

April 22, 2020

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FROM:

KIMBERLY ONG **W**

EXECUTIVE OFFICER PROJECT MANAGER

SUBJECT:

WESTSIDE PURPLE LINE EXTENSION SECTION 3 PROJECT

MARCH 2020 QUARTERLY PROJECT STATUS REPORT

Enclosed herewith is the Quarterly Project Status Report for the Westside Purple Line Extension Section 3 Project. This report contains the Los Angeles County Metropolitan Transportation Authority's (LACMTA) representation of the Westside Purple Line Extension Section 3 Project status for the period ending March 27, 2020.

If you have any questions regarding this report or its supporting information, please contact Rick Wilson, Executive Officer, Program Control at (424) 551-4470.

KO: XC Enclosure

Westside Purple Line Extension Section 3 Project



Westside Purple Line Extension Section 3 Project

QUARTERLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH A GRANT FROM THE U. S. DEPARTMENT OF TRANSPORTATION, FEDERAL TRANSIT ADMINISTRATION (FTA).

March 2020

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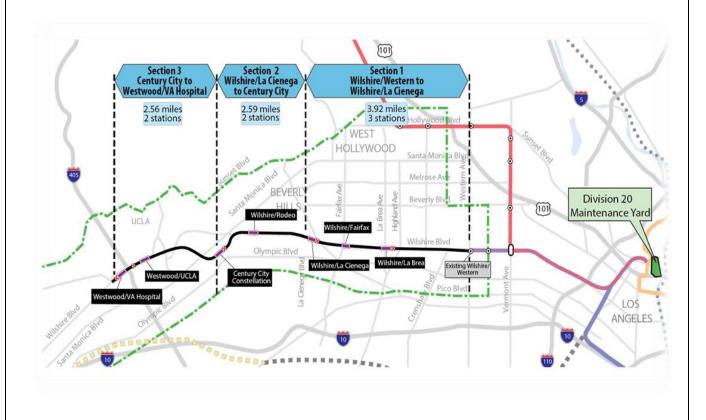
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PROJECT OVERVIEW

Project Background

The Westside Purple Line Extension Section 3 Project (Project) is the third of three sections to be designed and constructed as part of the Los Angeles County Metropolitan Transportation Authority's (Metro) Measure R and Measure M Programs. The Measure R and Measure M Programs were approved by Los Angeles County voters in November 2008 and in November 2016, respectively, and provide in total a one-cent sales tax to finance new transportation projects. In April 2012, the three sections of the Project were environmentally cleared and adopted by Metro Board of Directors.

Section 3 will extend to Westwood from the future Century City Constellation Station that is part of the Westside Purple Line Extension Section 2 Project and currently under construction. The Project is located entirely underground, primarily following Wilshire Boulevard, and includes the design and construction of approximately 2.56 miles of double-track heavy rail, two new stations as well as the purchase of 16 heavy rail vehicles. The Westwood/UCLA Station is within the jurisdiction of the City of Los Angeles, and the Westwood/Veterans Administration (VA) Hospital Station is within the jurisdiction of the unincorporated area of Los Angeles County. The Project also includes train controls, signals, traffic controls, communications, traction power supply and distribution, fare collection systems and equipment, acquisition of right-of-way, and utility relocations.



The Westwood/UCLA Station box will be under Wilshire Boulevard beginning west of Westwood Boulevard and extending to the east of Veteran Avenue. The station will have three entrances, two full entrances on the northside of Wilshire Boulevard and one-half entrance on the southside of Wilshire Boulevard. The two full entrances will be located at Wilshire Boulevard and Gayley Avenue, and at Wilshire and Westwood Boulevards. The half entrance will be located at Wilshire and Westwood Boulevards.

The Westwood/VA Hospital Station box will be under the VA south campus, beginning west of the I-405 Freeway and extending west of Bonsall Avenue. The station will be equipped with double crossovers, one at each end of the station. The station entrance will be south of Wilshire Boulevard and east of Bonsall Avenue.

Major Procurements

<u>Contract C1151 – Tunnels:</u> The procurement of this design/build contract utilized a competitive negotiated procurement process to select a contractor that was determined to have met all the requirements set forth in the Request for Proposals (RFP) with a technically acceptable, "Lowest Evaluated Price" selection process. In June 2018, the Board authorized to award the C1151 Tunnels contract, subject to the FTA approval of the Letter of No Prejudice (LONP). The contract was awarded to Frontier-Kemper/Tutor Perini, JV (FKTP) on November 30, 2018 after receiving the LONP from the FTA. Notice to Proceed (NTP) was issued on January 15, 2019.

The design/build contract provides for final design and construction of the twin bored tunnels, complete with cross-passages, along the 2.56-mile alignment. Contract scope includes demolition and removal of structures and clearing sites to facilitate construction operations. A tunnel boring machine (TBM) launch shaft will be constructed at the westerly end of the Westwood/VA Hospital Station. Upon substantial completion, FKTP will turn over all temporary lighting and ventilation to the follow-on contractor (Contract C1152).

Contract C1152 – Stations, Trackwork, Systems and Systems Integration Testing: The procurement of this design/build contract utilized a two-step approach with the submittal of qualification statements through a Request for Qualification (RFQ) process, prequalification of qualified proposers followed by the release of a Request for Proposals (RFP) soliciting technical and price proposals on a Best Value selection process with an option at Metro's discretion for Best and Final Offers (BAFO). In February 2019, the Board authorized the CEO to award the C1152 Stations, Trackwork, Systems, and Systems Integration Testing contract to Tutor Perini/O&G, JV (TPOG), subject to the FTA approval of a Full Funding Grant Agreement (FFGA). After the February Board action, FTA issued an LONP on April 18, 2019 that allows contract award to occur prior to receipt of an FFGA. The Board approved award of the C1152 contract at the May 2019 Board Meeting, and the Contract was awarded on May 28, 2019. Notice to Proceed was issued on July 15, 2019 with a commencement date of July 16, 2019.

The Design/Build contract provides for final design and construction of the infrastructure along the 2.56-mile alignment. Contract scope includes demolition and removal of structures and clearing sites to facilitate construction operations. The twin bored tunnels will be complete with walkways including all mechanical, electrical and finished work. Two underground stations are to be constructed, with the Westwood/VA Hospital Station having two double crossovers, one at each end of the station. Each station will be equipped with stairs, escalators, and elevators which meet ADA requirements. The scope of work also includes all architectural finishes, mechanical and electrical systems and equipment including train control, traction power, communications, trackwork, system tie-in at the future Century City Constellation Station, testing and commissioning.

<u>Contract C1153 – Advanced Utility Relocations:</u> The work scope of this firm fixed price contract included the relocation of existing LADWP power and water utilities within the construction limits of the Westwood/UCLA Station. Metro issued Notice of Intent (NOI) to award to Steve Bubalo Construction Company (SBCC) on October 2, 2017 and NTP on January 2, 2018. SBCC was responsible for working in streets, procuring materials, and coordinating with the utility owner. SBCC constructed new facilities in accordance with the utility plans and specifications, provided traffic control, restored streets, and supported utility crews installing cabling and during cut-over of the existing utilities. SBCC achieved contract substantial completion on June 30, 2019.

Metro Furnished Equipment

Metro has procured a contract to provide 16 Heavy Rail Vehicles (HRV) necessary to operate the extension of the Purple Line. The scope of the HRV contract includes design, manufacturing, testing and delivery of the vehicles. An additional contract will be procured for the Universal Fare System (UFS). The scope of the UFS contract will include design, fabrication and installation of equipment at the two new stations and system testing.

Program Management

The Westside Purple Line Extension Section 3 Project is being managed under the direction of an Integrated Project Management Office (IPMO). WSP Global (WSP) provides engineering and design support services, while MPPC Partners, a Joint Venture provides construction management support services. The on-site program management team is also supported by Metro headquarters' resources and includes, but not limited to, engineering, risk management, environmental, quality management, operations, and creative services departments.

<u>Project Schedule and Budget:</u> The Revenue Service Date (RSD) is planned for 2027. In June 2018, the Board authorized to establish the Life of Project (LOP) Budget for the Tunnels portion of the Project. In February 2019, the Board amended the LOP Budget to include the Stations portion of the Project. The LOP Budget for the Westside Purple Line Extension Section 3 Project is \$3.2 billion excluding Finance Charges of \$387.4 million. A

detailed LOP Budget forecast is included under the Budget and Cost Forecast section of this report.

Funding is projected from a variety of sources to include:

- Federal Section 5309 New Starts
- Federal CMAQ (Congestion Mitigation & Air Quality)
- Federal Surface Transportation Block Grant Program
- Measure R 35%
- Measure M 35%
- State STIP RIP
- State Capital Projects Loans
- Local Agency Contributions

<u>Start Up:</u> The commencement of pre-revenue operations will be determined by Metro. Generally, all systems integration testing will have been completed and passed. All testing will be required to include and pass a "stress test" of maximum operational service levels to be acceptable. Pre-Revenue Operations include train runs, especially those involving multiple trains on the integrated and fully operational extension; rehearsal of expected revenue operations scenarios; abnormal and emergency scenarios in which random combinations of system interactions are tested and equipment "burned-in"; and training of emergency services as well as Metro personnel who will operate and maintain the extension. Activities occurring during Pre-Revenue Operations are carried out by a designated Metro Project Rail Activation Group.

EXECUTIVE SUMMARY

In March 2020, the Project achieved approximately 9% completion to-date based on earned value measurements for the overall project. The current focus of the Project is closing out Contract C1153 - Advanced Utility Relocations (AUR), advancing third party utility relocations, and continuing the final design for Contract C1151 (Tunnels) and Contract C1152 (Stations, Trackwork, Systems and Systems Integration Testing).

Contract C1153 achieved substantial completion on June 30, 2019. Contract C1151 has a new substantial completion date of February 2023 and scheduled to demobilize by May 2023, per Contract Modification 2. Contract C1152 has a substantial completion date of June 2026 and scheduled to demobilize by December 2026 in support of Revenue Service in 2027.

The following is an overview of current design and construction activities.

Design Status

- The Engineering Management Services team continues to provide engineering services during construction, real estate support services, supporting Metro in reviewing the C1151 Tunnels and C1152 Stations final design submittals, responding to RFIs, and assisting in the preparation of change notices.
- C1151 Tunnels Contract:

The design work has been identified into distinct design unit packages:

- DU 1.1 Tunnels and Cross Passages
- DU 1.3 Westfield Mall Compensation Grouting Access Shaft(s)
- DU 2.1 VA Hospital West End Wall
- DU 2.2 VA Hospital East End Wall
- DU 2.3 UCLA East and West End Walls
- o DU 3.1 Tail Track Exit Shaft
- DU 3.2A SCE Power Connection within County of LA
- DU 3.2B SCE Power Connection within City of LA
- DU 3.3A Tail Track Exit Shaft Staging Area
- DU 3.3B Temporary Water and Sewer for Tail Track Exit Shaft Staging Area

Note: DU 1.2 – Sepulveda Ground Improvement Access Shaft has been suspended due to change in design approach; Contractor to submit Construction Work Plan.

Design unit packages will be submitted and evaluated at each of the following phases: 60%, 85%, 100%, Approved for Construction (AFC), and Issued for Construction (IFC).

- o 85% design is on-going for DU 1.3. (Note: 85% submittal was rejected)
- 100% design is on-going for DU 2.2
- AFC design is on-going for DU 2.3.
- AFC design is on-going for portions of DU 1.1 (only segment lining portions of the submittal were approved)
- IFC design is on-going for DUs 2.1 and 3.3B

Deliverables submitted during this reporting period are as follows:

- o DU 2.1, AFC submittal
- DU 2.3, 100% submittal
- DU 3.3B, AFC submittal
- C1152 Stations Contract:

Final design for the various design packages is on-going. Design progress is being discussed and presented at recurring workshops for various DUs/APDUs and at third party coordination meetings.

The design work has been identified into distinct design unit packages:

- DU 40: VA Station Temporary Works
 - APDU 41, APDU 42, APDU 43, APDU 44
- DU 50: UCLA Station Temporary Works
 - APDU 51, APDU 52, APDU 53, APDU 54
- DU 60: VA Station
 - APDU 61. DU 60
- DU 70: UCLA Station
- DU 80: Tunnels/Cross Passages, Track & Systems
 - DU 81, DU 82
- DU 90: Tail Track Exit Shaft and Western VA Staging Area

Design unit packages will be submitted and evaluated at each of the following phases:

- DUs 60%, 85%, 100%, Approved for Construction (AFC), and Issued for Construction (IFC)
- APDUs OTS, 100%, Approved for Construction (AFC), and Issued for Construction (IFC)

APDUs over-the-shoulder review submitted to Third Parties during this reporting period:

○ APDU 51 C (Stone Canyon Channel)
Design unit deliverables submitted during this reporting period:
 DU 81 (Tunnels, Cross Passages & Track), 60% submittal

Construction Status

• C1153 – Advanced Utility Relocations:

Substantial completion occurred on June 30, 2019 and the contract is 100% complete. The City of Los Angeles' Bureau of Contract Administration signed-off on all punch list items on July 31, 2019. SBCC completed all punch list items and submitted 100% billing for all remaining items. SBCC submitted request for Certificate of Final Acceptance and release of retention. Metro's Contract Administrator is managing release of retention.

C1151 – Tunnels Contract:

FKTP continued the development of the Tail Track Exist Shaft on the Veterans Affairs Campus that included installation of secant piles for the TBM launch shaft, installation of water treatment plant equipment and electrical substation. The construction of the SCE ductbank for TBM power is greater than 60% complete and continues along Federal and Ohio Avenue.

C1152 – Stations Contract:

Pre-construction survey of adjacent buildings to alignment continues. Potholing at the VA campus has started. Design work is ongoing.

Third Party Utility Relocations:

Joint trench conduit and vault relocations at the Westwood/UCLA Station are in progress. Conduit installation is approximately 95% complete. Vault installation has completed.

Video Fiber Optics conduit/cable installation has completed. Final Fiber Optic interconnect work to be completed by April 30, 2020.

Southern California Gas (SCG) relocation at the Westwood/UCLA Station is complete. Pavement restoration and restriping anticipated by April 30, 2020.

LADWP continued pulling and splicing cables is complete. Currently pulling secondary cable from existing traffic control box to another existing traffic control box.

Cost and Schedule Summary

Metro has issued Contract Modification 2 to the C1151 Tunnels contractor for extending Substantial Completion by 95 calendar days. Mitigation efforts are being evaluated to improve on the Substantial Completion date and not to impact the C1152 Stations contractor. It is anticipated that the forecast revenue service date can be achieved.

The Critical Path (CP) of the Project includes third party utility relocations, C1151's Contractor required utility relocations, followed by both stations' support of excavation, street decking, station structural box excavations, and structural concrete for the stations. Next it flows into installation of the interior finishes and electrical equipment, followed by systems, testing and pre-revenue operations. A summary graphic of the critical path is found on Page 18.

C1151 Tunnels

	Original Contract Dates	Time Extension	Current Contract	Forecast	Variance CDs
Notice to Proceed	01/15/19A	0	01/15/19A		0
Substantial Completion	11/15/22	95	02/17/23	02/17/23	0

C1152 Stations, Trackwork, Systems, and Testing

	Original Contract Dates	Time Extension	Current Contract	Forecast	Variance CDs
Notice to Proceed	7/16/19A	0	7/16/19A		0
Substantial Completion	6/09/26	0	6/09/26	6/09/26	0

C1153 Advanced Utility Relocations

	Original Contract Dates	Time Extension	Current Contract	Forecast	Variance CDs
Notice to Proceed	01/02/18A	0	01/02/18A		0
Substantial Completion	05/07/19	57	06/30/19A		0

Project costs continue to track within budget and projected contingency limits. The Current Budget and Current Forecast remain the same this period at \$3.6 billion. *Detailed cost and budget information is provided on Page 20.*

There is an open claim that is being evaluated.

• Western VA TTES Site Access Delay (Claim 1)

Key Management Concerns

No concerns to report at this time.

Project Construction Photos



Slurry Backfill Between Concrete Blocks and Excavation at VA



C1151 Delivery of Water Treatment Plant Equipment at VA



Placing of Concrete Block Wall Around Staging Area Roadway at VA

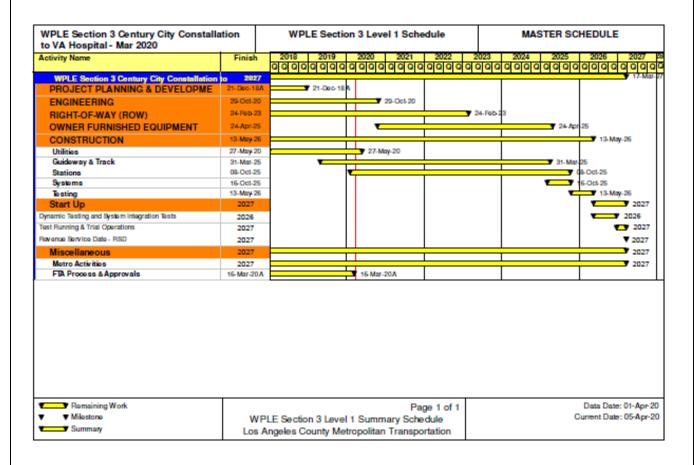


SCE Excavation of Line F

PROJECT UPDATE

PROJECT SCHEDULE

Project Summary Schedule



Progress Summary

	Status	Change from Last Period	Comment
Forecast Revenue Service	2027		
FFGA Revenue Service	2028		FFGA was awarded in March 2020
Final Design Progress:			
Contract C1151	95%	1%	
Contract C1152	43%	6%	
Construction Contracts Progress:			
Contract C1151	21%	4%	
Contract C1152	0%	0%	
Contract C1153	100%	0%	Substantial Completion occurred on 6/30/19

Planned vs. Actual Progress

To be provided upon C1152 baseline schedule approval.

Key Milestones Six-Month Look Ahead

	Milestone Date	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20
C1152 Submitted DU 81, 60% Tunnel, Cross Passages & Track	3/27/20 A	\bigcirc					
FTA Awarded FFGA	3/16/20 A	FTA					
C1152 Submit APDU 41, AFC for SCE Power Connection	04/03/20						
C1152 Sumit APDU 61, 60% Ped Bridge & VA Murals	04/15/20						
C1152 Submit DU 70, 60% Design UCLA	04/20/20						
C1151 Deliver TBM 1 & TBM 2	04/24/20						
C1152 Submit APDU 42, 100% VA Station SOE	05/07/20			\bigcirc			
C1152 Submit APDU 51, AFC for LADWP Power Connection	05/29/20			\bigcirc			
3rd Party Utility Relocations Complete at UCLA Station	05/31/20			Δ			
C1151 Submit DU 1.3, 100% Westfield Mall Grouting Shafts	06/12/20						
C1152 Submit DU 60, 60% Design VA Station	06/25/20						
C1152 Submit APDU 52, 100% UCLA Station SOE	06/30/20						
C1151 Submit DU 1.3, AFC for Westfield Mall Grouting Shafts	07/15/20					\bigcirc	
C1151 Complete SCE Power Conduit Installation	07/22/20						
C1152 Complete APDU 41, IFC for SCE Power Connection / VA Sewer Connection / LADWP Water Main	07/24/20						
C1152 Complete APDU 43, IFC for VA Station Temp. Roadway and Utilities	08/14/20						
C1152 Contractor Access to Lot 42 for Station	08/18/20						\bigcirc
♦ MTA Staff MTA Board Action FTA (FederalTransit Administration)	Other Agencies	Contr	ractor (D/B Co	ntractor		

Major Equipment Delivery

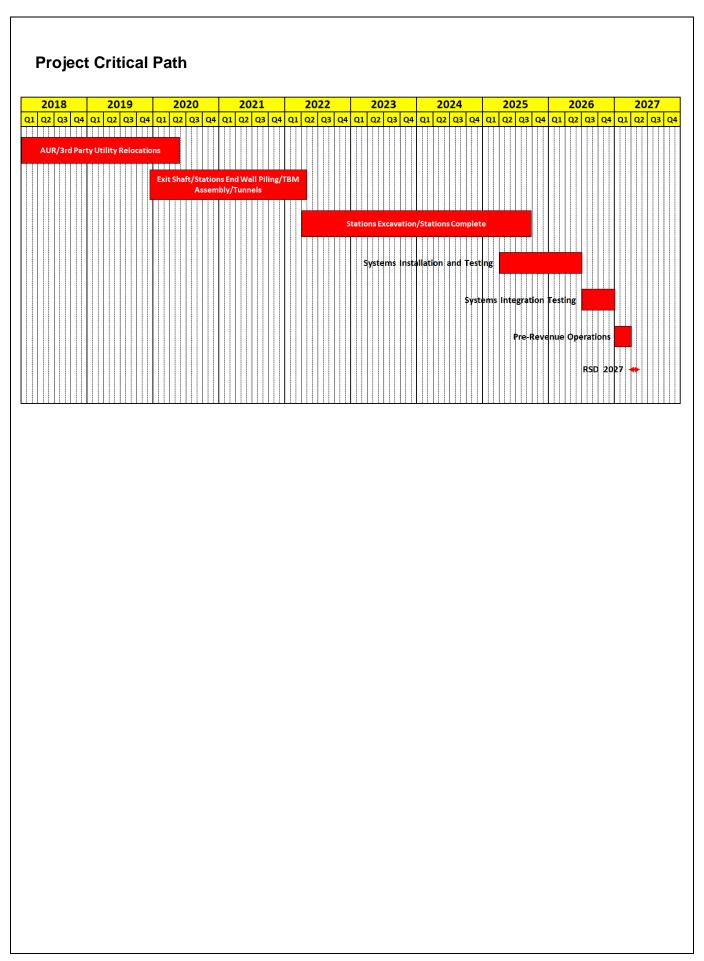
MAJOR EQUIPMENT DELIVERY

	Submittal	Procurement	Delivery	Installation	
C1151 Design/Build (Tunnels)*	Finish	Start	Start	Start	
Tunnel Boring Machines	01/31/19A	02/28/19A	04/24/20	05/8/20	
C1152 Design/Build (Stations)*					
Emergency Ventilation Fans	06/21/21	06/21/22	10/25/23	01/16/24	
Station Elevators	01/20/22	01/20/22	01/13/23	09/26/24	
Station Escalators	01/20/22	01/20/22	01/13/23	10/17/24	
Track – Running Rail	09/15/21	09/16/21	01/11/22	07/18/23	
Traction Power Equipment	02/17/22	02/18/22	10/25/22	04/29/24	
Automatic Train Control	02/17/22	02/18/22	10/25/22	02/13/25	
SCADA RTU System	02/04/21	02/05/21	08/21/24	04/17/25	
Radio System	02/04/21	02/05/21	08/21/24	04/17/25	
Heavy Rail Vehicles***		Exercise Option #3 - TBD			
Universal Fare System**	TBD	TBD	TBD	2027	

^{*}Dates derived from FKTP's and TPOG's March 2020 Schedule Updates. Approval of C1152 Baseline Schedule is pending.

^{**}Forecast release date by TPOG to UFS Contractor access at stations.

^{***}Metro supplied equipment.

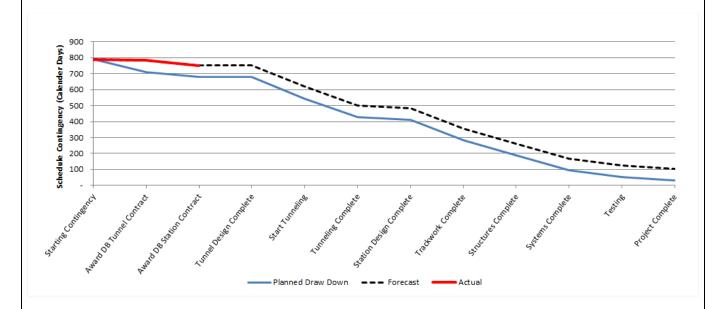


Project Schedule Contingency Drawdown Analysis

The project schedule contingency drawdown model provides a dual-axis perspective based upon the FFGA RSD of December 2028 and Metro's Project Master Schedule (PMS) forecast of 2027.

The introduction of the PMS model axis reflects a proportional distribution of available float relative to the FFGA model.

With regard to the FFGA RSD, schedule float of twenty-one (21) months has been maintained.



PROJECT COST

Project Cost Analysis

DOLLARS IN THOUSANDS

SCC	DESCRIPTION	ORIGINAL BUDGET	CURREN	T BUDGET	соммі	TMENTS	EXPEN	DITURES	CURRENT	FORECAST	CURRENT BUDGET/ FORECAST
			PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	VARIANCE
10	GUIDEWAYS & TRACK ELEMENTS	490,712	0	490,712	0	417,608	8,392	47,803	490,712	450,008	-40,704
20	STATIONS, STOPS, TERMINALS, INTERMODAL	624,995	0	624,995	0	591,735	0	262	624,995	662,637	37,642
30	SUPPORT FACILITIES: YARDS, SHOPS, ADMIN, BLDGS	0	0	0	0	0	0	0	0	0	0
40	SITEWORK & SPECIAL CONDITIONS	497,805	0	497,805	-1,155	651,586	16,637	259,247	497,805	744,999	247,194
50	SYSTEMS	130,778	0	130,778	0	57,041	0	0	130,778	81,835	-48,943
	CONSTRUCTION SUBTOTAL (10-50)	1,744,291	0	1,744,291	-1,155	1,717,970	25,029	307,312	1,744,291	1,939,479	195,189
60	ROW, LAND, EXISTING IMPROVEMENTS	467,874	0	467,874	112	127,951	437	2,895	467,874	466,874	-1,000
70	VEHICLES	38,092	0	38,092	0	0	0	0	38,092	43,806	5,714
80	PROFESSIONAL SERVICES	508,093	0	508,093	620	218,778	7,455	129,091	508,093	509,373	1,280
	SUBTOTAL (10-80)	2,758,350	0	2,758,350	-422	2,064,699	32,920	439,299	2,758,350	2,959,532	201,182
90	UNALLOCATED CONTINGENCY	464,142	0	464,142	0	0	0	0	464,142	262,960	-201,182
100	FINANCE CHARGES	387,375	0	387,375	0	0	0	0	387,375	387,375	0
	TOTAL PROJECTS 865523 (FFGA & Non-FFGA)	3,609,867	0	3,609,867	-422	2,064,699	32,920	439,299	3,609,867	3,609,867	0
	ENVIRONMENTAL/PLANNING - 465518 & 465523	1,131	0	1,131	0	897	0	875	1,131	1,131	0
	TOTAL PROJECTS 465518 & 465523 (ENV/PLAN'G)	1,131	0	1,131	0	897	0	875	1,131	1,131	0
	TOTAL PROJECTS 465518, 465523 & 865523	3,610,998	0	3,610,998	-422	2,065,595	32,920	440,174	3,610,998	3,610,998	0

Original Budget, Current Budget and Current Forecast

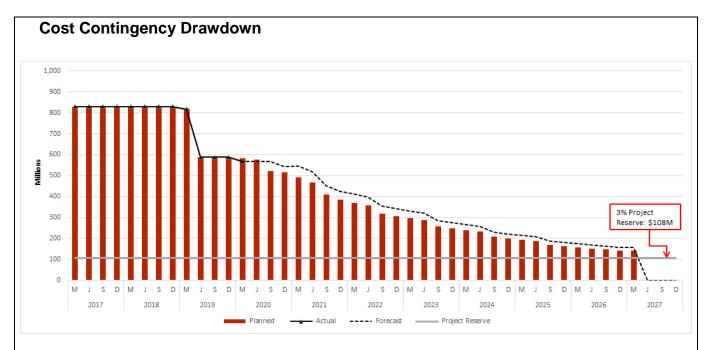
The Original Budget, Current Budget and Current Forecast of \$3.6 billion reflects the Board approved Life of Project (LOP) Budget on February 28, 2019, plus Finance Charges of \$0.4 billion.

Commitments

The Commitments decreased by \$0.4 million primarily due to modifications for Tunnels Contract C1151, a change order for Stations Contract C1152, ROW appraisal service purchase orders, a task order for Environmental Support Services, a Third Party Utility Agency work order, and a Third Party Agency work order. Stations Contract C1152 commitment was reduced by \$4.1 million due to a deductive scope modification. The \$2.1 billion in Commitments to date represent 57.2% of the Current Budget.

Expenditures

The Expenditures increased by \$32.9 million primarily due to costs associated with the Tunnels Contract C1151, Stations Contract C1152, Metro Project Administration, Engineering Management Support Services, Construction Management Support Services, Program Management Support Services, Environmental Support Services, ROW Agreement fees, Third Party Utility Agency, and Master Cooperative Agreement with the City of Los Angeles. The \$440.1 million in Expenditures to date represent 12.2% of the Current Budget.



Cost Contingency Drawdown Analysis

The Original Budget of \$3.6 billion includes finance charges of \$387.4 million. It also includes a project cost contingency of \$830.6 million or 23.1% of the total project, which is based on the amended Life of Project (LOP) Budget approved by the Board in February 2019. An allocated contingency amount of \$366.5 million is included in the total cost contingency. The allocated contingency is an amount to cover anticipated but unknown contract modifications issued by Metro [when applicable to specific contracts within each Standard Cost Category (SCC)].

A 3% project reserve threshold is included in the project cost contingency drawdown. Metro's Board is to be notified when it becomes necessary to drawdown contingency below the project reserve threshold to cover project costs. This process was adopted by the Metro Board of Directors in September 2012.

The project cost contingency drawdown curve is based on a 2027 Forecast Revenue Service Date (RSD).

The allocated contingency increased this period by \$2.1 million due to executed Contract Modifications and Change Orders for Tunnels Contract C1151 and Stations Contract C1152. The Stations Contract Modification is a credit of \$4.1 million.

PROJECT COST CONTINGENCY								
DOLLARS IN THOUSANDS								
	Original Contingency (Budget)	Previous Period	Current Period	To-Date	Remaining Contingency (Forecast)			
Unallocated Contingency	464,142	(201,182)	-	(201,182)	262,960			
Allocated Contingency	366,455	(64,446)	2,082	(62,364)	304,091			
Total Contingency	830,597	(265,628)	2,082	(263,546)	567,051			

Risk Management

Summary of Risks

The Risk Register is updated on a quarterly basis. The Risk Register was updated on January 13, 2020. Within the reporting period one (1) new risk was identified and no risk was closed, resulting in a total of sixty-six (66) risks to be managed in the next reporting period.

Of the sixty-six (66) risks, one (1) is scored as high, thirty-seven (37) as medium, and twenty-eight (28) as low.

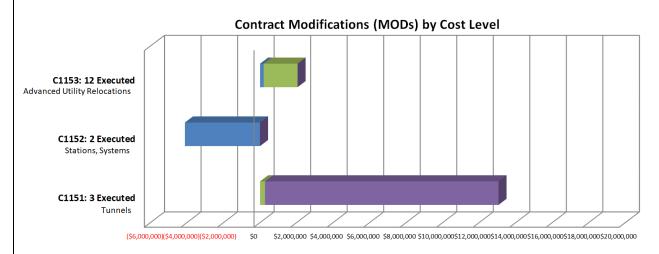
The next WPLE Section 3 Project Risk Register quarterly update is scheduled for April 2020.

Top Five Risks

The table below shows the top five (5) project risks.

Risk ID 701.3	Risk Description Tariffs potentially impact D/B contractors.	Risk Score	Action Items 1. Monitor the market trend and assess the potential
	, , ,		impact. 2. Review contract condition for any escalation clause to allow cost increase.
287.3	Delays due to obtaining lane closures and peak hour exemptions.	9.0	Identify temporary bus stop re-locations. Meet with City to identify relocation of stops outside work areas. Metro to review bus routes and stop locations. Submit the Peak Hour Exemption Request
657.3	Replacement parking and related activities at VA hospital may impact cost and schedule. Additional parking spaces above and beyond the in-kind parking spaces replacement will be funded by local fund. No cost risk impact on FFGA budget.	9.0	Include in ROW budget - Complete Identify local funding source to meet the additional parking spaces requirement closed Close coordination with VA on the bus shuttle service and temporary parking area during the design and construction of the replacement parking structure.
657.4	Establish shuttle service and complete the refurbishment of temporary surface parking lots are critical prior to closing down Lot 42 for station construction	9.0	Prepare procurement package for shuttle services. Initiate CN and request CSP from the Contractor for the refurbishment of the temporary parking lots.
653.3	Delay of contract turnover from tunnels to stations.	8.0	Review scope, ROW, procurement methodology, NEPA action, LONP to identify schedule risks closed Received LONP and 130c documents closed Review schedule interface between tunnels and stations contracts.

Summary of Contract Modifications



	C1151	C1152	C1153	Total
	3 Executed	2 Executed	12 Executed	Total
Under \$100K	\$ -	\$ (4,111,258)	\$ 199,122	\$ (3,912,136)
■ \$100K to \$250K	\$ -	\$ -	\$ -	\$ -
■ \$250K to \$1M	\$ 271,984	\$ -	\$ 1,855,558	\$ 2,127,542
Over \$1M	\$ 12,784,506	\$ -	\$ -	\$ 12,784,506
Total Contract MODs	\$ 13,056,490	\$ (4,111,258)	\$ 2,054,680	\$ 10,999,912
Contract Award Amount	\$ 410,002,000	\$ 1,363,620,000	\$ 11,439,000	\$ 1,785,061,000
% of Contract MODs	3.2%	-0.3%	18.0%	0.6%

Percent of Contract MODs equals the Total Contract MODs divided by the Contract Award Amount.

Three Contract Modifications (MODS) with a total value of \$13.1 million have been executed since the award of C1151 Contract for Tunnels.

Two Contract Modifications (MODS) with a total credit value of \$4.1 million have been executed since the award of C1152 Contract for Stations.

Twelve Contract Modifications (MODS) with a total value of \$2.0 million have been executed since the award of C1153 Contract for Advanced Utility Relocations.

DISADVANTAGED BUSINESS ENTERPRISE (DBE)

Contract C1151

As of February 2020:

DBE Goal – Design The percentage of funds apportioned to Design Contracts	11.19%
Current DBE Commitment Design Total DBE Committed Dollars divided by Total Contract Value for Design	\$3.2M 17.68%
Current DBE Participation Total amount paid to date to DBEs divided by the amount paid to date to Prime	\$2.7M 20.40%

Five (5) Design DBE sub-consultants have been identified for Design.

DBE Goal – Construction The percentage of funds apportioned to Construction Contracts				
Current DBE Commitment Construction Contract commitment divided by current contract value for Construction	\$42.7M 10.88%			
Current DBE Participation Total amount paid to date to DBEs divided by the amount paid to date to Prime:	\$6.9M 6.73%			

Eighteen (18) Construction DBE sub-contractors have been identified to date.

Contract C1152

As of February 2020:

DBE Goal – Design The percentage of funds apportioned to Design Contracts				
Current DBE Commitment Design Total DBE Committed Dollars divided by Total Contract Value for Design	\$13.8M 22.50%			
Current DBE Participation Total amount paid to date to DBEs divided by the amount paid to date to Prime	\$2.2M 14.07%			

Seventeen (17) Design DBE subcontractors have been identified for Design.

DBE Goal – Construction The percentage of funds apportioned to Construction Contracts	21.00%
Current DBE Commitment Construction Contract commitment divided by current contract value for Construction	\$32.1M 2.47%
Current DBE Participation Total amount paid to date to DBEs divided by the amount paid to date to Prime:r	\$290.2K 0.19%

Three (3) Construction DBE sub-contractors have been identified to date.

PROJECT LABOR AGREEMENTS (PLA)

The Contractor has committed to comply with PLA requirements for the Project. Project Staff will monitor and report the contractor's progress toward meeting the goals of the PLA once construction begins.

FINANCIAL/GRANT

Status of Funds by Source*

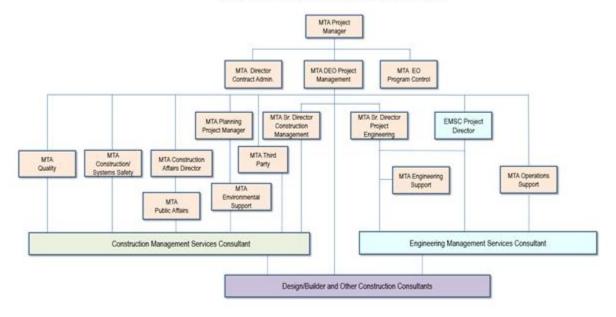
SOURCE	(A) ORIGINAL BUDGET	(B) TOTAL FUNDS ANTICIPATED	(C) TOTAL FUNDS AVAILABLE	(D) COMMIT	(D/B) IMENTS %	(E) EXPEI	(E/B) NDITURES %	(F) BILLED TO SOUR(\$	(F/B) FUNDING CE %
FEDERAL - SECTION 5309 NEW STARTS	\$1,300.000	\$1,300.000	\$200.000	\$200.000	15%	\$170.000	13%	\$142.276	11%
FEDERAL RSTP	\$93.048	\$93.048	\$0.000	\$0.000	0%	\$0.000	0%	\$0.000	0%
FEDERAL CMAQ	\$45.000	\$45.000	\$0.000	\$0.000	0%	\$0.000	0%	\$0.000	0%
LOCAL AGENCY	\$96.391	\$96.391	\$0.000	\$0.000	0%	\$0.000	0%	\$0.000	0%
TCRP	\$10.001	\$10.001	\$10.001	\$10.001	100%	\$10.001	100%	\$10.001	100%
MEASURE R 35%	\$844.063	\$844.063	\$349.595	\$764.933	91%	\$35.000	4%	\$30.351	4%
MEASURE M 35%	\$1,190.661	\$1,190.661	\$359.129	\$1,090.661	92%	\$225.173	19%	\$220.151	18%
STATE RIP	\$31.834	\$31.834	\$0.000	\$0.000	0%	\$0.000	0%	\$0.000	0%
TOTAL	\$3,610.998	\$3,610.998	\$918.725	\$2,065.595	57.2%	\$440.174	12.2%	\$402.779	11.2%

Original Budget based on 2019 Board approved LOP Budget, plus Finance Charges of \$387.4 million.

PROJECT ORGANIZATION AND STAFFING

The design-build contract is being managed by a joint team of Metro and consultant personnel jointly located at the Integrated Project Management Office (IPMO).

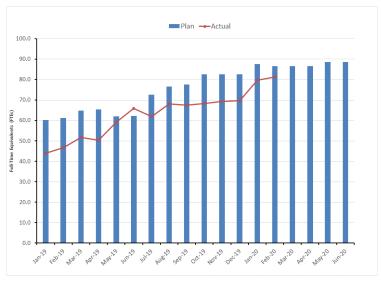
Westside Purple Line Extension Section 3 Responsibility and Reporting Matrix



The overall FY20 Total Project Staffing Plan averages 83.3 FTEs per month.

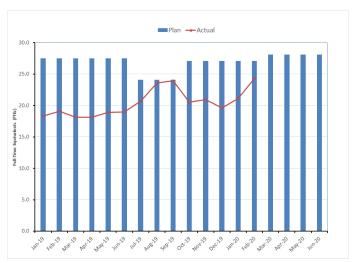
For February 2020, there were a total of 24.3 FTEs for MTA's Project Administration Staff and 56.9* FTEs for Consulting Staff. The total project staffing for February 2020 was 81.2 FTEs.

Total Project Staffing – Metro and Consultants

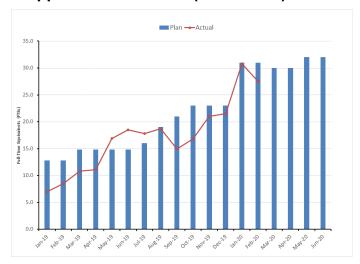


*Actuals include 4.4 FTEs related to Program Management Support Services (PMSS).

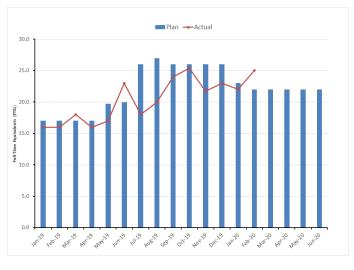
Metro Staff



CM Support Services Staff (Consultant)



Engineering Services Staff (Consultant)



Staffing by Group

The opposing graphs represent planned vs. actual staffing levels by group.

Metro staffing includes full time staff located in the IPMO as well as part-time support located at Gateway Headquarters.

Staffing plans are developed for each fiscal year based on project needs.

REAL ESTATE

Real Estate Status Summary									
Description	Number	Certified	Appraisals	Offers	Agreements	Condemnation	Reloc	Parcels	
Description	of Parcels	Cordina	Completed	Made	Signed	Filed	Required	Completed	Available
Full Takes	0	0	0	0	0	0	0	0	0
Part Takes	2	2	1	1	0	0	0	0	0
TCE	4	4	0	0	0	0	0	0	0
SSE	77	77	1	1	0	0	0	0	0
Permanent Easements	1	1	1	1	0	0	0	0	0
Total Parcels	84	84	3	3	0	0	0	0	0

Property appraisals are underway.

QUALITY ASSURANCE

- Attended weekly project staff meetings for C1151 Tunnels, C1152 Stations, and weekly progress meetings with FKTP & TPOG.
- Reviewed Daily Inspection Reports by Metro inspectors (CMSS) for completeness and correctness.
- Reviewed and provided dispositions on various submittals for Contracts C1151 Tunnels and C1152 Stations.
- Chaired an over the shoulder meeting for C1151 Tunnels for geotech instrumentation and tail track excavation at VA. Actions items were generated and FKTP will act prior to readiness review and start of the work.
- Attended C1152 Stations readiness review meeting for potholing work between Wilshire/Westwood to Wilshire/Federal Way and at VA campus parking lot. Potholing activity resumed end of March 2020.
- Performed surveillance on C1151 Tunnels contract, and issued subsequent quality action request (QAR) for following:
 - FKTP's sub STV for Quality records
 - Design package DU2.3 100% for UCLA End Wall and SOE

ENVIRONMENTAL

- Conducted field environmental monitoring and inspections for construction noise, stormwater, fugitive dust BMPs for FKTP, joint trench, and SoCal Gas activities.
- Participated in tunnels contract coordination meetings with FKTP. Evaluated progress and schedules for environmental compliance and sustainability efforts.
- Completed cultural and Native American monitoring for the VA staging site.
- Completed design reviews as part of the VA MOA/HRMDP.
- Completed surveys of potential historical buildings on the VA within tunnel alignment.

CONSTRUCTION AND COMMUNITY RELATIONS

- Attended the following meetings: Construction Management meetings for the Tunnels and Stations contracts, Advanced Utility Relocations, LADOT, UCLA Coordination, VA Coordination, Westwood Village Coordination, and Real Estate.
- Produced and distributed four (4) construction work notices for advanced utility relocations and VA campus work activities.
- Extensive coordination with major stakeholder groups, homeowners' associations, neighborhood councils and city council districts.
- Updated Facebook/Twitter and Metro.net as needed.

CREATIVE SERVICES

- Planning for reinterpretation of replacement VA Mural and coordination with LA County and VA.
- Researched methods of initiating veteran engagement.
- Researched construction fence artworks.

SAFETY AND SECURITY

Contract C1151 Tunnels

- Metro Safety staff attended weekly Tool Box Meetings, Progress Meetings, readiness reviews, and other project meetings to evaluate Contractors Safety Program compliance with contract requirements.
- Metro/FKTP project safety staff conducted schedule, safety/security and over-theshoulder review meetings.
- Safety staff worked regularly with Program Management and Construction Relations staff to monitor issues related to public concerns regarding noise, traffic and public/construction interfaces as well as public interactions with the construction crews.
- Metro project safety staff conducted project Safety Orientation for new Metro/Consultants and IPMO project staff.
- Metro project safety staff conducted right-of-way (ROW) and safety/security walks, safety/security reviews and coordination with FKTP-JV staff for oversight and support of all project field work activities.
- Safety hosted the Monthly Safety Meeting for all Westside Purple Line Extension Contractors on March 27, 2020.
- FKTP reported 24,660 actual work hours with no Recordable Injury for March 2020. FKTP provided and updated tabulation of 1,120 Construction Work Hours for the month of February 2020.
- FKTP Project to Date hours are 156,436 with no Recordable Injuries and no Lost Time Injuries.
- FKTP has a Recordable Injury Rate of 0. The Bureau of Labor Statistics reports that the National Average Recordable Injury Rate is 2.5 for heavy civil construction projects.

Contract C1152 Stations, Trackwork, Systems, and Testing

- Metro Safety staff attended weekly Tool Box Meetings, Progress Meetings, readiness reviews, and other project meetings to evaluate Contractors Safety Program compliance with contract requirements.
- Metro/TPOG project safety staff conducted schedule, safety/security and over-theshoulder review meetings.
- Metro Safety hosted the Monthly Safety Meeting for all Westside Purple Line Extension Contractors on March 27, 2020.
- Metro project safety staff conducted project Safety Orientation for new Metro/Consultants and IPMO project staff.
- Metro project safety staff conducted right-of-way (ROW) and safety/security walks, safety/security reviews and coordination with TPOG-JV staff for oversight and support of all project field work activities.
- TPOG reported 17,398 actual work hours with no Recordable Injury for March 2020.

 TPOG Project to Date hours are 125,199 with no Recordable Injuries and no Lost Time Injuries.
 TPOG has a Recordable Injury Rate of 0. The Bureau of Labor Statistics reports that the National Average Recordable Injury Rate is 2.5 for heavy civil construction projects.

APPENDIX

CHRONOLOGY OF EVENTS

January 2011 FTA approval to enter Preliminary Engineering

August 2012 FTA Record of Decision

April 2017 Issued RFQ for C1151 Tunnels Design/Build Contract

May 2017 Issued IFB for C1153 AUR Contract

September 2017 Issued RFQ for C1152 Stations, Trackwork, Systems & Testing

Design/Build Contract

January 2018 Issued NTP for C1153 AUR Contract

April 2018 C1153 Contractor commenced work

August 2018 FTA approval to enter New Starts Engineering Phase

September 2018 Received FTA approval for Letter of No Prejudice for C1151 Tunnels

Contract

November 2018 Issued Contract Award for C1151 Tunnels Contract

December 2018 FTA completed environmental review of 23 CFR §771.130 (c)

January 2019 Issued NTP for C1151 Tunnels Contract

April 2019 Received FTA's Letter of No Prejudice for C1152 Stations Contract

May 2019 Issued Contract Award for C1152 Stations Contract

June 2019 C1153 AUR Contract achieved Substantial Completion

July 2019 Issued NTP for C1152 Stations Contract

September 2019 FKTP began SCE Ductbank Construction

December 2019 Partial VA Site Access Given for Tree Removal

January 2020 Access to Tail Track Exit Shaft & Western Staging Area

February 2020 UCLA Lot 36 Access Given to TPOG

March 2020 FTA Executed FFGA