# Metro Division 13 Quarterly Project Status Report



# **METRO DIVISION 13 PROJECT**

QUARTERLY PROJECT STATUS REPORT

THE PREPARATION OF THIS DOCUMENT HAS BEEN FINANCED IN PART THROUGH A GRANT FROM THE U. S. DEPARTMENT OF TRANSPORTATION, FEDERAL TRANSIT ADMINISTRATION (FTA).

**DECEMBER 2012** 

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## **PROJECT OVERVIEW & STATUS**

The Division 13 Bus Maintenance and Operations facility is a bus maintenance, operations, and service facility located in downtown Los Angeles, California. The project is to be constructed on existing LACMTA properties located at the northeast corner of East Cesar Chavez Avenue and Vignes Street. The project delivery method is Design/Bid/Build.

The facility is designed to accommodate a fleet of CNG buses and consists of a multi-level structured parking garage, a maintenance building, bus fueling, bus washing, chassis wash and non-revenue vehicle washing, non-revenue vehicle fueling, and maintenance and transportation offices and support areas.

Division 13 strives to set an example of sustainable design (LEED Gold goal) and the responsible use of natural resources. Many of the materials specified in the construction of this project are regionally sourced and/or have a high recycled content. Attention has been paid to the use of potable water with an exemplary system of storm water reclamation and reuse for bus operations and washing, and low maintenance native vegetation. Storm water run-off and the urban heat island effect are also addressed by a demonstration green roof on the Transportation Building.

Service and vehicle equipment include two and three-post in-ground lifts with modern, computer controlled automated adjustment, a bus wash system utilizing reclaimed storm water, non-revenue vehicle wash systems utilizing 100% recycled water, three-axis lift systems for accessing roof mounted equipment on buses, mobile work platforms at lower level work areas, high-density palletized stacking systems, carousel and vertical retrieval modules for parts.

Bids opened on September 20, 2011 with the lowest responsive bidder selected for award of a contract. Metro issued a notice of award to McCarthy Building Companies Inc. on May 15, 2012.

On May 24, 2012, McCarthy was authorized via a limited Notice to Proceed (NTP) to commence administrative services as Metro worked with McCarthy to incorporate the subsequently approved Project Labor Agreement (PLA) policy into Division 13's Special Provisions. After further consideration Metro's request for the PLA was withdrawn. On July 23, 2012, Metro issued a formal NTP to McCarthy to start constructing Division 13. On July 31, 2012, Metro held a formal project contract kick-off meeting with McCarthy and project construction meetings with McCarthy were scheduled every week thereafter.

The City of Los Angeles also issued Metro a Revocable Permit to close Lyon Street as part of the Lyon Street Vacation. As a result, Metro also constructed a new employee access road through Keller Street for the Regional Rebuild Center to alleviate traffic congestion from the closure of Lyon Street. Staff continues to work with the City's various departments for off-site street improvement approvals and permits. A critical item Metro is pursuing is the proposed traffic signal at Division 13's bus entrance/exit on Vignes Avenue and the City's Department of Transportation has approved our traffic signal and striping plans. The City's Department of

# **PROJECT OVERVIEW & STATUS (Continued)**

Water and Power is also designing aboveground the electrical utilities on Cesar Chavez Boulevard from the Cesar Chavez bridge to Vignes Avenue.

On October 23, 2012, the City of Los Angeles approved the Traffic Control report authorizing the installation of a traffic signal at the Division 13 driveway and Vignes Street. Metro is finalizing traffic signal and striping plans with LADOT. Approval of these plans is also contingent on completing Right of Entry agreements between Metro and LADOT and the Sheriff's Department and LADOT.

On December 13, 2012, Metro deleted undergrounding the Department of Water and Power electrical utilities due to various technical issues from the scope of work. Metro is continuing coordination with the Department of Water and Power to re-design the electrical utilities aboveground.

## **MANAGEMENT ISSUES**

Concern No. 1: McCarthy Baseline Schedule

**Status/Action Closed:** Contractor submitted their Division 13 baseline schedule on November 16, 2012.

Concern No. 2: McCarthy Third Party Coordination and Permitting

**Status/Action** Contractor working on temporary power for the project site; coordination with Department of Water and Power for designing overhead power along Cesar Chavez Avenue.

Concern No. 3: McCarthy Temporary Traffic and Temporary Signal Plans

**Status/Action Closed:** Contractor received approvals from the City of Los Angeles Department of Transportation (LADOT) on December 3, 2012.

Concern No. 4: Off-Site Utility Relocation required for Lyon Street Vacation and Demolition

**Status/Action Closed:** Contractor completed coordination with Metro and with Los Angeles Sheriff's Department regarding the removal of utilities. Contractor confirmed no storm drain design conflict at Cesar Chavez and Vignes to continue with installation of new utilities.

# **MANAGEMENT ISSUES (Continued)**

### **Concern No. 5:** Relocation of Existing Fiber Optic and Copper Cables

**Status/Action** Metro installed temporary IT/Communication Systems between the Metro Gateway Building and the Central Maintenance Facilities Buildings. The existing fiber optic and copper duct bank interferes with demolition and construction. Metro is coordinating with AT&T and Time-Warner cable to relocate permanent fiber optic and copper cables on Lyon Street, Vignes Street and Cesar Chavez Avenue.

#### Concern No. 6: Central Maintenance Facility Building #1 Roof Storm Drain Issue

**Status/Action** Metro is having the designer look at the Building 1 roof drain and storm drain pipe system to assess the best solution to the issue.

#### Concern No. 7: Unforeseen Site Conditions

**Status/Action** Metro continues to coordinate unforeseen site conditions impacting the drilling, setting and pouring of soldier piles and excavation of site with the contractor, the designer of record and the City of Los Angeles.

#### Concern No. 8: Project Schedule Re-assessment

**Status/Action** The December 2012 Schedule update had 70 calendar days of negative float. The schedule was rejected and the Contractor was directed to provide a written Time Impact Analysis (TIA) illustrating the impact of the delays on the Critical Path utilizing the current CPM Schedule and a separate fragnet showing Contractor's plan to mitigate.

#### Concern No. 9: Project Cost Re-assessment

**Status/Action** Professional Services costs are being reassessed, especially those related to design cost.

#### Concern No. 10: Buy America for Off-Site Utilities

**Status/Action** Metro is preparing a mitigation plan.

## **PROJECT SCOPE**

#### PROJECT SIZE:

#### Site Area:

8.25 Acres (Division 13 only) / 10.58 Acres (including the entire site area)

#### Garage and Bus Fueling/Washing:

442,655 sf (~145,000 sf on each of 3 floors; lower level: employee & visitor parking; main level: bus parking, fuel & wash facilities; upper level: bus parking)

#### Maintenance:

71,000 sf (~7,800 sf – lower level; ~54,000 sf – main level; ~9,200 sf mezzanine level)

### **Operations/Transportation Building:**

21,000 sf (~5,500 sf – lower level; ~9,000 sf – main level; ~6,500 sf – level two)

#### **Bus Parking:**

200 equivalent bus parking spaces

#### **Employee Parking:**

397 Spaces

#### FEDERAL GRANTS AWARDED TO PROJECT:

\$47,750,000 State of Good Repair Grant \$5,500,000 Clean Fuels Grant

#### PROJECT BACKGROUND:

Public and infrastructure projects represent a commitment by government to the people they represent. The LA Metro Division 13 project is an example of this commitment. Its high-quality design will convey an element of respect to both the citizens that engage public transportation during their daily routine, and to those the agency employs to operate within the facility. As an efficient and highly functional facility, Division 13 is designed to realize operational savings while being a responsible, sustainable and aesthetically pleasing addition to the community.

- First new maintenance and operation facility to be commissioned by Metro in over 27 years with the goal of providing better service for LA residents
- Designed to optimize Metro's bus transit service throughout Central Los Angeles and the surrounding area
- Division 13's prominent siting will alter the urban landscape by replacing an inefficient surface parking lot with a landmark architectural icon for the LA community

# **PROJECT SCOPE (Contd)**

- The LA Metro Division 13 project:
  - Includes a maintenance facility with 19 service bays for the operation and maintenance of Metro's fleet
  - Can accommodate up to 200 CNG standard sized buses
  - o Is designed to handle 60' long articulated buses
  - Provides a two story bus parking garage with fuel and wash facilities that can park and service 200 standard sized CNG buses daily and a Fleet Operations and Transportation Building for 329 employees
  - Will also accommodates 41 non-revenue vehicles and employee parking for 397
- Sustainable design features:
  - Site and building shade structures
  - Natural ventilation
  - Glare and heat gain reduction glazing
  - o Daylighting to all major work areas
  - o 275,000 gallon underground storm water retention tank
  - o Green Roof garden, accessible to Metro employees
  - Cool Roof to reduce Heat Island Effect
  - Water efficient landscaping
  - o Registered with the USGBC as Pursuing LEED-NC Gold

Division 13's primary architectural concept addresses the two major street facades of the facility with one palette of materials reflecting two separate conditions of movement. The Cesar Chavez elevation uses architectural panels to screen bus parking and circulation ramps, reflecting the high speed automobile activity that defines western American cities. At night the façade's focus shifts to highlight the functional movement of buses. The Vignes St. elevation addresses a slower, pedestrian scale appropriate to its urban setting and will encourage the public to utilize the urban plaza adjacent to the intersection of the two streets. The transportation building resides in front of the two story garage and is placed adjacent to the street to accommodate a need to screen operational functions while promoting a walkable, urban environment.

#### **PARKING STRUCTURE**

The parking structure will be in 3 levels as explained below.

• The Ground Level Parking will accommodate fare retrieval, bus fueling, and wash activities with enough storage area to accommodate 52 standard buses. The ground floor of the parking structure will be dedicated to bus maintenance activities including tire and repair bays, a brake shop and a materials handling area. An entry lobby, providing elevator and stairway access to each floor of the proposed parking structure, will be located at the northeast and northwest portion of the parking structure.

# **PROJECT SCOPE (Contd)**

- The 2<sup>nd</sup> level Parking will provide parking for approximately *108* buses and *40* layover spaces. This level will also provide office spaces, break rooms, training room, rest rooms and conference room for Metro Staff.
- The 3<sup>rd</sup> level Parking will include 397 employee and visitor parking spaces.

#### **BUS MAINTENANCE FACILITY**

The proposed parking structure will be flanked by two administrative uses, on the west end immediately north of the Vignes Street/Cesar E. Chavez Avenue intersection, by the two-story administration/office building, while the maintenance building will be located on the east end of the parking structure. The ground floor of the operations building will include dispatch offices, a kitchen and employee lounges, while the second floor will be comprised primarily of office uses. The ground floor of the maintenance building will include general maintenance uses such as tire bays and repair shops as well as a welding and materials handling area. The second floor will include maintenance and transportation offices, a training room and other office-related uses.

#### **BAUCHET PARKING STRUCTURE**

A three-story parking structure is proposed at the northern portion of the project site. This structure will contain 427 parking spaces. The structure will provide approximately 50 employee parking spaces for the Bauchet Street Storage and Facilities' Maintenance Structure and replace the Central Maintenance Facility (CMF) Lot A surface parking lot that will be removed as part of the proposed project. Access to this structure will be provided via an entrance located on Macy Street, east of Bauchet Street. Additional egress only will be provided via an egress road located on CMF property that will exit on Cesar Chavez Avenue or Keller Street.

# **PROJECT SCOPE (Contd)**

#### **PROJECT LOCATION**

The project site is situated in the industrial area northeast of Downtown Los Angeles.

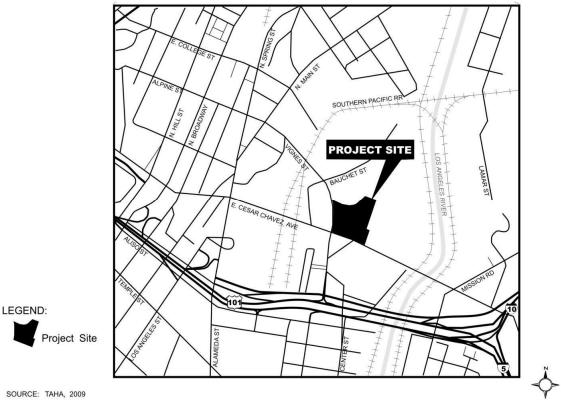


Figure 1 – Location Map

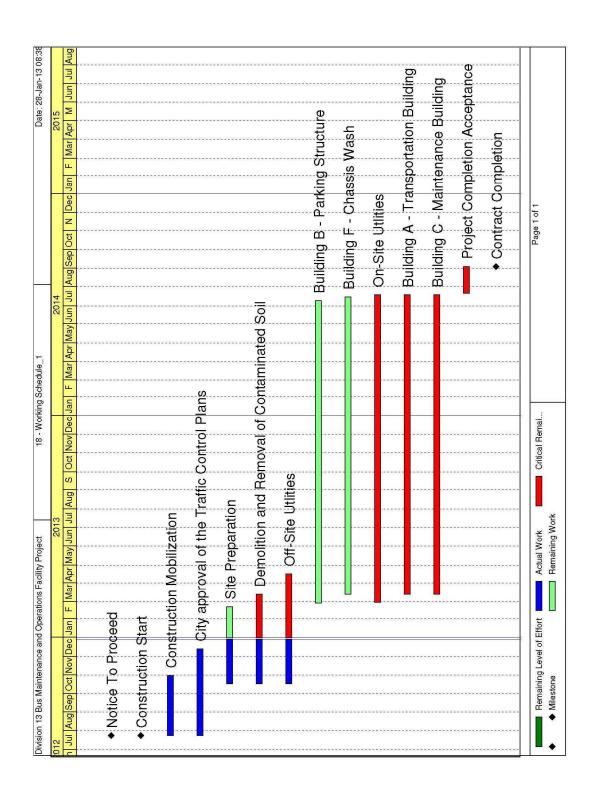
Regional access to the project site is provided by U.S. Highway 101/Interstate 5 (Hollywood Freeway/Santa Ana Freeway), which is less than 0.5 miles south of the project site, and Interstate 10 (San Bernardino Freeway), which is approximately 0.5 miles southeast of the project site.

The project site is located on the northeast corner at the intersection of Vignes St. and Cesar E. Chavez Ave. It is bound by the Twin Towers Correctional Facility and Bauchet Street to the north; Vignes St. to the west; the Metro Support Services Center (MSSC), the Burlington Northern Santa Fe Railroad (BNSF) intermodal yard, and the Los Angeles River to the east and the C. Erwin Piper Technical Center and Cesar E. Chavez Ave. to the south (Figure 1).

# **KEY MILESTONE SCHEDULE SIX-MONTH LOOKAHEAD**

	Milestone Date	Dec-12	Jan-13	Feb-13	Mar-13	Apr-13	May-13
Complete City Approval of Traffic Control Plans	12/13/2012*	0					
Complete Site Preparation	2/19/13			0			
Complete Demolition and Remove contaminated Soil	3/12/2013*				0		
Complete Off-Site Utilities	04/15/13					0	
Metro Milestone	Contractor	4	Thi	rd Parties A	pproval		
*	New Date						

## PROJECT SUMMARY SCHEDULE



# **CRITICAL PATH NARRATIVE**

Based on the current summary schedule, the primary critical path runs through the Demolition and removal of Contaminated Soil, Off-Site and On-Site Utilities and Building C – Maintenance building, Building A – Transportation Building and project completion acceptance.

## **PROJECT COST STATUS**

**DIVISION 13** 

FEDERAL PROJECT # CA-04-0190-00, PROJECT 202001
ENGINEERING CAPITAL IMPROVEMENT PROJECTS DIVISION
METRO TRANSIT PROJECT DELIVERY DEPARTMENT
COMBINED COST REPORT BY ELEMENT

PERIOD ENDING: DECEMBER 2012

**DOLLARS** 

ELEMENT	ELEMENT DESCRIPTION	ORIGINAL	CURREN'	T BUDGET	СОМИГ	TMENTS	EXPEN	DITURES	CURRENT	FORECAST	BUDGET / FORECAST
CODE	ELEMENT DESCRIPTION	BUDGET	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	
С	CONSTRUCTION	76,447,000	•	76,447,000	40,101	68,524,457	4,760,728	10,282,354	•	76,447,000	-
s	SPECIAL CONDITIONS		-	2,600,000	6,295	932,458	11,484	281,779	-	2,600,000	-
R	RIGHT-OF-WAY	-	-	-	-	-	-	-	-	-	-
Р	PROFESSIONAL SERVICES	13,425,000	-	13,425,000	548,463	11,342,950	599,620	10,564,535	1,528,000	14,953,000	-
PC	PROJECT CONTINGENCY	5,128,000	-	2,528,000	-	-	-	-	(1,528,000)	1,000,000	-
	TOTAL PROJECT	95,000,000	•	95,000,000	594,859	80,799,865	5,371,832	21,128,668	-	95,000,000	-

NOTE: EXPENDITURES ARE CUMULATIVE THROUGH DECEMBER 30, 2012

## **PROJECT COST ANALYSIS**

#### **Original and Current Budget**

The Approved budget reflects the Metro Board adopted Life of Project Budget (LOP) Budget which was approved in September 2008 in the amount of \$95.0 million.

#### **Current Forecast**

The Current Budget and Forecast remain the same at \$95.0 million. The Current Budget has been adjusted to align with the forecast. A Project Budget Change Request will be prepared and processed through the Project to reconcile the present Forecast in conjunction with the trending program.

#### **Commitments**

Commitments at the end of December were \$80.8 million. The commitments increased this period by \$0.6 million to reflect the execution of two modifications to the construction contract, and consulting services incurred during the period.

#### **Expenditures**

Expenditures are cumulative through December 31, 2012. The \$21.1 million in Project Expenditures to date represents 22.2% of the Current Budget. Expenditures increased \$5.37 million this reporting period primarily due to work performed by the construction contractor. The \$0.6 million spent this period on professional services was for costs associated with inhouse project administration, construction support by the design consultant, and the construction management consultants.

## FINANCIAL/GRANT STATUS

#### **DECEMBER 2012**

#### STATUS OF FUNDS BY SOURCE

\$ in millions

	(A)	(B)	(C)	(D)	(D/B)	(E)	(E/B)	(F)	(F/B)
	ORIGINAL	TOTAL	TOTAL	COMMITT	MENTS	EXPEND	TURES	BILLED to	FUNDING
SOURCE	BUDGET	FUNDS	FUNDS						SOURCE
		ANTICIPATED	AVAILABLE	\$	%	\$	%	\$	%
OTATE DDOD 4D DTMOEA+	85.0	36.6	31.0	31.0	85%	18.7	51%	14.0	38%
STATE PROP 1B - PTMISEA*	65.0	30.0	31.0	31.0	00%	10.7	31%	14.0	30%
TDA ARTICLE 4	10.0	5.1	0.0		0%	0.0	0%		0%
I DI CI I	10.0	0.1	0.0		0,0	0.0	0,0		0,0
FEDERAL - 5309		47.8	47.8	47.8	100%	2.4	5%	2.4	5%
FEDERAL - 5308		5.5	5.5	2.1	37%				
TOTAL	05.0	05.0	04.0	00.0	05.40/	04.4	00.007	40.5	470/
TOTAL	95.0	95.0	84.3	80.8	85.1%	21.1	22.2%	16.5	17%

<sup>\*</sup> PTMISEA: Public Transportation Modernization and Improvement Surface Enhancement Account

NOTE: Expenditures are cumulative through December 2012.

#### STATUS OF FUNDS ANTICIPATED

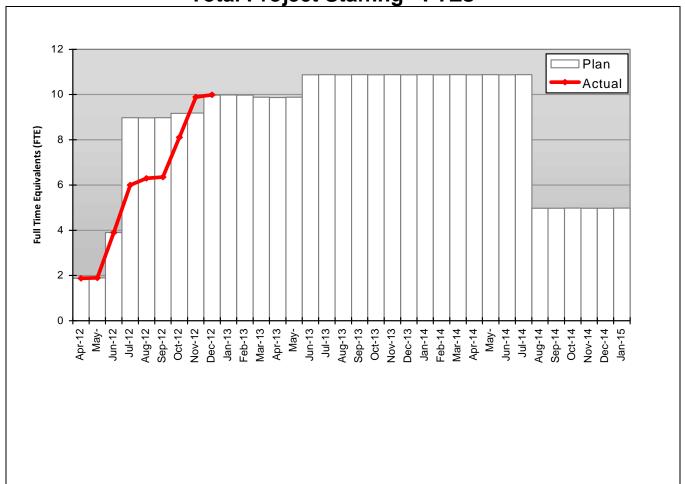
**STATE PROP 1B PTMISEA:** State Proposition 1B Bond sales provided \$31M to the project and the funds are available for drawdown. The balance of \$5.6M will be requested at a later date.

**TDA ARTICLE 4:** The Metro Board approved the allocation of \$5.1 million to the project. FY13 Budget does not include the allocation of TDA Article 4 Funds.

**FEDERAL 5309:** \$47.8M under FTA grant CA-04-0190 is available for drawdown for the construction of Division 13 Bus Operations and Maintenance Facility.

**FEDERAL 5308:** \$5.5M under FTA grant CA-58-0006 is available for drawdown for the construction of Division 13 CNG Fueling Facility.

# STAFFING STATUS Total Project Staffing - FTEs



# **Total Project Staffing**

The Project Staffing Plan is based on the overall Project Duration and is a composite of MTA Agency and Consulting staff.

## **ENVIRONMENTAL STATUS**

### **Environmental Status since issuance of the FTA NEPA Categorical Exclusion:**

- Lyon Street was vacated on November 18, 2009.
- A street tree removal permit was granted from the City of LA on May 19, 2011.

The following IS/MND mitigation measures have been addressed and included in the Specification and/or Design drawings: AE 1, AE 2 (LEED requirements), AE 3, AQ 1, AQ 2, AQ 3, AQ 4, AQ 5, AQ 6, AQ 7, GS 1, GS 2, N1, N2, GS 1, HM 1,

- CR 1 and CR 4: A qualified archaeologist has been retained, and a pre-excavation meeting between the Contractor, Archaeologist, and all relevant parties was held on September 14, 2012.
- CR 5: A Paleontologist Mitigation Monitoring Report has been prepared for the project.
- N 3 and N 4: Construction Community Relations has been brought in to help on the project. They have established a Project Hotline. Design for the sign is underway and undergoing approvals with the appropriate parties.

## **QUALITY ASSURANCE STATUS**

## **C0974 Division 13 Maintenance & Operations Facility**

- Attended meeting on McCarthy subcontractors.
- Attended weekly coordination meetings.

## **OP83803019 Division 13 CNG Fueling Facility DBOM**

- Reviewed Quality Specification Section for incorporation in the IFB package.
- Attended Procurement Package Readiness Review Meeting.

### SAFETY AND SECURITY STATUS

- The contractor experienced no recordable injuries during the month of December 2012.
- Safety Staff participated in pre-activity (readiness review) meetings to ensure compliance with approved Work Plans and contract specifications.
- Monitoring construction activities during day shifts to ensure contractor compliance with contract specifications.
- Safety staff attended weekly Progress Meetings, Foreman's Weekly Safety Meetings and other project meetings to evaluate Contractors Safety Program compliance with contract requirements.
- December 2012 Contractor Work Hours (Design & Construction): 2,610
- Contractor Project to Date Work Hours (Design & Construction): 11,183
- Total Project to Date Work Hours (Contractor & Metro Staff): Unavailable
- Project to Date Recordable Injury Rate: 0.0 (Zero Recordable Injuries) (each rate is per 200,000 work hours)
- Project to Date Total Time Away Injury Rate: 0.0 (Zero Time Away From Work Injuries)
- Project to Date Total Days Away Rate: 0.0 (Zero Days Away From Work)

# THIRD PARTY AGREEMENT STATUS

	1	T	T	T I
Third Party	Type of Agreement	Forecast Execution Date	Required Need Date	Status/ Comments
City of Los Angeles	Master Cooperative Agreement	Completed	N/A	Executed
LADWP Power	Utility Cooperative Agreement	Completed	N/A	Executed
LADWP Water	Utility Cooperative Agreement	Completed	N/A	Executed
Verizon	Utility Cooperative Agreement	Completed	N/A	Executed
AT&T	Utility Cooperative Agreement	Completed	N/A	Executed
Southern California Gas Company	Utility Cooperative Agreement	Completed	N/A	Executed

Contract Elapsed Time Percent

# **CONTRACT STATUS**

Metro Division 13 Bus Maintenance and Operations Facility Project Contractor: McCarthy		Contract No.: C0974  Status as of: December 28, 2012						
Progress/Work Completed: Major work started/completed this period: Temporary fencing around perimeter of site. Temporary field office completed. Removal of underground concrete clarificatio tank. Contractor has started with site demolition, removal of street trees and continued the remote of hazardous soils from site. The Contractor McCarthy obtained approval of the Contractor McCarthy obtained approval of the Contractor plan and began implementing measures along Vignes and Lyon Streets, The contractor commenced mass excavation grading at the western and northern areas of the project site.  Areas of Concern: Existing telecommunications fiber optics and copper cables between the existing MTA headquarters USG building and the existing Central Maintenance Facilities are obstructing construction area and are being re-routed by Metro.	contractor in property line in preparation in Contractor in sanitary sewers and and the contractor in Building 1 of the contractor in property line in preparation i	ties Next Penas schedule along Cesar for footing will start trener, storm dranas schedule replace utilitie facilities and Twin Towers has schedule schedule facilities and schedule facilities and schedule schedu	eriod: ed to start Chavez excavatio ching for in, water, ed utility ir es serving the Los Correction do to start	ations for a cilidings.  Shoring of Avenue and a cilidines or gas and a cilidines of the Metro Angeles on al Facilia the new a cilidines of the new a cilidines	operations and Vignes Strathe Metro's Central Sheriff's ties.	at the Street reet:		
<ul> <li>Fabrication and delivery of electronic parts is hampering the completion of the transition from</li> </ul>		Original Baseline	Time Extension	Current Contract	Forecast Completion	Variance Cur-Fcas		
permanent to temporary telecommunications.  Completion of off-site underground utilities o		07/23/12	0	07/23/12	07/23/12	0		
Vignes Street and on-site underground utilities Metro Drive.	On Completion	06/24/14	0	06/24/14	09/02/14	-70		
	Punchlist Complete	9 06/24/14	0	06/24/14	09/02/14	-70		
	Final Acceptance	06/24/14	0	06/24/14	09/02/14	-70		
Schedule Summary:	Cost Summa	ry:			\$ In 000's			
Notice of Award 05/24/12								
Notice to Proceed 07/21/12		<ol> <li>Award Value: 73,364</li> <li>Executed Modifications: 40</li> </ol>						
Notice to Proceed 07/21/12		3. Approved Change Orders: 0						
	3 Approved	Change Ord			,			
Original Contract Duration (CD*)	3. Approved			3).				
Original Contract Duration (CD*)	3. Approved 4. Current Co	ontract Value		3):	73,404 10,282			

23.0%



Demolition of surface pavement.



Demolition of surface pavement.



Demolition of surface pavement.



Demolition of asphalt pavement.



Demolition of site walls.



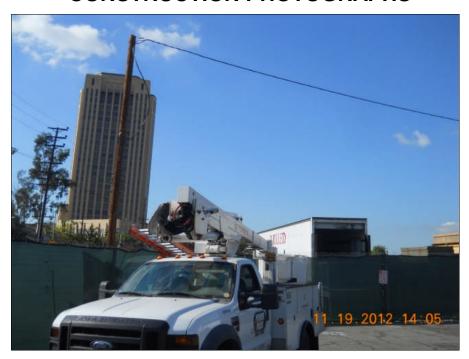
Demolition of existing parking area.



Removal of hazardous soils.



Removal of hazardous soils.



Temporary power pole installation.



Placement of concrete walkway.



Construction of concrete mock up.



Installation of temporary power poles.

# **CHRONOLOGY OF EVENTS**

December 2, 2011	Project put on hold by Metro Management.
April 3, 2012	Project hold released by Metro Management.
May 15, 2012	Award Notice issued to successful bidder.
May 24, 2012	Contract awarded to McCarthy Building Companies.
May 24, 2012	Limited Notice to Proceed issued to contractor for non-construction, non-craft labor work.
July 23, 2012	Notice to Proceed issued to Contractor.
December 3, 2012	Department of Transportation approved temporary Traffic Control Plans.

# APPENDICES COST AND BUDGET TERMINOLOGY

ADOPTED BUDGET: The Approved Project Budget as established by Metro Board of Directors at the time it authorizes Construction Project Management Division to commence full design and construction of the project (Project Adoption).

CURRENT FORECAST: Evaluation of costs to go combined with actual expenditures.

COMMITMENTS: The total of actual contract awards, executed change orders or amendments, approved work orders of Master Cooperative Agreements, offers accepted for purchase of real estate, and other Metro actions which have been spent or result in the obligation of specific expenditures at a future time. Also includes commitments reported by other agencies.

EXPENDITURES: The total dollar amount of funds expended by Metro for contractor or consultant invoices, third party invoices, staff salaries, real estate and other expenses that is reported in Metro's Financial Information System (FIS and expenditures reported by other agencies.

# APPENDIX LIST OF ACRONYMS

AFC Approved For Construction

BNSF Burlington Northern Santa Fe Railway
CADD Computer Aided Drafting and Design

CCTV Closed Circuit Television

CD Calendar Day

CM Construction Manager

CMAC Congestion Mitigation Air Quality
CMIA Cash Management Improvement Act

CN Change Notice

CNG Certified Natural Gas

CO Change Order CPM Critical Path Method

CPUC California Public Utilities Commission

CR Camera Ready CO Change Order

CTC California Transportation Commission

D-B Design-Build
D-B-B Design-Bid-Build

DBOM Design, Build, Operate and Maintain

DD Design Development

DEIR Draft Environmental Impact Report
DWP Department of Water and Power
EA Environmental Assessment
EIR Environmental Impact Report
EIS Environmental Impact Statement

FD Final Design

FEIR Final Environmental Impact Report FHWA Federal Highway Administration FIS Financial Information System

FOCT Fiber Optics Cable Transmission System

FTE Full Time Equivalent IFB Invitation for Bid

IPO Integrated Project Office

LA Los Angeles

LFAT Local Field Acceptance Test
LNTP Limited Notice To Proceed
LONP Letter Of No Prejudice

LOP Life of Project

MCA Master Cooperative Agreement

METRO Los Angeles County

Metropolitan Transportation Authority

Metro Division 13 Project
Quarterly Project Status Report

# APPENDIX LIST OF ACRONYMS (Continued)

MIS Major Investment Study MOT Maintenance of Traffic

MOU Memorandum of Understanding MSSC Metro Support Services Center

N/A Not Applicable
NOA Notice of Award
NTE Not to Exceed
NTP Notice To Proceed

O & M Operations and Maintenance

PC Project Control

PE Preliminary Engineering
PIP Project Implementation Plan
PLA Project Labor Agreement

PM Project Manager

PMA Project Management Assistance
PMP Project Management Plan

P&P Policies & Procedures

PR Project Report

PS&E Plans, Specs & Engineering

PSR Project Study Report QA Quality Assurance

QAR Quality Assurance Report

QC Quality Control

QPSR Quarterly Project Status Report

RFC Request For Change or Released for Construction (based on context)

RFP Request For Proposal ROM Rough Order of Magnitude

ROW Right-Of-Way

RSTP Regional Surface Transportation Program RWQCB Regional Water Quality Control Board

SAFETEA-LU-Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users

SCE Southern California Edison

SD Storm Drain

SIT System Integration Testing

SOW Statement Of Work
SP Special Provision
TBD To Be Determined

UPS Uninterrupted Power Supply

USDOT United States Department of Transportation

VE Value Engineering

WBS Work Breakdown Structure

WP Work Package