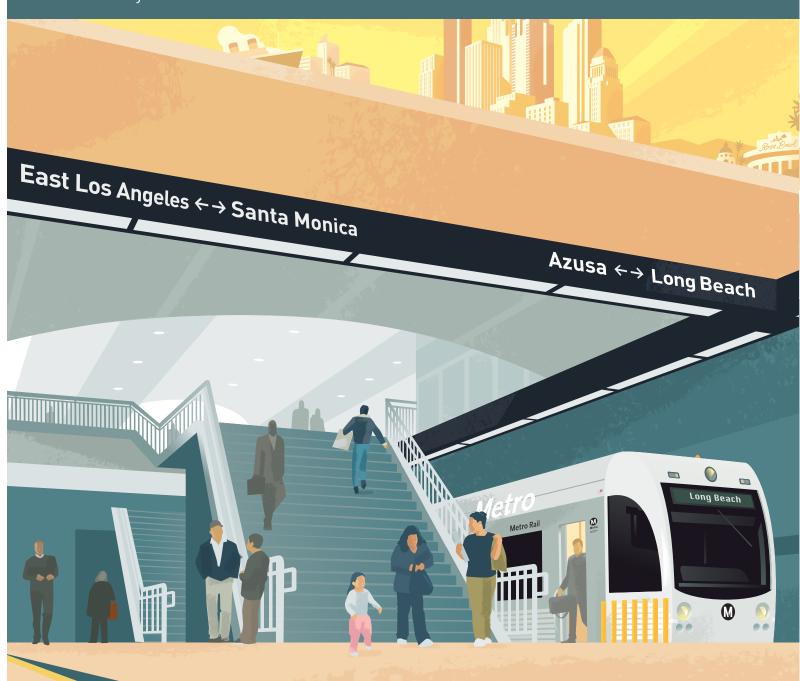
# Regional Connector Transit Project

MONTHLY PROJECT STATUS REPORT

July 2019





# REGIONAL CONNECTOR TRANSIT PROJECT

## MONTHLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH A GRANT FROM THE U. S. DEPARTMENT OF TRANSPORTATION, FEDERAL TRANSIT ADMINISTRATION (FTA).

## **TABLE OF CONTENTS**

Project Overview
Executive Summary5
Project Update9
Project Schedule9
Project Summary Schedule9
Progress Summary10
Planned vs. Actual Progress10
Key Milestones Six-Month Look Ahead11
Major Equipment Delivery12
Critical Path
Project Cost
Project Cost Analysis14
Cost Contingency Drawdown and Analysis
Summary of Contract Modifications17
Disadvantaged Business Enterprise (DBE)
Project Labor Agreement
Financial/Grant19
Project Staffing
Real Estate
Quality Assurance
Environmental
Construction and Community Relations
Creative Services
Safety and Security
Appendix
Chronology of Events

## **PROJECT OVERVIEW**

## **Project Background**

The Regional Connector Transit Project (Project) will link the terminus of the Blue and Expo Lines at 7th/Metro Center to the Gold Line near the current Little Tokyo/Arts District Station through a new 1.9-mile underground alignment in downtown Los Angeles. The alignment includes three underground stations: Grand Av Arts/Bunker Hill; Historic Broadway; and Little Tokyo/Arts District.

From the existing 7th Street/Metro Center Station, the Project alignment will extend north under Flower Street to 2nd Street. It will then proceed east underneath 2nd Street to just west of Central Avenue where the alignment will veer northeast under privately-held property to the new Little Tokyo/Arts District Station at 1st and Central. The alignment continues briefly eastward through a Wye Junction (Wye) constructed beneath the 1st and Alameda intersection. To the north of the Wye at Temple and Alameda, and to the east of the Wye at 1st and Vignes, trains will connect with the Gold Line by rising to the surface through two new transition portals heading north to Pasadena, and east to East Los Angeles.



Upon completion, the Project will in effect facilitate regional light rail service along a 49-mile north-south route – Azusa to Long Beach, and a 23-mile east-west route – East LA to Santa Monica.

Passenger forecasts in 2035, as a result of the improved service, indicate 90,000 daily transit trips will occur through the 1.9-mile downtown trunk, including 17,000 new riders.

The above Project configuration is based on years of planning and environmental work that is reflected in the following milestones:

- Metro Board approval of Alternative Analysis January 2009
- Initiation of Draft EIS/EIR February 2009
- Initiation of Preliminary Engineering (PE) January 2011
- Metro Board certification of Final EIS/EIR April 2012
- FTA issuance of Record of Decision June 2012
- PE and Advanced PE complete March 2013
- FTA award of Full Funding Grant Agreement February 2014.

## **Major Procurements**

<u>Utility Relocation</u>: Advanced Utility Relocation Contract, C0981R, was awarded to Pulice Construction, Inc. in January 2014 and the Notice to Proceed (NTP) issued on February 18, 2014. Contract C0981R was terminated for convenience on April 14, 2015 and remaining AUR work was transferred to the C0980 Design/Build (D/B) Contractor.

<u>Guideway & Systems Contract</u>: The Board authorized to solicit a major D/B contract, C0980, in August 2011. A contract was awarded on April 24, 2014 to Regional Connector Constructors (RCC), a joint venture of Skanska USA Civil West California District, Inc. and Traylor Brothers, Inc. in the amount of \$927,226,995. NTP was issued July 7, 2014. The final engineering and design for the joint venture is performed by Mott McDonald.

<u>Vehicles</u>: Metro is procuring four (4) Light Rail Vehicles (LRVs) for the Project. The vehicles will be built and delivered by Kinkisharyo International, LLC under Option 2 of Contract P3010. Delivery and acceptance of four LRVs is anticipated no later than February 2020.

<u>Rail Operations Center (ROC)</u>: The existing functional operations at the ROC are being expanded to accommodate the central control functions associated with five new rail lines to include Regional Connector. The Project is contributing \$4.07M towards this expansion which is scheduled to be completed by June 2021.

<u>Fare Collection</u>: Procurement of Universal Fare System and Ticket Vending Machine equipment was completed in January 2018 with award to Cubic Corporation. Metro is coordinating with RCC for installation and testing schedules, which are currently expected to begin in late 2020. The scope addition of fare transfer equipment in the three Regional Connector stations is on hold pending decision to proceed. A decision will be made no later than January 2020.

## **Program Management**

The RCC contract is being managed by a team of Metro and consultant personnel jointly located at the Integrated Project Management Office (IPMO). The consultant component is comprised of The Connector Partnership, a joint venture between AECOM, Inc. and WSP (CPJV) which provides engineering and design support services while Arcadis, Inc., provides construction management support services. An overview of staffing is provided under the Staffing Section of this report. The on-site program management team is also supported by Metro Headquarters resources to include, but not limited to, engineering, risk management, environmental, quality management, operations and creative services departments.

<u>Project Schedule and Budget</u>: The Revenue Service Date (RSD) is planned for Summer/Fall 2022.

In January 2017, the Metro Board revised the Life of Project (LOP) Budget for Regional Connector Transit Project 860228 to \$1.756 billion. The LOP budget for Concurrent Non-FFGA activities related to Project 861228 remains at \$39.9 million. Financing costs are estimated at \$14M. Cost forecasts remain consistent with budgets. A detailed FFGA budget forecast is included under the Project Cost Section of this report.

Funding has been secured from a variety of sources, detailed in the Financial/Grant Section on Page 19, to include:

- Federal New Starts Grant
- Federal Congestion Management Air Quality and RIP Programs
- USDOT TIFIA loan proceeds
- State Proposition 1A/1B and Capital Project Loan proceeds
- City of Los Angeles
- Lease revenues.

<u>Construction and Community Relations</u>: The Construction and Community Relations Team is tasked with promoting the Project and performing public outreach within the communities to keep stakeholders informed of construction activities occurring along the Project alignment. To facilitate the communication, community leadership councils have been formed which represent geographic-based constituent groups along the alignment.

The Project is also engaged in social media outreach and various marketing and advertising efforts designed to keep the public informed and supportive of the Project. These efforts are aimed at promoting businesses that are affected by construction. An overview of monthly activities is presented in the Construction and Community Relation Section of this report.

<u>System Integration</u>: The Project's integration of three separate lines, each possessing distinct system technologies, presents significant challenges for both the Project and Metro at-large. Extensive planning *continues to be performed* to define *logistics of* the systems' cut-overs that will be required. The Project will continue to coordinate the completed systems interface design, with on-going procurement in preparation for construction and testing as Metro maintains revenue service on the three operating lines.

<u>Rail Activation</u>: The Project and Metro Operations recognize the extensive planning required in preparation for rail activation of the new regional light rail service the Project will enable through downtown Los Angeles. The training of 400+ operators and supervisors across the regions has surfaced as a key component to rail activation. This training will require dedicated time during rail activation to ensure safety.

Planning efforts have outlined a sequence of dependent testing, training, simulation, and safety certification. From the sequence, a twenty-week schedule has been developed to guide the testing, rail activation and start-up. The twenty weeks are initiated by the Project's issuance of the Substantial Completion milestone to RCC.

## **EXECUTIVE SUMMARY**

In *July*, the Project achieved *58.1%* completion based on earned value measurements for design and construction. The focus of the Project is on facilitating advancement of construction activities throughout the alignment.

The following is an overview of current design and construction activities.

## **Design Status**

Ninety-nine percent (99.9%) of the Final Design has been completed. To advance construction activities critical to the construction schedule, the Civil B (DU5) design package was split into two packages identifying time sensitive utility work. The Project continues to work with RCC and City Agencies to resolve comments on the remaining DU5 Civil B - Street Restoration package.

#### **Construction Status**

1st Street Cut & Cover Tunnel & U-Channel: Continued invert construction.

Wye Structure: *Continued* exterior wall construction.

<u>Little Tokyo/Arts District Station</u>: The exterior walls at the lower ancillary and station box area continued. The concrete placement of exterior walls at the lower ancillary and station box area is expected to be complete in July.

<u>Bored Tunnels</u>: Completed the placement of the floating slab curb in the *left* tunnel segment from Historic Broadway Station to Grand Av Arts/Bunker Hill Station.

<u>Historic Broadway Station</u>: In the station box area, *completed* the concrete placement of platform level west walls and continued rebar *and concrete* placement for the *west* concourse level deck. In the entrance lower ancillary area, continued the rebar *and concrete placement* for the concourse level interior walls and columns.

<u>Crossover Cavern</u>: The installation of HDPE continued. Completed *the* invert concrete placement. Started the exterior wall rebar and concrete placement.

<u>Grand Av Arts/Bunker Hill Station</u>: In the west station box area, continued rebar installation for the concourse exterior walls. In the east station box area, started *the emergency exit stair #3 column*. In the center station box area, continued lower ancillary level deck rebar and concrete placement. In the entrance area, continued the exterior walls.

<u>Flower Cut & Cover Tunnel</u>: The installation of the exterior and interior walls at the north section (4th Street to 5th Street) continued. The excavation of the south section (5th Street to 7th/Metro Center Station) continued and preparation for break in at the 7th/Metro bulkhead wall began.

#### **Cost and Schedule Summary**

As of the reporting date, RCC is late in submitting the *June* 2019 Schedule Update.

#### **RCC Schedule Metrics**

	Original Contract Date/Duration	Time Extension (CD)	Current Contract Schedule	Forecast (Metro PMS)	Variance CD (Trending)
NTP	7/7/14				
Substantial Completion	10/22/20	527	04/01/22	03/17/22	<i>14</i> days

On the Project Master Schedule, the primary critical path *continues through* the Little Tokyo/Arts District Station concrete.

To maintain access between the lower ancillary and the track level station box, a section of the lower ancillary walls was not completed. The construction sequence was modified to construct the east exit/vent slab prior to completing the lower ancillary walls. After the east exit/vent slab is completed, the lower ancillary exterior walls can proceed followed by the west exit/vent slab.

After station concrete and backfill are completed, the critical path continues at the future Little Tokyo/Arts District Station through the removal of the temporary decking and pin pile removal at 1st/Alameda. Track provisioning will begin after the pin piles are removed and will be followed by the critical OCS and train control installations. After the majority of the systems installations are complete, systems integration will commence and continue through pre-revenue testing. A summary graphic of the critical path is found on Page 13.

Project costs continue to track within budget and projected contingency draw-downs. To date, the design and construction changes related to base scope represent approximately 5.5% of the contract value with an increase to 8% now anticipated. There is one notice of intent to claim by RCC. The notice relates to Historic Broadway Station SOE stability issues. Detailed cost and budget information is provided on Page 14.

## **Key Management Concerns**

<u>Item 1</u>: Given the impact the Project will have on light rail operations through downtown Los Angeles and the region, the Rail Activation effort is exceedingly complex. Schedule and cost impacts are likely to surface.

Status/Action: Multiple cut-over, testing and rail activation meetings have been conducted with various Metro Departments. Through this process, all known work items have been identified and those requiring further investigation are being evaluated. Notwithstanding considerable progress, planning meetings continue, as the team plans the complex rail activation and certification process; coordination with all stakeholders in both planning and executing tasks continue. Start-up requirements are similarly being addressed between the Project and Operations' Liaison staff. Operator training will likely govern the pre-revenue operations period. Detailed monitoring of progress will continue.

<u>Item 2</u>: Managing and responding to stakeholder needs during cut-and-cover activities along Flower Street has the potential to impact both schedule and budget.

Status/Action: The Project continues to actively engage stakeholders regarding construction impact mitigations. The Project continues to work closely with RCC to ensure stakeholder concerns are addressed and that MMRP requirements are fully complied with. Although decking is complete, and operations are largely now underground, construction impacts are still an issue requiring close coordination with impacted stakeholders during this long-term steady state construction. Early planning for the street restoration phase continues.

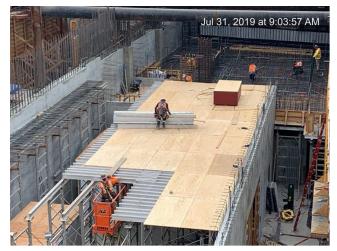
<u>Item 3</u>: Addressing City comments on final street restoration plans will result in additional design efforts and Project costs.

Status/Action: The Project is proceeding with addressing City comments in the final design. In finalizing the second Restoration AFC (DU5) submittal. *Metro met with City officials and determined a path forward on critical comments*. The second AFC submittal is expected to be *submitted* in August 2019.

<u>Item 4</u>: Design comments from the over-build developer at the Historic Broadway Station has led to design revisions with potential cost impacts.

Status/Action: Metro/RCC have collaborated closely with the developer to finalize design elements necessary to meet development objectives while working within available budget. Further constructability analysis is being performed as a basis for the parties' further negotiation and reconciling scope and budget.

## **Project Construction Photos**



Future Little Tokyo/Arts District Station ancillary level deck installation



1st Street Cut and Cover exterior wall pour



Concrete placement of interior wall at Historic Broadway Station



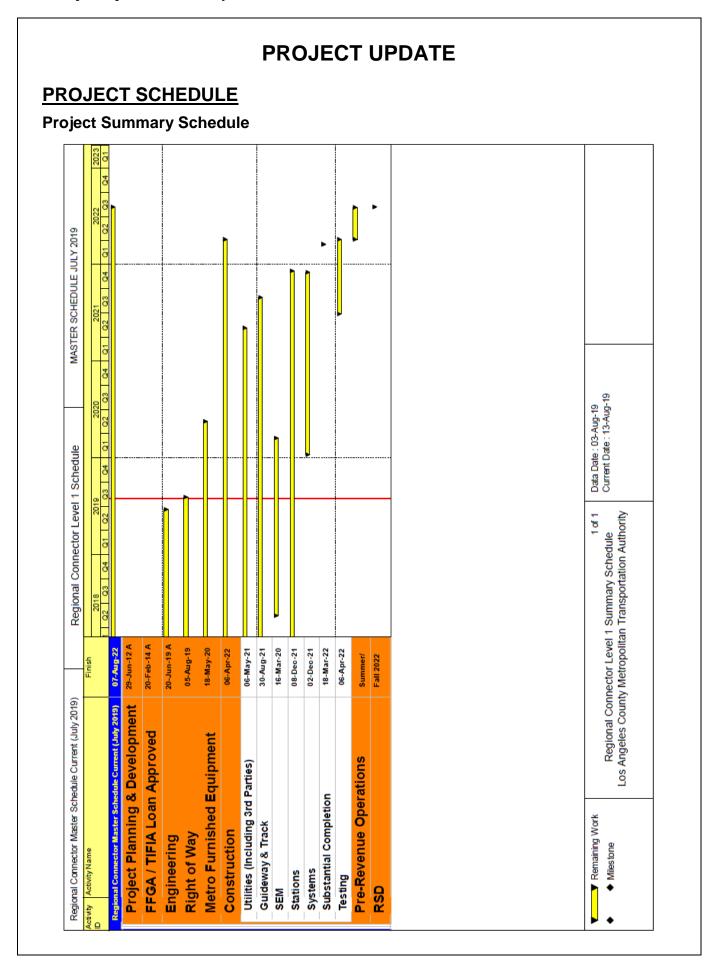
Back face rebar installation in SEM Cavern



Rebar installation at platform wall of Grand Av Arts/Bunker Hill Station



Core drilling at the bulkhead wall for the 7th/Metro Station break in

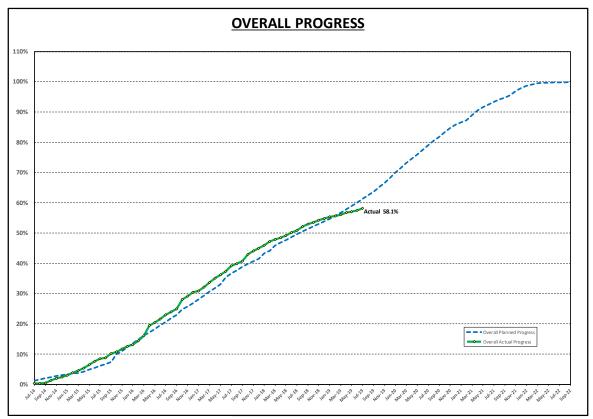


## **Progress Summary**

	Status	Change from Last Month	Comment
Forecast Revenue Service	Summer/Fall 2022		
Proposed TIFIA Revenue Service	2/25/2023	None	
Proposed FFGA Revenue Service	2/25/2023	None	
Final Design Progress:			
Contract C0980	99.9%	0.0%	Remaining design is not impacting the critical path
Construction Contracts Progress:			
Contract C0981R & C0980	55. <i>7</i> %	0.7%	

**Note:** Construction Progress excludes General Requirements, Construction and Design Mobilization, Final Design and Provisional Sum costs (Schedule C). Progress values include executed modifications and change orders.

## **Planned vs. Actual Progress**



	Milestone Date	Jan-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19
Complete Concourse Level Deck at Grand Ave / Bunker Hill Station	07/03/19 A		$\bigcirc$					
Complete Left Tunnel Floating Slab Track Curb	07/22/19 A							
Complete SEM Invert Concrete	07/26/19 A							
Complete West Concourse Level Deck at Historic Broadw ay Station	08/16/19							
Complete 7th Street / Metro Center Wall Demolition	08/09/19							
Complete Ancillary Lower Level Exterior Walls at Little Tokyo / Art District Station	08/23/19							
Complete Concourse Level Walls at Grand Ave / Bunker Hill Station	09/09/19				$\bigcirc$			
Complete West Ancillary Deck at Little Tokyo / Art District Station	09/16/19							
Complete Wye Cut & Cover Tunnel Walls	10/14/19							
Complete North Flow er Cut & Cover Tunnel Walls	10/28/19							
Complete SEM Exterior Walls Concrete	11/25/19							
Complete Lower Ancillary Level Walls at Grand Ave /	12/11/19							
Bunker Hill Station  MTA Staff  MTA Board Action  Contractors  A" follow ing date is actual and completed	FTA (Fe Transit Adminis Design Consultar  New	tration)	١	Company 0 D/B Con				
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					
MTA Staff  MTA Board Action   MTA Board Action  Contractors  MTA Board Action	FTA (Fe Transit Adminis	tration)	١					

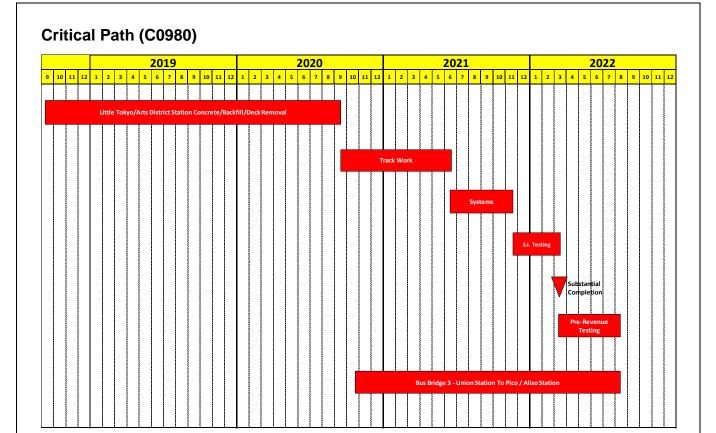
## **Major Equipment Delivery**

Metro Supplied Equipment

Equipment	Initial	Scheduled	Scheduled
	Procurement	Delivery	Installation
LRT	(NTP)	Option 2	N/A
Vehicles	08/20/2012	02/26/2020	
Ticket Vending Machines	~ 01/30/2018	07/08/19 A (warehoused)	05/25/2021 ~08/26/2021

## Design/Builder Equipment Delivery Requirements

Activity Name	Finish	Need Date
FAB/DELIV 144 FO CABLE	3-Dec-19	17-Aug-20
FAB/DELIV HIGH VOLTAGE DISCONNECT - 1ST & CENTRAL	1-May-19	5-Nov-19
FAB/DELIV 2ND/HOPE UNIT SUBSTATION AND TRANSFORMER	7-Jun-19	8-Nov-19
FAB/DELIV EMERGENCY VENTILLATION FANS - HOPE (4)	5-Sep-19	3-Jan-20
FAB/DELIV 2ND/HOPE TPSS	6-Sep-19	9-Mar-20
FAB/DELIV 2ND/BROADWAY UNIT SUBSTATION AND TRANSFORMER	12-Nov-19	9-Apr-20
FAB/DELIV EMERGENCY VENTILLATION FANS - BROADWAY (4)	16-Oct-19	1-Jul-20
FAB/DELIV 2ND/BROADWAY TPSS	6-Sep-19	29-Jul-20
FAB/DELIV CCTV CABLE	3-Dec-19	17-Aug-20
FAB/DELIV CCTV DEVICES	3-Dec-19	17-Aug-20
FAB/DELIV FIRE ALARM CABLE	3-Dec-19	17-Aug-20
FAB/DELIV FIRE ALARM DEVICES	3-Dec-19	17-Aug-20
FAB/DELIV GAS DETECTION CABLE	3-Dec-19	17-Aug-20
FAB/DELIV GAS DETECTION DEVICES	3-Dec-19	17-Aug-20
FAB/DELIV IDS CABLE	3-Dec-19	17-Aug-20
FAB/DELIV IDS DEVICES	3-Dec-19	17-Aug-20
FAB/DELIV RADIO CABLE	3-Dec-19	17-Aug-20
FAB/DELIV RADIO DEVICES	3-Dec-19	17-Aug-20
FAB/DELIV TELEPHONE CABLE	3-Dec-19	17-Aug-20
FAB/DELIV TELEPHONE DEVICES	3-Dec-19	17-Aug-20
FAB/DELIV EMERGENCY VENTILLATION FANS - CENTRAL (4)	16-Oct-19	22-Sep-20
FAB/DELIV TRAIN CONTROL EQUIPMENT	31-Jul-19	5-Nov-20
FAB/DELIVER PIPE STRUTS - 2ND/HOPE - REMAINING ANCILLARY	1-Aug-19	11-Nov-20
FAB/DELIVER WALES - 2ND/HOPE - REMAINING ANCILLARY	1-Aug-19	11-Nov-20
FAB/DELIVER SHORING BEAMS - 2ND/HOPE - REMAINING ANCILLARY	9-Aug-19	11-Nov-20
FAB/DELIV OCS POLES / EQUIPMENT	14-Feb-20	28-Jan-21
FAB/DELIV ELEVATORS - 1ST/CENTRAL	30-Dec-19	4-Mar-21
FAB/DELIV ESCALATORS - 2ND/BROADWAY	27-Jul-20	28-Mar-21
FAB/DELIV ESCALATORS - 2ND/HOPE	27-Jul-20	31-Mar-21
FAB/DELIV ATC FO CABLE	14-May-19	12-Apr-21
FAB/DELIV ELEVATORS - 2ND/BROADWAY	30-Dec-19	20-Apr-21
FAB/DELIV EDGE LIGHTING - CENTRAL STA	18-Oct-19	30-Apr-21
FAB/DELIV SPLICE ENCLOSURES & PATCH PANELS	3-Dec-19	4-Jun-21
FAB/DELIV SEISMIC DETECTION DEVICES	3-Dec-19	7-Jun-21
FAB/DELIV TPIS CABLE	3-Dec-19	10-Jun-21
FAB/DELIV GLAZING SPIDERS - ALL STATIONS	22-Aug-19	17-Jun-21
FAB/DELIV TPIS DEVICES	3-Dec-19	23-Jun-21
FAB/DELIV LIGHT FIXTURES - BROADWAY STA	22-Aug-19	25-Jun-21
FAB/DELIV LIGHT FIXTURES - CENTRAL STA	22-Aug-19	25-Jun-21
FAB/DELIV ELEVATORS - 2ND/HOPE	30-Dec-19	27-Jun-21
FAB/DELIV LIGHT FIXTURES - HOPE STA	22-Aug-19	2-Jul-21
FAB/DELIV COMMUNICATIONS UPS	3-Dec-19	21-Jul-21
FAB/DELIV FEMS CABINETS	3-Dec-19	22-Jul-21
FAB/DELIV RADIO TOWER & ANTENNAE	3-Dec-19	23-Jul-21
FAB/DELIV FEMS CABLE	3-Dec-19	28-Jul-21
FAB/DELIV EMERGENCY BOOSTER FANS (12)	8-Jun-20	22-Sep-21
FAB/DELIV EDGE LIGHTING - BROADWAY STA	18-Oct-19	27-Sep-21
FAB/DELIV EDGE LIGHTING - HOPE STA	18-Oct-19	15-Mar-22
FAB/DELIV ESCALATORS - 1ST/CENTRAL	27-Jul-20	3-Apr-22
FAB/DELIV SCADA RTU	3-Dec-19	11-Jul-22



This month, the critical path *continues to run through* the Little Tokyo/Arts District Station *structure*.

Upon the completion of the structure backfill and the temporary deck/pin pile removal at the east end of the station, track access will be turned over to allow the start of track material distribution and installation. After the track material necessary for the entire Flower Cut & Cover Tunnel section has been received, the track installation will commence; starting from 4th/Flower to the 1st Street Portal. Following the track installation, the critical OCR and train control systems installations will follow. After the critical systems work is complete, the systems integration testing will commence and reach Substantial Completion through successful completion of all tests. Upon Substantial Completion, Metro Operations will begin its own integrated testing, followed by operator training and Pre-Revenue Operations.

Bus Bridge 3 – Union Station to Pico/Aliso Station will start as late as possible to minimize the disruption to the existing Gold Line service. The Bus Bridge will begin with demolition of the existing Gold Line facilities and systems within the limits of the Regional Connector Project. During the Bus Bridge, the cut and cover guideway along Alameda together with the Fan Plant will be constructed. Track and systems will follow to integrated testing. The Bus Bridge will end when the Regional Connector Revenue Service starts.

## **PROJECT COST**

#### Project Cost Analysis – 860228

REGIONAL CONNECTOR TRANSIT CORRIDOR PROJECT COST REPORT DOLLARS IN THOUSANDS

SCC CODE			ORIGINAL BUDGET	CURREN	T BUDGET	COMMI	TMENTS	EXPEN	DITURES	CURRENT	FORECAST	BUDGET/ FORECAST VARIANCE
				PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
10	GUIDEWAYS & TRACK ELEMENTS	280,622	204,691	0	249,281	0	251,083	1,256	178,490	0	269,538	20,257
20	STATIONS, STOPS, TERMINALS, INTERMODAL	354,268	219,477	0	229,919	0	229,993	2,006	74,114	0	232,354	2,436
30	SUPPORT FACILITIES: YARDS, SHOPS, ADMIN, BLDGS	0	0	0	0	0	0	0	0	0	0	0
40	SITEWORK & SPECIAL CONDITIONS	141,785	422,453	0	598,417	155	578,661	2,942	465,625	1,556	626,934	28,517
50	SYSTEMS	69,667	73,848	0	73,424	1	67,723	109	16,862	0	79,862	6,437
	CONSTRUCTION SUBTOTAL (10-50)	846,343	920,468	0	1,151,041	156	1,127,459	6,313	735,090	1,556	1,208,688	57,647
60	ROW, LAND, EXISTING IMPROVEMENTS	115,889	74,208	0	92,742	-12	52,486	24	52,463	-10,000	59,189	-33,553
70	VEHICLES	16,275	16,275	0	16,275	0	16,275	0	6,496	0	16,275	0
80	PROFESSIONAL SERVICES	261,455	257,973	0	379,338	16,076	321,686	3,421	291,386	1,341	392,739	13,402
	SUBTOTAL (10-80)	1,239,963	1,268,925	0	1,639,395	16,219	1,517,907	9,758	1,085,435	-7,103	1,676,891	37,496
90	UNALLOCATED CONTINGENCY	135,399	126,892	0	89,946	0	0	0	0	7,103	52,450	-37,496
100	FINANCE CHARGES	27,571	7,115	0	14,301	0	0	0	0	0	14,301	0
	TOTAL PROJECTS 460228 & 860228 (10-100)	1,402,932	1,402,932	0	1,743,642	16,219	1,517,907	9,758	1,085,435	0	1,743,642	0
	ENVIRONMENTAL/PLANNING - 400228		6,075	0	6,075	0	6,075	0	6,075	0	6,075	0
	ENVIRONMENTAL/PLANNING - 460228		18,125	0	20,425	0	20,425	0	18,988	0	20,425	0
	TOTAL PROJECTS 400228 & 460228 (EVN/PLAN'G)	0	24,200	0	26,500	0	26,500	0	25,063	0	26,500	0
	·											
	400228, 460228, 860228 TOTAL	1,402,932	1,427,132	0	1,770,142	16,219	1,544,406	9,758	1,110,498	0	1,770,142	0

NOTE: EXPENDITURES ARE CUMULATIVE THROUGH 07/31/2019. METRO AND TRIBUNE AGREED ON REIMBURSEMENT OF ~\$1.6 MILLION RELATED TO 2ND/BROADWAY OVERBUILD.

## **Original Budget:**

The Original Budget of \$1.427 billion reflects the April 2014 Board approved LOP Budget, plus finance costs of \$7.1 million.

#### **Current Budget:**

In January 2017, the Metro Board revised the LOP Budget for the Regional Connector Project 860228 to \$1.756 billion. Finance costs, estimated at \$14.3 million, are also reflected leading to a total of \$1.770 billion. Budgets were adjusted throughout the SCC structure reflecting revised values as of December 2016. *These values remain current.* 

#### **Commitments:**

Commitments increased by \$16.22 million this month to \$1.54 billion which represents 87.25% of the Current Budget. The overall increase is related to several transactions including: executed *modification* for RCC; extended additional funding to *Construction* Management Support Services (CMSS) and Connector Partnership Joint Venture (CPJV); committed additional funding to Metro Project Administration and Community Relation; and return of unused purchase order from real estate.

## **Expenditures:**

Expenditures are cumulative through *July* 2019 *and* increased by \$9.76 million this month for costs associated with C0980 Design Build Contract, Engineering Management Support, Metro Project Administration, Construction Management Support Services, Third Party Master Cooperative Agreements with the City of LA, Community Relations, and Environmental Consultant Services. *The* \$1.11 billion in expenditures to date represent 62.7% of the Current Budget.

#### **Current Forecast:**

The total current forecast remains equal to the total current budget.

## Project Cost Analysis – 861228

**CONCURRENT NON-FFGA ACTIVITIES (861228)** 

PROJECT COST STATUS BY FTA SCC DOLLARS IN THOUSANDS

SCC CODE Description		ORIGINAL BUDGET			COMMITMENTS		EXPENDITURES		CURRENT FORECAST		BUDGET / FORECAST VARIANCE
			PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
10	GUIDEWAYS & TRACK ELEMENTS	-	0	0	0	0	0	0	0	0	0
20	STATIONS, STOPS, TERMINALS, INTERMODAL	-	0	0	0	0	0	0	0	0	0
30	SUPPORT FACILITIES: YARDS, SHOPS, ADMIN, BLDGS	10,480	0	10,480	0	10,480	0	0	0	10,480	0
40	SITEWORK & SPECIAL CONDITIONS	0	0	0	0	0	0	0	0	0	0
50	SYSTEMS	0	0	0	0	0	0	0	0	0	0
	CONSTRUCTION SUBTOTAL (10-50)	10,480	0	10,480	0	10,480	0	0	0	10,480	0
60	ROW, LAND, EXISTING IMPROVEMENTS	27,748	0	27,748	0	27,748	0	22,470	0	27,748	0
70	VEHICLES	0	0	0	0	0	0	0	0	0	0
80	PROFESSIONAL SERVICES	650	0	650	0	650	0	374	0	650	0
	SUBTOTAL (10-80)	38,878	0	38,878	0	38,878	0	22,844	0	38,878	0
90	UNALLOCATED CONTINGENCY	1,113	0	1,113	0	0	0	0	0	1,113	0
100	FINANCE CHARGES	0	0	0	0	0	0	0	0	0	0
	TOTAL PROJECTS 861228 (10-100)	39,991	0	39,991	0	38,878	0	22,844	0	39,991	0
	861228 TOTAL	39,991	0	39,991	0	38,878	0	22,844	0	39,991	0

NOTE: EXPENDITURES ARE CUMULATIVE THROUGH 07/31/2019.

## **Original Budget:**

The Original Budget, Current Budget, and Current Forecast reflect the Board approved LOP Budget established April 24, 2014.

#### **Current Budget:**

There is no change this month.

#### **Commitments:**

Commitments reflect actions through July 2019.

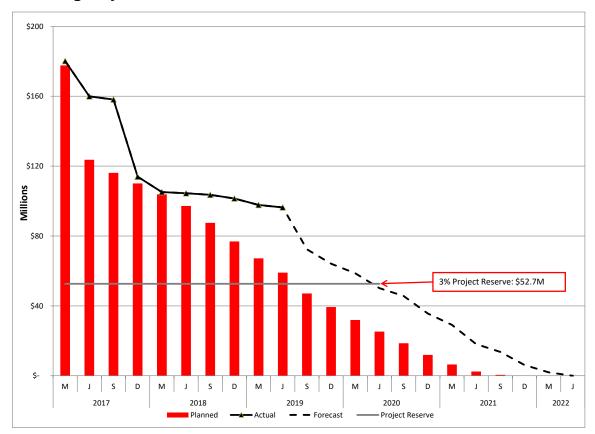
## **Expenditures:**

Expenditures are cumulative through *July* 2019 *and* this month *expenditures remain unchanged*. The cumulative \$22.8 million in expenditures through *July* 2019 represent 57.1% of the Current Budget.

#### **Current Forecast:**

There was no change to the forecast for this month.

## **Cost Contingency Drawdown**



## **Cost Contingency Drawdown Analysis**

In January 2017, the Metro Board revised the LOP Budget to \$1.756 billion, which included increasing the unallocated contingency to \$89 million and allocated contingency to \$92.8 million. From that action, a revised drawdown plan for unallocated contingency, correlated to anticipate risk trends, was developed to monitor and measure drawdowns moving forward.

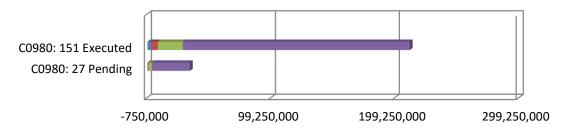
Highlighted in the drawdown is a 3% Project Reserve threshold measured against the LOP Budget. Metro's Board is to be notified when it becomes necessary to drawdown contingency below the threshold to cover Project costs.

In *July*, there was a drawdown of \$0.10 million from contingency. The remaining total project contingency (allocated and unallocated) stands at \$96.25 million.

PROJECT COST CONTINGENCY DOLLARS IN THOUSANDS									
	Original Contingency	LOP Contingency	Previous Period	Current Period	To-Date	Remaining Contingency (Forecast)			
Unallocated Contingency	124,919	89,946	(44,682)	7,103	(37,579)	52,367			
Allocated Contingency	86,345	92,809	(41,726)	(7,201)	(48,928)	43,881			
Total Contingency	211,263	182,754	(86,409)	(98)	(86,507)	96,248			

## **Summary of Contract Modifications**

## **Contract Modifications (MODs) by Cost Level**



	C		
	151 Executed	27 Pending	Total
■ Under \$100K	2,970,117	323,000	3,293,117
■ \$100K to \$250K	5,471,107	600,000	6,071,107
■ \$250K to \$1M	20,124,298	2,606,269	22,730,567
Over \$1M	183,109,237	30,743,878	213,853,115
Total Contract MODs	211,674,759	34,273,147	245,947,907
Contract Award Amount	927,226,995	927,226,995	
% of Contract MODs	22.8%	3.7%	

#### Note:

- 1. Percent of Contract MODs equals the Total Contract MODs divided by the Contract Award Amount.
- 2. Pending Mods are under negotiation.

One hundred and fifty-one (151) changes with a total value of \$211.67 million have been executed since NTP of Contract C0980. An additional 27 changes, with a total estimated value of \$34.27 million, are pending.

## **DISADVANTAGED BUSINESS ENTERPRISE (DBE)**

As of June 2019:

DBE Commitment – Design The percentage of funds apportioned to Design Contracts	22.63%
Current DBE Commitment Design Total DBE Committed Dollars divided by Total Contract Value for Design	\$14.4M (22.63%)
Current DBE Participation Total amount paid to date to DBEs divided by the amount paid to date to Prime	27.60%

Twelve (12) Design DBE sub-consultants have been identified to date.

DBE Commitment – Construction The percentage of funds apportioned to Construction Contracts	18%
Current DBE Commitment Construction Contract commitment divided by current contract value for Construction	\$19 <i>9</i> M (18%)
Current DBE Participation Total amount paid to date to DBEs divided by the amount paid to date to Prime	12.79%

Ninety-four (94) Construction DBE sub-contractors have been identified to date.

## **PROJECT LABOR AGREEMENTS (PLA)**

As of June 2019:

Targeted Worker Goal Construction work to be performed by residents from Economically Disadvantaged Area in the United States	40.00%
Targeted Worker Current Attainment	58.83%
Apprentice Worker Goal Construction work to be performed by Apprentices	20.00%
Apprentice Worker Current Attainment	17.00%
Disadvantaged Worker Goal  Construction work to be performed by Disadvantaged Workers who are residents of the United States	10.00%
Disadvantaged Worker Current Attainment	9.76%

## FINANCIAL/GRANT

## Status of Funds by Source

June 2019

	(A)	(B)	(C)	(D)	(D/B)	(E)	(E/B)	(F)	(F/B)
	ORIGINAL	TOTAL	TOTAL	COMMITMEN	ITS	EXPENDITUR	ES	BILLED TO FUNDING	
SOURCE	BUDGET	FUNDS	FUNDS					SOURCE	
		ANTICIPATED	AVAILABLE	\$	%	\$	%	\$	%
FEDERAL - CMAQ	\$64.00	\$218.11	\$64.00	\$128.91	59%	\$49.87	23%	\$46.02	21%
FEDERAL - SECTION 5309 NEW STARTS	\$669.90	\$669.90	\$465.00	\$669.90	100%	\$398.13	59%	\$394.15	59%
FEDERAL - RIP	\$0.00	\$1.41	\$1.41	\$1.41	100%	\$1.41	100%	\$1.41	100%
MEASURE R - TIFIA LOAN	\$160.00	\$160.00	\$135.71	\$160.00	100%	\$135.71	85%	\$135.71	85%
STATE PROPOSITION 1A HSRB *	\$114.87	\$114.87	\$114.87	\$114.87	100%	\$114.87	100%	\$114.87	100%
STATE PROPOSITION 1B PTMISEA **	\$149.50	\$135.16	\$135.16	\$135.16	100%	\$135.16	100%	\$135.16	100%
STATE STIP RIP	\$2.59	\$17.00	\$2.59	\$15.58	92%	\$2.59	15%	\$2.59	15%
STATE CAPITAL PROJECT LOANS - OTHERS ***	\$132.47	\$274.83	\$274.83	\$274.83	100%	\$233.57	85%	\$224.14	82%
MEASURE R	\$27.57	\$0.00	\$0.00	\$0.00	0%	\$0.00	0%	\$0.00	0%
CITY OF LOS ANGELES	\$41.98	\$41.98	\$28.00	\$31.04	74%	\$28.00	67%	\$28.00	67%
LEASE REVENUE	\$64.25	\$79.07	\$0.00	\$0.00	0%	\$0.00	0%	\$0.00	0%
GENERAL FUND - METRO	\$0.00	\$43.50	\$43.50	\$12.68	29%	\$11.17	26%	\$11.17	26%
TOTAL	\$1,427.13	\$1,755.84	\$1,265.08	\$1,544.39	88%	\$1,110.49	58%	\$1,093.22	62%

- 1. EXPENDITURES ARE CUMULATIVE THROUGH JULY 31, 2019
- 2. METRO AND TRIBUNE AGREED ON REIMBURSEMENT OF \$1.6 MILLION RELATED TO 2ND/BOARDWAY OVERBUILD.
  3. ORIGINAL BUDGET BASED ON FUNDING PLAN INCLUDED IN THE APPROVED FULL FUNDING GRANT AGREEMENT

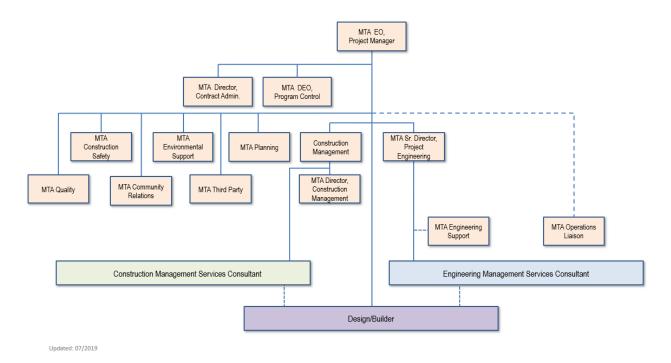
- 4. LACMTA RESERVES THE ABILITY TO UPDATE COSTS AND CHANGE FUND SOURCES AS REQUIRED.

  \* STATE PROPOSITION 1A HIGH SPEED RAIL BONDS

  \*\* STATE PROPOSITION 1B PUBLIC TRANSPORTATION MODERNIZATION, IMPROVEMENT AND SERVICE ENHANCEMENT ACCOUNT
- \*\*\* OTHERS INCLUDE TDA ADMINISTRATION, AND NB PROPOSITION A ADMINISTRATION (FOR A TOTAL OF \$.255M)
  \*\*\* OTHERS INCLUDE TDA ADMINISTRATION, AND NB PROPOSITION A ADMINISTRATION (FOR A TOTAL OF \$.255M)

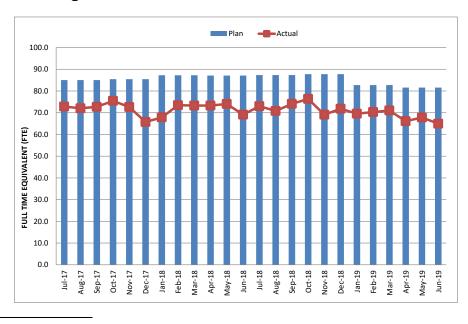
## PROJECT ORGANIZATION AND STAFFING

The D/B contract is being managed by a joint team of Metro and consultant personnel jointly located at the Integrated Project Management Office (IPMO).



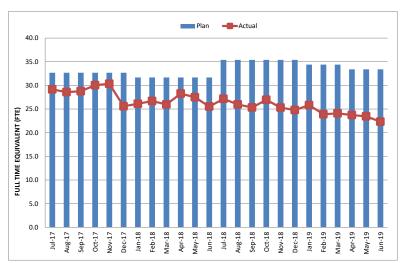
The overall FY19 Total Project Staffing plan averages 84.8 FTE's per month. The total actual project staffing for *June* 2019 was *65; 22.3* FTEs for Metro's Project Administration staff and *42.6* FTEs for consulting staff. Review of staffing plans is on-going to ensure staffing needs are appropriately managed.

## Total Project Staffing - Metro and Consultants

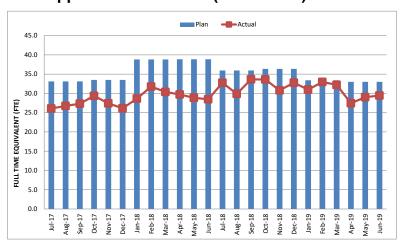


May actuals include 3.6 FTEs related to PMSS Services.

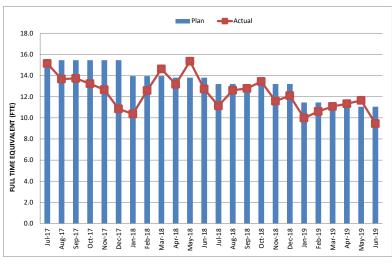
#### Metro Staff



## **CM Support Services Staff (Consultant)**



## **Engineering Services Staff (Consultant)**



## **Staffing by Group**

The opposing graphs represent planned vs. actual staffing levels by group.

Metro staffing includes full-time staff located in the IPMO as well as part-time support located at Gateway Headquarters.

Staffing plans are developed for each fiscal year based on Project needs.

All above data through June 2019

## **REAL ESTATE**

Type of Take	Number of Parcels	Certified	Decertified	Appraisals In Process / Completed	Offers Made	Escrow Closed	Effective OIP	Parcels Available	Remaining
Full Takes	2	2		2	2		2	2	
Part Takes	3	3		3	3			2	1
SSE	12	8	4	9	9	6	2	7	
TCE/ROE	14	5	3	6	6	4	1	5	
PE	3	3		3	3	2		3	
Sub Total	34	21	7	23	23	12	5	20	1
Pedestrian Bridge	420-1, 420-2, 420-3								1
Mangrove Fan Plant	TBD								1
Grand Total	36	21	7	23	23	12	5	20	3

## **Open Real Estate Matters**

#### City of Los Angeles (Mangrove Parcels)

The City and MTA reached agreement on the value of the TCE extension and the
permanent easements required for the Fan Plant. Timely access to the Fan Plant
will be available for construction needs, and the yard TCE is extended into mid2022 pending City Council approval of the Mangrove agreement. FTA and the MTA
Board approval was obtained in July.

## <u>Department of Water and Power 'Duco Yard' – DWP (RC-473)</u>

 LADWP and Metro staff have agreed to terms and conditions. The formal agreement requires approval by LADWP's Board and the City Council.

## **QUALITY ASSURANCE**

Metro QA performed the following activities during the month of *July*:

- Reviewed and provided comments on RCC's quality-related submittals
- Performed oversight verification of RCC's design and construction activities
- Reviewed test results for Portland Cement Concrete, Soils Testing, Asphalt Testing and Non-Destructive Testing of Welding
- Attended "Readiness Review" meetings with RCC
- Metro QA conducted a surveillance (C980-Surv-2019-014) for the design of the station disconnect switches. Shop drawings and the bill of materials were in conflict with the AFC Drawings; therefore, RFI #96 was submitted by RCC to the Engineer of Record to resolve the conflicts. The RFI has been approved the surveillance was closed.
- Metro QA conducted a surveillance (C980-Surv-2019-015) for the installation of SEM Cavern crossover wall EW-31. This surveillance found no anomalies during the installation activities and is now closed.
- Metro NCR-2018-001 issued for Wall Pour 8 at Grand Av Arts/Bunker Hill Station was closed. Repairs were completed and accepted by RCC QC and Metro QA.

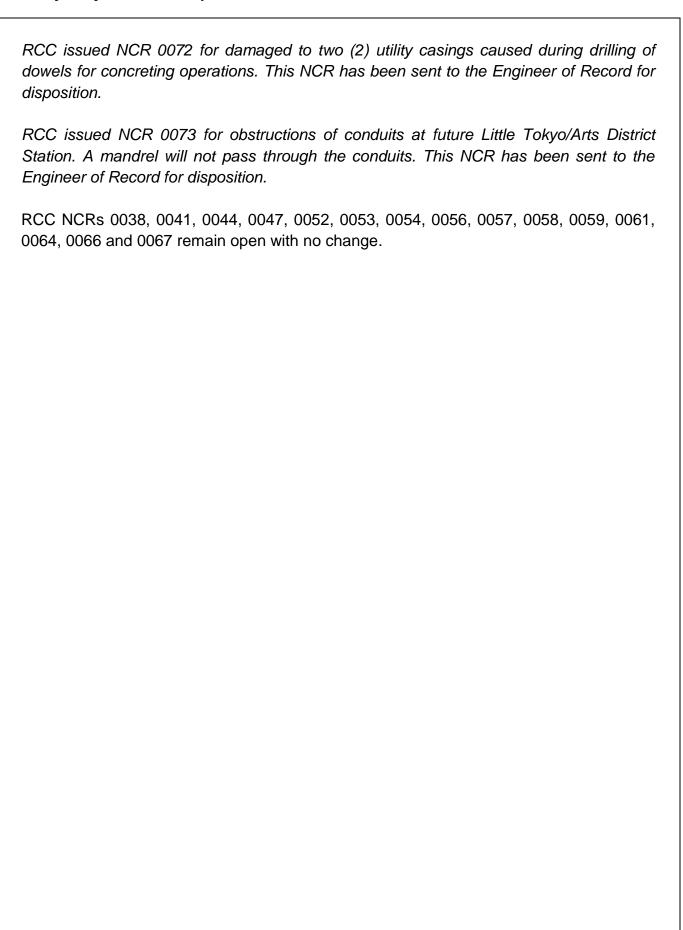
RCC issued NCR 0066 for concrete placement at Historic Broadway Station has been reworked. This NCR will be closed when the concrete strength test results are accepted.

RCC issued NCR 0068 for a right tunnel ring segment that was not installed plumb and perpendicular to the track, in addition to being out of tolerance for nominal clearance between segments. There is also one (1) 3/4-inch bolt 8 inches long missing in the same tunnel ring. This NCR also lists a left tunnel ring missing one (1) 3/4-inch bolt 8 inches long. This NCR is with the Engineer of Record for disposition approval.

RCC issued NCR 0069 for damage to rebar and conduit when a waler was dropped during a lift/removal at Grand Av Arts/Bunker Hill Station. The waler struck the conduit and rebar and caused extensive damage. The Engineer of Record has evaluated these conditions and will issue a disposition.

RCC issued NCR 0070 for a re-strut being knocked out of place due to the waler that caused the damage documented in NCR 0069 at Grand Av Arts/Bunker Hill Station. The Engineer of Record has evaluated this condition and will issue a disposition.

RCC issued NCR 0071 for defective concrete that was discovered after formwork removal for placement of Wall #10 at the future Little Tokyo/Arts District Station. This NCR is being sent to the Engineer of Record for disposition.



## **ENVIRONMENTAL**

- Stormwater Pollution Prevention Plan (SWPPP) inspections of all Project areas are conducted weekly by RCC and Metro staff to observe site conditions and report on performance of stormwater protection per Best Management Practices. Throughout *July*, the weather was primarily warm and sunny with no recorded rain event. The sunny conditions increased the fugitive dust conditions and are logged daily by all construction areas. Daily street sweeping and increased water spraying of all sites continued for dust mitigation throughout the month.
- Per the "Memorandum of Agreement Between the Federal Transit Administration and the California State Historic Preservation Officer Regarding the Regional Connector Transit Corridor Project, Los Angeles County, California", Metro prepared the ninth Semi-Annual Cultural Resources Report covering the period of January 2019 to June 2019, which was submitted to SHPO and the FTA on July 30th, 2019.
- Metro is preparing the 26<sup>th</sup> Quarterly Mitigation Monitoring and Reporting Plan covering May 2019 to July 2019 and will submit the report to the FTA no later than August 14, 2019.
- Noise and vibration spot checks continue to be conducted weekly at multiple sensitive locations, and at the location of new activities along the alignment. There have been inquiries from stakeholders adjacent to the future Grand Av Arts/Bunker Hill Station, Flower Cut and Cover, and Historical Broadway Station construction sites; however, Metro/RCC's Community Relations team have been responsive and continue to actively address community concerns.
- On Friday, July 12th, 2019, Metro notified FTA and SHPO of two new archaeological discoveries, Features 162 (brick and mortar structural remains) and 163 (a small historic period refuse deposit and its contents) encountered in the Mangrove Yard. On Sunday, July 14th, Metro notified FTA and SHPO of two new additional archaeological discoveries, Features 164 (brick and mortar support base or footing) and 165 (a brick and mortar wall segment) encountered in the Mangrove Yard. FTA determined that the four features lack integrity and do not meet the criteria for eligibility for the National Register of Historic Places. SHPO provided concurrence with FTA's determination.
- On July 31st, 2019 Metro notified FTA and SHPO of two new archaeological discoveries, Features 166 (a segment of concrete footing with four courses of brick and mortar) and 167 (a small refuse deposit including polychrome Chinese ceramics, white and black glass vessel fragments, clear window glass fragments and a clear glass ink well) encountered in the Mangrove Yard. FTA determined that the features lack integrity and do not meet the criteria for eligibility for the National Register of Historic Places. SHPO response is pending.

## **CONSTRUCTION AND COMMUNITY RELATIONS**

## **Construction Relations**

- Responded and addressed Project related inquiries from the public received via the hotline, email and during office hours at the Little Tokyo Community Office. Concerns were addressed by RCC and Metro project staff.
- Performed public outreach and construction coordination to impacted area stakeholders regarding the following construction activities: concrete placement throughout the alignment, utility relocation and pile installation work on Alameda at Temple.
- Distributed *twenty-three* (23) construction notices to the public on the above activities through email and made it available on the Project website and social media outlets.
- Completed a total of three (3) construction coordination activities for access requests to perform geotechnical-monitor maintenance to on-site instruments and removal of BMPs.
- Provided weekly construction updates and coordinated work activities with fourteen (14) Flower St stakeholders: The Westin-Bonaventure Hotel, 444 S Flower St, Central Library/Maguire Gardens, City National Plaza, The California Club, The Standard Hotel, Public School 213, Pegasus Apartments, Charles Dunn, Paragon Parking, Takami Sushi, The Roosevelt Lofts, 888 Figueroa, and 818 7th St.
- Presented to three (3) community organizations: Little Tokyo Business Association, Little Tokyo Community Council and Savoy Community Association Annual Meeting on notable progress at each of the stations and cut & cover sites, presented on the 1st/Alameda street restoration closures planned to start December 6, 2019 and provided an update on utility relocation and pile installation efforts on Alameda St.
- Conducted eight (8) briefings to local organizations and institutions in Little Tokyo and the Arts District communities on upcoming street restoration and closures at 1st/Alameda to initiate coordination during construction. The following organizations were briefed: Nishi Hongwanji Buddhist Temple, Zenshuji Soto Mission, Japanese Village Plaza (JVP) and parking management, Chado Tea Room, LTBA, LTCC, and Savoy Community Association.
- Continued standing meetings with: LA City Council District 14, the Mayor's Office, The Westin Bonaventure Hotel, and 444 S. Flower St.
- Hosted Teddy Krolik of Maryland Department of Transportation and shared Metro's community engagement best practices for Environmental Justice communities, such as Little Tokyo.

## Eat, Shop, Play - Construction Impact Business Mitigation Program Highlights

• Held one (1) Lunch Meet-Up at Little Tokyo's Prime Pizza, with over 20 people participating in the event.

#### **Social Media Outreach**

- Published eleven (11) newsletters including twenty-three
   (23) construction updates, totaling 16.6. k mailings.
- Trending stories on social media included progress news of the third level deck at Grand Av Arts/Bunker Hill, the monthly project update eblast, Delicious Little Tokyo 2019 information, and information on the Eat Shop Play Little Tokyo Anime Expo Shuttle service.



## **Community Relations**

- Continued work with the monthly Little Tokyo Marketing & Business Task Force to promote special events in Little Tokyo. Finalized special programing workshops during Delicious Little Tokyo taking place in July.
- Continue bi-weekly coordination meetings with Little Tokyo Community Council, Little Tokyo Service Center and additional community partners as part of a new collaboration with Little Tokyo with the goal to better serve Little Tokyo businesses through Metro's Eat, Shop, Play program.
- Represented Metro at Delicious Little Tokyo, a business promotion-event sponsored by Little Tokyo Community Councils' Go Little Tokyo, part of Metro's mitigation program to market and promote Little Tokyo as a culinary-cultural destination. Promoted Metro's business mitigation program Eat, Shop, Play and provided information on construction progress, street closures and Regional Connector's Construction Safety Awareness Program to approximately 50 attendees.
- In collaboration with Little Tokyo Community Councils' Go Little Tokyo, Metro designed, produced and distributed a combined Eat, Shop, Play and Delicious Little Tokyo evergreen Food Guide available throughout the Regional Connector alignment.
- As part of Environmental Justice commitments to Little Tokyo, the project helped to bring more than 3,000 visitors to the neighborhood with the Anime Expo Shuttle in early July to enjoy the vibrant culture and delicious food. Then, in late July, in partnership with the Higashi Honganji Buddhist Temple, the Regional Connector team provided a park & ride service for more than 1,800 visitors attending the 60th Annual Obon Festival. Finally, over the weekend, the project provided another shuttle service for guests attending the Nisei Week Grand Parade, the neighborhood's largest cultural event every year.

## **CREATIVE SERVICES**

## **Art Program**

- Coordinated with Artists to finalize design deliverables for corridor artworks
- Coordinated with RCC on art glass fabricator procurement
- Coordinated with RCC on porcelain enamel steel art fabricator contracting
- Coordinated community stakeholders to generate narrative text and image assets for Atomic Café Interpretive Graphic Display
- Completed evaluation of glass mosaic fabricators and prepared for contracting
- Presented Art Program update at community meeting on June 13
- Represented Art Program with Construction Relations at Arts District community event on June 15
- Assessment of Project operating impacts to signage systemwide



Artist Pearl Hsiung prepares her artwork for the fabricator



Artist Clarence Williams lays out his artwork design



Arts District Community Event

## **SAFETY & SECURITY**

## **C0980 Regional Connector**

- Monitored RCC's pre-employment drug/alcohol testing and new employee safety orientation to ensure compliance with contract specifications.
- Participated in weekly progress meetings with RCC's management personnel and Metro's Construction Manager to discuss safety/security/quality related issues and construction work schedules.
- Conducted Project Safety Orientation for new Metro/Consultants, visitors, and IPMO project staff. Training sessions included Safety Orientation, Underground Safety, and Self Rescuer Training.
- Participated in work plan reviews, daily crew safety meetings, and the RCC 'Safety Stand Down' sessions.
- Monitored construction field activities daily to ensure compliance with contract specifications. Participated with RCC staff in field safety inspection walks of multiple project worksites, laydown areas, and storage yards.
- Monitored Third Party contractor's work activities to ensure safety compliance.
- Made recommendations to utility crews regarding contract activities and improving overall traffic control and pedestrian safety.

## **Project Safety Record**

- RCC reported no Recordable Injuries during the month of July 2019.
- RCC reported 70,162 work hours for June 2019. RCC's total Contract to Date work hours through June 2019 are 3,098,731 with a total of 15 Recordable Injuries and no Lost Workday (Days Away) case injuries. The C0980 Contract Recordable Injury Rate is 0.97. The Bureau of Labor Statistics reports that the National Average Recordable Injury Rate is 2.8 for heavy civil construction projects.
- Total Contractors' Project to Date Work Hours, including both the C0980 and the completed C0981 AUR contract, through *June* 2019 is *3,209,790* hours with 16 recordable injuries. The Total Project Contractor Recordable Injury Rate is *1.00*.
- Total Aggregate Project work hours for Contractors, Metro, and Support Services Consultants, through June 2019 is 3,922,095 with 17 Recordable Injuries and no Lost Workday (Days Away) injury cases. The Total Project Aggregate Safety Rate is 0.87.\*

<sup>\*</sup>Using RIR method of calculating.

## APPENDIX CHRONOLOGY OF EVENTS

June 2007 Began Alternatives Analysis study

January 2009 Board approval of Alternatives Analysis study and next phase

February 2009 Began Draft Environmental Impact Statement / Report (EIS /

EIR)

October 2010 Board approval of Draft EIS / EIR and selection of locally

preferred alternative

January 2011 FTA approval to Enter into Preliminary Engineering

January 2011 Began Preliminary Engineering

August 2011 Board authorized to solicit major D/B contract C0980

October 2011 Issued RFQs for D/B contract C0980

December 2011 Began Real Estate Acquisition

March 2012 Completed PE and began Advanced PE

April 2012 Board certification of Final EIS / EIR and adoption of project

April 2012 Began Final Design - Advanced Utility Relocations (AUR)

June 2012 FTA Record of Decision

August 2012 Issued RFQs for D/B contract C0980

January 2013 Issued RFPs for D/Build contract C0980

March 2013 Completed Final Design - Advanced Utilities Relocation (AUR)

May 2013 NTP for Construction Management Services contract MC070

June 2013 Beginning of AUR contract C0981R Bid Period

July 2013 Submitted TIFIA loan application

July 2013 Submitted first draft FFGA application to FTA for review

September 2013	Received proposals for D/B Contract C0980
September 2013	Submitted second draft FFGA application to FTA, incorporating FTA comments
October 2013	Submitted Application to FTA Requesting an FFGA
November 2013	Started Emergency Generator Replacement Tank at 2nd Street and Historic Broadway Station (LA Times Building)
December 2013	Issued "Notice of Intent to Award" letter to contract C0981R contractor Pulice Construction Inc.
January 2014	Awarded AUR contract C0981R to Pulice Construction Inc.
February 2014	Issued Notice to Proceed for AUR Contract C0981R
February 2014	FTA issued Full Funding Grant Agreement to Metro
March 2014	Issued Amendment # 11 for D/B Contract C0980
March 2014	Started Survey for AUR Contract C0981R
April 2014	Metro Board approved the award of D/B Contract C0980 and established a LOP Budget
May 2014	Awarded D/B Contract C0980 to Regional Connector Constructors, Joint Venture
June 2014	Obtained possession of the Mangrove property form the City of Los Angeles
July 2014	Issued Notice to Proceed for D/B contract C0980
August 2014	C0980 D/B Contractor (RCC) began Final Design
September 2014	Metro performed the ground-breaking ceremony for C0980 D/B Contract
October 2014	EN077 Contractor, Arcadis, removed the underground storage tank at LA Times Parking Lot
November 2014	C0981R AUR Contractor completed DWP power work at 1st St. and Alameda
December 2014	Metro completed Field Vibration Testing for existing Expo and Gold Lines
January 2015	Demolish Buildings at 1st/Central Station
February 2015	Metro approved the Baseline Schedule for C0980 D/B Contract

March 2015	RCC started Historic Broadway Station Site Move-In
April 2015	Metro terminated C0981R Contract for convenience
May 2015	RCC started pile installation at Mangrove Launch Pit
June 2015	RCC started decking for shoofly bridge (Pile Cap & Grade Beam)
July 2015	DWP Water started installing 36" Water Valve at Alameda St.
August 2015	RCC completed DWP Power work at Flower & 5th Street
September 2015	RCC started Phase 2 DWP Power Relocation work at Broadway (Behind K Rail).
October 2015	RCC started pile installation at 1st/Central Station
November 2015	RCC completed Central Ave Full Closure (Pile & Decking)
December 2015	Metro Board approved the increase (\$131.8M) of the Project LOP Budget to \$1,589.9 million.
January 2016	RCC began implementation of Bus Bridge # 1 (Shoofly Tie-In Work at Little Tokyo.
February 2016	RCC began implementation of full closure at 2nd/Broadway intersection.
March 2016	RCC completed Bus Bridge # 1 (Shoofly Tie-In at Little Tokyo) work.
March 2016	Excavation of 1st/Central Station was initiated.
April 2016	TBM (Tunnel Boring Machine) was delivered to the temporary storage site.
May 2016	Closed 1st Street between Alameda and Central Streets.  Opened northbound 1st East of Alameda Street.
June 2016	RCC completed excavation at 1st/Central Station Box
June 2016	RCC began pile installation on west side of Flower Street between 4th and 5th Street
July 2016	RCC initiated pile installation at Historic Broadway Station (West Hammer Head)
July 2016	RCC Initiated CIP invert at 1st/Central Station Box
August 2016	RCC completed 36" waterline replacement at 1st/Alameda

September 2016	RCC completed temporary decking at 1st/Alameda intersection (Wye)
October 2016	Metro performed TBM lowering ceremony
October 2016	RCC completed CIP invert at 1st/Central Station Box
November 2016	RCC completed CIP invert at Mangrove Launch Pit and Wye
December 2016	RCC completed Phase 1, 2nd Street Decking in front of LA Times Bldg.
January 2017	Metro Board approved a LOP Budget increase
February 2017	RCC initiated TBM mining (1st – Left)
March 2017	RCC completed TBM mining under JVP (first 500 ft.)
March 2017	RCC completed temporary decking on Flower St. (between 4th and 5th)
April 2017	RCC completed sub-invert at TBM retrieval pit
April 2017	RCC completed CIP invert at Grand Av Arts/Bunker Hill Station Box
May 2017	RCC completed temporary decking at Historic Broadway Station
May 2017	RCC completed water relocation work along Flower Street
June 2017	RCC completed mining and broke through at Grand Av Arts/Bunker Hill Station
June 2017	Five-month full closure of 6th Street approved by LADOT, Caltrans and LADWP
July 2017	RCC completed TBM mining of the first tunnel
August 2017	RCC extracted TBM shields from the Retrieval Shaft
September 2017	RCC began TBM mining of the second tunnel (right)
October 2017	RCC completed TBM mining under JVP (first 500 ft.)
October 2017	RCC completed temporary decking on Flower St. (between 5th and 6th, deck beam 16 to deck beam 58)
November 2017	Completed five-month full closure of 6th Street

November 2017	Initiated underpinning related to the Historic Broadway Station
December 2017	RCC completed mining and broke through at Grand Av Arts/Bunker Hill Station (Right Tunnel)
January 2018	RCC completed TBM mining of the second tunnel (right)
February 2018	RCC began excavation of cross passages
February 2018	RCC began SEM canopy pipe installation
March 2018	RCC began tunnel invert concrete
March 2018	RCC completed infrastructure for power relocation work at 6th/Flower
April 2018	RCC completed entrance structure excavation of Historic Broadway Station
May 2018	RCC began SEM excavation
June 2018	LADWP Power completed cable pulling at 6 <sup>th</sup> /Flower
June 2018	Completed underpinning related to the Historic Broadway Station
July 2018	RCC completed station box excavation of Historic Broadway Station
August 2018	Completed entrance structure invert of Historic Broadway Station
September 2018	Completed temporary decking of Flower Street
October 2018	RCC started the CN 106.2 Final Design of the Revise Cable Transmission System for the Gold Line
October 2018	Metro completed approval of floating slab test results
October 2018	RCC completed SEM left drift excavation
October 2018	RCC completed Trainway Feeder duct bank at Flower St & 7th St
November 2018	RCC completed Little Tokyo / Arts District Station Box Excavation
November 2018	RCC completed Grand Av Arts/Bunker Hill Station East Platform Level Exterior Walls
December 2018	RCC completed SEM right drift excavation

December 2018	RCC completed the Historic Broadway Station west invert
December 2018	RCC started tunnel walkways between the future Little Tokyo/Arts District Station to Historic Broadway Station
December 2018	RCC started the future Little Tokyo/Arts District Station east invert
December 2018	RCC completed Grand Av Arts/Bunker Hill Station mezzanine concrete
January 2019	RCC completed Grand Av Arts/Bunker Hill Station invert concrete
January 2019	RCC completed SEM center top drift excavation.
January 2019	RCC started Little Tokyo/Arts District Station west cable pit and sump pit
February 2019	RCC completed SEM excavation
February 2019	RCC completed platform level exterior walls at Grand Av Arts/Bunker Hill Station
February 2019	RCC started fire protection in tunnels
March 2019	RCC completed Little Tokyo/Arts District Station invert concrete
March 2019	RCC completed Bored Tunnels walkway concrete
April 2019	RCC completed Grand Av Arts/Bunker Hill Station east concourse deck concrete
April 2019	RCC completed 1 <sup>st</sup> Street Cut & Cover / U-Channel Level 1 excavation
May 2019	RCC completed North Flower Cut & Cover tunnel invert concrete
May 2019	RCC completed Wye Cut & Cover tunnel invert concrete
June 2019	RCC completed Right Tunnel floating slab curb
July 2019	RCC completed Left Tunnel floating slab curb
July 2019	RCC completed SEM Cavern concrete invert