



July 20, 2020

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FROM: MICHAEL McKENNA Minlaul/M/C-EXECUTIVE OFFICER/PROJECT MANAGER

SUBJECT: WESTSIDE PURPLE LINE EXTENSION SECTION 2 PROJECT JUNE 2020 QUARTERLY PROJECT STATUS REPORT

Enclosed herewith is the Quarterly Project Status Report for the Westside Purple Line Extension Section 2 Project. This report contains the Los Angeles County Metropolitan Transportation Authority's (LACMTA) representation of the Westside Purple Line Extension Section 2 Project status for the period ending June 26, 2020.

If you have any questions regarding this report or its supporting information, please contact Rick Wilson, Executive Officer, Program Control at (424) 551-4470.

MM: PB Enclosure

Westside Purple Line Extension Section 2 Project



Westside Purple Line Extension Section 2 Project

QUARTERLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH A GRANT FROM THE U. S. DEPARTMENT OF TRANSPORTATION, FEDERAL TRANSIT ADMINISTRATION (FTA).

June 2020

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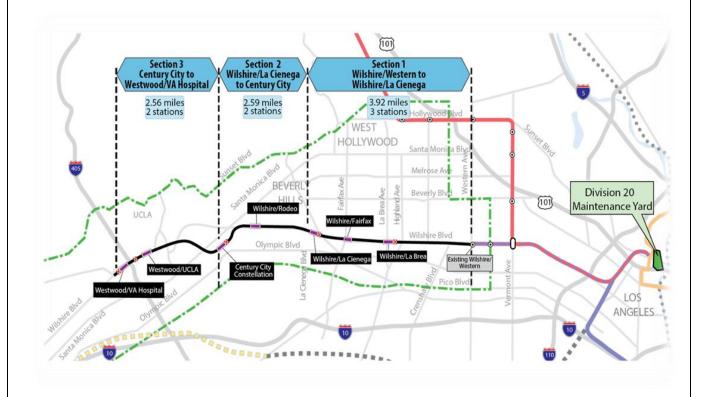
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PROJECT OVERVIEW

Project Background

The Westside Purple Line Extension Section 2 Project (Project) is the second of three sections to be designed and constructed as part of the Los Angeles County Metropolitan Transportation Authority's (LACMTA) Measure R Program. The program was approved by Los Angeles County voters in November 2008 and provides a half-cent sales tax to finance new transportation projects. In April 2012, the three sections of the Project were environmentally cleared and adopted by LACMTA Board of Directors.

Section 2 will extend the future Wilshire/La Cienega Station that is part of the Westside Purple Line Extension Section 1 Project currently under construction to Century City. The Project is located entirely underground, primarily following Wilshire Boulevard, and includes the design and construction of approximately 2.59 miles of double-track heavy rail, two new stations as well as the purchase of 20 heavy rail vehicles. The Wilshire/Rodeo Station is within the jurisdiction of City of Beverly Hills, and the Century City Constellation Station is within the jurisdiction of City of Los Angeles. The Project also includes train controls, signals, traffic controls, communications, traction power supply and distribution, fare collection systems and equipment, acquisition of right-of-way, and utility relocations.



The Wilshire/Rodeo Station box will be under the center of Wilshire Boulevard beginning just east of South Canon Drive and extending to El Camino Drive. The entrance will be on the southwest corner of Wilshire Boulevard and Reeves Drive.

The Century City Constellation Station box will be under the center of Constellation Boulevard between Century Park East and Solar Way. A double crossover will be located east of this station. The entrance will be on the northeast corner of Constellation Boulevard and Avenue of the Stars. In lieu of tail tracks, safe breaking distance will be provided at the interim terminus station.

Major Procurements

<u>Contract C1120 – Tunnels, Stations, Trackwork, Systems and Systems Integration</u> <u>Testing:</u> The procurement of this contract utilized a two-step approach with the submittal of qualification statements through a Request for Qualification (RFQ) process, prequalification of qualified proposers followed by the release of a Request for Proposals (RFP) soliciting technical and price proposals with an option at Metro's discretion for Best and Final Offers (BAFO).

The Design/Build contract provides for final design and construction of the infrastructure along the 2.59 mile alignment. Contract scope includes demolition and removal of structures and clearing sites to facilitate construction operations. The structures to be constructed include twin bored tunnels complete with cross-passages and walkways including all mechanical, electrical and finished work. A tunnel boring machine (TBM) launch shaft will be constructed at the Century City Constellation. Two underground stations are to be constructed with one double crossover location set east of the Century City Constellation (terminus) Station. Each station has a single entrance plaza with stairs, escalators and elevators which meet ADA requirements. The scope of work also includes all architectural finishes, mechanical and electrical systems and equipment including train control, traction power, communications, trackwork, system tie-in to the Wilshire/La Cienega Station (currently under construction), testing and commissioning.

Metro Furnished Equipment

Metro has procured a contract to provide 20 Heavy Rail Vehicles (HRV) necessary to operate the extension of the Purple Line. An additional contract will be procured for the Universal Fare System (UFS). The scope of the HRV contract includes design, manufacturing, testing and delivery of the vehicles. The scope of the UFS contract will include design, fabrication and installation of equipment at the two new stations and system testing.

Program Management

The Westside Purple Line Extension Section 2 Project is being managed under the direction of an Integrated Project Management Office (IPMO). WSP Global (WSP) provides engineering and design support services, while Purple Line 2 CM Partners, a Joint Venture

provides construction management support services. An overview of staffing is provided under the Staffing section of this report. The program management team is also supported by Metro headquarters' resources and includes engineering, risk management, environmental, quality management, operations and creative services departments.

Project Schedule and Budget: The Revenue Service Date (RSD) is planned for 2025.

On January 26, 2017, the Metro Board approved the Life of Project (LOP) Budget for the Westside Purple Line Extension Section 2 Project 865522 for \$2.4 billion excluding Finance Charges of \$88.7 million. A detailed Life of Project Budget forecast is included under the Project Cost Forecast section of this report.

Funding has been secured from a variety of sources to include:

- Federal Section 5309 New Starts
- Federal CMAQ (Congestion Mitigation & Air Quality)
- Measure R TIFIA Loan (Transportation Infrastructure Finance & Innovation Act)
- Measure R 35%
- State Capital Projects Loans

<u>Construction and Community Relations:</u> The Construction and Community Relations team is tasked with promoting the Project and performing public outreach within the community to keep stakeholders informed of construction activities occurring along the Project alignment. To facilitate the communication, community leadership councils have been formed which represent geographic-based constituent groups along the Project alignment.

The Project is also engaged in social media outreach and various marketing and advertising efforts designed to keep the public informed and excited about the Project. These efforts are aimed at promoting businesses that are affected by construction. An overview of monthly activities is presented in the Construction and Community Relations section of this report.

<u>Start Up:</u> The commencement of pre-revenue operations will be determined by Metro. Generally, all systems integration testing will have been completed and passed. All testing will be required to include and pass a "stress test" of maximum operational service levels to be acceptable. Pre-Revenue Operations include train runs, especially those involving multiple trains on the integrated and fully operational extension; rehearsal of expected revenue operations scenarios; abnormal and emergency scenarios in which random combinations of system interactions are tested and equipment "burned-in"; and training of emergency services as well as Metro personnel who will operate and maintain the extension. Activities occurring during Pre-Revenue Operations are carried out by a designated Metro Project Rail Activation Group.

EXECUTIVE SUMMARY

In June 2020, the Project reached 33.5% completion based on earned value measurements for design and construction. The focus of the Project continues to be completing final design, and construction activities in Century City and Beverly Hills. The C1120 Design Build Contract is on schedule to substantially complete by May 2025 and demobilize by October 2025. The forecast Revenue Service Date (RSD) for the Project remains planned for 2025. The following is an overview of current design and construction activities.

Design Status

The Engineering Management Services team (WSP) continues to provide engineering services during construction as well as real estate support services. The team is also supporting Metro in reviewing final design submittals, responding to RFI's, and assisting in the preparation of change notices.

The design work has originally been identified into three distinct design unit packages. They are the following:

- 1. Design Package 1 Utility/Civil Design at Launch Box in Century City
- 2. Design Package 2 Remaining Utility Conflicts (Outside of Launch Box)
- 3. Design Package 3
 - (Volume 1) Tunnel Reaches
 - (Volume 2) Stations
 - (Volume 3) Track & Systems

The design packages noted above have been broken out into discrete advanced design units/packages in order to facilitate and prioritize design deliverables.

Metro, Tutor Perini/O&G (TPOG), a Joint Venture and STV have been working together to identify advanced partial design units for the abovementioned design packages and proposed submittal dates to facilitate timely design review to support the Project schedule.

Each design unit package will be submitted and evaluated at each of the following phases: 60%, 85%, 100%, Approved for Construction (AFC) and Issued for Construction (IFC). Critical design units have been advanced as Advanced Partial Design Units (APDU's) to support ongoing construction activities.

Design progress meetings are occurring weekly related to the design unit packages. Weekly design task force meetings (by individual discipline) began at the end of March 2018 and are scheduled to continue through design completion. TPOG is continuing with the required contractual submittals. *Design related submittals of note that TPOG has submitted this month are: 100% - CCS Package 3 Volume 2C Mechanical Calculations and Fall Protection Only DU 2.2; 100% - CCS SOE and Geotechnical Instrumentation Design APDU 2.9; 100% - Package 3 Vol 2B Wilshire Rodeo Station Mechanical Calculations DU 3.2; AFC - WRS SOE and Geotechnical Instrumentation APDU 3.3 Resubmittal; AFC - Package 3 Vol 1E Interface with WPLE1 Tail Tracks DU 4.2.2.*

Construction Status

All advanced utility relocations for LADWP Power and AT&T are complete.

Metro has two permits to continue utility work at Century City Constellation Station.

- Nighttime noise variance for work between Century Park East and Century Park West including Avenue of the Stars was issued by the Los Angeles Police Commission for May 28, 2020 through December 31, 2020.
- LABOE and LADOT peak hour exemption permit work on Constellation Boulevard between Century Park East and Century Park West, as well as southbound on Avenue of the Stars was issued from December 31, 2019 to June 30, 2020.

Metro has obtained an additional permit to continue oil well removal work associated with the Century City Constellation Station.

• Nighttime noise variance for work at 1940 Century Park East was issued by the Los Angeles Police Commission for July 6, 2020 through October 6, 2020.

TPOG has obtained the necessary permits for the relocation of the 12-inch water line west of the TBM launch box at the Century City Constellation Station. Nighttime work to relocate the water line began on April 7, 2020. On April 21, 2020, the Board of Public Works approved a 5-week expansion of the existing street closure of Constellation Boulevard to Avenue of the Stars to accommodate the relocation work during the Safer at Home Order. TPOG completed the work to relocate the water line within the expanded street closure in mid-May 2020. TPOG's water line relocation work on Constellation Boulevard between Avenue of the Stars and Solar way is in progress.

Metro executed a legal agreement with Enwave Corporation for the relocation of Enwave utilities at the Century City Constellation Station on June 16, 2020.

Excavation of the Tunnel Boring Machine (TBM) launch box, along with the construction of the tunnel muck bin started in March 2019. The excavation of the TBM launch box was completed on November 1, 2019. Station piling west of the TBM launch box begin on May 12, 2020 and is ongoing.

Tunneling operations began on April 30, 2020 with the launch of the BL TBM, "Ruth". *During this period, "Ruth" has excavated 265 feet and erected 48 tunnel rings to date. Tunneling excavation is currently paused until excavation of the tunnel access shaft is complete. Assembly of the BR TBM "Harriet" is ongoing. Start-up is anticipated at the end of July 2020.*

A right of entry agreement to access Beverly Hills Unified School District's (BHUSD) was executed on March 16, 2020. TPOG assisted with the removal of three portable classroom buildings from the school campus on March 20, 2020 to provide surface access at Anomalies A and C. Digging to locate anomalies A and C began on March 30, 2020. Explorations at all three locations were completed in May 2020. Coordination is ongoing with CalGEM and BHUSD for the abandonment of two legacy oil wells found in the path of

the BR TBM, "Harriet", under the Beverly Hills High School campus. No delays to tunneling operations have been identified to date.

Production has resumed and there are 4,055 of 4187 precast tunnel rings and 37 of 436 special seismic rings have been produced as of this reporting period.

On March 31, 2020, Beverly Hills City Council approved a full street closure of Wilshire Boulevard (between Beverly Drive and Crescent Drive) for the duration of the "Safer at Home" orders due to the COVID-19 Pandemic. Implementation of the closure occurred on April 2, 2020. *The full street closure of Wilshire Boulevard ended on June 15, 2020.*

Wilshire/Rodeo Station piling operations for the south side of the station box, end walls, and station entrance started on April 12, 2020. Piling for the station box was completed on May 9, 2020. Piling for the station entrance at Reeves Drive was completed on May 13, 2020. Excavation of the station box and entrance is ongoing. Installation of the temporary street decking over the future station box excavation began on May 5, 2020 and was completed on June 6, 2020. Prior to the COVID-19 pandemic, this work was anticipated to be performed during weekend closures from August 2020 through January 2021 (excluding weekends during City holidays).

Beverly Hills City Council approved the Memorandum of Agreement (MOA) governing remaining third-party utility relocations work on November 22, 2017. The final MOA for the C1120 contract was approved at the Beverly Hills City Council Meeting on August 21, 2018.

Negotiations with the COBH for a settlement agreement to end the city's lawsuit against FTA and Metro are ongoing.

Cost and Schedule Summary

For the C1120 Design/Build contract, Metro has received the Contractor's June 2020 schedule update, which reports the substantial completion date finishing 40 calendar days ahead of the May 23, 2025 contractual date. Future revisions to the contractor's means and methods and revised schedule logic, will have an impact on future updates. It is anticipated that the contractual completion date will be achieved.

The Critical Path (CP) of the Project remains the same running through the Contractor's required utility relocations at Century City Constellation Station, then followed by SOE, street decking, mass excavation and structural concrete for the station. Next it flows into installation of the interior finishes and electrical equipment, followed by systems, testing and pre-revenue operations. A summary graphic of the critical path is found on Page 15.

	Original Contract Dates	Time Extension	Current Contract	Forecast	Variance CDs
Notice to Proceed	04/26/17A	0	04/26/17A		0
Substantial Completion	05/23/25	0	05/23/25	05/23/25	0

C1120 Design-Build Contract Schedule Metrics

Project costs continue to track within budget and projected contingency limits. To date, the Current Budget and Current Forecast remain the same this period at \$2.5 billion.

There currently remains four (4) open claims that are being evaluated.

- WRS 21-inch Sanitary Sewer Relocation Design Only (Claim 7)
- Construction Vibration Control (Claim 10)
- Precast Lining in Lieu of Steel Lining (Claim 11)
- AT&T Wilshire/Rodeo Appendage (Claim 12)

Detailed cost and budget information is provided on Page 17.

Key Management Concerns

No concerns to report at this time.

Westside Purple Line Extension Section 2 Project Quarterly Project Status Report

June 2020

Project Construction Photos





BL Tunnel in Century City



Tunnel Access Shaft Excavation Activities in Century City



Pile Installation in Century City



Wilshire Blvd. Decking During the Temporary Full Street Closure





Wilshire/Rodeo Station Excavation Activities

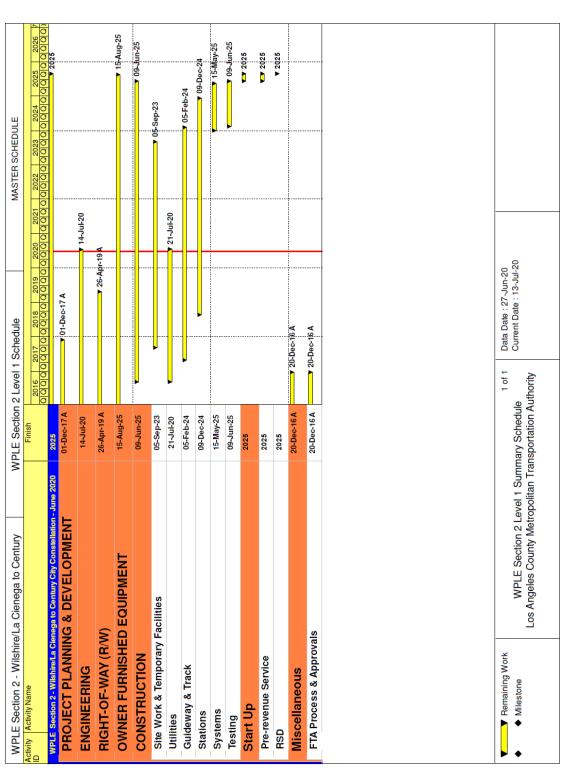


Wilshire/Rodeo Station Excavation Activities

PROJECT UPDATE

PROJECT SCHEDULE

Project Summary Schedule

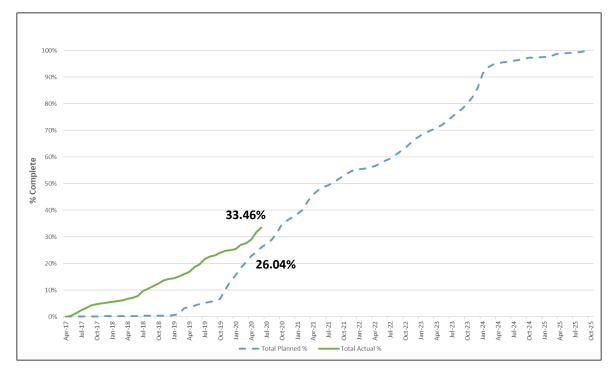


Progress Summary

	Status	Change from Last Period	Comment
Forecast Revenue Service Date	2025		
TIFIA Revenue Service Date	12/31/2026	None	
FFGA Revenue Service Date	12/31/2026	None	
Final Design Progress:			
Contract C1120	98.6%	0.2%	Final Design is currently planned to complete in 2020. No impact to Project schedule.
Construction Contracts Progress:			
Contract C1120	33.5%	1.6%	

Note: Physical completion assessment reflects work completed and work in progress.

Planned vs. Actual Progress



The actual overall construction progress is 33.46% versus a planned of 26.04% through *June 2020.* The progress curves represent the physical progress of work performed to complete Contract C1120. The "Total Planned %" curve is based on the Contractor's late schedule dates from the approved baseline schedule.

The physical progress percentage excludes non-construction items such as contractor's design and construction mobilization costs and all general requirement costs not tied specifically to a construction work effort.

Westside Purple Line Extension Section 2 Project Quarterly Project Status Report

	Milestone Date	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20
Completed Temporary Deck Installation at Wilshire/Rodeo Station	06/06/20 A	\bigcirc					
Wilshire Blvd Opened to Street Traffic	06/15/20 A	\triangle					
Complete Design Package 3 - Tunnel Reaches, Stations, Track & Systems	07/15/20		\bigcirc				
Launch BR Tunnel Borning Machine (TBM) at Launch Box in Century City	07/16/20		\bigcirc				
Complete Utility Relocations at Century City Constellation Station	07/21/20		\bigcirc				
Complete Installation of Soldier Piles at Century City Constellation Station Box	08/25/20			\bigcirc			
Start Temporary Deck Installation at Century City Constellation Station	08/29/20			\bigcirc			
Break-Out of BR TBM at Tunnel Shaft in Century City	09/18/20				\bigcirc		
Start Mass Excavation at Century City Constellation Station	10/12/20					\bigcirc	
Start Installation of BR TBM Support Equipment at Tunnel Shaft	10/28/20					\bigcirc	
Start Installation of BL TBM Support Equipment at Tunnel Shaft	11/20/20						\bigcirc
MTA Staff MTA Board Action	FTA (Fede Transit Administra		v O	y Compan 20 D/B Coi			

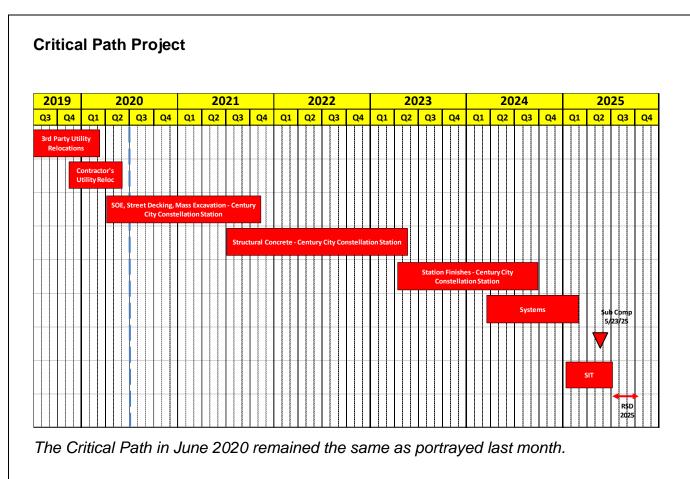
Major Equipment Delivery

	Submittal	Procurement	Delivery	Installation		
C1120 DESIGN/BUILD*	Finish	Start	Start	Start		
Tunnel Boring Machines	7/27/17(A)	8/14/17(A)	9/13/18(A)	12/26/19(A)		
Emergency Ventilation Fans	4Q 2020	3Q 2020	3Q 2020	1Q 2022		
Station Elevators/Escalators	4Q 2020	4Q 2020	4Q 2021	2Q 2022		
Track - Running Rail	4Q 2020	4Q 2020	4Q 2020	4Q 2022		
Traction Power Equipment	4Q 2020	4Q 2020	4Q 2020	1Q 2021		
Automatic Train Control	3Q 2020	3Q 2020	4Q 2020	3Q 2023		
Radio System	3Q 2020	3Q 2020	4Q 2020	2Q 2022		
SCADA RTU System	3Q 2020	3Q 2020	4Q 2020	2Q 2022		
Heavy Rail Vehicles***	Exercise Option #3 March 1, 2021					
Universal Fare System***	TBD	TBD	TBD	June 2023**		

* Dates derived from TPOG's June 2020 Schedule.

** Forecast release date by TPOG to UFS contractor access at stations.

*** Metro supplied equipment.

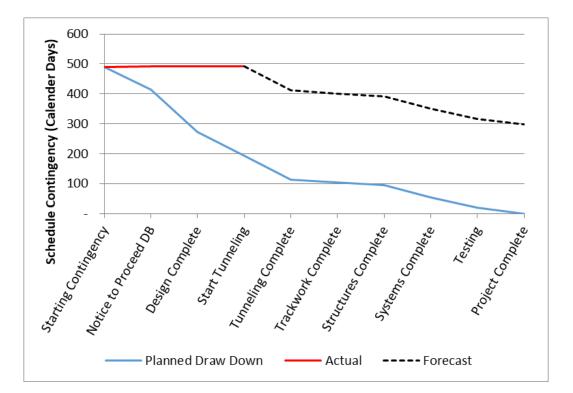


Project Schedule Contingency Drawdown Analysis

The project schedule contingency drawdown model provides a dual-axis perspective based upon the FFGA RSD of December 2026 and Metro's Project Master Schedule (PMS) forecast of 2025.

The introduction of the PMS model axis reflects a proportional distribution of available float relative to the FFGA model.

With regard to the FFGA RSD, schedule float of sixteen (16) months has been maintained.



PROJECT COST

Project Cost Analysis - 865522

DOLLARS IN THOUSANDS

DOLLAR	DOLLARS IN THOUSANDS											
SCC CODE	DESCRIPTION	ORIGINAL BUDGET	CURRENT	CURRENT BUDGET		COMMITMENTS		ITURES	CURRENT FORECAST		FORECAS BUDGET	
CODE		DODOLI	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIAN	CE
10	GUIDEWAY & TRACK ELEMENTS	346,440	-	321,703	-	309,039	12,998	98,172	-	321,703		-
20	STATIONS, STOPS, TERMINALS, INTERMODAL	434,990	1,000	455,245	2,242	414,555	24,587	85,807	1,000	455,245		-
30	SUPPORT FACILITIES: YARDS, SHOPS, ADMIN. BLDGS	-	-	-	-	-	-	-	-	-		-
40	SITEWORK & SPECIAL CONDITIONS	553,282	3,938	583,924	106	562,845	11,541	373,723	4,938	583,924		-
50	SYSTEMS	81,457	(2,500)	80,525	-	69,958	92	8,267	(2,500)	80,525		-
CONSTRUCTION SUBTOTAL (10-50)		1,416,169	2,438	1,441,396	2,348	1,356,396	49,219	565,969	3,438	1,441,396		-
60	ROW, LAND, EXISTING IMPROVEMENTS	426,396	3,678	430,075	-	285,525	917	240,703	-	430,075		-
70	VEHICLES	42,000	-	42,000	-	-	-	-	-	42,000		-
80	PROFESSIONAL SERVICES	374,878	15,516	403,558	-	261,380	6,781	229,240	15,516	403,558		-
	SUBTOTAL (10-80)	2,259,444	21,632	2,317,029	2,348	1,903,301	56,917	1,035,912	18,953	2,317,029		-
90	UNALLOCATED CONTINGENCY	177,176	(21,632)	119,591	-	-	-	-	(18,953)	119,591		-
100	FINANCE CHARGES	88,695	-	88,695	-	-	-	-	-	88,695		-
TOTA	L PROJECT 865522 (FFGA & NON-FFGA CONCURRENT ACTIVITIES)	2,525,314	-	2,525,314	2,348	1,903,301	56,917	1,035,912	-	2,525,314		-
	ENVIRONMENTAL/PLANNING 465522	4,349	-	4,349	-	3,957	-	3,377	-	4,349		-
	TOTAL PROJECT 465522 (ENV / PLAN'G)		-	4,349	-	3,957	-	3,377	-	4,349		-
	TOTAL PROJECTS 465522 & 865522		-	2,529,664	2,348	1,907,258	56,917	1,039,289	-	2,529,664		-

Original Budget

Original Budget of \$2.5 billion reflects the Life of Project (LOP) budget approved by the Board on January 26, 2017, plus Finance Charges of \$88.7 million.

Current Budget

The Current Budget remains the same this period at \$2.5 billion; however, it reflects an annual Project budget change for cost elements and line items in accordance with the Program Management Department Policies and Procedures, PC02 Project Budget. The net increase of \$2.4 million for Construction is primarily for continuation of Third Party Utility Relocations. The ROW, Land, Existing Improvement increased by \$3.7 million due to a Loss of Business Goodwill agreement. The Professional Services category was increased by \$15.5 million primarily for continuation of Construction Management Support Services, ongoing work required by the City of Los Angeles Master Cooperative Agreements and the City of Beverly Hills Memorandum of Agreement, and Quality Assurance/Compliance Services. The net of \$21.6 million was transferred from Unallocated Contingency.

Current Forecast

The Current Forecast remains the same this period at \$2.5 billion. However, the net increase of \$3.4 million for Construction is primarily for continuation of Third-Party Utility Relocations. The Professional Services category was increased by \$15.5 million primarily for continuation of Construction Management Support Services, ongoing work required by the City of Los Angeles Master Cooperative Agreements and the City of Beverly Hills Memorandum of Agreement, and Quality Assurance/Compliance Services. The net of \$18.9 million was transferred from Unallocated Contingency.

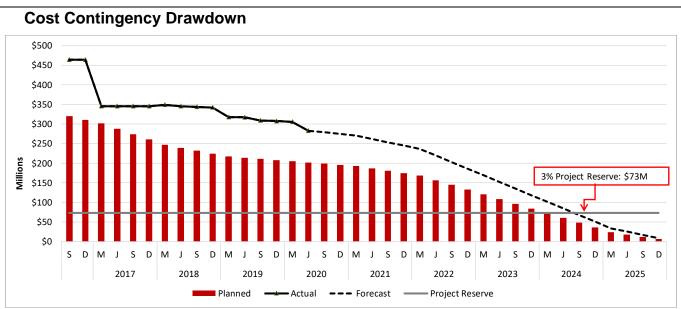
Commitments

The Commitments increased this period by \$2.3 million due to executed Contract Modifications for the Design/Build Contract C1120 and a Task Order for Environmental Services. The \$1.9 billion in Commitments to date represent 75.4% of the Current Budget.

Expenditures

The Expenditures increased this period by \$56.9 million primarily for costs associated with Design/Build Contract C1120, Third Party Private Utilities, Environmental Services, Real Estate Acquisitions, Metro Project Administration, Engineering Management Support Services, Construction Management Support Services, Quality Management Services, Legal Services, City of Los Angeles Master Cooperative Agreement, and Memorandum of Agreement with the City of Beverly Hills. The \$1.0 billion in Expenditures to date represent 41.1% of the Current Budget.

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Cost Contingency Drawdown Analysis

The Original Budget of \$2.5 billion includes finance charges of \$88.7 million. It also includes a project cost contingency of \$345.7 million or 13.7% of the total project, which is based on the Life of Project (LOP) Budget approved by the Board in January 2017. An allocated contingency amount of \$168.5 million is included in the total cost contingency. The allocated contingency is an amount to cover anticipated but unknown contract modifications issued by Metro [when applicable to specific contracts within each Standard Cost Category (SCC)].

A 3% project reserve threshold is included in the project cost contingency drawdown. Metro's Board is to be notified when it becomes necessary to drawdown contingency below the project reserve threshold to cover project costs. This process was adopted by the Metro Board of Directors in September 2012.

The project cost contingency drawdown curve is based on a 2025 Forecast Revenue Service Date (RSD).

The unallocated contingency decreased this period by \$18.9 million primarily for continuation of Third Party Utility Relocations, Construction Management Support Services, ongoing work required by the City of Los Angeles Master Cooperative Agreements and the City of Beverly Hills Memorandum of Agreement, and Quality Assurance/Compliance Services. The allocated contingency decreased this period by \$2.3 million due to executed Contract Modifications for the Design/Build Contract C1120.

PROJECT COST CONTINGENCY DOLLARS IN THOUSANDS									
	Original Contingency (LOP Budget)	Previous Period	Current Period	To-Date	Remaining Contingency (Forecast)				
Unallocated Contingency	177,176	(38,632)	(18,953)	(57,585)	119,591				
Allocated Contingency	168,534	(2,758)	(2,348)	(5,106)	163,428				
Total Contingency	345,710	(41,390)	(21,301)	(62,691)	283,019				

Risk Management

Summary of Risks

During the quarterly risk register meeting that occurred on April 3, 2020 for the previous quarter, one (1) new risk was identified and one (1) risk was closed. There is a total of sixty-seven (67) risks to be managed in the next quarter.

The next risk register meeting is scheduled for next month.

New Risk Identified:

Risk ID	Risk Description	SCC	Risk Score
PLE2-136	COVID-19 Pandemic Impact	90	20.0

Closed Risk:

Risk ID	Risk Description	SCC	Risk Score
PLE2-128	Potential for rejected Pilot Car for weight restrictions may impact execution of Option	70	4.0

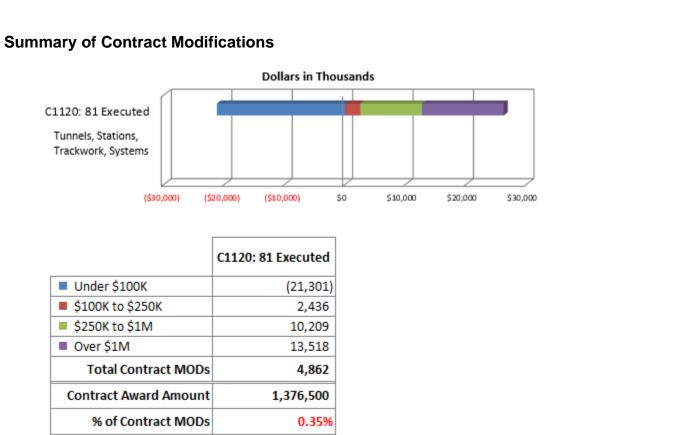
Of the sixty-seven (67) risks, seven (7) are scored as high, twenty-two (22) are scored as medium and thirty-eight (38) as low.

The Project Risk Register will continue to be updated quarterly.

Top Five Risks

The table below shows the top five (5) Project risks.

Risk ID	Risk Description	Risk Score	Action Items
PLE2-136	COVID-19 Pandemic Impact	20.0	1) Evaluate the guidelines from State and local Government.
			2) Put contingency plans in place.
PLE2-54	Turnover of remaining property to	15.0	1. Metro to complete property acquisition before the need date.
	DB contractor is delayed beyond the		2. Building demolition to be part of DB contract. DB Contractor to start work as
	need dates in the Contractor's		early as possible.
	current schedule.		3. Task force to be created to look into issue. Look at utilities and identify
			potential opportunities, e.g., area(s) where contractor can work given partial
			access to site.
PLE2-95	Magnetic anomalies discovered in	14.0	1. Complete HDD study per approved plan.
	tunnel alignment.		2. Additional Investigations are required to determine the exact location and
			nature of the three (3) anomalies.
			3. If the anomalies are proven to be well casings, follow MMRP Con-53.
PLE2-6	Valuation of properties exceed	12.0	1. Current project schedule accounts for additional time required for
	budget.		condemnation.
PLE2-70	Public protest to the Project causes	12.0	1. Continue working collaboratively with the COLA and COBH communities.
	delays.		



Percent of Contract MODs equals the Total Contract MODs divided by the Contract Award Amount.

Eighty-one (81) Contract Modifications (MODS) with a total value of \$4.9 million have been executed since the award of C1120 Contract – Tunnels, Stations, Trackwork and Systems.

DISADVANTAGED BUSINESS ENTERPRISE (DBE)

As of May 2020:

DBE Goal – Design The percentage of funds apportioned to Design Contracts	25.31%
Current DBE Commitment Design	\$16.9M
Total DBE Committed Dollars divided by Total Contract Value for Design	27.49%
Current DBE Participation	\$18.3M
Total amount paid to date to DBEs divided by the amount paid to date to Prime	32.68%

Twenty (20) Design DBE sub-consultants have been identified to date.

DBE Goal – Construction The percentage of funds apportioned to Construction Contracts	17.00%
Current DBE Commitment Construction	\$132.0M
Contract commitment divided by current contract value for Construction	10.10%
Current DBE Participation	\$52.1M
Total amount paid to date to DBEs divided by the amount paid to date to Prime	10.69%

Thirty-Six (36) Construction DBE sub-contractors have been identified to date.

PROJECT LABOR AGREEMENTS (PLA)

As of May 2020:

Targeted Worker Goal	40.00%
Construction work to be performed by residents from Economically	
Disadvantaged Area in the United States	
Targeted Worker Current Attainment	42.77%
Apprentice Worker Goal	20.00%
Construction work to be performed by Apprentices	
Apprentice Worker Current Attainment	15.22%
Disadvantaged Worker Goal	10.00%
Construction work to be performed by disadvantaged workers	
Disadvantaged Worker Current Attainment	1.85%

FINANCIAL/GRANT

Status of Funds by Source

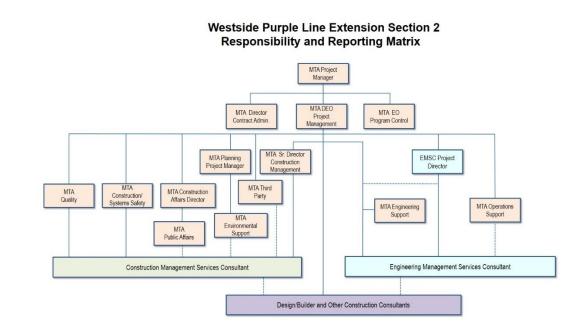
SOURCE	(A) (B) ORIGINAL TOTAL BUDGET FUNDS		(C) TOTAL FUNDS	(D) (D/B) COMMITMENTS		(E) (E/B) EXPENDITURES		(F) (F/B) BILLED TO FUNDING SOURCE	
		ANTICIPATED	AVAILABLE	\$	%	\$	%	\$	%
FEDERAL - SECTION 5309 NEW STARTS	\$1,187.000	\$1,187.000	\$400.000	\$1,055.995	89%	\$356.803	30%	\$352.118	30%
FEDERAL CMAQ	\$169.000	\$169.000	\$169.000	\$126.133	75%	\$126.133	75%	\$126.133	75%
MEASURE R - TIFIA LOAN	\$307.000	\$307.000	\$307.000	\$307.000	100%	\$307.000	100%	\$307.000	100%
MEASURE R 35%	\$811.902	\$811.902	\$206.783	\$361.019	44%	\$137.674	17%	\$122.051	15%
STATE CAPITAL PROJECT LOANS	\$54.762	\$54.762	\$54.762	\$54.762	100%	\$54.762	100%	\$54.762	100%
TOTAL	\$2,529.664	\$2,529.664	\$1,137.545	\$1,904.909	75.3%	\$982.372	38.8%	\$962.064	38.0%

EXPENDITURES ARE CUMULATIVE THROUGH MAY 31, 2020

Original Budget based on 2017 Board approved LOP Budget, plus Finance Charges of \$88.7 million.

PROJECT ORGANIZATION AND STAFFING

The design-build contract is being managed by a joint team of Metro and consultant personnel jointly located at the Integrated Project Management Office (IPMO).



The overall FY20 Total Project Staffing Plan averages 89.6 FTEs per month.

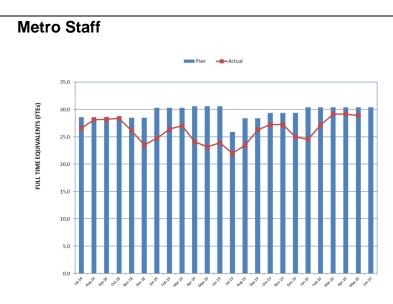
For May 2020, there were a total of 28.9 FTEs for MTA's Project Administration Staff and 55.1* FTEs for Consulting Staff. The total project staffing for May 2020 was 84.0 FTEs. Review of staffing plans is on-going to ensure staffing needs are appropriately managed.

Total Project Staffing – Metro and Consultants



*Actuals include 4.0 FTEs related to Project Management Support Services (PMSS)

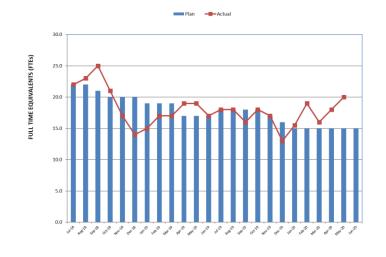
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CM Support Services Staff (Consultant)



Engineering Services Staff (Consultant)



Staffing by Group

The opposing graphs represent planned vs. actual staffing levels by group.

Metro staffing includes full time staff located in the IPMO as well as part-time support located at Gateway Headquarters.

Staffing plans are developed for each fiscal year based on project needs.

REAL ESTATE

Real Estate Status Summary									
Description	Number Certified		Appraisals	Offers	Agreements	Condemnation	Relocations		Parcels
Description	of Parcels	Certineu	Completed	Made	Signed	Filed	Required	Completed	Available
Full Takes	3	3	3	3	1	2	21	21	3
Part Takes	3	3	3	3	2	0	0	0	2
TCE	3	3	3	3	2	1	1	1	3
SSE	23	23	23	23	15	9	3	3	15
Permanent Easements	1	1	0	0	0	0	0	0	0
Total Parcels	33	33	32	32	20	12	25	25	23

- TPOG has possession of the former ACE Gallery property for construction staging and ultimately construction of the Wilshire/Rodeo Station entrance.
- TBM Launch Box site turnover to TPOG was issued on January 11, 2018, and access to the adjacent sidewalk was provided on January 16, 2018.
- AAA property and Gillis Family Partnership property turnover to TPOG was provided on January 26, 2018.
- TPOG gained possession of 2040 Century Park East (JMB parking lot) on February 24, 2018.
- TPOG gained possession of the three parcels (W-3001, W-3001-01 and W-3002) located at the Wilshire/Rodeo Construction Staging Area (North) on July 11, 2018.
- TPOG gained possession of the Wilshire/Rodeo Station footprint after completion of third party utility relocations on October 18, 2018.
- TPOG gained possession of W-3604 and W-3604-1 (AT&T) on March 20, 2019.
- Settlement agreement reached for W-3603 (Gillis) for loss of goodwill.
- TPOG gained site access to Parcel W-3901 located on the Southeast corner of Constellation Boulevard and Century Park West 10250 Constellation Boulevard on September 27, 2019.
- The acquisition for Parcel W-3604 (Pacific Bell) was completed on November 21, 2019.
- Settlement agreement reached for Subsurface Easement Parcel W-3402 (GCIP Holdings II, LLC).

QUALITY ASSURANCE

- Attended weekly Project construction progress meetings.
- Reviewed construction submittals, Daily Inspection Reports at various job locations; Twining Independent test laboratory Reports; and Invoices for the work performed by Ninyo and Moore and PQM.
- Contributed to the development of Metro Quality Management Oversight Program and managed the implementation of the project.
- Chaired weekly quality meetings with TPOG Quality Manager for the status, corrective actions and close out documents for NCRs issued by TPOG and Metro. Verified corrective actions have been implemented in compliance with approved documentation; quality control results for the current works, coordination of Metro Laboratory verification for the materials testing and special processes assessments.
- Reviewed the following with a disposition for record only/ approved/ approved as noted:
 - CWP Excavation to Invert and Supporting Activities Wilshire/Rodeo Station
 - Product Data Tower Crane Foundation TAS
 - Welders Qualifications TPOG Project Wide

ENVIRONMENTAL

- Archeological/Paleontological monitoring at the tunnel access shaft is on-going.
- Issued NNC for noise exceedances during the WRS full closure.
- Archeological/Paleontological monitoring for excavation activities at Wilshire/Rodeo Station is on-going.
- Participated in various Project coordination meetings and evaluated progress and schedules for environmental compliance and sustainability efforts.
- Provided environmental awareness training as needed.
- Conducted field environmental monitoring and spot check inspections for construction noise and vibration, stormwater and fugitive dust BMPs, and Metro's Green Construction Policy.
- Reviewed and provided responses to various contractor submittals and requests for information related to environmental matters.

CONSTRUCTION AND COMMUNITY RELATIONS

- Produced and distributed three (3) construction work notices including accelerated work updates in Beverly Hills and Century City and monthly look ahead notices for Century City and Beverly Hills.
- Extensive outreach at community meetings and events including distribution of notices door to door, digital and direct emails and paid advertising. Limited to online outreach efforts only during COVID19 restrictions. (Door to door will resume in July).
- Participated in the following online meetings: Construction Management Weekly meetings, Construction Relations weekly meetings, Third Party Coordination, LADOT coordination, BOE and BSS coordination, LADWP review meeting, Wilshire/Rodeo Station and Century City Constellation Station Construction Coordination weekly meetings.
- Conducted monthly project presentations on webinars for community and business stakeholders construction update meetings in Beverly Hills and Century City.
- Continued efforts for Eat Shop Play and Business Interruption Fund in Century City and Beverly Hills. Updated Facebook/Twitter and website as needed.

CREATIVE SERVICES

- Participation in Architecture Task Force Meetings
- Conducted fabrication and materials research.
- Conducted outreach and coordination with area stakeholders.
- Artist selection research and preparation.

SAFETY & SECURITY

- Tutor Perini-O&G (TPOG) reported four (4) Recordable Injuries in June 2020.
- Metro Safety staff attended daily tool box meetings, weekly crew all hand safety meeting, progress meetings, readiness reviews, and other project meetings to evaluate Contractor's Safety Program compliance with contract requirements.
- Metro and TPOG Project safety staff conducted schedule, safety/security and overthe-shoulder review meetings.
- Safety staff worked with Program Management and Construction Relations staff to monitor issues related to public concerns regarding noise, traffic and public/construction interfaces as well as public interactions with the construction crews.
- Metro project safety staff conducted project Safety Orientation, SCSR and H2S Safety Training for new Metro/Consultants and IPMO project staff.
- Hosted the Monthly All Hands Safety/Security Meeting Contractors on June 26, 2020.
- Metro project safety staff conducted right-of-way (ROW) and Safety/Security walks, Safety/Security reviews and coordination with TPOG staff for oversight and support of all project field work activities.
- TPOG-JV reported 65,112 actual work hours through June 2020.
- TPOG Project to Date Work Hours are 1,356,834 with eleven (11) Recordable Injuries and two (2) Day's Away from Work Injuries.
- *The Recordable Injury Rate is 1.62.* The Bureau of Labor Statistics reports the National Average Recordable Injury Rate is 2.5.

APPENDIX CHRONOLOGY OF EVENTS

January 2011	FTA approval to enter Preliminary Engineering
August 2012	FTA Record of Decision
December 2014	FTA approval to enter New Starts Engineering Phase
March 2015	Began Real Estate Acquisition
May 2015	Began Advanced Preliminary Engineering
September 2015	Issued RFQ for C1120 Design/Build contract
October 2015	Received RFQ responses for C1120 Design/Build contract
May 2016	Submitted draft FFGA application
May 2016	Submitted TIFIA loan application
June 2016	Submitted application to FTA requesting an FFGA
June 2016	Received RFP Proposals for Contract C1120
September 2016	Began telecom joint trench construction in Century City
December 2016	FTA executed FFGA
December 2016	Received TIFIA Loan
January 2017	NTP for Construction Management Support Services Contract
January 2017	Metro Board approved staff recommendation to award the Design/Build Contract C1120 to TPOG and approved Life-of-Project Budget
January 2017	Issued C1120 Contract Award to TPOG
April 2017	Issued C1120 Contract NTP to TPOG
May 2017	Mobilized C1120 Contract Design and Construction Team
August 2017	Third party relocations started at Century City Constellation Station
September 2017	Third party relocations started at the Wilshire/Rodeo Station
November 2017	Beverly Hills City Council approved Memorandum of Agreement (MOA) governing remaining third party utility relocations
1	

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December 2017	Final Supplemental Environmental Impact Statement (FSEIS) was available to the public in the Federal Registry on December 1, 2017
January 2018	Completed all utility relocations within the Tunnel Boring Machine "Launch Box"
February 2018	Held Groundbreaking Ceremony on February 23, 2018
May 2018	Bureau of Engineering approved a nine-month street closure of Constellation Blvd. between Century Park East and Avenue of the Stars
September 2018	Full street closure of Constellation Blvd. commenced
September 2018	Delivery of tunnel boring machines (TBMs) commenced
October 2018	Piling installation commenced at launch box in Century City
October 2018	Granted Wilshire/Rodeo Station footprint right-of-way (ROW) access to TPOG
December 2018	Completed all civil work for third parties at Century City Constellation Station
December 2018	Demolition of former Ace Gallery completed
January 2019	Completed soldier pile installation for the TBM launch box at the eastern end of the Century City Constellation Station
January 2019	Metro Board Approves City of Beverly Hills MOA for C1120 Contract
February 2019	City of Beverly Hills City Council Approves MOA for C1120 Contract
March 2019	Start of installation of deck beams for the TBM launch box
May 2019	Completed soldier pile installation for Tunnel Access Shaft in Century City
June 2019	TBM Unveiling Event
June 2019	Full Street Closure of Constellation Blvd. Extension Granted
August 2019	Completed Construction of Santa Monica Boulevard Bus Layover in Century City
September 2019	Metro's request to lift the holiday moratorium for construction activities in Beverly Hills was rejected by the City Council
October 2019	Piling installation commenced for the Wilshire/Rodeo Station box.
November 2019	Poured invert slab at TBM launch box in Century City.

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December 2019	An Additional 7-Month Full Street Closure of Constellation Blvd. was Granted by Los Angeles Board of Public Works.
December 2019	Started TBM Assembly.
December 2019	Motion for prejudgment possession for SSE under Beverly Hill High School was granted.
January 2020	Piling activities resumed at Wilshire/Rodeo Station after the holiday moratorium.
March 2020	LADWP completed 4.8kv system cabling pulling and splicing, along with the remaining cable removals at Century City Constellation Station.
March 2020	Beverly Hills City Council approved a full street closure of Wilshire Boulevard (between Beverly Drive and Crescent Drive) for the duration of the "Safer at Home" orders due to the COVID-19 Pandemic.
April 2020	Began tunneling operations of the BL Tunnel.
April 2020	Completed implementation of the Wilshire Boulevard closure (between Beverly Drive and Crescent Drive) for the duration of the "Safer at Home" orders due to the COVID-19 Pandemic.
May 2020	Completed station box and entrance piling activities at Wilshire/Rodeo Station.
June 2020	Wilshire Boulevard reopened to traffic following completion of decking at Wilshire/Rodeo Station.