
988-SCE-T1170	TPSS-03 Permanent Power Drop - SCE - Utility Install Infrastructure and conduit	31-Jul-18						
988-CT-89148	Escalator Finishes - Aviation / Century	31-Jul-18	1					
988-CT-95178	Setup Form System & Pour plinth - UG #3 STA 274+25 to 296+92 (NB & SB Track)	12-Aug-18						
988-MOD-3180	Deluge System at Expo Crossover	30-Aug-18						
988-TW-4023	Destress DF Track - STA 274+25 to 316+66 (Underground #3) - Seg. B2	30-Aug-18						
988-IFC-ATC06	I-Face: Track Complete @ A06 (294+00 to 364+40)	30-Aug-18						
988-CT-30539	Turnover NB Tunnel to Track	31-Aug-18						
988-ATC-03400	Install ATC Local Cable @ TC #4	05-Sep-18						
991-PR-01250	FAB - Spray Painting Booths	10-Sep-18			Δ			
988-CT-34466	Install HVAC - Zone 4B - TPSS Fan	13-Sep-18						
988-CT-5659	Ductbank - Manhole / Vault / Pad / Pull Box - TPSS-07/ Aux. Power (Future)	27-Sep-18			100 Paris			
988-CT-66505	Ventilation Rough-in - UG #3	28-Sep-18						
988-CT-13259	Electrical Rough - Zone 3	28-Sep-18			<b>A</b>			
988-PCI-50299.01-l	Fabricate & Deliver - UG1 H2S Jet Fans	04-Oct-18				022 D S T		
988-CT-9189	Backup Power (TPSS) - TPSS-04	19-Oct-18						
988-FAT-01A50b	ATC: Post-Termination Field Acceptance Testing @ Aviation TC&C #1 Continental (6+00 to 42+92)	21-Nov-18						
988-PR-11725404	Fab/Procure & Deliver Gas Fans - UG #1	25-Dec-18						4
988-CT-66515	Ventilation Equipment - UG #3	28-Dec-18						

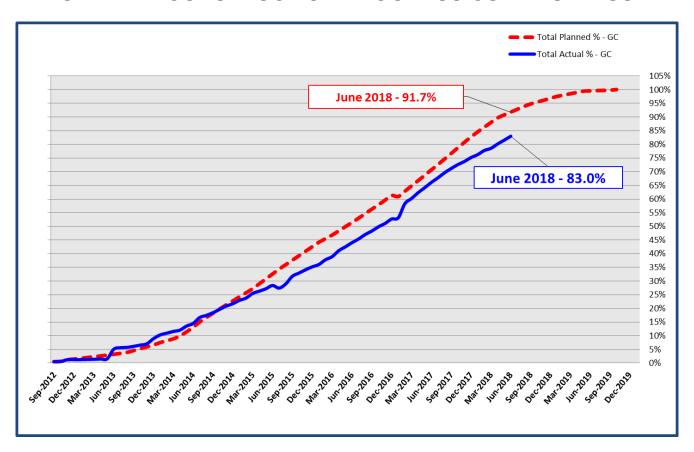
#### PROJECT SUMMARY SCHEDULE



## **SCHEDULE MEASUREMENTS**

		Change from	
	Status	Last Period	Comment
Current Revenue Service:	10/30/2019	0	
Forecast Revenue Service:	TBD	0	Behind Schedule
TIFIA Revenue Service:	10/30/2019	0	
Final Design Progress:			
Contract C0988	99.2%	0.2%	Design Services During Construction On Schedule
Contract C0990	100%	None	Design Completed
Contract C0991	93.8%	0.8%	Design Services During Construction On Schedule
Contract C0992	100%	None	Design Completed
Contract C0992A	100%	None	Design Completed
<b>Construction Contracts Progress:</b>			
Contract C0988	76.1%	1.3%	Behind Schedule
Contract C0990	100%	None	Completed
Contract C0991	74.5%	6.3%	Seven weeks behind Schedule
Contract C0992	100%	None	Completed
Contract C0992A	100%	None	Completed

#### **OVERALL CONSTRUCTION PROGRESS CURVE STATUS**



The actual overall construction progress is 83.0% versus a planned progress of 91.7% through June 2018. The progress curves represent a composite percentage for the physical progress of work performed to complete the project's construction contracts, including, but not limited to the alignment design-build (C0988), advance utility relocation (C0990), Southwestern Yard design-build (C0991), and two equipment procurement contracts-concrete ties (C0992) and running rail (C0992A).

The physical progress percentage excludes non-construction items such as construction mobilization costs and all general requirement costs not tied specifically to a construction work effort.

The progress curve includes forecast for the alignment design-builder and includes the Southwestern Yard design-builder progress effort.

#### **MAJOR EQUIPMENT DELIVERY STATUS**

#### **Light Rail Vehicles**

The Board approved exercising Option 1 of Contract P3010 with KinkiSharyo International (KI) to provide light rail vehicles (LRV) for the Crenshaw/LAX project. The total number of vehicles in the option is 28 which include 20 LRVs for the Crenshaw/LAX project and two additional cars for spares.

The first Option 1 P3010 car was delivered in May 2017. The final P3010 car (22nd car) was delivered in September 2017, completing the Option delivery for the Crenshaw Project. All twenty-two Crenshaw cars are currently in revenue service on the Green and Blue Lines. KinkiSharyo/ASTS still needs to work on the Cutover (revenue service) software development to include Crenshaw's final alignment, track profiles, and berthing locations. Once completed, a series of software validation tests will need to be performed prior to implementation on the P3010s.

#### **Universal Fare System Equipment**

A notice-to-proceed was issued on January 30, 2018 to the existing Metro Universal Fare System (UFS) contractor, Cubic Transportation Systems, Inc., to procure UFS equipment for the Crenshaw/LAX Project eight stations. The contractor will commence manufacturing of the equipment and will prepare for the installation of the fare equipment upon station availability. A manufacturing and installation schedule has been submitted by the UFS contractor in February 2018. The design-builder contractor (WSCC) has a Contract Milestone No. 2 "Complete UFS Station Areas" which is planned to be complete by November 1, 2018. The UFS contractor's installation schedule will be coordinated with the availability of each of the stations access areas.

## **DESIGN-BUILDER'S (C0988) LONG LEAD ITEM LIST**

The list below are the top critical long lead procurement items included in the contractor's May 2018 schedule update. This schedule update is still under review by Metro. The contractor has not submitted a June 2018 schedule update.

WBS Name	Activity ID	Activity Name	Start	Early Finish	Late Finish/Need Date	Total Float
Site/Civil	988-PR-6370	Fab/Procure & Deliver Station Emergency Ventilation Fans	19-May-18	13-Dec-18	24-Sep-18	-80
Procurement - Communicatio n System	988-PRC-C0810	Mfgr/Test/Ship Complete Comm Racks - UG3 Radio Room	27-Oct-17 A	29-Jun-18	04-Jun-18	-19
Procurement - Communicatio n System	988-PRC-C0081	Procure & Deliver UPS & Batteries - TC&C #3 Century	05-Feb-18 A	30-Jul-18	02-Jul-18	-20
Procurement - Communicatio n System	988-PRC- C01020	Deliver & Receive Complete Comm Racks - TC&C #7 Colina	21-Dec-17 A	30-Jul-18	07-May-18	-60
Site/Civil	988-PR-6375	Fab/Procure & Deliver Jet Fans - UG #3, UG#4	09-Jun-18	31-Oct-18	4-Jun-18	-149
Site/Civil	988-PR- 11725404	Fab/Procure & Deliver Gas Fans - UG #1	09-Jun-18	25-Dec-18	19-Jul-18	-159

#### **CRITICAL PATH NARRATIVE**

#### **Critical Path:**

#### Revised Baseline Schedule Update – December 2016 Critical Path

The project's critical path changed in December 2016 due to the addition of construction activities for the accommodations to support a future LRT station at 96th Street. The contractor's critical path shifted from the tunnel boring machine mining operations and tunnel concreting activities to the accommodations construction activities to support a future LRT station at 96th Street. The critical path continued with the track construction at Segment "A" (Green Line to Arbor Vitae), followed by ballasted track construction from Arbor Vitae to Oak Street, La Brea to 48th Street, then track and OCS installation in the five underground structures at the north end of the alignment. The path continued with the contractor's systems integration testing (SIT), phase 1 and Metro's SIT phase 2 followed by Metro's pre-revenue service. The critical path completes revenue service.

#### Contractor's January 2018 Schedule Update Critical Path

"The critical path remained consistent with the previous month. The current schedule update's critical path continued with track construction at Segment A. This effort is followed by ballasted track construction from Arbor Vitae to Oak Street, La Brea to Brynhurst, and Brynhurst to 48th Street. Track and OCS installation in the bored tunnel" then continued leading to contractor's SIT, phase 1 and Metro's SIT phase 2 followed by Metro's pre-revenue service. The critical path completes with the commencement of revenue service.

# <u>Contractor's May 2018 Schedule Update Critical Path – (February, March, May Updates not submitted, nor June 2018 Update)</u>

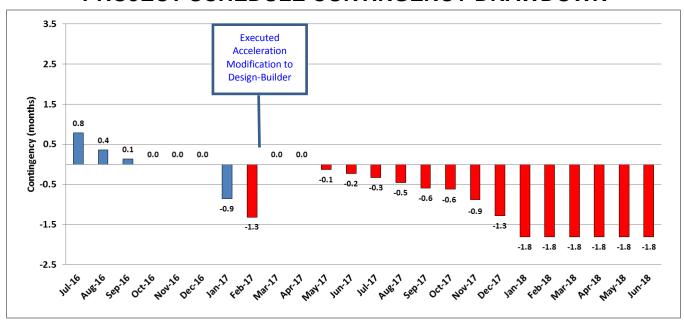
In the May 2018 schedule update, as with previous non-conforming schedule update, the contractor shifted the critical path away from track construction work to material procurement for fire rated cable work followed by construction UG#4 tunnel emergency lighting conduits changed scope for fire rated cable. This work was followed by installing UG#1 emergency lighting conduits changed scope for fire rated cable.

The critical path then shifts back to installing the booster fan conduit changed scope for fire rated cable at UG#4 cut & cover and Vernon station. The critical path then continues through communications installations and field acceptance testing. The critical path then flows through SIT, pre-revenue services leading to revenue services.

Metro's review of the May 2018 Schedule Update raises concern that this submittal was non-contractually compliant and is not an accurate representation of the Project's critical path. The contractor changed the critical path by inserting a longer than expected duration for procurement and construction of fire rated conduit activities throughout the alignment and starting these activities later than necessary (six months after change was issued).

Further, the monthly update ignored the critical track plinth work in UG#3 and UG#4. Preparation of plinth work in UG#4 started in late March 2018 and stopped with no plinths placed. A section of plinth work commenced in UG #3 had to be subsequently demolished. The impact of the demo and removal as well as a re-pour of plinth work created a delay from April 12, 2018 to June 12, 2018, approximately 8.5 weeks. Metro's assessment is that track work and the succeeding systems work are the driving critical items for the project. The critical path then proceeds through systems testing and pre-revenue services leading to revenue services.

#### PROJECT SCHEDULE CONTINGENCY DRAWDOWN



#### PROJECT SCHEDULE CONTINGENCY DRAWDOWN ANALYSIS

The contingency drawdown is calculated against an October 30, 2019 Revenue Service.

Metro received and approved a revised baseline schedule (Completion Schedule) from the C0988 design-builder in December 2016. With the extension of time for the design-builders Substantial Completion Milestone to May 1, 2019 and a Metro/design-builder commitment to achieving an October 30, 2019 revenue operations date, no planned schedule contingency exists in the revised baseline schedule.

Metro received the January schedule update from WSCC after the close of the reporting period deadline in February 2018. The update forecast a 56-calendar day delay to WSCC's Contract Milestone #1 Substantial Completion date of May 1, 2019. This was an additional 16-calendar days of delay from the December 2017 forecast.

WSCC submitted a May 2018 schedule update which included alleged delays and potential future delays and was not based on the approved baseline schedule. Since these inclusions are out of compliance with the Contract, Metro has requested the contractor to resubmit the schedule update.

Metro forecasts that based on the amount of work completed by the contractor over the last five months as well as rework of the critical track work plinths in the north end of the alignment, the current delay to the contractor's substantial completion milestone of May 1, 2019, may be up to six (6) months later if not mitigated.

#### PROJECT COST STATUS

SCC	DESCRIPTION	ORIGINAL	CURREN	IT BUDGET	COMMITMENTS		EXPENDITURES		CURRENT	FORECAST	CURRENT BUDGET/
CODE	DESCRIPTION	BUDGET	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	ERIOD TO DATE		TO DATE	FORECAST VARIANCE
10	GUIDEWAYS	471,335,000	-	450,354,375	671,376	451,603,007	3,087,609	410,874,698	671,376	451,606,027	1,251,652
20	STATIONS, STOPS, TERMINALS, INTERMODAL	153,906,000	-	315,050,000	30,367	317,722,420	6,716,893	203,196,138	30,367	317,722,420	2,672,420
30	SUPPORT FACILITIES (SOUTHWEST YARD)	66,673,000	-	71,164,000	(1,545,978)	68,132,352	2,074,594	53,874,126	-	71,164,000	-
40	SITEWORK\SPECIAL CONDITIONS	235,576,000	-	395,798,361	1,003,784	409,102,995	1,915,948	339,666,908	810,171	416,572,170	20,773,809
50	SYSTEMS	125,132,000	-	169,436,000	653,465	161,946,202	3,334,553	80,601,813	521,337	171,355,333	1,919,333
	CONSTRUCTION SUBTOTAL (10-50)	1,052,622,000	-	1,401,802,736	813,015	1,408,506,976	17,129,597	1,088,213,683	2,033,251	1,428,419,951	26,617,215
60	RIGHT-OF-WAY	132,294,000	-	127,490,000	-	124,785,521	(77,800)	124,522,296	-	124,785,632	(2,704,368)
70	VEHICLES / BUSES	87,780,000		83,571,544		82,158,061	-	70,354,699		83,571,544	(0)
80	PROFESSIONAL SERVICES	273,147,000	-	368,734,466	1,501,482	368,141,819	3,289,269	323,440,052	1,564,977	377,468,980	8,734,514
	SUBTOTAL (10-80)	1,545,843,000	-	1,981,598,746	2,314,496	1,983,592,377	20,341,066	1,606,530,731	3,598,228	2,014,246,107	32,647,361
90	UNALLOCATED CONTINGENCY	177,157,000	-	50,401,254	-	-	-	-	(3,598,228)	17,753,893	(32,647,361)
	TOTAL PROJECT 865512 (10-100)	1,723,000,000		2,032,000,000	2,314,496	1,983,592,377	20,341,066	1,606,530,731	-	2,032,000,000	(0)
	ENVIRONMENTAL/PLANNING - 405512	5,526,150	-	5,526,150	-	5,526,150		5,526,150	-	5,526,150	-
	ENVIRONMENTAL/PLANNING - 465512	20,473,850	-	20,473,850	-	20,022,881	-	20,022,881	-	20,473,850	-
TO	TAL PROJECTS 405512 & 465512 (ENV / PLAN'G)	26,000,000	-	26,000,000	-	25,549,031	-	25,549,031	-	26,000,000	-
	TOTAL PROJECTS 405512, 465512 & 865512	1,749,000,000	-	2,058,000,000	2,314,496	2,009,141,408	20,341,066	1,632,079,762	-	2,058,000,000	(0)

<sup>1.</sup> Expenditures are Cumulative through June 29, 2018

#### **PROJECT COST ANALYSIS**

The project numbers 405512, 465512, 865512, and 860003 are internal to Metro and are used to differentiate between environmental/planning and construction components of the project.

#### **Original Budget:**

The Board in October 2011 established the Life-of-Project (LOP) budget of \$1,749 million for the Crenshaw/LAX Transit Project.

#### **Current Budget:**

There have been two increases in the LOP to date:

- The Board in December 2012 approved an increase of \$13.9 million for a new LOP total of \$1,762.9 million. The Unallocated Contingency Standard Cost Category (SCC) 90 budget line item was increased by the \$13.9 million for a new total of \$191.1 million.
- The Board in June 2013 approved an increase of \$295.1 million for a new LOP total of \$2,058.0 million. The total increase was based on two actions:
  - o Increase LOP base project scope in the amount of \$160.1 million, and
  - Increase LOP to include the options for Crenshaw/Vernon Station (Leimert Park Village) and Florence/Hindry Station in the amount of \$135.0 million.

The Board in May 2015 approved an increase in the amount of funding that the Crenshaw/LAX project is contributing toward the total cost of the Southwestern Yard Project. An additional \$10.8 million was drawdown from the Unallocated Contingency Current Budget SCC 90 and added to the Southwestern Yard Current Budget SCC 30. The current budget includes the 49% cost allocation share that the project is responsible for paying which includes funding of the design and construction for the Southwestern Yard. This amount was revised to \$150.2 million.

<sup>2.</sup> Expenditures exclude \$10.7 million for State Board of Equalization (SBOE) decision to tax LRT Vehicle deliveries since August 2016. Metro is appealing the decision by the SBOE but paid tax so as not to incur any late fees.

<sup>3.</sup> Expenditures exclude \$5.5 million for various right-of-way and professional services costs that are being reallocated to other local funding.

### **PROJECT COST ANALYSIS (Continued)**

The \$150.2 million is spread among the SCC 30, 40, 60, 80 and 90 in the Cost Report by Element table above.

A project cost status chart depicting the adopted budget for Southwestern Yard Project is included this month in the appendix section of this report.

The Current Budget allocation for the Crenshaw/LAX Transit Project, excluding the Southwestern Yard Project \$150.2 million 49% allocation and the Environmental/Planning Current Budget of \$26.0 million is \$1,881.8 million.

Although there is no change to the Total LOP Current Budget there was a reallocation for changes to the SCC elements within the Current Budget in April 2017. The reallocation was required due to the draw down to date of the SCC 90 Allocated Contingency for changes issued to the design-build contractor, additional relocations of utilities by third parties, additional legal services and special services as well as an increase in professional services for construction and project management oversight.

#### **Current Forecast:**

The total project current forecast is \$2,058 million. However, there was a reallocation of forecast within the SCC-40 (Sitework and Special Conditions), SCC-50 (Systems), SCC-60 (Right-of-Way), SCC-80 (Professional Services) and SCC-90 (Unallocated Contingency).

#### **Commitments:**

The commitments are cumulative through June 29, 2018. The total commitments increased by \$2.3 million this period primarily due to the following:

- SCC-10 (Guideways) has increased by \$0.7 million for executed modifications associated with the design-build Contract C0988 Crenshaw/LAX Transit Corridor.
- SCC-30 (Southwestern Yard) has decreased by \$1.5 million due to de-commitment of design-build Contract C0991 Division 16: Southwestern Yard purchase order funds for Provisional Sums Schedule C cost allocation redistribution to other Line Items.
- SCC-40 (Sitework and Special Conditions) has increased by \$1.0 million for executed modifications associated with the design-build Contract C0988 Crenshaw/LAX Transit Corridor.
- SCC-50 (Systems) has increased by \$0.7 million for executed modifications associated with the design-build Contract C0988 Crenshaw/LAX Transit Corridor.
- SCC-80 (Professional Services) has increased by \$1.5 million for executed modifications associated with design-build Contract C0988 Crenshaw/LAX Transit Corridor, third party scope of work with Los Angeles City Departments and executed modifications associated with Contract AE35279 with KKCS/TRIUNITY. The total commitment of \$368.1 million includes \$23.8 million for the Southwestern Yard 49% allocation.

The \$2,009.1 million in commitments to date represents 97.6% of the current budget.

## **PROJECT COST ANALYSIS (Continued)**

#### **Expenditures:**

The expenditures are cumulative through June 29, 2018. The total expenditures increased by \$20.3 million this period due to the following:

- SCC-10 (Guideways) has increased by \$3.1 million for costs associated with the designbuild Contract C0988 Crenshaw/LAX Transit Corridor.
- SCC-20 (Stations, Stops, Terminals, Intermodal) has increased by \$6.7 million for costs associated with the design-build Contract C0988 Crenshaw/LAX Transit Corridor.
- SCC-30 (Southwestern Yard) has increased by \$2.1 million for costs associated with the design-build Contract C0991 Division 16: Southwestern Yard (Design/Build).
- SCC-40 (Sitework and Special Conditions) has increased by \$1.9 million for costs associated with the design-build Contract C0988 Crenshaw/LAX Transit Corridor, Metro Art Program and third party utility relocation scope of work with AT&T California.
- SCC-50 (Systems) has increased by \$3.3 million for costs associated with the design-build Contract C0988 Crenshaw/LAX Transit Corridor and Crenshaw tie-in upgrade on the P3010 vehicles with KINKISHARYOO INTERNATIONAL, LLC under Contract P3010.
- SCC-80 (Professional Services) has increased by \$3.3 million for costs associated with the design-build Contract C0988 Crenshaw/LAX Transit Corridor, Engineering and Design Contract C0991 Division 16: Southwestern Yard (Design/Build), Metro project administration, IPMO field office lease and utilities, construction management support contract MC069 with STANTEC CONSULTING INC, legal services, third party scope of work with Los Angeles City Departments, project management support contract AE35279 with KKCS/TRIUNITY, labor compliance monitoring and environmental consultant services. The total expenditure of \$323.4 million includes \$20.0 million for the Southwestern Yard 49% allocation.

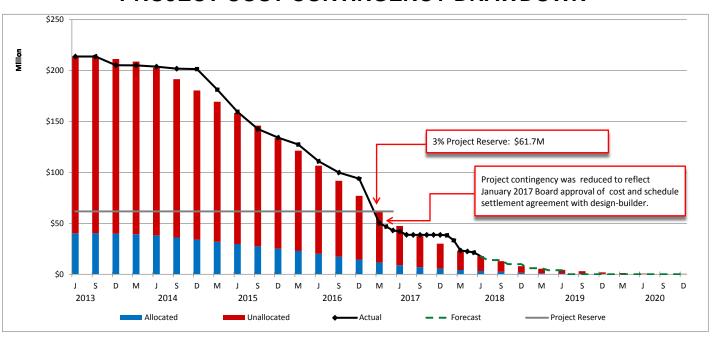
The \$1,632.1 million in expenditures to date represents 79.3% of the current budget.

#### Non-Crenshaw/LAX Transit Project Funded Scope of Work

The costs shown in the table below are not part of Crenshaw/LAX Transit Project costs but are funded by other Metro projects using the services of the alignment design-builder (Contract C0988)

C0988 NON-CRENSHAW/LAX TRANSIT PROJECT FUNDED SCOPE OF WORK									
DESCRIPTION	CURRENT BUDGET		COMMITMENTS		EXPENDITURES		CURRENT FORECAST		FORECAST
DESCRIPTION	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
405556 SYSTEMWIDE TRANSIT PLANNING	•	175,495	-	320,035	90,000	320,035	1	175,495	-
210090/93 FARE GATE PROJECT	•	2,566,226	-	2,566,226	3,500	256,226	ì	2,566,226	-
210152 CRENSHAW/LAX BUS TRANSFER FACILITY	-	2,200,000	-	2,200,000		403,334	1	2,200,000	
460303 AIRPORT METRO CONNECTOR	-	37,914,465	-	35,794,171	275,535	35,592,090	-	37,914,465	
500013 C/LAX LAWA SCOPE OF WORK	-	1,575,362	-	914,613		741,407	-	1,575,362	-
TOTAL	-	44,431,548	-	41,795,045	369,035	37,313,093	•	44,431,548	-

#### PROJECT COST CONTINGENCY DRAWDOWN



Through 29-Jun-2018

#### PROJECT COST CONTINGENCY DRAWDOWN ANALYSIS

The project current budget of \$2,058,000,000 includes an "unallocated contingency" amount of \$173,500,000 which is included as a separate Standard Cost Category (SCC) element. Also included within the current budget is an "allocated contingency" of \$40,366,792 which is allocated, where applicable, to specific contracts within each SCC element. The allocated contingency is not broken out separately in the current budget, as this amount covers anticipated but unknown contract modifications issued by Metro. The total project cost contingency is \$213,866,792 or 10.4%.

Included in the project contingency drawdown is a 3% project reserve line. The Board is to be notified when it becomes necessary to drawdown contingency below the project reserve line to cover project costs. This notification request was adopted by the Metro Board of Directors in September 2012.

In February 2017, the project contingency drawdown curve went below the 3% project reserve level and the Board was notified.

The project contingency drawdown curve is based on an October 2019 revenue service date. In February 2017, the forecast drawdown curve was revised.

## **PROJECT CONTINGENCY DRAWDOWN ANALYSIS (Continued)**

There has been a cumulative drawdown of \$196,112,899 or 91.7% for both allocated and unallocated contingency through June 2018.

- The unallocated contingency decreased by \$3,598,228 for executed modifications for design-build contract C0988 Crenshaw/LAX Transit Corridor, third party coordination scope of work with City of Los Angeles and executed contract AE35279 modification with KKCS/TRIUNITY JOINT VENTURE contract CWO-04 for Program Control Support Services through June 30, 2018.
- There is no allocated contingency remaining as of February 2017 month-end reporting.

PROJECT COST CONTINGENCY (through 29-Jun-2018)								
UNITS IN DOLLARS								
	Original				Remaining			
	Contingency	Previous	Current	To-Date	Contingency			
	(Budget)	Period	Period		(Forecast)			
Unallocated Contingency	173,500,000	(152,147,879)	(3,598,228)	(155,746,107)	17,753,893			
Allocated Contingency	40,366,792	(40,366,792)	-	(40,366,792)	-			
Total Contingency	213,866,792	(192,514,671)	(3,598,228)	(196,112,899)	17,753,893			

- The contingency as a % of the Total Project Current Forecast (SCC 10-80) is 0.9%.
- The contingency as a % of the Remaining Cost-To-Go (SCC 10-80) is 4.3%.

awarded.

### **DISADVANTAGED BUSINESS ENTERPRISE (DBE) STATUS**

#### Contract C0988 Crenshaw/LAX Transit Corridor Design-Build

(Reported Data as of May 2018)

**DBE Goal (Design)** – A numerically expressed **20.00%** 

 percentage of funds apportioned to Design Contracts and is calculated based upon the relative availability of DBE firms as compared to all firms in the relevant geographic market area.

•	Current DBE Commitment – Total DBE	\$24,823,265	(20.00%)
-	Committed Dollars divided by Total Contract		
	Value for Design or Construction.		

• Current DBE Participation – Total amount paid to date to DBEs divided by the amount paid to date to Prime. \$28,519,547 (25.46%)

Twenty-Six (26) Design subcontractors have been identified to-date

•	<b>DBE Goal (Construction)</b> - A numerically	20.00%
•	expressed percentage of funds apportioned to	
	Construction Contracts and is calculated based	
	upon the relative availability of DBE firms as	
	compared to all firms in the relevant	
	geographic market area.	

DBE Commitment - Contract commitment	\$251,044,766	(20.00%)
divided by current contract value for		
Construction.		

• Current DBE Commitment - Actual \$253,095,403 (20.16%) commitments as Construction work is

**Current DBE Participation** - Total amount paid to date to DBEs divided by the amount paid to date to Prime \$239,964,123 (25.19%)

255 Construction subcontractors have been identified to-date.

## PROJECT LABOR AGREEMENTS (PLA) STATUS

	Contract C0988 Crenshaw/LAX Transit Corridor De (Reported Data as of May 2018)	esign-Build
•	Targeted Worker Goal – Construction work to be performed by residents from Economically Disadvantaged Area of LA County	40.00%
	Targeted Worker Current Attainment	60.04%
•	Apprentice Worker Goal – Construction work to be performed by Apprentices	20.00%
	Apprentice Worker Current Attainment	23.01%
•	<b>Disadvantaged Worker Goal</b> – Construction work to be performed by Disadvantaged Workers whose primary place of residence is within LA County	10.00%
	Disadvantaged Worker Current Attainment	12.14%

### **DISADVANTAGED BUSINESS ENTERPRISE (DBE) STATUS**

#### Contract C0991 Division 16: Southwestern Yard Design-Build

(Reported Data as of May 2018)

• DBE Goal (Design) – A numerically expressed percentage of funds apportioned to Design Contracts and is calculated based upon the relative availability of DBE firms as compared to all firms in the relevant geographic market area.

20.00%

 Current DBE Commitment – Total DBE Committed Dollars divided by Total Contract Value for Design or Construction.

**\$2,467,837** (20.93%)

 Current DBE Participation – Total amount paid to date to DBEs divided by the amount paid to date to Prime.

\$2,026,893 (19.02%)

Nine (9) Design subcontractors have been identified to-date

DBE Goal (Construction) - A numerically expressed percentage of funds apportioned to Construction Contracts and is calculated based upon the relative availability of DBE firms as compared to all firms in the relevant geographic market area.

**DBE Commitment** - Contract commitment divided by \$25,930,837 (16.00%) current contract value for Construction.

• Current DBE Commitment - Actual commitments \$29,484,387 (18.19%) as Construction work is awarded

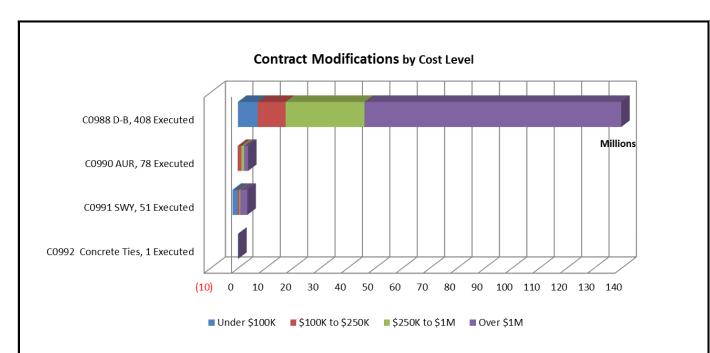
Current DBE Participation - Total amount paid to date \$17,123,713 (16.63%) to DBEs divided by the amount paid to date to Prime

Seventy-one (71) Construction subcontractors have been identified to-date.

## PROJECT LABOR AGREEMENTS (PLA) STATUS

	Contract C0991 Division 16: Southwestern Yard Design-Build (Reported Data as of May 2018)							
•	Targeted Worker Goal – Construction work to be performed by residents from Economically	40.00%						
	Targeted Worker Current Attainment	52.04%						
•	<b>Apprentice Worker Goal</b> – Construction work to be performed by Apprentices	20.00%						
	Apprentice Worker Current Attainment	26.95%						
•	<b>Disadvantaged Worker Goal</b> – Construction work to be performed by Disadvantaged Workers whose primary place of residence is within LA County	10.00%						
	Disadvantaged Worker Current Attainment	8.32%						

#### **SUMMARY OF CONTRACT MODIFICATIONS**



		C0988		C0990		C0991	C0992		
	408 Executed			78 Executed	51 Executed			1 Executed	
Under \$100K	\$	7,242,613	(\$	70,251)	(\$	1,936,880)	\$	81,738	
\$100k to \$250K	\$	10,160,158	\$	1,280,184	\$	539,625	\$	0	
\$250K to \$1M	\$	28,783,991	\$	984,662	\$	306,334	\$	0	
Over \$1M	\$	93,731,379	\$	1,417,202	\$	2,590,000	\$	0	
Total Contract MODs	\$	139,918,141	\$	3,611,797	\$	1,499,079	\$	81,738	
% of Contract MODs		10.99%		46.14%		0.87%		3.78%	

Four hundred and eight (408) changes with a total value of \$139.92 million have been executed since award of Contract C0988. There are an additional forty-one (41) changes with a total value of \$2.49 million pending the administrative approval process.

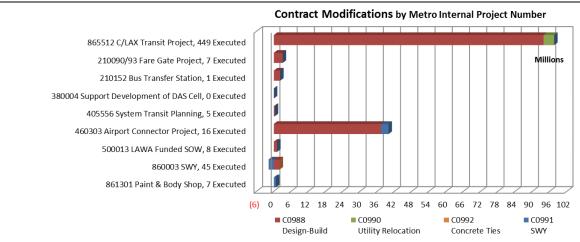
Seventy-eight (78) changes with a total value of \$3.61 million have been executed for completed Contract C0990.

Fifty-one (51) changes with a total value of \$1.50 million have been executed since award of Contract C0991. There are an additional two (2) changes with a total value of \$0.07 million pending the administrative approval process.

One (1) change with a value of \$81,738 was executed for completed Contract C0992.

Percent of Contract modifications equals the total Change modifications divided by the Contract Award amount

#### SUMMARY OF CONTRACT MODIFICATIONS



	865512	210090/93	210152	380004	405556	460303	500013	860003	861301	
	Executed	Executed	Executed	Executed	Executed	Executed	Executed	Executed	Executed	
C0988 - QTY	370	7	1	0	5	13	8	4	0	
C0998 - \$	93,871,010	3,066,226	2,200,000	0	320,035	37,322,776	1,134,613	2,003,482	0	
C0990 - QTY	78	0	0	0	0	0	0	0	0	
C0990 - \$	3,611,797	0	0	0	0	0	0	0	0	
C0991 - QTY	0	0	0	0	0	3	0	41	7	
								(1,818,637		
C0991 - \$	0	0	0	0	0	2,592,580	0	)	725,136	
C0992 - QTY	1	0	0	0	0	0	0	0	0	
C0992 - \$	81,738	0	0	0	0	0	0	0	0	
Total - QTY	449	7	1	0	5	16	8	45	7	
Total - \$	97,564,545	3,066,226	2,200,000	0	320,035	39,915,356	1,134,613	184,845	725,136	

Four hundred and forty-nine (449) changes with a total value of \$97.56 million have been executed for Project 865512 Crenshaw/LAX Transit Project. There are an additional thirty-nine (39) changes with a total value of \$2.47 million pending the administrative approval process.

Seven (7) changes with a value of \$3.07 million have been executed for Project 210090/93 Fare Gate Project.

One (1) change with a value of \$2.20 million has been executed for Project 210152 Bus Transfer Station Project.

Zero (0) change has been executed for project 380004 Support Development of DSA Cell. There is additional one (1) change with total value of \$0.03 million pending the administrative approval process.

Five (5) changes with a value of \$0.32 million have been executed for Project 405556 System Transit Planning.

Sixteen (16) changes with a value of \$39.92 million have been executed for Project 460303 Airport Metro Connector Project.

Eight (8) changes with a total value of \$1.13 million have been executed for Project 500013 Crenshaw/LAX LAWA Statement of Work.

Forty-five (45) changes with a credit value of \$0.18 million have been executed for Project 860003 Southwestern Yard project. There are additional two (2) changes with a total value of \$0.07 million pending the administrative approval process.

Seven (7) changes with a value of \$0.73 million have been executed for Project 861301 Southwestern Yard Paint and Body Shop.

## FINANCIAL/GRANT STATUS

#### \$ in millions

SOURCE	(A) ORIGINAL BUDGET	(B) TOTAL FUNDS	(C) TOTAL FUNDS	(D) COMMITM	(D/B) MENTS	(E) (E/B) EXPENDITURES		(F) (F/B) BILLED to FUNDING SOURCE	
	BODGET	ANTICIPATED	AVAILABLE	\$	%	\$	%	\$	%
FEDERAL - CMAQ	68.2	54.0	54.0	54.0	100%	54.0	100%	54.0	100%
FEDERAL - SECTION 5309 BUS CAPT	8.6	8.6	8.6	8.6	100%	8.6	100%	8.6	100%
FEDERAL - REGIONAL STP	20.0	100.9	100.9	100.9	100%	91.2	90%	91.2	90%
FEDERAL - ALTERNATIVE ANALYSIS	1.2	1.2	1.2	1.2	100%	1.2	100%	1.2	100%
FEDERAL - TIGER II	0.0	13.9	13.9	13.9	100%	13.9	100%	13.9	100%
STATE REGIONAL IMPROVEMENT PROG	36.5	36.6	9.1	36.6	100%	9.1	25%	9.1	25%
STATE PPM	0.178	0.178	0.178	0.178	100%	0.178	100%	0.178	100%
STATE PROP 1B PTMISEA	201.2	129.0	129.0	129.0	100%	129.0	100%	129.0	100%
STATE PROP 1 B LOCAL PARTNER PROG	0.0	49.5	49.5	49.5	100%	49.5	100%	49.5	100%
MEASURE R - TIFIA LOAN	545.9	545.9	545.9	545.9	100%	545.9	100%	545.9	100%
MEASURE R	661.1	529.3	529.3	529.3	100%	474.0	90%	470.6	89%
CITY CONTRIBUTION	52.4	101.7	40.0	52.9	52%	34.0	33%	34.0	33%
GENERAL FUNDS	0.0	53.0	53.0	53.0	100%	47.9	90%	47.9	90%
PROP C 25% HIGHWAY	148.9	383.9	383.9	383.9	100%	168.9	44%	168.9	44%
PROP C 40% DISCRETIONARY	0.0	0.0	0.0	0.0	0%	0.0	0%	0.0	0%
PROP A 35% RAIL CAPITAL	4.8	50.4	50.4	50.4	100%	4.9	10%	4.9	10%
TOTAL	1,749.0	2,058.0	1,968.8	2,009.2	98.0%	1,632.1	79.0%	1,628.7	79.0%

NOTE: Expenditures are cumulative through June 29, 2018

Original Budget based on Board approved October 2011 Funding/Expenditure Plan

Expenditures exclude \$10.7 Mil awaiting State Board of Equalization decision whether to tax LRT vehicle deliveries and \$5.5 Mil for various right of way and professional services cost being reallocated to other local funding.

#### STATUS OF FUNDS ANTICIPATED

**FEDERAL – CMAQ:** \$54M of CMAQ Funds for construction has been spent as of June 2016.

**FEDERAL** – **RSTP:** Rail car purchase is being managed separately. See P3010 Report. \$28.2M of RSTP Funds for construction has been spent as of June 2016.

**STATE PROP 1B – PTMISEA:** \$128.5M of original PTMISEA Funds and \$432.6K has been spent as of October 2017.

**STATE PROP 1B SLPP:** \$49.5M of PROP 1B SLPP Funds for construction has been spent as of June 2016.

**STATE PROP RIP:** \$6.88 is spent as of April 2018. FY19 \$17.2M allocation has been submitted for the August 2018 CTC Meeting.

**MEASURE R – TIFIA LOAN (Transportation Infrastructure Finance & Innovation Act):** Application for a loan of \$545.9M was submitted to the US Department of Transportation (DOT) in November 2011. Loan agreement was executed on September 12, 2012. Funds have been spent fully drawn as of August 2016.

**MEASURE R:** \$529.3M of Measure R Funds have been committed for this project. Funds are budgeted annually based on cashflow needs.

**CITY CONTRIBUTIONS:** Based on the funding agreement between Metro and the City of LA. \$28M is available for drawdown through FY2018.

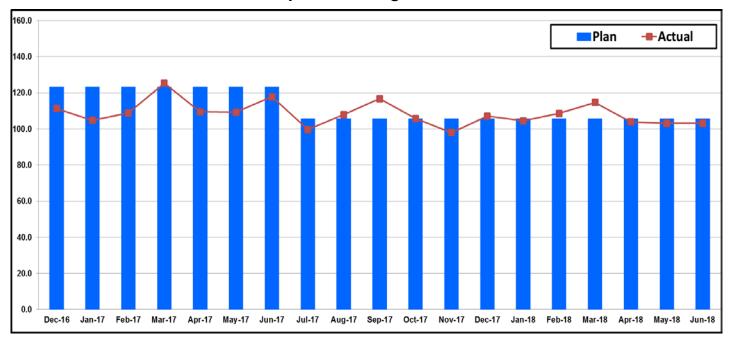
**GENERAL FUNDS:** \$53M of General Funds have been committed for this Project. It is estimated to be spent in FY18.

**PROP C 25% HIGHWAY:** \$383.9M of PROP C 25% Funds have been committed for this Project. Funds are budgeted annually based on cashflow needs.

**PROP A 35% RAIL CAPITAL:** \$50.4M of PROP A 35% Funds have been committed for this Project. Funds are budgeted annually based on cashflow needs.

#### **STAFFING STATUS**

### Total Project Staffing – FTES



#### Notes:

- 1. FTE = Full Time Equivalent
- 2. Staffing levels include the Southwestern Yard Project.
- 3. Actual staffing levels are cumulative through June 2018.

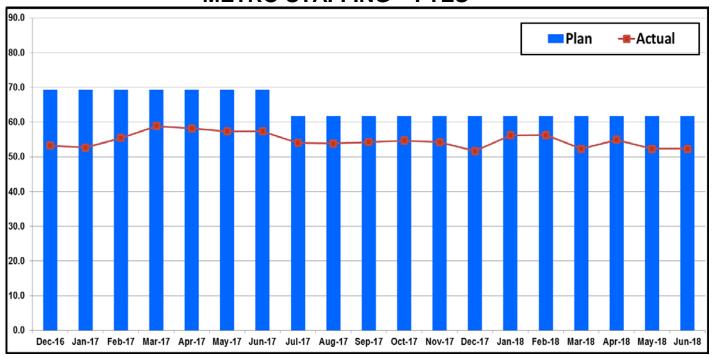
#### **TOTAL PROJECT STAFFING**

The overall FY18 Total Project Staffing Plan averages 105.7 Full Time Equivalent (FTEs) per month consisting of 61.7 for Metro Agency staff, 37.0 for Construction Management Support Services Consultant and 7.0 for Design and Engineering Support Services Consulting staff.

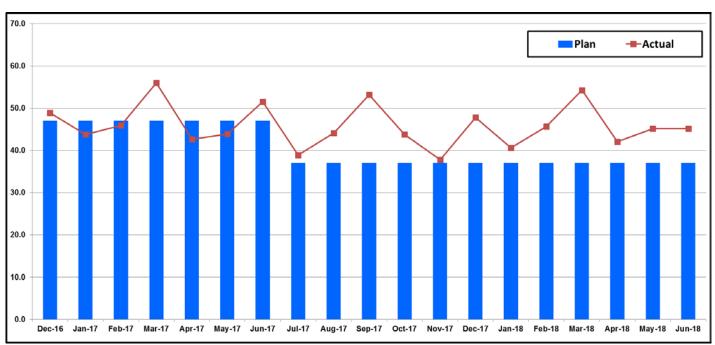
For June 2018, total project staffing were 103.1 FTEs for the month consisting of 52.3 FTEs for Metro's project administration staff, 45.23 FTEs for Construction Management Support Services Consultant and 5.7 FTEs for Design and Engineering Support Services Consulting staff.

The next three charts show actual staffing versus planned staffing for the three major project participants.

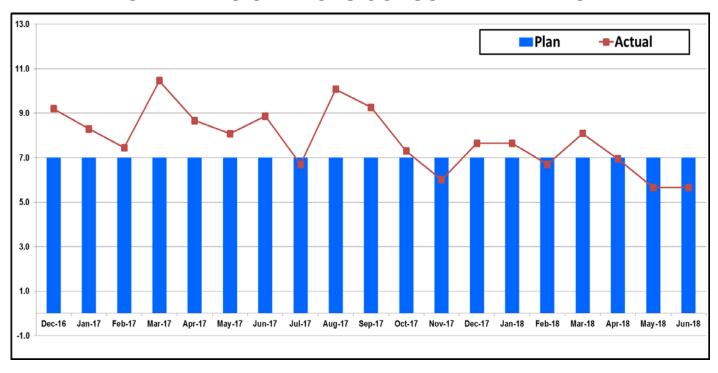
# STAFFING STATUS (Continued) METRO STAFFING – FTES



# CONSTRUCTION MANAGEMENT SUPPORT SERVICES CONSULTANT – FTES



# STAFFING STATUS (Continued) ENGINEERING SERVICES CONSULTANT – FTES



# **REAL ESTATE STATUS**

- All parcels necessary to construct the guideway have been turned over to the Contractor.
- Work requiring the last remaining parcel does not fall under WSCC's scope of work and will constructed under a separate contract. Relocations for this parcel should be complete by 12/31/18.
- Efforts continue to closeout court cases on the various condemned properties.

# **QUALITY ASSURANCE STATUS**

### C0988 Crenshaw/LAX Transit Corridor Design-Build Contract

- Attended weekly Quality Staff Meetings with City of Los Angeles, Los Angeles Bureau of Contract Administration and WSCC Lead Quality personnel.
- WSCC Quality issued five (5) Nonconformance Reports (NCR's) during this period.
- Metro Quality participated in Readiness Review Meetings for Slauson (48<sup>th</sup> St.) Crossing and Anti-Graffiti Coating.
- No inspections scheduled for Metro Independent Testing Lab (ITL).

# **ENVIRONMENTAL STATUS**

## C0988 Crenshaw/LAX Transit Corridor Design Build

- Reviewed and commented on the following Contractor Submittals:
  - Weekly Noise and Vibration Monitoring Data for station and alignment construction
  - Weekly Storm Water Pollution Prevent Plan (SWPPP) inspection reports
  - Weekly Fugitive Dust Inspection Reports
  - o Various Construction Work Plans and Submittals
  - o Quarterly Noise Control Plans
  - Monthly Mitigation Monitoring Reports
  - Monthly Sustainability Reports
- Conducted Contractor Cultural Awareness Training.
- Conducted site visits along the ROW for environmental compliance including soil stockpile areas, UG1, UG3, UG4, B1 and A guideways and laydown yards.
- Conducted night time noise monitoring at UG4 full closure operations on multiple days in June 2018.
- Conducted night time noise monitoring at Vernon Station on 6/6.
- Conducted night time noise monitoring at MLK Station on 6/19, 6/27 and 6/29.
- Conducted night time noise monitoring at Expo Station on 6/21 and 6/23.
- Conducted night time noise monitoring at West Station.
- Conducted night time noise monitoring at Crenshaw/Slauson on 6/6, 6/8 and 6/9.
- Conducted night time noise monitoring at Florence/Cedar on 6/6.
- Conducted night time noise monitoring at UG3 operations on 6/19.
- Two underground storage tanks were discovered at Crenshaw/48<sup>th</sup>. An addendum to the existing permit to address the additional tanks was submitted and approved.

# **CONSTRUCTION RELATIONS STATUS**

- Continued working with WSCC to minimize the impacts of lane and street closures along the Crenshaw/LAX alignment.
- Circulated restoration closure information via-email, social media networks, local publication and radio.
- Gave project presentations on the restoration schedule to the following: City/County First Responders (West LA), Ladera Heights Civic Association, Leimert Park Village Stakeholders, McClung Block Club, OASIS and Village Green HOA.
- Began planning for Construction Update Community Meeting and Community Leadership Council Quarterly Meeting.
- Distributed Construction Notices along the project area, via-email and posted on the project website.
- Ongoing coordination with Metro Transit Safety and Security to address homeless encampments on Metro property.
- Ongoing coordination with Metro Bus Operations to plan for bus detour routes for restoration closures.
- Continued outreach to stakeholders in the LAX area regarding ongoing construction activities.
- Continued face to face outreach to key stakeholders and community organizations along the alignment.

# SYSTEMWIDE DESIGN AND ART PROGRAM STATUS

- Facilitated coordination between artists and fabrication firms.
- Responded to RFI's and NDC's.
- Reviewed materials and finished samples.
- Reviewed and commented on artwork fabrication shop drawings.

# **SAFETY & SECURITY STATUS**

- Participated in weekly progress meetings with Construction Management Team to discuss safety/security/quality related issues.
- Attended WSCC's and Metro Progress Meeting to discuss safety concerns and the six week look ahead work schedule.
- Attended the WSCC's weekly Safety Tool-Box Meetings.
- Monitored construction activities on a daily basis to ensure compliance with contract specifications.
- Conducted Monthly All Hands Safety and Security Meeting to discuss housekeeping, underground ventilation of stations and concourses, teamwork and partnering.
- Conducted USA-Dig Alert Workshop with Metro Safety staff, WSCC Supervisors and Safety Personnel.
- Participated in safety walk at Metro Green Line "Y" Yard with Corporate Safety Executives to review OCS and other rail systems.
- Participated in WSCC's Readiness Review/CWP Meeting and Workshops.
- Conducted safety walk with WSCC Safety Manager and Metro Safety Staff to observe ventilation, access and egress (elevator), communication, lighting and emergency cross passages.
- Conducted Safety Briefing with WSCC's Site Safety Manager to discuss and review potential candidates per CSSM Safety personnel requirements.
- Contract C0990 Metro Builders Advanced Utility Relocation completed 360,287 work hours with four recordable incidents. This contract is closed out.
- Contract C0991 Hensel Phelps Project-to-Date completed 369,512 work hours with 3 recordable injuries. Hensel Phelps and their subcontractors completed 37,964 work hours and zero recordable injuries for the month of June 2018.
- Contract C0988 (WSCC) completed 160,019 work hours with zero recordable injuries for the month of June 2018. Total Project to Date work hours are 6,716,495 with a total of eighty-four recordable incidents. The Project Recordable Rate is 2.5. The Bureau of Labor Statistics average recordable rate per 200,000 work hours is 2.8.
- Project-to-Date Total Days Away (DART) Injury Rate. Six Days Away from Work Injuries 0.1 (DART). The National Average is 1.7.
- Project-to-Date Total Days Away Rate 17.1 (561 Days Away from Work). No National Published Rate.
- Total Project to Date Work Hours for Metro's IPO Staff and Stantec Subcontractors through March 2018 is 802,916.

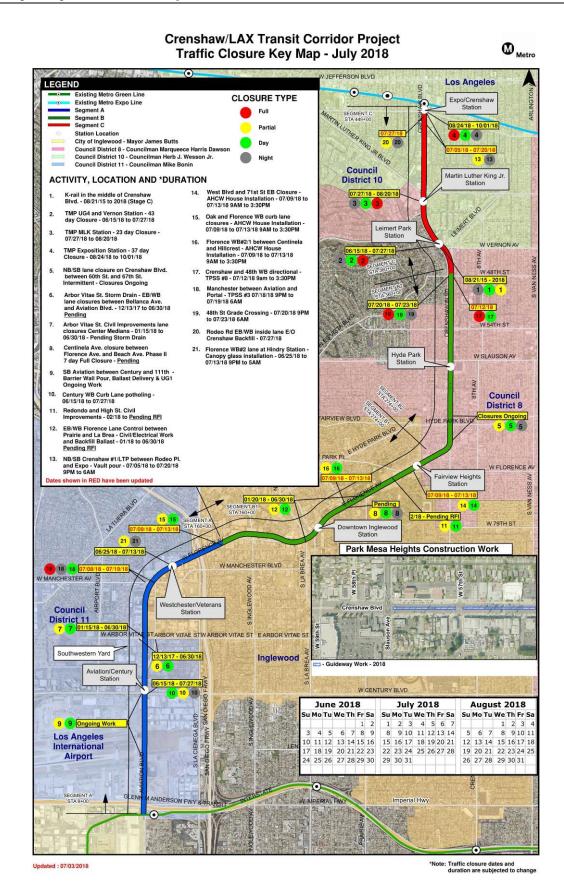
# THIRD PARTY AGREEMENT STATUS

Third Party	Type of Agreement	Forecast Execution Date	Required Need Date	Status/ Comments
City of Los Angeles	Amendment to Master Cooperative Agreement	N/A	N/A	Parties will work under 2003 MCA.
City of Inglewood	Master Cooperative Agreement	8/16	N/A	Executed Letter of Agreement April 2012.
Los Angeles Department of Water and Power	Amendment to Memorandum of Understanding	N/A	N/A	Metro and LADWP will work under 2002 Utility Cooperative Agreement which remains in effect.
Los Angeles County Public Works	Letter of Agreement	4/11	3/12	Executed
Caltrans	Amendment	8/11	3/12	Executed
Private Utilities	LOA, MOU or UCA	5/11 to 5 <b>/</b> 13	N/A	Metro is working with affected third party utilities under work orders unless license agreements dictate relocation by utility company. No additional agreements required.

# **CPUC CROSSING SUMMARY STATUS**

- The CPUC has approved all packages.
- LACMTA filed a response on March 25, 2016 in response to a petition that was filed by a community member, Chandra V. Mosley, to modify the CPUC Decision that approved seven at-grade crossings on Crenshaw Blvd, located from 48<sup>th</sup> St. to 59<sup>th</sup> St.
- Metro attended the Prehearing regarding the petition on May 24, 2016.
- The scoping document (Ruling) was issued on July 1, 2016 by the Administrative Law Judge Scoping which set forth the procedural schedule and address the scope of the proceeding.
- Metro filed a brief on August 5, 2016 and a Reply Brief on August 15, 2016.
- Administrative Law Judge is reviewing the submitted Briefs and will issue a Proposed Decision.

# Crenshaw/LAX Transit Project Quarterly Project Status Report



# **CHRONOLOGY OF EVENTS**

2003	Major Investment Study
April 2007	Board authorized the CEO to award Contract PS 4330-1968 to complete environmental clearance and conceptual engineering.
December 2009	Board adopted the LRT Alternative as the Locally preferred Alternative and received and filed the Crenshaw Transit Corridor DEIS/DEIR.
December 2009	Board authorized the CEO to award Contract No. EO117 for Phase I, Advanced Conceptual Engineering.
September 2010	Board authorized the CEO to exercise option with Contract No. EO117 for Phase II Preliminary Engineering.
April 2011	Board adopted the Arbor Vitae/Bellanca (Site 14) LPA for the Maintenance Facility Site
July 2011	Board approved Southwestern Yard cost allocation.
September 2011	Board approved Project Definition and certified Final Environmental Impact Report
October 2011	Board approved the Life-of-Project Budget of \$1.749 billion.
December 15, 2011	CTC reviewed the FEIS/FEIR and adopted the required resolution for future funding consideration.
December 23, 2011	Request for Qualifications for Contract C0988 C/LAX Transit Corridor was released to Industry.
December 30, 2011	Received Record of Decision from FTA.
February 10, 2012	Released Invitation for Bid for Contract C0990 Crenshaw/LAX Advanced Utility Relocations.
March 12, 2012	Received Statement of Qualifications for Contract C0988 C/LAX Transit Corridor.

# **CHRONOLOGY OF EVENTS (Continued)**

May 16, 2012	Notification of pre-qualified proposers for Contract C0988 C/LAX Transit Corridor.
May 30, 2012	Awarded Contract No. C0990 C/LAX Advanced Utility Relocations to Metro Builders and Engineers Group LTD.
June 22, 2012	Released Request for Proposals for Contract C0988 C/LAX Transit Corridor.
August 24, 2012	Received approval from the Surface Transportation Board regarding BNSF Railway Company abandonment along five-mile Crenshaw Segment of the Harbor Branch ROW.
September 4, 2012	Preparation of a FONSI for Supplemental Environmental Assessment to the FEIS was approved by FTA.
September 28, 2012	Completed abandonment process with BNSF.
September 28, 2012	TIFIA and TIGER II Grants approved.
December 6, 2012	Received proposals for Contract C0988 C/LAX Transit Corridor.
February 22, 2013	Issued Amendment No. 8 requesting Best and Final Offers (BAFO) for Contract C0988 C/LAX Transit Corridor.
March 15, 2013	Received BAFO's for Contract C0988 C/LA Transit Corridor.
May 23, 2013	Board amended the Agency's FY14 Proposed Budget to include funding of \$80 million for an underground station at Leimert Park Village as part of the baseline project.
June 27,2013	The Board awarded Contract C0988 Crenshaw/LAX Transit Corridor to Walsh-Shea Corridor Constructors.
July 10, 2013	Issued notice of award to Walsh-Shea Corridor Constructors, Contract C0988 Crenshaw/LAX Transit Corridor.

# **CHRONOLOGY OF EVENTS (Continued)**

August 1, 2013	United States Department of Transportation approves Metro's request to increase the Crenshaw/LAX Project Budget to \$2,058 million.
August 8, 2013	Issued notice of execution of the contract was issued to Walsh-Shea Corridor Constructors, Contract C0988 Crenshaw/LAX Transit Corridor.
September 10, 2013	Issued Notice to Proceed to Walsh-Shea Corridor Constructors, Contract C0988 Crenshaw/LAX Transit Project.
December 5, 2013	The Board approved Memorandum of Understanding with the Los Angeles World Airports for a parallel design and possible construction modifications near Aviation/Century Station to accommodate elements of LAWA's SPAS.
December 5, 2013	The Board awarded Contract C0992 with Rocla Concrete Tie, Inc; for the procurement of concrete ties and assembly items.
January 21, 2014	A Groundbreaking Ceremony was held at the Crenshaw/Exposition Station.
January 23, 2014	The Board awarded Contract C0992A Rail and Bumping Posts to LB Foster Rail Technologies Corp.
July 25, 2014	Century Crunch" – weekend demolition of the defunct Century railroad bridge at the intersection of Century Blvd. and Aviation.
August 21, 2014	Substantial Completion issued for Advanced Utility Relocations Contract C0990.
August 29, 2014	Released Invitation for Bid for Contract C0991 Crenshaw/LAX Southwestern Yard (Division 16) Maintenance Facility.
September 19, 2014	CPUC has approved all five (5) grade crossing applications and no further actions are required.
January 22, 2015	Received Technical and Price Bids for the Southwestern Yard (Division 16) Maintenance Facility.
March 25, 2015	Opened Price Bids for the Southwestern Yard (Division 16) Maintenance Facility.

# **CHRONOLOGY OF EVENTS (Continued)**

	May 28, 2015	The Board awarded Contract C0991 Division 16: Southwestern Yard to Hensel Phelps/Herzog JV. Also increased by \$22.0 million the Life of Project Budget for the Southwestern Yard Project to a new amount of \$307.2 million.
	May 28, 2015	The Board approved Design Option 3 for the track alignment to accommodate the future Metro Connector Transit Station (96 <sup>th</sup> St. Station).
	June 29, 2015	Issued Notice to Proceed to Hensel Phelps/Herzog JV, Contract C0991 Division 16: SouthwesternYard.
	July 23, 2015	The Board approved the Official and Operational Names of the eight stations.
	April 27, 2016	The Tunnel Boring Machine was launched and drilling from north to south of the alignment started.
	May 7, 2016	Held Halfway There Community Celebration at Leimert Park marking the halfway point of the project.
	May 27, 2016	Held Groundbreaking Ceremony for the Southwestern Yard (Division 16).
	October 20,2016	The southbound tunnel boring machine completed mining with the hole thru at Leimert Park Station.
	April 6, 2017	The northbound tunnel boring machine completed mining with the hole thru at Leimert Park Station.
	June 15, 2018	Restoration of the road over the three underground stations along Crenshaw Blvd. commenced at Leimert Park Station area and the atgrade transition section.
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# **CONTRACT C0988 STATUS**

#### Crenshaw/LAX Transit Corridor

PE Design Contractor: Hatch Mott (HM)

**CM Consultant: Stantec** 

Contractor: - Walsh Shea Corridor Constructors (WSCC)

#### Contract No.: C0988

Status as of June 29, 2018

# MAN

### Progress/Work Completed:

#### Construction

- Continued roof concrete placements at Expo, MLK Jr and Leimert Park stations
- · Continued roof placements at underground structure #3 and #4.
- Continued trackwork installations at available areas along alignments.
- Continued overhead catenary system installation at south end of alignment.
- Continued civil construction work within Park Mesa Heights area.
- · Completed Green line tie-in efforts.
- Commenced restoration of the road over the three underground stations along Crenshaw Blvd.

#### Areas of Concern:

- WSCC's ability to mitigate schedule delays to their substantial completion milestone of May 1, 2019.
- Metro is concerned about the amount of rework that is required for trackwork plinths in UB #3 which is impacting critical path.
- · Lower than anticipated monthly pay applications amounts.

#### Schedule Assessment:

- WSCC's January 2018 schedule update reflected a 56 days delay to Milestone 1.
- WSCC submitted a non-contractually compliant May 2018. No schedule update has been submitted for status as of end of June 2018; Metro has requested a resubmittal.
- Metro's assessment is that the contractor may be further behind than 56 calendar days, based on the remaining work and the re-work required.

#### **Cost Assessment:**

- The current construction contract cost forecast from pay application is \$1,411,552,433.47 and is within the Board authorized budget.
- The Contractor submitted their 59th payment application in the approved amount of \$15,484,428.34
- \* Please note that not all executed modifications may have been included in the Contractor current payment application.

#### Schedule Summary: Cost Summary: \$ In millions 1. Date of Award: 08/01/13 1. Award Value: 1,272.63 2. Notice to Proceed: 09/10/13 2. Executed Modifications: 119.52 3. Original Substantial Completion Duration: 1824 3. Approved Change Orders: 20.39 4. Current Substantial Completion Duration: 2059 4. Current Contract Value (1 + 2 + 3): 1,412.54 5. Elapsed Time from NTP: 1754 85.2% 5. Incurred Cost: 1,138.19

Milestones	Original Contract	Current Contract	Forecast	Calendar Day Variance
Milestone 1 - Contract Substantial Completion	09/08/18	05/01/19	TBD	
Milestone 2 - UFS Completion	03/09/18	11/01/18	TBD	
Milestone 3 - Commence SIT Phase I	06/09/18	02/01/19	TBD	
Milestone 5A - Const./Turnover Parcels SW-0002, 0003, 0004, 0104 (South)	06/05/17	06/05/17	06/05/17A	0
Milestone 5B - Const./Turnover Parcels SW-0002, 0003, 0004, 0104(North)	06/05/17	06/11/17	06/11/17A	0
Milestone 6 - Const./Turnover Parcels SW-0001	08/01/17	08/01/17	07/10/17A	0
Milestone 7 - Provide Access for Division 16 Southwestern Yard	01/23/16	01/23/16	02/22/16A	-30

#### PERCENT COMPLETE from 09/10/13 to 06/30/18 Design Construction Total Incurred 80.6% Cost 100.0% 0.0% 20.0% 40.0% 60.0% 80.0% **Percent Complete Progress** Construction physical percent complete excludes mobilization and general requirements

# **CONTRACT C0991 STATUS**

#### Southwestern Yard

PE Design Contractor: Hatch Mott (HM)

**CM Consultant: Stantec** 

Contractor: Hensel Phelps / Herzog JV

#### Contract No.: C0991

Status: June 30, 2018

# 54

#### **Progress/Work Completed:**

- Continued with electrical and communication signaling and TPSS, duct banks, gas storm drain, sewer connection, fire water lines, OCS and lighting poles.
- Continued with main shop, control tower, exterior/interior framing, panels, windows, drywall/tape/finish, painting handrails, electrical, duct work, mechanical, plumbing roof drain and roofing activities.
- Continued with under drain ballast, tamping, crossing pads, switch machines, storage track installation and turnouts including double cross-over, and main shop blow down pit track and car cleaning platform.
- Completed installation of train control bungalows, generator and TPSS on their pads and wiring to devices, and continued parameter wall columns/starter walls.
- Fabrication and delivery of equipment continues (TPSS, wheel lathes, switch board, hoists, communications and etc.).

#### Areas of Concern:

- Paint and Bodyshop steel fabrication is impacting the contract critical path. Metro and HPH are looking into possible mitigation measures.
- Main shop completion is behind schedule due to elevators delivery.
   Metro is exploring mitigation strategies or potential adjustment of milestone completion date.

#### **Schedule Assessment:**

- Interface coordination between HPH, WSCC, City, 3rd Parties are being managed proactively to address and to minimize any impact on the project cost and Schedule.
- HPH is re-evaluating schedule activities for the completion of structures and system work including, installation, testing, commissioning and integration testing.
- Metro reviewing extending completion of milestone #2 until August 2018 as part of coordination effort with mainline contractor.
- Paint and bodyshop steel delivery is delayed significantly; mitigation efforts are underway.

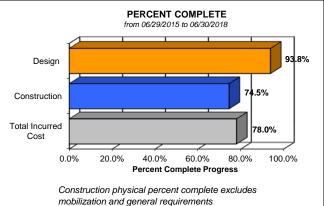
#### **Cost Assessment:**

- The current construction contract cost forecast from pay application is \$173,731,773.67 is within the Board authorized budget.
- The Contractor submitted their 35th payment application in the approved amount of \$8,573,820.55
- Please note that not all executed modifications may have been included in the Contractor current payment application.

Schedule Summary:			
1. Date of Award:	05/26/15		
2. Notice to Proceed:	06/29/15		
3. Original Substantial Completion Duration:	1220		
4. Current Substantial Completion Duration:	1311		
5. Elapsed Time from NTP:	1097	83.7%	

Cost	Summary:	\$ In millions	
1.	Award Value:		172.31
2.	Executed Modifications:		1.37
3.	Approved Change Orders:		0.13
4.	Current Contract Value (1 + 2 + 3):	-	173.81
5.	Incurred Cost:		135.51

Milestones	Original Contract	Current Contract	Forecast	Calendar Day Variance
MS#1 Yard and Main Shop Design Completion	10/26/16	10/26/16	26-Oct-16 A	0
MS#2 Main Shop Communication Room Completion	01/15/18	04/16/18	08/08/18	-114
MS#3 Main Shop Substantial Completion	04/30/18	07/30/18	10/25/18	-87
MS#4 Southwestern Yard Substantial Completion	10/31/18	01/30/19	03/22/19	-51
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# **CONSTRUCTION PHOTOGRAPHS**



(AG-4) MANCHESTER BRIDGE – Crew installing messenger wire run WR #14.



**LA BREA AT- GRADE STATION** – Working on the concrete finish for the La Brea Station platform.

**CONSTRUCTION PHOTOGRAPHS (Continued)** 



**UG4** – Removal of deck beams and panels during the Phase I 43-day closure.

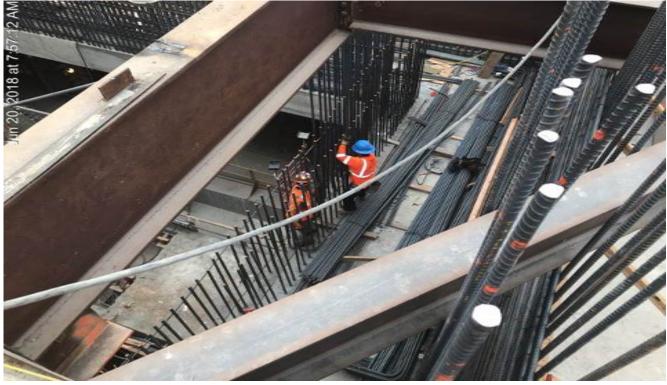


**LEIMERT PARK STATION** – Backfill and compaction activities at the north end of the station.

**CONSTRUCTION PHOTOGRAPHS (Continued)** 



**LEIMERT PARK STATION** – Installation of platform level CMU walls at the north back of house.



MARTIN LUTHER KING JR. STATION Installation of rebar for the station entrance.



EXPOSITION/CRENSHAW STATION - Installation of rebar and formwork for the platform deck.



TUNNEL - Installation of the radiating cable brackets in the NB tunnel between Expo and MLK stations.

# **CONSTRUCTION PHOTOGRAPHS (Continued)**



Main shop exterior finishes within the Southwestern Yard site looking southwest.

### **APPENDIX**

# PROJECT COST STATUS - SOUTHWESTERN YARD

SCC	DESCRIPTION	ORIGINAL	CURRENT BUDGET		COMMITMENTS		EXPENDITURES		CURRENT FORECAST		FORECAST
CODE	DESCRIPTION	BUDGET	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
10	GUIDEWAYS	0	0	0	0	40,000	0	40,000	0	40,000	40,000
20	STATIONS	0	0	0	0	0	0	0	0	0	0
30	SUPPORT FACILITIES (Y & S)	85,546,835	0	85,189,999	0	86,507,266	4,478,219	59,704,226	0	86,864,102	1,674,103
40	SITEWORK\SPECIAL CONDITIONS	35,932,000	0	38,273,000	(1,545,978)	40,700,956	740,249	31,369,358	0	43,832,604	5,559,604
50	SYSTEMS	25,784,616	0	32,991,000	0	33,190,119	1,560,755	23,846,994	0	33,190,119	199,119
	(10-50) CONSTRUCTION	147,263,451	0	156,453,999	(1,545,978)	160,438,341	6,779,224	114,960,577	0	163,926,825	7,472,826
60	RIGHT-OF-WAY	99,910,000	0	100,000,000	0	102,420,623	0	102,418,610	0	102,420,623	2,420,623
70	VEHICLES	0	0	0	0	0	0	0	0	0	0
80	PROFESSIONAL SERVICES	35,601,095	0	33,639,631	848,241	34,963,503	190,948	29,808,744	848,241	37,221,379	3,581,748
90	PROJECT CONTINGENCY	13,659,732	0	17,106,370	0	0	0	0	(848,241)	3,631,173	(13,475,197)
TOTAL	L	296,434,278	0	307,200,000	(697,737)	297,822,468	6,970,172	247,187,931	0	307,200,000	0

C0991 PAINT & BODY SHOP PROJECT										
DESCRIPTION	ORIGINAL	CURRENT BUDGET		COMMITMENTS		EXPENDITURES		CURRENT FORECAST		FORECAST
DESCRIPTION	BUDGET	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
861301 DIV 22 PAINT & BODY SHOP	11,000,000	0	11,000,000	0	10,930,000	543,400	4,661,425	0	11,000,000	0

GRAND TOTAL	307,434,278	0	318,200,000	(697,737)	308,752,468	7,513,572	251,849,356	0	318,200,000	0

NOTE: EXPENDITURES ARE CUMULATIVE THROUGH JUNE 29, 2018.

## **PROJECT COST ANALYSIS**

The project number 865512, 860003 and 861301 are internal to Metro and are used to differentiate between various components of the project.

## **Original Budget:**

The Board in May 2015 established the Life-of-Project (LOP) budget of \$307.2 million for the Southwestern Yard Project.

### **Current Budget:**

The Board in May 2015 approved an increase for the funding for the Southwestern Yard by \$22.0 million to increase the LOP budget to \$307.2 million to allow for the award of design-build Contract C0991 Southwestern Yard Project. Of the total \$307.2 million, \$150.2 million is funded in the Crenshaw/LAX Transit Project LOP budget which includes the original 49% allocation amount of \$139.4 million plus a new \$10.8 million reduction from the Crenshaw/LAX Transit Project contingency line item in the budget. There is no increase in the LOP for the Crenshaw/LAX Transit Project. The original 51% share associated with future Green Line related extensions in an amount of \$145.8 million was increased by \$11.2 million for a new total of \$157.0 million.

In addition to the \$307.2 million there is another \$11.0 million that is the budget for the paint and body shop, under another Metro internal cost project number, which funding was approved by a prior agreement for a paint and body shop to support the Green Line shops and was required for the award of the design-build Contract C0991 Southwestern Yard Project.

The grand total of the combined budget is \$318.2 million.

# APPENDIX PROJECT COST ANALYSIS (Continued)

#### **Current Forecast:**

The current project forecast is \$318.20 million. However, there was a reallocation of forecast within the SCC-10 (Guideways), SCC-30 (Support Facilities), SCC-50 (Systems), SCC-80 (Professional Services), and SCC-90 (Project Contingency).

#### **Commitments:**

The commitments are cumulative through June 29, 2018.

Total commitments decreased by \$0.70 million for this period due to the following:

- SCC-10
  - No change to commitments to report.
- SCC-30
  - No change to commitments to report.
- SCC-40
  - Hensel Phelps/Herzog JV commitments decreased by \$1.55 million.
- SCC-50
  - No change to commitments to report.
- SCC-60
  - No change to commitments to report.
- SCC-80
  - KKCS/TRIUNITY JV commitments increased by \$0.85 million.

The \$308.75 million in commitments to date represents 97.03% of the current budget.

#### **Expenditures:**

The expenditures are cumulative through June 29, 2018.

The total expenditures increased by \$7.51 million for this period due to the following:

- SCC-10
  - No change Guideways expenditure.
- SCC-30
  - Hensel Phelps/Herzog JV expenditure increased by \$5.02 million.
- SCC-40
  - Hensel Phelps/Herzog JV expenditure increased by \$0.74 million.
- SCC-50
  - Hensel Phelps/Herzog JV expenditure increase by \$1.56 million.
- SCC-60
  - No change Right-Of-Way expenditure.
- SCC-80
  - Hensel Phelps/Herzog JV, agency expenditure and professional services expenditure increase by \$0.19 million.

The \$251.85 million in expenditures to date represents 79.15% of the current budget.

# **COST AND BUDGET TERMINOLOGY**

**Project Cost Descriptions -**

ORIGINAL BUDGET The Original Project Budget as established by the Metropolitan

Transportation Authority (Metro) Board on October 27, 2011.

The Original Budget plus all budget amendments approved by **CURRENT BUDGET** 

formal Metro Board action. Also referred to as Approved

Budget.

**COMMITMENTS** The total of actual contracts awarded, executed change orders

> or amendments, approved work orders of Master Cooperative Agreements, offers accepted for purchase of real estate, and other Metro actions which have been spent or result in the

obligation of specific expenditures at a future time.

**EXPENDITURES** The total dollar amount of funds expended by Metro for

> contractor or consultant invoices, third party invoices, staff salaries, real estate and other expenses that is reported in

Metro's Financial Information System (FIS).

**CURRENT FORECAST** The best estimate of the final cost of the project when all

> checks have been issued and the project is closed out. Current Forecast is composed of actual costs incurred to date, the best estimate of work remaining and a current risk assessment for

each budgeted cost item.

**Cost Report by Element Descriptions -**

CONSTRUCTION Includes construction contracts. Cost associated with

Guideways, Stations, Southwestern Yard, Sitework/Special.

Conditions and Systems.

**RIGHT-OF-WAY** Includes purchase cost of parcels, easements, right-of-entry

permits, escrow fees, contracted real estate appraisals and

tenant relocation.

**VEHICLES** Includes the purchase of LRT vehicles and spare parts for the

project.

**PROFESSIONAL** 

Includes design engineering, project management assistance, **SERVICES** 

construction management support services, legal counsel,

agency staff costs, and other specialty consultants.

CONTINGENCY A fund established at the beginning of a project to provide for

anticipated but unknown additional costs that may arise during

the course of the project.

PROJECT REVENUE Includes all revenue receivable to the Metro as a direct result

of project activities. This includes cost sharing construction

items, insurance premium rebates, and the like.