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**TO**: DISTRIBUTION

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EXECUTIVE OFFICER, PROJECT MANAGEMENT

Jim Cohen

**SUBJECT:** WESTSIDE PURPLE LINE EXTENSION SECTION 1 PROJECT

APRIL 2020 MONTHLY PROJECT STATUS REPORT

Enclosed herewith is the Monthly Project Status Report for the Westside Purple Line Extension Section 1 Project. This report contains the Los Angeles County Metropolitan Transportation Authority's (LACMTA) representation of the Westside Purple Line Extension Section 1 Project status for the period ending May 1, 2020.

If you have any questions regarding this report or its supporting information, please contact Rick Wilson, Executive Officer, Program Control at (323) 900-2113.

JC: ah Enclosure

# Westside Purple Line Extension Section 1 Project



# Westside Purple Line Extension Section 1 Project

MONTHLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH A GRANT FROM THE U. S. DEPARTMENT OF TRANSPORTATION, FEDERAL TRANSIT ADMINISTRATION (FTA).

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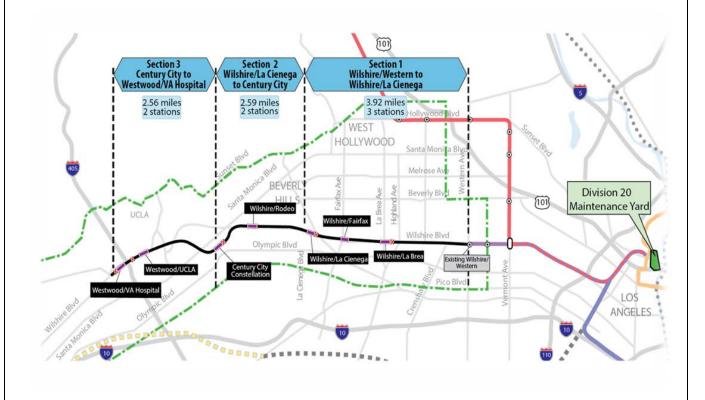
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#### **PROJECT OVERVIEW**

#### **Project Background**

Section 1 of the Westside Purple Line Extension Project is the first of three sections to be designed and constructed as part of the Los Angeles County Metropolitan Transportation Authority (LACMTA) Measure R Program. The program was approved by Los Angeles County voters in November 2008 and provides a half-cent sales tax to finance new transportation projects. In April 2012, the three sections of the Project were environmentally cleared and adopted by LACMTA Board of Directors.

Section 1 will extend the existing Purple Line by 3.92 miles beginning at the Wilshire/Western Station. From this station, the twin tunnel alignment will travel westerly within the existing Wilshire Boulevard right-of-way. Stations will be located at the intersections of Wilshire/La Brea, Wilshire/Fairfax, and Wilshire/La Cienega. All three of the station boxes will be located within the Wilshire Boulevard right-of-way with station portals extending to off-street entrances. Two of the stations, Wilshire/La Brea and Wilshire/Fairfax are within the jurisdiction of the City of Los Angeles. The Wilshire/La Cienega Station is within the City of Beverly Hills jurisdiction.



The Wilshire/La Brea Station box will be located under the center of Wilshire Boulevard in between Detroit Street and Orange Drive. A double crossover will be located east of the station box. The station entrance will be on the northwest corner of Wilshire Boulevard and La Brea Avenue.

The Wilshire/Fairfax Station box will be located under the center of Wilshire Boulevard west of Fairfax Avenue to west of Ogden Drive. The station entrance will be on the southeast corner of Wilshire Boulevard and Orange Grove Avenue.

The Wilshire/La Cienega Station box will be located under the center of Wilshire Boulevard immediately east of La Cienega Boulevard. A double crossover will be located east of the station box. The station entrance will be on the northeast corner of Wilshire Boulevard and La Cienega Boulevard. Since the station will be the terminus station for Section 1, tail tracks will be located west of the station box.

#### **Major Procurements**

#### Contract C1034 – Wilshire/Fairfax Exploratory Shaft

Metro constructed an exploratory shaft to observe ground conditions prior to the award of Contract C1045. The location of the exploratory shaft was adjacent to the future Wilshire/Fairfax Station. The construction of the shaft included furnishing and installing monitoring instruments, ventilation, and record and report instrumentation data during the excavation of the shaft. After construction of the shaft, the shaft was maintained for an observation period. Afterwards, the shaft was dismantled, and the site backfilled in a condition acceptable to the property owner. The contract was substantially completed on October 31, 2014.

#### Contract C1048 – Wilshire/La Brea Advanced Utility Relocations

The work scope of this contract included the relocation of existing LADWP power, water utilities and a sewer line within the construction limits of the Wilshire/La Brea Station. The contractor was responsible for working in streets, procuring materials, and coordinating with the utility owner. The contractor constructed the new facilities in accordance with the utility plans and specifications, provided traffic control, restored streets, and supported utility crews installing cabling and during cut-over of the existing utilities. The contract was substantially completed on October 27, 2014.

#### Contract C1055 – Wilshire/Fairfax Advanced Utility Relocations

The work scope of this contract included the relocation of existing LADWP power and water utilities within the construction limits of the Wilshire/Fairfax Station. The contractor was responsible for working in streets, procuring materials, and coordinating with the utility owner. The contractor constructed the new facilities in accordance with utility plans and specifications, provided traffic control, restored streets, and supported utility crews installing cabling and during cut-over of the existing utilities. The contract was substantially completed on October 7, 2015.

#### <u>Contract C1056 – Wilshire/La Cienega Advanced Utility Relocations</u>

The work scope of this contract included the relocation of existing City of Beverly Hills water, storm drain and sewer utilities within the construction limits of the Wilshire/La

Cienega Station. The contractor was responsible for working in streets, procuring materials, and coordinating with the utility owner. The contractor constructed the new facilities in accordance with utility plans and specifications, provided traffic control, restored streets, and supported utility crews during cut-over of the existing utilities. The contract was substantially completed on August 5, 2016.

Contract C1045 – Tunnels, Stations, Trackwork, Systems and Systems Integration Testing The procurement of this contract utilizes a two-step approach with the submittal of qualification statements through a Request for Qualification (RFQ) process, prequalification of qualified proposers followed by the release of a Request for Proposals (RFP) soliciting technical and price proposals with an option at Metro's discretion for Best and Final Offers (BAFO).

The Design/Build contract provides for final design and construction of the infrastructure along the 3.92-mile alignment. Contract scope includes demolition and removal of structures and clearing sites to facilitate construction operations. The structures to be constructed include twin bored tunnels, complete with cross-passages and walkways, including all mechanical, electrical and finish work. A retrieval shaft will be constructed to the west of the existing Wilshire/Western Station for extraction of the tunnel boring machines. Three underground stations are to be constructed, two with double-crossovers, and the terminus station to include tail tracks. Each station has a single entrance plaza with stairs, escalators and elevators which meet ADA requirements. The scope of work includes all architectural finishes, mechanical, electrical, systems and equipment including train control, traction power, communications, trackwork and the system tie-in to the existing Metro Purple Line, testing and commissioning.

#### <u>Contract C1078 – Division 20 Maintenance-of-Way and Non-Revenue Vehicle Building</u> Location 64

The Design/Build contract provided for the final design and construction of a new Maintenance-Of-Way (MOW) stores and Non-Revenue Vehicle (NRV) building at the south end of the existing Division 20 Yard (Location 64). The displacement of the former MOW stores building and NRV facility are due to the future turn-back facility site in the yard. The contract was substantially completed on May 1, 2019.

#### Metro Furnished Equipment

Metro has procured a contract to provide 34 Heavy Rail Vehicles (HRV) necessary to operate the extension to the Purple Line. An additional contract will be procured for the Universal Fare System (UFS). The scope of the HRV contract includes design, manufacturing, testing and delivery of the vehicles. The scope of the UFS contract will include design, fabrication and installation of equipment at the three stations and system testing.

#### **Program Management**

The Westside Purple Line Extension Section 1 Project is being managed under the direction of an Integrated Project Management Office (IPMO). WSP provides engineering and design support services, while the Westside Extension Support Team (WEST) provides construction management support services. An overview of staffing is provided under the Staffing section of this report. The on-site program management team is also supported by Metro Headquarters resources to include, but not limited to, engineering, risk management, environmental, quality management, operations and creative services departments.

Project Schedule and Budget: The Revenue Service Date (RSD) is planned for 2023.

The Original Budget of \$3.2 billion reflects the Board approved Life of Project Budget, July 24, 2014, plus Finance Charges of \$0.4 billion. The Current Budget and Current Forecast remains the same this period at \$3.2 billion. A detailed Life of Project Budget forecast is included under the Budget and Cost Forecast Section of this report.

Funding has been secured from a variety of sources to include:

- Federal Section 5309 New Starts
- Federal Section 5339 Alternative Analysis
- Measure R TIFIA Loan (Transportation Infrastructure Finance & Innovation Act)
- Measure R 35%
- State STIP RIP
- CMAQ (Congestion Mitigation & Air Quality)
- State Capital Project Loans
- City of Los Angeles

<u>Construction and Community Relations:</u> The Construction and Community Relations team is tasked with promoting the Project and performing public outreach within the community to keep stakeholders informed of construction activities occurring along the Project alignment. To facilitate the communication, community leadership councils have been formed which represent geographic-based constituent groups along the Project.

The Project is also engaged in social media outreach and various marketing and advertising efforts designed keep the public informed and excited about the Project. These efforts are aimed at promoting businesses that are affected by construction. An overview of monthly activities is presented in the Construction and Community Relations section of this report.

Start Up: The commencement of pre-revenue operations will be determined by Metro. Generally, all systems integration testing will have been completed and passed. All testing will be required to include and pass a "stress test" of maximum operational service levels to be acceptable. Pre-Revenue Operations include train runs, especially those involving multiple trains, on the integrated and fully operational extension; rehearsal of expected revenue operations scenarios; as well as abnormal and emergency scenarios in which random combinations of system interactions are tested; equipment "burned-in"; and training of Metro personnel who will eventually operate and maintain the extension and for emergency services personnel. Activities occurring during Pre-Revenue Operations are carried out by a designated Metro Project Rail Activation Group.

#### **EXECUTIVE SUMMARY**

In April, the Project achieved 60.8% completion based on earned value measurements for design and construction. The critical path of the project remains Reach One (Wilshire/La Brea Station to Wilshire/Western Shaft) cross passage construction. The latest contractor's schedule shows completion of Reach One (1) cross passages in the summer of 2020. The C1045 Design/Build Contract is anticipated to complete by June 15, 2023. Contract completion date and the forecast Revenue Service Date (RSD) for the Project remain on target for 2023.

#### **Design Status**

The C1045 Contractor, Skanska, Traylor and Shea (STS), and their final design team, Parsons Transportation Group (PTG), completed final design in June 2017.

The Engineering Management Services (EMS) team continues to provide engineering services during construction to the C1045 design/build contract.

#### **Construction Status**

TBM #2 (Elsie) arrived at Wilshire/Fairfax Station on April 4, 2020. As of April 30, 2020, TBM #1 (Soyeon) has excavated 3,489 feet, or 79% of the Reach Two (2) (Wilshire/La Brea Station to Wilshire/Fairfax Station) alignment. To date, excavation for four (4) out of 12 Reach One (1) cross passages has been completed. HDPE and rebar installation is underway.

At Wilshire/La Brea Station, concrete placement continues with the next concourse placement scheduled for May 20, 2020, and the next roof placement is scheduled for May 30, 2020. Roof appendage structure work at the Wilshire/Orange intersection is scheduled to commence in September 2020.

At Wilshire/Fairfax Station, excavation and SOE installation at the future station entrance moves forward and is anticipated to complete in June 2020. *TBM #1 (Soyeon) arrival at the station is anticipated in May 2020. Work on interior walls/concourse will commence after TBMs are launched for Reach 3 tunnel mining.* 

At Wilshire/La Cienega Station, exterior (Level 1) wall concrete placement is scheduled to complete in June 2020. Concrete placement for the 2nd lift walls (Blocks 3-6) is scheduled to be placed in July 2020. TBM #2 (Elsie) arrival is anticipated in August 2020. TBM #1 (Soyeon) arrival is anticipated in September 2020. Daily maintenance of dewatering wells continues, along with maintenance of surface aesthetics per the City of Beverly Hills (COBH) Memorandum of Agreement (MOA).

The design/build contractor for the Division 20 Maintenance-of-Way and Non-Revenue Vehicle Building Location 64 Contract (C1078) achieved substantial completion on May 1, 2019. The contractor continues to work on final punch list items.

On April 9, 2020, the first delivery of 80' rail strings arrived at the Division 20 Rail Yard. The C1045 design/build contractor has taken possession of the rail site and is scheduled to begin fencing installation in May 2020.

#### **Cost and Schedule Summary**

For the C1045 Design/Build contract, Metro has received April 2020's schedule update, which reports the substantial completion date finishing 158 calendar days after the June 15, 2023 contractual date. The current monthly schedule update, which continues to be maintained during the schedule re-planning effort, contains the original construction approach for completing the Project. As a result, there are outdated logic ties in the current schedule that are contributing to some of the negative float values being reported.

Based on the re-sequenced schedule that is currently being finalized, new target dates for key interim milestones have been established. Mitigation efforts along with other planned remedial actions for follow-on construction activities continue to be implemented. It is anticipated that the contractual completion date will be achieved.

The critical path of the project continues to run through Reach One (Wilshire/La Brea Station to Wilshire/Western Shaft) cross passage construction, tunnel concrete/MEP and trackwork installation along Reach One, followed by systems, testing and pre-revenue operations. A summary graphic of the critical path is found on Page 15.

Long range schedule planning for the second half of the Project through substantial completion of C1045 is being finalized. The immediate goal is to incorporate the current construction approach into the monthly schedule update for the following remaining components of work:

- Phasing between TBM mining, cross passages, tunnel concrete, tunnel/cross passage
   MEP and track (rail); and follow-on milestones for systems (wayside) access.
- Scope of work/sequence associated with station concrete.
- Detail MEP schedule for all three stations, including permanent power and systems integrated testing.
- Detail appendage schedule for all three stations.
- Early systems/tie-in at Wilshire/Western Station.

As this long-range plan is being finalized, potential schedule impacts continue to be identified and assessed. Elements of this plan are already in progress. It is anticipated that this plan will be incorporated into the project schedule by the second quarter of 2020.

### C1045 Design-Build Contract Schedule Metrics

|                           | Original<br>Contract<br>Date/Duration | Time<br>Extension<br>(CD) | Current<br>Contract<br>Schedule | Forecast<br>(Metro PMS) | Variance<br>CD<br>(Trending) |
|---------------------------|---------------------------------------|---------------------------|---------------------------------|-------------------------|------------------------------|
| NTP                       | 01/12/2015                            |                           |                                 |                         |                              |
| Substantial<br>Completion | 06/9/23                               | 6                         | 11/20/23                        | 06/15/23                | -158 days                    |

| Differing site conditions and third-party requirements are impacting the project budget. Cost forecasts and contingency values are currently being reviewed to assess the impacts. To date, the Current Budget and Current Forecast remains the same this period at \$3.2 billion. There are no claims on the Project. Detailed cost and budget information is provided on Page 17. |
|---|
| Key Management Concerns   |
| No concerns to report at this time.   |
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## **Project Construction Photos**



Preparing to Core Drill at Wilshire/Western Station



Roof Deck Shoring at Wilshire/La Brea Station



East Hammerhead at Wilshire/Fairfax Station



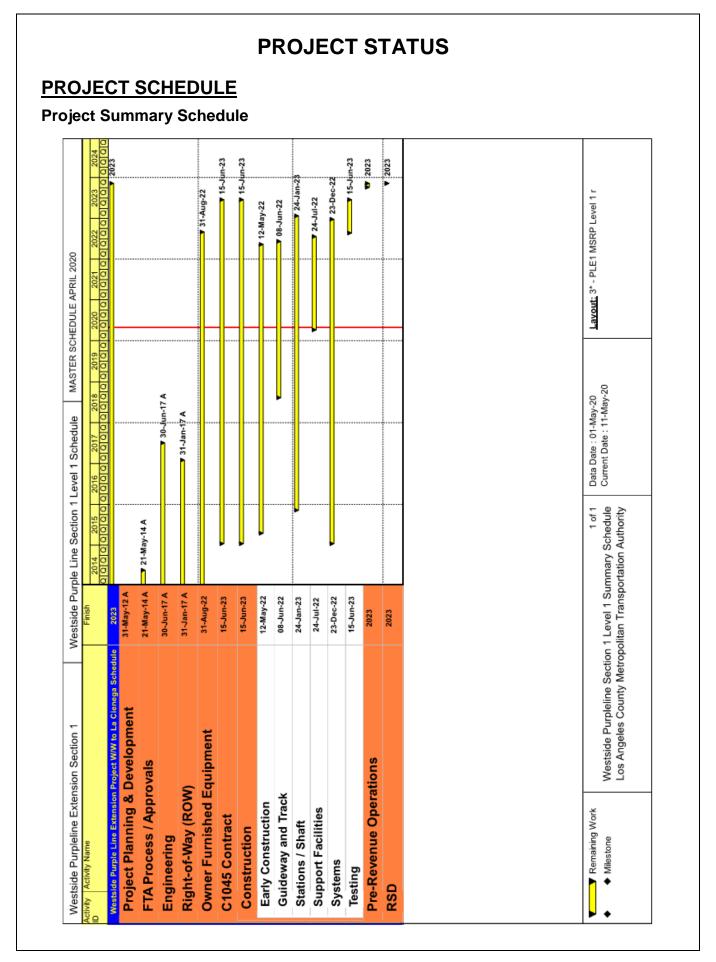
Concourse Level Decking at Wilshire/La Cienega Station



Purple TBM at Wilshire/Fairfax Station



Installing Rebar at Reach 1 Cross Passage #10

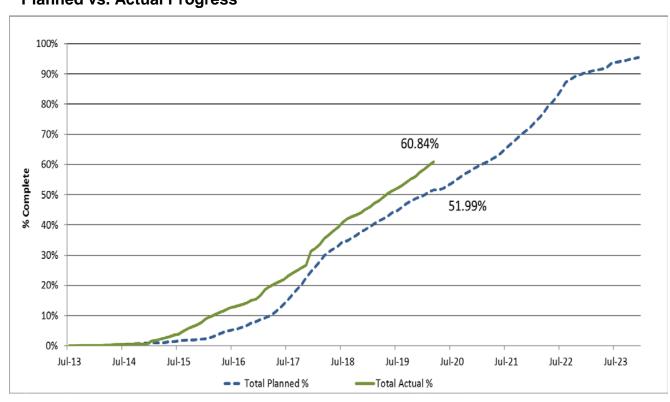


#### **Progress Summary**

|   | Status     | Change from<br>Last Period | Comment                    |
|---|------------|----------------------------|----------------------------|
| Forecast Revenue Service                | 2023       |                            |                            |
| TIFIA Revenue Service                   | 10/31/2024 | None                       |                            |
| FFGA Revenue Service                    | 10/31/2024 | None                       |                            |
|   |            |                            |                            |
| Final Design Progress:                  |            |                            |                            |
| Contract C1045                          | 100.0%     | 0.0%                       |                            |
| Contract C1078                          | 100.0%     | 0.0%                       |                            |
|   |            |                            |                            |
| <b>Construction Contracts Progress:</b> |            |                            |                            |
| Contract C1048                          | 100.0%     | 0.0%                       | Completed on Schedule      |
| Contract C1045                          | 57.9%      | 1.2%                       |                            |
| Contract C1055                          | 100.0%     | 0.0%                       | Completed on Schedule      |
| Contract C1056                          | 100.0%     | 0.0%                       | Completed on Schedule      |
| Contract C1078                          | 99.9%      | 0.1%                       | Punchlist/Close-out Remain |
|   |            |                            |                            |

**Note:** Physical completion assessment reflects work completed and work in progress.

#### **Planned vs. Actual Progress**



|  | Milestone<br>Date | Apr-20                | May-20 | Jun-20   | Jul-20      | Aug-20 | Sep-20 |
|--|-------------------|-----------------------|--------|----------|-------------|--------|--------|
| TBM #2 (Elsie) Completed Reach #2 Tunnel Drive                     | 04/04/20 A        |                       |        |          |             |        |        |
| Division 20 Rail Yard: Arrival of First Rail Delivery              | 04/09/20 A        |                       |        |          |             |        |        |
| Nilshire/La Brea: First Concourse Concrete Placement (GL 1-5)      | 05/16/20          |                       |        |          |             |        |        |
| TBM #1 (Soyeon) Completes Reach #2 Tunnel Drive                    | 05/22/20          |                       |        |          |             |        |        |
| TBM #2 (Elsie) Commences Reach #3 Tunnel Drive                     | 05/27/20          |                       |        |          |             |        |        |
| TBM #1 (Soyeon) Commences Reach #3 Tunnel Drive                    | 06/15/20          |                       |        |          |             |        |        |
| Wilshire/Fairfax: Commences Concrete Work on Platform Level Walls  | 06/20/20          |                       |        |          |             |        |        |
| Wilshire/La Cienega: Completes 1st Lift Wall Concrete Placement    | 06/26/20          |                       |        |          |             |        |        |
| Wilshire/Fairfax: Completes Entrance Excavation & SOE Installation | 07/01/20          |                       |        |          |             |        |        |
| TBM #2 (Elsie) Completes Reach #3 Tunnel Drive                     | 08/19/20          |                       |        |          |             |        |        |
| Nilshire/La Brea: Commence Installation of Plenum Steel Beams      | 08/21/20          |                       |        |          |             |        |        |
| TBM#1 (Soyeon) Completes Reach #3 Tunnel Drive                     | 09/08/20          |                       |        |          |             |        |        |
| MTA Staff  MTA Board Action  Other Agencies  Contractors           | Adm Design        | (Federal inistration) | )      | <b>v</b> | Utility Cor |        |        |
|  | Adm               | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |
| Other Agencies Contractors   | Adm Design        | inistration)          | )      | <b>v</b> |             |        |        |

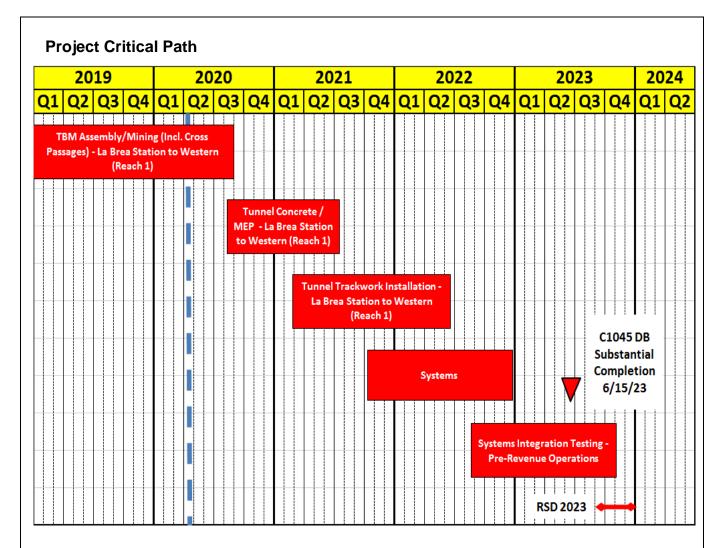
### **Major Equipment Delivery**

|                            | Submittal | Procurement | Delivery  | Installation |
|----------------------------|-----------|-------------|-----------|--------------|
| C1045 DESIGN/BUILD*        |           |             |           |              |
| Tunnel Boring Machine      | 1/29/16A  | 8/14/2017A  | 12/15/17A | 7/13/18A     |
| Emergency Ventilation Fans | 11/30/18A | 4/1/19A     | 11/18/20  | 12/23/20     |
| Station Elevators          | 4/27/18A  | 4/27/18A    | 4/4/21    | 11/1/22      |
| Station Escalators         | 4/27/18A  | 7/6/20      | 6/3/21    | 4/7/22       |
| Track - Running Rail       | 7/09/19A  | 8/09/19A    | 4/9/20A   | 3/29/21      |
| Traction Power Equipment   | 6/30/20   | 12/22/20    | 6/25/21   | 6/28/21      |
| Automatic Train Control    | 4/1/16A   | 7/1/16A     | 12/20/16A | 11/10/21     |
| SCADA RTU System           | 2/2/17A   | 1/16/18A    | 5/18/18A  | 10/30/20     |
| Radio System               | 2/2/17A   | 2/03/20A    | 7/24/20   | 1/29/21      |
|                            |           |             |           |              |
| Heavy Rail Vehicles***     | 7/16/15A  | 5/1/19A     | 8/31/22   | 1/9/23       |
|                            |           |             |           |              |
| Universal Fare System**    | TBD       | TBD         | TBD       | 7/2/21       |
|                            |           |             |           |              |

<sup>\*</sup> Dates derived from STS's April 2020 Schedule.

<sup>\*\*</sup> Forecast release date by STS to UFS contractor access at stations.

<sup>\*\*\*</sup> Metro supplied equipment



For the month of April 2019, the critical path of the project remains Reach One (Wilshire/La Brea Station to Wilshire/Western Shaft) cross passage construction.

On November 6, 2019, Reach One (1) cross passage construction commenced. To date, excavation for 4 out of 12 cross passages has been completed. *HDPE and rebar installation is underway.* The latest contractor's schedule shows completion of Reach One (1) cross passages in the summer of 2020.

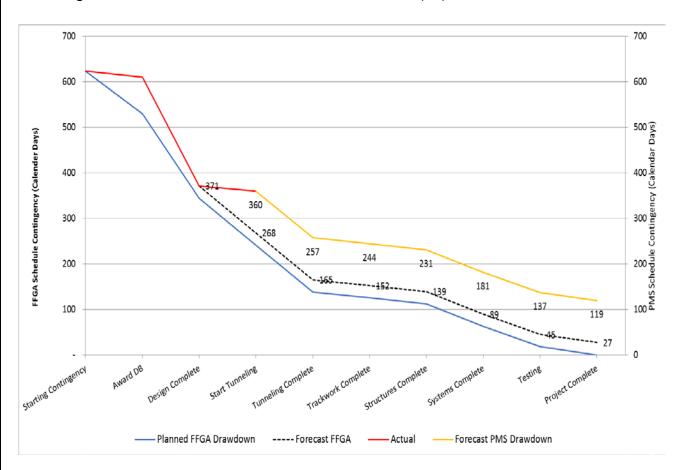
The Revenue Service Date remains in 2023.

#### **Project Schedule Contingency Drawdown Analysis**

The project schedule contingency drawdown model provides a dual-axis perspective based upon the FFGA RSD of October 2024 and Metro's Project Master Schedule (PMS) forecast of fall 2023.

The introduction of the PMS model axis reflects a proportional distribution of available float relative to the FFGA model. Based on an October 15, 2018 actual start of TBM mining, schedule contingency appears to maintain a noticeable buffer from the FFGA model. *This model will be updated when TBM mining is complete, which is anticipated in Q4 2020.* 

With regards to the FFGA RSD, schedule float of twelve (12) months has been maintained.



#### **Risk Management Narrative**

#### **Summary of Risks**

The WPLE Section 1 Project Risk Register has been updated through April 2020. Within this quarterly reporting period there was one (1) new risk identified and no risks were closed. A total of thirty-six (36) risks remain to be managed in the next reporting period.

Of the thirty-six (36) risks, seven (7) are scored as high, eight (8) as medium and twenty-one (21) as low.

The next WPLE Section 1 Project Risk Register quarterly update is scheduled for July 2020.

#### Top Seven (7) Risks

The table below shows the top seven (7) project risks.

#### **Top Risks**

| Risk ID   | Risk Description  | Risk Score | Action Items  |
|-----------|---|------------|---|
| 202.0     | Areas with concentrated methane and H2S presence will complicate construction progress and safety, increase price and may cause delays. | 20         | Metro has strict safety requirements in place, which are part of the safety requirements for contractors. Metro will further supplement existing safety requirements based on Geotechnical/Environmental investigations.     Additional geotechnical investigations are being performed by the DB contractor (Golder & Associates). Supplemental reports/findings to follow.     The Gas Task Force has been reassembled.   |
| 678 (NEW) | COVID-19 Pandemic Impact  | 20         | Evaluate state and local government guidelines     Put contingency plans in place.  |
| 90.1      | Risk of gas incident during construction.   | 15         | 1. Monitoring for gas during construction. 2. Taskforce formed to develop work plan for stations. 3. Metro have strict safety requirements in place which will be part of the safety requirements for contractors. Metro will further supplement existing safety requirements based on geotechnical investigations/Environmental investigations.  |
| 633.0     | Cost of ROW acquisitions exceeds the FFGA SCC Line Item.  | 15         | 1. Metro's Life of Project Budget includes contingency that covers the increase. The Risk Score will remain as "high" until the \$3.15 billion Life of Project Budget is reconciled with the \$2.82 billion FFGA Budget.  2. FTA has approved the property sale. Escrow on the Gale property has closed. Proceeds from the sale have been reflected in FIS (Financial Information System).  3. Project cost reconciliation with Real Estate is nearly complete. One parcel at Wilshire/Fairfax remains in the condemnation phase.  4. The cost reconciliation effort is complete. |
| 675.0     | DBE Participation Goal for Construction. Currently targeted at 17%.   | 13         | DB Contractor making good faith efforts to meet DBE goals.  |
| 676.0     | Subcontractor ability to get the required resources to perform work.  | 13         | Actively manage schedule and resource needs.  |
| 677.0     | Resource (Labor) shortage (Direct and Indirect).  | 13         | Actively manage schedule and resource needs.  |

#### **PROJECT COST**

#### Project Cost Analysis – 865518

DOLLARS IN THOUSANDS

| SCC  | DESCRIPTION                                    |           | CURREN | T BUDGET  | COMMI  | TMENTS    | EXPENI | DITURES   | CURRENT | FORECAST  | CURRENT<br>BUDGET /<br>FORECAST |
|------|--|-----------|--------|-----------|--------|-----------|--------|-----------|---------|-----------|---------------------------------|
| 0002 |  | BUDGET    | PERIOD | TO DATE   | PERIOD | TO DATE   | PERIOD | TO DATE   | PERIOD  | TO DATE   | VARIANCE                        |
| 10   | GUIDEWAY & TRACK ELEMENTS                      | 388,294   | 1      | 388,294   | 1,100  | 400,923   | 6,435  | 239,671   | 1,100   | 400,923   | 12,630                          |
| 20   | STATIONS, STOPS, TERMINALS, INTERMODAL         | 440,621   | -      | 440,621   | 6,101  | 530,221   | 26,889 | 297,387   | 6,101   | 530,221   | 89,600                          |
| 30   | SUPPORT FACILITIES: YARDS, SHOPS, ADMIN. BLDGS | 43,323    | -      | 43,323    | -      | 45,637    | 69     | 45,324    | -       | 44,765    | 1,441                           |
| 40   | SITEWORK & SPECIAL CONDITIONS                  | 751,566   | 1      | 754,491   | -      | 788,050   | 3,489  | 607,597   | (4,800) | 799,625   | 45,134                          |
| 50   | SYSTEMS  | 113,574   | -      | 113,574   | -      | 101,590   | 588    | 31,752    | (1,200) | 115,793   | 2,219                           |
|      | CONSTRUCTION SUBTOTAL (10-50)                  | 1,737,378 | •      | 1,740,303 | 7,201  | 1,866,421 | 37,471 | 1,221,731 | 1,201   | 1,891,327 | 151,024                         |
| 60   | ROW, LAND, EXISTING IMPROVEMENTS               | 175,634   | ,      | 175,634   | -      | 202,980   | -      | 183,900   | -       | 202,980   | 27,346                          |
| 70   | VEHICLES                                       | 160,196   | 1      | 160,196   | -      | 98,118    | -      | 19,676    | -       | 108,302   | (51,893)                        |
| 80   | PROFESSIONAL SERVICES                          | 412,710   | 1      | 414,785   | 417    | 437,485   | 3,922  | 378,429   | (1,201) | 509,851   | 95,066                          |
|      | SUBTOTAL (10-80)                               | 2,485,918 | •      | 2,490,918 | 7,618  | 2,605,004 | 41,393 | 1,803,735 | -       | 2,712,461 | 221,543                         |
| 90   | UNALLOCATED CONTINGENCY                        | 248,592   | 1      | 248,592   | -      | -         | -      | -         | -       | 71,454    | (177,138)                       |
| 100  | FINANCE CHARGES                                | 375,470   | ,      | 375,470   | -      | •         | -      | -         | -       | 331,065   | (44,405)                        |
|      | TOTAL PROJECTS 465518 & 865518 (10-100)        | 3,109,980 | 1      | 3,114,980 | 7,618  | 2,605,004 | 41,393 | 1,803,735 | -       | 3,114,980 | -                               |
|      | ENVIRONMENTAL/PLANNING - 405518                | 8,505     | -      | 8,505     | -      | 8,505     | -      | 8,505     | -       | 8,505     | -                               |
|      | ENVIRONMENTAL/PLANNING - 465518                | 30,865    | -      | 30,865    | -      | 30,865    | -      | 30,852    | -       | 30,865    | -                               |
|      | TOTAL PROJECTS 405518 & 465518 (ENV / PLAN'G)  | 39,370    | •      | 39,370    |        | 39,370    | -      | 39,357    | -       | 39,370    | -                               |
|      | TOTAL PROJECTS 405518, 465518 & 865518         | 3,149,350 | •      | 3,154,350 | 7,618  | 2,644,373 | 41,393 | 1,843,092 | -       | 3,154,350 | -                               |

#### **Original Budget**

The Original Budget of \$3.2 billion reflects the Board approved Life of Project Budget, July 24, 2014, plus Finance Charges of \$0.4 billion.

#### **Current Budget**

Differing site conditions and third-party requirements are impacting the project budget. Cost forecasts and contingency values are currently being reviewed to assess the impacts. The Current Budget remains the same this period at \$3.2 billion.

#### **Current Forecast**

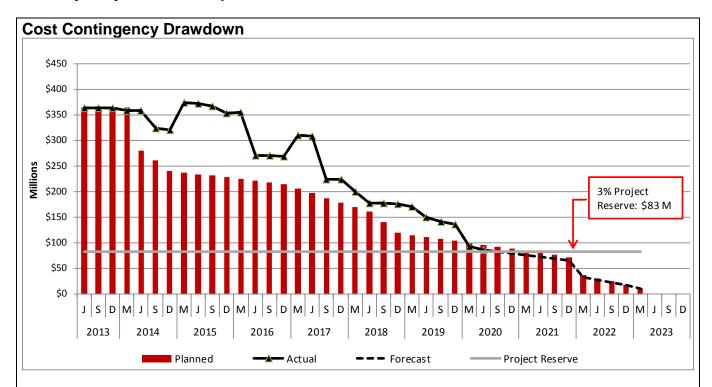
The Current Forecast remains the same this period at \$3.2 billion. However, the Guideway & Track Elements increased by \$1.1 million, the Stations, Stops, Terminal, Intermodal increased by \$6.1 million, the Sitework & Special Conditions decreased by \$4.8 million, the Systems decreased by \$1.2 million, and the Professional Services decreased \$1.2 million for changes associated with the Design/Build Contract C1045.

#### **Commitments**

The Commitments increased by \$7.6 million due to executed Contract Modifications for the Design/Build Contract C1045. The \$2.6 billion in Commitments to date represent 83.8% of the Current Budget.

#### **Expenditures**

The Expenditures increased by \$41.4 million primarily for costs associated with the Design/Build Contract C1045, Engineering Management Support Services, Construction Management Support Services, and Metro Project Administration. The \$1.8 billion in Expenditures to date represent 58.4% of the Current Budget.



#### **Cost Contingency Drawdown Analysis**

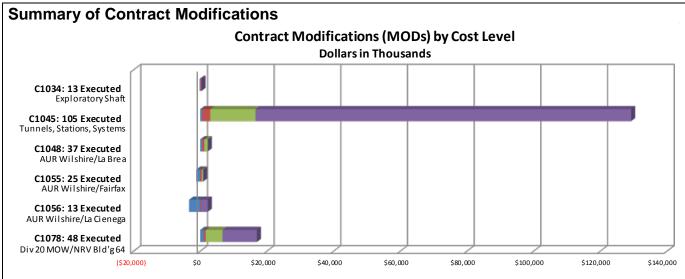
The Original Budget of \$3.2 billion (plus Finance Charges of \$0.4 billion) includes a project cost contingency of \$320.6 million or 10.2% of the total project. The project cost contingency of \$320.6 million is based upon the Life of Project (LOP) Budget that was approved by the Board in July 2014. The LOP Budget also included an allocated contingency amount of \$72.0 million. The allocated contingency is an amount to cover anticipated but unknown contract modifications issued by Metro where applicable to specific contracts within each Standard Cost Category (SCC).

Included in the project cost contingency drawdown is a 3% project reserve threshold. Metro's Board is to be notified when it becomes necessary to drawdown contingency below the project reserve threshold to cover project costs. This was adopted by the Metro Board of Directors in September 2012. *The contingency balance remaining is slightly above the 3% project reserve threshold of \$83.4 million.* 

The project cost contingency drawdown curve is based on a 2023 Revenue Service date.

The allocated contingency decreased this period by \$7.6 million due to executed Contract Modifications for the Design/Build Contract C1045.

| PROJECT COST CONTINGENCY DOLLARS IN THOUSANDS   |         |           |         |           |        |  |  |
|---|---------|-----------|---------|-----------|--------|--|--|
| Original Contingency (Budget)  Previous Period  Current Period  To-Date  Remaining Contingency (Forecast) |         |           |         |           |        |  |  |
| Unallocated Contingency   | 248,592 | (177,138) | -       | (177,138) | 71,454 |  |  |
| Allocated Contingency   | 71,963  | (49,585)  | (7,618) | (57,204)  | 14,760 |  |  |
| Total Contingency   | 320,555 | (226,723) | (7,618) | (234,341) | 86,214 |  |  |



|                       | C1034       | C1045        | C1048       | C1055       | C1056       | C1078       | Total     |
|-----------------------|-------------|--------------|-------------|-------------|-------------|-------------|-----------|
|                       | 13 Executed | 105 Executed | 37 Executed | 25 Executed | 13 Executed | 48 Executed | Total     |
| ■ Under \$100K        | (164)       | 552          | 574         | (1,179)     | (3,325)     | 1,039       | (2,503)   |
| ■ \$100K to \$250K    | 321         | 2,418        | 617         | 436         | 245         | 578         | 4,615     |
| ■ \$250K to \$1M      | -           | 13,582       | 1,051       | 391         | -           | 5,034       | 20,058    |
| Over \$1M             | -           | 112,673      | -           | -           | 1,983       | 10,309      | 124,965   |
| Total Contract MODs   | 157         | 129,224      | 2,242       | (352)       | (1,097)     | 16,960      | 147,135   |
| Contract Award Amount | 6,487       | 1,636,419    | 6,181       | 14,430      | 20,250      | 52,830      | 1,736,597 |
| % of Contract MODs    | 2.4%        | 7.9%         | 36.3%       | -2.4%       | -5.4%       | 32.1%       | 8.5%      |

Percent of Contract MODs equals the Total Contract MODs divided by the Contract Award Amount.

Thirteen Contract MODs with a total value of \$0.2 million have been executed since the award of Contract C1034 – Exploratory Shaft Construction by Innovative Construction Solutions (ICS). The contract has been completed and is closed out.

One hundred and five Contract MODs with a total value of \$129.2 million have been executed since the award of Contract C1045 – Tunnels, Stations, Trackwork, Systems and Systems Integration Testing by Skanska - Traylor - Shea, a Joint Venture.

Thirty-seven Contract MODs with a total value of \$2.2 million have been executed since the award of Contract C1048 – Advanced Utility Relocations at Wilshire/La Brea by Metro Builders & Engineering Group, LTD. The contract has been completed and is closed out.

Twenty-five Contract MODs with a total value of (\$0.4) million have been executed since the award of Contract C1055 – Advanced Utility Relocations at Wilshire/Fairfax by W. A. Rasic Construction Company, Inc. The contract has been completed and is closed out.

Thirteen Contract MODs with a total value of (\$1.1) million have been executed since the award of Contract C1056 – Advanced Utility Relocations at Wilshire/La Cienega by Steve Bubalo Construction Co. The contract has been completed and is closed out.

Forty-eight Contract MODs with a total value of \$17.0 million have been executed since the award of Contract C1078 – Division 20 Maintenance-of-Way and Non-Revenue Vehicle Building Location 64.

# **DISADVANTAGED BUSINESS ENTERPRISE (DBE)**

As of March 2020:

| DBE Goal – Design The percentage of funds apportioned to Design Contracts                               | 20.25%             |
|---|--------------------|
| Current DBE Commitment Design Total DBE Committed Dollars divided by Total Contract Value for Design    | \$13.6 M<br>20.25% |
| Current DBE Participation Total amount paid to date to DBEs divided by the amount paid to date to Prime | \$12.7 M<br>20.02% |

Sixteen (16) Design DBE sub-consultants have been identified to date.

| DBE Goal – Construction The percentage of funds apportioned to Construction Contracts                      | 17.00%             |
|--|--------------------|
| Current DBE Commitment Construction Contract commitment divided by current contract value for Construction | \$186.7M<br>11.68% |
| Current DBE Participation  Total amount paid to date to DBEs divided by the amount paid to date to Prime   | \$140.8M<br>14.58% |

One hundred thirty-five (135) Construction DBE sub-contractors have been identified to date.

# PROJECT LABOR AGREEMENTS (PLA)

As of March 2020:

| Targeted Worker Goal Construction work to be performed by residents from Economically Disadvantaged Areas in the United States | 40.00% |
|--|--------|
| Targeted Worker Current Attainment   | 62.08% |
| Apprentice Worker Goal   |        |
| Construction work to be performed by Apprentices   | 20.00% |
| Apprentice Worker Current Attainment   | 18.83% |
| Disadvantaged Worker Goal  |        |
| Construction work to be performed by disadvantaged workers   | 10.00% |
| Disadvantaged Worker Current Attainment  | 12.38% |

#### FINANCIAL/GRANT

# Status of Funds by Source DOLLARS IN MILLIONS

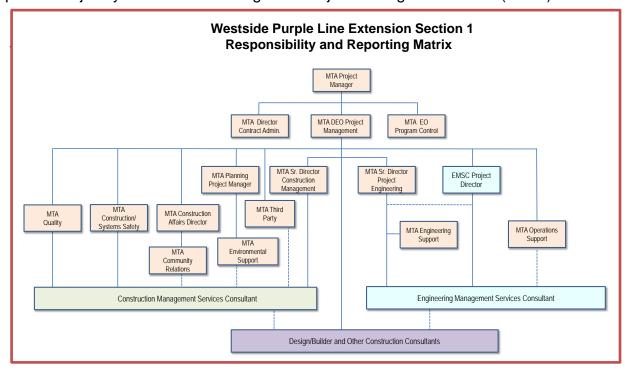
| 0011005                                      | (A) (B) ORIGINAL TOTAL |                      | (C)<br>TOTAL       | (D) (D/B)<br>COMMITMENTS |       | (E) (E/B) EXPENDITURES |       | (F) (F/B) BILLED TO FUNDING |        |
|--|------------------------|----------------------|--------------------|--------------------------|-------|------------------------|-------|-----------------------------|--------|
| SOURCE                                       | BUDGET                 | FUNDS<br>ANTICIPATED | FUNDS<br>AVAILABLE | \$                       | %     | \$                     | %     | SOURC<br>\$                 | %<br>% |
| FEDERAL - SECTION 5309 NEW STARTS            | \$1,250.000            | \$1,250.000          | \$565.000          | \$1,250.000              | 100%  | \$539.022              | 43%   | \$499.103                   | 40%    |
| FEDERAL CMAQ                                 | \$12.171               | \$12.171             | \$12.171           | \$12.171                 | 100%  | \$12.171               | 100%  | \$12.171                    | 100%   |
| FEDERAL SECTION 5339 - ALTERNATIVES ANALYSIS | \$0.512                | \$0.512              | \$0.512            | \$0.512                  | 100%  | \$0.512                | 100%  | \$0.512                     | 100%   |
| MEASURE R - TIFIA LOAN                       | \$856.000              | \$856.000            | \$642.613          | \$642.613                | 75%   | \$642.613              | 75%   | \$642.613                   | 75%    |
| MEASURE R 35%                                | \$869.178              | \$874.178            | \$700.000          | \$651.571                | 75%   | \$561.268              | 64%   | \$472.910                   | 54%    |
| STATE STIP RIP                               | \$2.568                | \$2.568              | \$2.568            | \$2.568                  | 100%  | \$2.568                | 100%  | \$2.568                     | 100%   |
| STATE CAPITAL PROJECT LOANS - OTHERS *       | \$83.648               | \$83.648             | \$83.648           | \$83.648                 | 100%  | \$83.648               | 100%  | \$50.898                    | 61%    |
| CITY OF LOS ANGELES                          | \$75.273               | \$75.273             | \$1.290            | \$1.290                  | 2%    | \$1.290                | 2%    | \$1.290                     | 2%     |
| TOTAL  | \$3,149.350            | \$3,154.350          | \$2,007.802        | \$2,644.373              | 83.8% | \$1,843.092            | 58.4% | \$1,682.065                 | 53.3%  |

EXPENDITURES ARE CUMULATIVE THROUGH APRIL 30, 2020 ORIGINAL BUDGET BASED ON JULY 2014 BOARD APPROVED LOP BUDGET

<sup>\*</sup> OTHERS INCLUDE TDA ADMINISTRATION (\$4.1M), LTF GENERAL REVENUES (\$1.8M), AND LEASE REVENUES (\$37.8M)

#### PROJECT ORGANIZATION AND STAFFING

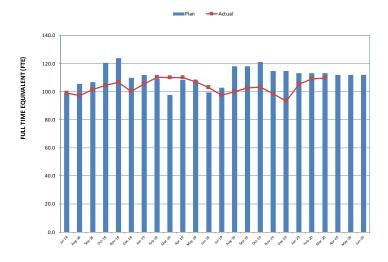
The design-build contract is being managed by a joint team of Metro and consultant personnel jointly located at the Integrated Project Management Office (IPMO).



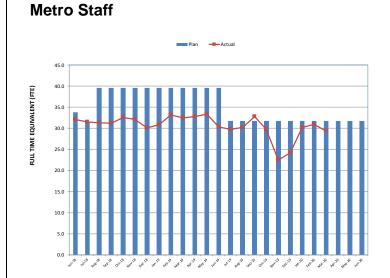
The overall FY20 Total Staffing Plan averages 113.1 FTEs per month.

For March 2020, there were a total of 29.4 FTEs for MTA's Project Administration Staff and 80.4 FTEs for Consulting Staff. The total project staffing for March 2020 was 109.8\* FTEs.

#### **Total Project Staffing – Metro and Consultants**



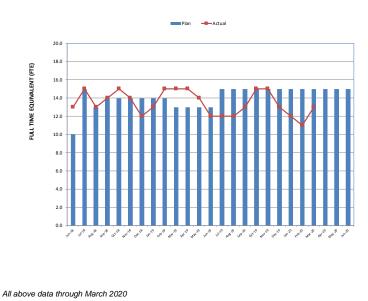
<sup>\*</sup>Actuals include 5.1FTEs related to Project Management Support Services (PMSS).



#### **CM Support Services Staff (Consultant)**



#### **Engineering Services Staff (Consultant)**



## **Staffing by Group**

The opposing graphs represent planned vs. actual staffing levels by group.

Metro staffing includes full time staff located in the IPMO as well as part-time support located at Gateway Headquarters.

Staffing plans are developed for each fiscal year based on project needs.

#### **REAL ESTATE**

| Purple Line Extension Section 1 - Real Estate Status Summary |                      |           |                         |                |                                      |          |           |           |
|--|----------------------|-----------|-------------------------|----------------|--------------------------------------|----------|-----------|-----------|
| Di-4i  | Number<br>of Parcels | Certified | Appraisals<br>Completed | Offers<br>Made | Agreements/<br>Settlements<br>Signed | Reloc    | Parcels   |           |
| Description  |                      |           |                         |                |                                      | Required | Completed | Available |
|  |                      |           |                         |                |                                      |          |           |           |
| Full Takes   | 9                    | 9         | 9                       | 9              | 9                                    | 109      | 109       | 9         |
| Part Takes   | 6                    | 6         | 6                       | 6              | 6                                    | 0        | 0         | 6         |
| TCE  | 4                    | 4         | 4                       | 4              | 3                                    | 0        | 0         | 4         |
| Total Parcels  | 19                   | 19        | 19                      | 19             | 18                                   | 109      | 109       | 19        |

Metro has possession of all the parcels by either acquisition, possession and use agreements or stipulations. The C1045 contractor has possession of all properties along the alignment needed to construct the Project.

There remains one parcel at the Wilshire/Fairfax Station location in the condemnation phase. The final settlement agreement has been reached and is expected to be closed out in the second quarter of 2020.

#### **QUALITY ASSURANCE**

#### C1045 – Tunnels, Stations, Trackwork, Systems and Systems Integration Testing

- Reviewed daily inspection reports from the Contractor/Field Technician and CMSSC oversight inspection personnel. Inspections show that the work is predominately compliant.
- Reviewed and provided comments on quality related submittals construction work plan, project specifications, product data and quality manuals.
- Station quality progress:
  - Wilshire/La Brea engaged in oversight activities for construction of roof structure and concourse deck.
  - Wilshire/Fairfax monitored entrance structure (SOE) excavation, lagging, structural steel shoring members and block 15 exterior walls.
  - Wilshire/La Cienega engaged in oversight activities for construction of exterior walls (first lift), rebar, concrete placement, HDPE, and mechanical plumbing/piping.
- Processed 41 surveillances, 20 Quality Action Requests (QARs), 28 Nonconformance Reports (NCRs) and one (1) Corrective Action Request (CAR).

#### C1078 - Division 20 MOW and NRV Building Location 64

- Project is in final phase of completing punch list items.
- Closing Metro NCR related to record drawings and as-built records with certification.
- Processed two (2) surveillances, 11 QARs (all closed), 17 NCRs and one (1) CAR.

#### **ENVIRONMENTAL**

- Conducted field environmental monitoring and spot inspections for stormwater BMPs, dust, and cultural resources for C1045 and third party work activities.
- Evaluated impacts to sensitive receptors potentially affected by ongoing and future appendage and station entrance construction activities.
- Released the 28<sup>th</sup> Quarter Mitigations Monitoring Reporting Program (MMRP) report to FTA and PMOC.
- Evaluated noise compliance at the Wilshire/Fairfax Yard with changes in construction activity at site.

#### CONSTRUCTION AND COMMUNITY RELATIONS

- Attended Neighborhood Council meetings, monthly environmental mitigation meetings, held meetings online and made Project presentations at the following: Beverly Hills residents and stakeholders, Elected Officials' Deputies, Construction Community Meetings and various stakeholders.
- Continued with the "Eat, Shop, Play Spotlight" (ESP) campaign to advertise and promote businesses that participate in ESP Wilshire and Beverly Hills, specific to eateries that remained open for pick-up and delivery during COVID-19 restrictions.
- Continued additional business mitigations including: alternative parking options, business signage, street signs and print ads at no cost to the businesses.
- Corresponded with council district offices regarding construction effects on traffic and shared major stakeholder concerns.
- Updated website, Facebook, Twitter as needed. Published monthly PLE (Purple Line Extension) newsletter to email list. Placed monthly ads in local papers.
- Tours were suspended due to COVID-19.
- Produced and distributed:
  - Eleven (11) construction work notices for construction activities;
  - The La Cienega Monthly Look Ahead (distributed door to door within half mile radius of station construction);
  - Weekly construction look-ahead emails to construction stakeholders; and
  - Monthly look-aheads for the City of Beverly Hills.

#### **CREATIVE SERVICES**

- Design development for eight (8) artwork locations within the stations.
- Continued design development for Wilshire Customer Center artwork relocation to Wilshire/Western Station.
- Artist procurement underway for concourse glass tile artwork design at Wilshire/La Cienega Station.

#### **SAFETY & SECURITY**

- There were no recordable injuries for April 2020.
- Metro Safety staff attended weekly Tool Box, Progress, readiness review and other project meetings to evaluate contractors' safety program compliance with contract requirements.
- Safety staff worked regularly with Program Management and Construction Relations staff to monitor issues related to public concerns regarding noise, traffic and public/construction interfaces as well as public interactions with the construction crews.
- STS tunnel machine crews endured 62 methane alarms in April 2020 requiring evacuation. Cal OSHA investigated each evacuation before authorizing re-entry and restart of mining operations.
- March 2020 Contractor Work Hours (Design & Construction): 82,418
- Contractor Project to Date Work Hours (Design & Construction) (through 3/31/20): 3,491,994
- Total Project to Date Work Hours (Contractor & the IPO Staff) (through 3/31/20): 4,701,050
- Project to Date Recordable Injury Rate: 1.28 (30 Recordable Injuries) (each rate is per 200,000 work hours) (National Rate: 2.5)
- Project to Date Total Days Away (DART) Injury Rate: 0.085 (2 Days Away or Lost Time) (each rate is per 7 Days/Time Away from Work Injuries) (National Rate: 1.5)

# APPENDIX CHRONOLOGY OF EVENTS

June 2007 Began Alternatives Analysis study

January 2009 Board approval of Alternatives Analysis study and next phase

February 2009 Began Draft Environmental Impact Statement / Report (EIS / EIR)

October 2010 Board approval of Draft EIS / EIR and selection of locally preferred

alternative

January 2011 FTA approval to enter Preliminary Engineering

May 2011 Began Preliminary Engineering

April 2012 Board certification of Final EIS / EIR and adoption of project

July 2012 Completion of Exploratory Shaft final design

August 2012 FTA Record of Decision

September 2012 Began Real Estate Acquisition

November 2012 Began Final Design - C1048 - Advanced Utility Relocations contract -

Wilshire/La Brea

November 2012 Began Final Design - C1055 - Advanced Utility Relocations contract -

Wilshire/Fairfax

November 2012 Issued RFQ for C1045 Design / Build contract

December 2012 Began Final Design - C1056 - Advanced Utility Relocations contract -

Wilshire/La Cienega

January 2013 Began C1034 Exploratory Shaft construction

February 2013 Received RFQ responses for C1045 Design / Build contract

June 2013 Issued RFP for C1045 Tunnels, Stations, Trackwork, Systems and

Systems Integration Testing

June 2013 Beginning of C1055 AUR Wilshire/Fairfax Bid Period

July 2013 Submitted draft FFGA application

July 2013 Completed Final Design - C1048 - Advanced Utility Relocations contract -

Wilshire/La Brea

# Westside Purple Line Extension Section 1 Project Monthly Project Status Report

| July 2013      | Submitted TIFIA loan application  |
|----------------|---|
| August 2013    | Began C1048 Advanced Utility Relocations contract – Wilshire/La Brea                                  |
| August 2013    | NTP for Construction Management Support Services Contract   |
| January 2014   | Submitted application to FTA requesting an FFGA   |
| January 2014   | Received RFP Proposals for Contract C1045   |
| February 2014  | Beginning of C1056 AUR Wilshire/La Cienega Bid Period   |
| May 2014       | FTA awarded FFGA  |
| May 2014       | Received TIFIA Loan   |
| June 2014      | Began C1055 Advanced Utility Relocations at Wilshire/Fairfax  |
| July 2014      | Metro Board approved staff recommendation to award Contract C1045 and approved Life-of-Project Budget |
| September 2014 | Issued Invitation to Bid for Contract C1078   |
| October 2014   | Issued C1056 Contract Award   |
| November 2014  | Issued C1045 Contract Award   |
| January 2015   | Issued C1045 Contract Notice to Proceed   |
| January 2015   | Issued C1056 Contract Notice to Proceed   |
| February 2015  | Received Contract C1078 Bids  |
| August 2015    | Issued C1078 Contract Award   |
| September 2015 | Issued C1078 Contract Notice to Proceed   |
| October 2015   | Contract C1055 achieved Substantial Completion  |
| December 2015  | Began piling operations for Wilshire/La Brea Station  |
| June 2016      | Began deck beam and decking operations for Wilshire/La Brea Station                                   |
| August 2016    | Began piling operations for Wilshire/Fairfax Station  |
| August 2016    | Contract C1056 achieved Substantial Completion  |
| February 2017  | Began deck beam and decking operations for Wilshire/Fairfax Station                                   |
|                |   |

| March 2017     | Began piling operations for Wilshire/La Cienega Station  |
|----------------|--|
| June 2017      | Decking operations for Wilshire/Fairfax Station are complete   |
| September 2017 | Began utility relocation work at the Wilshire/Western site   |
| October 2017   | Began street decking for Wilshire/La Cienega Station   |
| November 2017  | Began concreting activities for Wilshire/La Brea Station   |
| December 2017  | Structural steel erection commenced at the Division 20 Maintenance-of-<br>Way and Non-Revenue Vehicle Building Location 64 |
| January 2018   | Decking operations for Wilshire/La Cienega Station are complete  |
| February 2018  | Began invert slab concrete placement at the Wilshire/La Brea Station   |
| April 2018     | Wilshire/Fairfax Station excavation cleared the Paleo Zone (Elevation 105')  |
| June 2018      | Concrete wall pours needed to support TBM assembly at Wilshire/La Brea Station have been completed                         |
| July 2018      | Began delivery of TBM components to the Wilshire/La Brea Station site  |
| October 2018   | The Reach One (1) mining operation commenced with the launch of TBM #1 from Wilshire/La Brea Station.                      |
| November 2018  | TBM #2 was launched from Wilshire/La Brea Station.   |
| December 2018  | The bottom of excavation was reached at the Wilshire/Western TBM Retrieval site.   |
| January 2019   | The temporary concrete slab at the Wilshire/Western TBM Retrieval site was placed.   |
| February 2019  | Reached the bottom of excavation at Wilshire/Fairfax Station.  |
| March 2019     | Completed mud mad placement at Wilshire/Fairfax Station.   |
| April 2019     | HDPE protection slab placement commenced at Wilshire/Fairfax Station.  |
| May 2019       | Substantial Completion for the C1078 Contract (Division 20 MOW/NRV Building Location 64) was achieved on May 1, 2019.      |
| June 2019      | Both TBM #1 (Soyeon) and TBM #2 (Elsie) completed the Reach One (1) tunnel alignment mining.                               |
|                |  |

| July 2019      | Began transport of both TBMs (#1 Soyeon and #2 Elsie) from the Wilshire/Western Shaft to Wilshire/La Brea Station. |
|----------------|--|
| August 2019    | Completed invert concrete placement at Wilshire/Fairfax Station.   |
| September 2019 | Bottom of excavation reached at Wilshire/La Cienega Station.   |
| October 2019   | TBM #2 (Elsie) commenced Reach #2 tunnel drive.  |
| November 2019  | Completed 1 <sup>st</sup> lift exterior wall concrete placement at Wilshire/Fairfax Station.                       |
| December 2019  | Commenced station invert concrete placement at Wilshire/La Cienega Station.  |
| January 2020   | Commenced Reach 1 cross passage excavation.  |
| February 2020  | Completed Wilshire/La Cienega Station invert concrete placement.   |
| March 2020     | Commenced Wilshire/La Brea Station roof concrete placement.  |
|                |  |