

Crenshaw/LAX Transit Corridor



Metro[®]

CRENSHAW/LAX TRANSIT CORRIDOR PROJECT

MONTHLY PROJECT STATUS REPORT

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PROJECT OVERVIEW

Planning/Environmental

The Board approved the Project Definition and certified the Final Environmental Impact Report (FEIR) in September 2011. In addition, the Board authorized the Chief Executive Officer (CEO) to file a Notice of Determination (NOD), adopt the Finding of Fact and Statement of overriding Considerations, and the Mitigation Monitoring & Reporting Plan. The Record of Decision (ROD) was received from the FTA on December 30, 2011.

Metro worked with the FTA to include changes due to design refinements post ROD that are being evaluated in a supplemental environmental assessment to the FEIS as well as a CEQA addendum to the environmental documents. The circulation of the Supplemental Environmental Assessment commenced on July 2, 2012 and was completed on August 2, 2012. Preparation of a FONSI was completed and approved by FTA on September 4, 2012. The CEQA addendum was under review by Metro Legal Counsel with review and comments being incorporated prior to submitting to Metro Board for approval and filing of NOD.

Noise variances on all five construction segments have been approved by the Los Angeles Police Commission. Noise variances have to be renewed every six months; renewal on the first four segments were signed off by the Commission with written approvals issued to Metro. See page 24 for map of noise variance segments. One noise variance for Segment D (59th Street to 50 West Blvd) was temporarily suspended by the Los Angeles Police Commission. Metro has reached out to Council District 8 outlining the planned construction work, outreach conducted and the impacts if the noise variance is not restored.

Two potential changes in the base work are being evaluated as to the level of environmental clearance that may be required. These includes changing from a pedestrian crossing to a pedestrian undercrossing west of Eucalyptus Avenue and changing the La Brea LRT Underpass to an LRT Overpass that provides significant improvements to the LA Brea Station while also reducing cost. FTA has directed Metro to follow a 130 C (CE) process for these changes in base work. ***Metro received comments from FTA and has updated and resubmitted the CE for approval.***

Design

The baseline preliminary engineering effort for the main alignment is complete. The design consultant submitted the final preliminary engineering drawing deliverables for Facilities and Systems in November 2011 and completed technical documents for the design-build main alignment Contract C0988 Crenshaw/LAX Transit Corridor. The Contract is now in a best value procurement phase as discussed in section below.

The preliminary engineering effort for the Southwestern Yard is now complete. The final preliminary engineering submittal was received on December 18, 2012. A design-build Invitation for Bid (IFB) contract package is under development ***and is currently on hold while Metro completes the procurement process for C0988.***

PROJECT OVERVIEW (Continued)

Major Contract Procurement

The Request for Proposals for the design-build main alignment Contract C0988 Crenshaw/LAX Transit Corridor was released on June 22, 2012. The proposers submitted on or before August 15, 2012 an outline of written Alternative Technical Concepts (ATC's). Detailed ATC's have been submitted by proposers and a final disposition was issued on October 30, 2012 with 37 ATCs approved to move forward by the proposers. **Seven (7) amendments were issued to the RFP.** Proposals were received on December 6, 2012. Two schedules for contract award **were** projected: February 2013 or May 2013 if a competitive range cannot be established with initial proposals and Best and Final Offers (BAFO) are deemed necessary. **Due to the result that a competitive range cannot be established with the initial proposals, Metro deems it is necessary to proceed with a BAFO process and will issue Amendment No. 8 on February 22nd to proposers.**

Third Party Agreements and Advanced Utility Relocations

Staff continues to coordinate outstanding design issues with FAA, LAWA, LADOT, LABOE, LABSL, DWP, City of Inglewood, Caltrans and CPUC on a regular basis. Metro is working on finalizing all remaining agreements or amendments to existing agreements, where appropriate, with the third parties by April 2013. The majority of third parties have commenced advanced utility relocations – see page 25 for status.

Construction

The first construction contract, Contract C0990 Crenshaw/LAX Advanced Utility Relocations, was awarded to Metro Builders and Engineers Group, LTD and a notice to proceed was issued on July 17, 2012. The contractor continued to prepare and submit key submittals for approval by Metro and the City of Los Angeles. Construction commenced in November 2012 with potholing in advance of utility relocation work to begin in January and continue through July 2013. See the Contract C0990 Status sheet at end of report for more information. **FAA/LAWA has signed off on the contractor's revised CSPP and major ductbank relocation work at LAX commenced in January 2013. Major sewer line work on Crenshaw Boulevard also commenced in January 2013.**

Right-of-Way

The updated Real Estate Acquisition Management Plan (RAMP) and Relocation Plan were completed on October 24, 2012. Metro requested and FTA has approved increasing the threshold value for property acquisitions from \$500,000 to \$1.5 Million. There are a total of 75 parcels; one part take was decertified. There are 68 parcels certified which include 35 full takes, 24 partial takes and 9 temporary construction easements (TCE's). Twenty-six offers have been made and four agreements have been signed. Four parcels have been acquired.

PROJECT OVERVIEW (Continued)

Systems

Metro staff initiated a study to explore possible alternative layouts to accommodate the central control functions associated with new project needs, such as Crenshaw/LAX project, within the existing ROC facility as an interim measure. Metro has determined that the best interim course of action is to expand the existing functional operations at the ROC under a Phase 1 approach to support five new rail lines and extensions including the Crenshaw/LAX Project. The existing ROC will be expanded and will reconfigure the existing ROC service control and closed circuit television monitoring areas to increase overall space requirements by approximately 22 percent. Comments were received from the PMOC team and are being addressed by Metro's Engineering Group with an updated report distributed November 26, 2012. A full build-out of a combined BOC/ROC is also being planned under a Phase 2 approach on land to be acquired by Metro as a separate CIP near Division 20.

Program Management

The Board approved the Life-of-Project (LOP) budget of \$1,749 million in October 2011. The LOP Budget includes \$26 million for the environmental/planning scope of work and \$1,723 million for the design and construction scope of work. The Board in December 2012 approved an increase of \$13.9 million for a new LOP total of \$1,762.9 million. The Unallocated Contingency Standard Cost Category (SCC) 90 budget line item was increased by the \$13.9 million for a new total of \$191.1 million.

The current budget includes the 49% cost allocation share that the Project is responsible for paying for the design and construction of the Southwestern Yard. This amount is \$139.4 million of the \$285.2 million forecast cost for the Southwestern Yard. The \$139.4 million is allocated in the various SCC categories.

The amount of funding available for the Crenshaw/LAX Transit Corridor Project, excluding the Southwestern Yard allocation, is \$1,623.5 million.

The LOP budget is funded by various sources of funds which include federal grant, state and local funds. The TIFIA Loan is categorized under local funds as the loan is secured by a pledge of Measure R local sales tax funds. The federal percentage of the total funding is 5.84% with state and local 94.16%.

The project commitments thru **January 2013** are **\$106.5** million or 6.0% of the Current Budget. The project expenditures thru **January 2013** are **\$78.7** million or 4.4% of the Current Budget. The expenditures to date are for environmental/planning, preliminary engineering, third party utility relocation work, agency reviews/coordination, advance utility relocation construction, right-of-way and professional services.

PROJECT OVERVIEW (Continued)

The project master schedule has been developed and includes the Revenue Service Date forecast of December 2018. The baseline schedule **continues to** be updated monthly and status reported against planned work. The forecast for revenue service will be updated upon award of the design-build main alignment Contract C0988 Crenshaw/LAX Transit Corridor and a board decision on bid options in the RFP. **This month, project schedule contingency was reduced due to the requirement of a BAFO for design-build Contract C0988 as discussed above.** (See Management Concern No. 4).

A Risk Register has been developed for the project and is being updated monthly to reflect the issues/risks identified to date, which includes new risks as well as risks resolved. An update to the Risk and Contingency Management Plan was completed in July 2012. The next formal risk assessment workshop will take place after the award of the design-build main alignment contract.

A Risk Management Quarterly Progress Report was issued in **January 2013**. The Report will continue to be updated quarterly until the design-build main alignment contract is awarded at which time the Report will be produced monthly. The next Report will be issued in **April 2013**.

Metro has been coordinating on lesson learned with the U.S. Department of Transportation (USDOT) on a TIGER Project Delivery Initiative. This initiative is to look at best practices and lessons learned on major transit projects. **A final report was provided to Metro in January 2013. Further discussion on lessons learned is awaiting completion of the C0988 procurement process.**

MANAGEMENT ISSUES

Concern No. 1: Complete definition of FAA/LAWA south runway construction requirements for procurement documents and file 7460-1 form for signoff on constructability. Also, confirm decisions required on civil infrastructure to be built by Metro and fiber installation by FAA/LAWA.

Status/Action A construction safety phasing plan (CSPP) for the advance utility work was approved on south runways 25R and 25L by FAA on April 26, 2012. Metro is complying with the conditions that include insurance provisions, payment bonds and indemnification which have been incorporated into the advance utility contract. The Advance Utility Contractor has proposed changes to the CSPP that have been submitted and are under review by FAA/LAWA. With the upcoming holiday moratorium period, utility relocation activities adjacent to the south runways will be deferred until January 2013 with no impact on schedule or cost. A CSPP has also been completed and submitted to FAA for the new Design-Build Contract C0988. Signoff of the CSPP by FAA/LAWA is dependent on award of the Design-Build contract and the responsible points of contact with the Design-Builder for the construction phase identified by name and number.

Concern No. 2: Some right-of-way parcels for the Southwestern Yard have required relocations that currently support car rental facilities including Dollar Rent-A-Car and Avis Rent-A-Car may take considerably longer than planned.

Status/Action Although the Southwestern Yard is not on the project critical path, staff has evaluated schedule impacts to the start of construction and procurement options on how Metro could move forward to minimize delays to schedule. Relocation consultants have been brought on board by Metro to work directly with the car rental companies. LAWA continues to work directly with Dollar/Thrifty Rent-A-Car for use of the former surface parking lot facilities near 111th Street and La Cienega Blvd. as a relocation site for Dollar/Thrifty Rent-A-Car and is finalizing a land lease agreement. Dollar/Thrifty is moving forward with plans to relocate its facilities by 2014. A timeline to complete the environmental process and relocation is estimated by Dollar at 18 months; or approximately December 31, 2013. LAWA **and Avis are negotiating short term** leasing of land at the former Lot E parking lot on 111th Street for rental car storage that is to be removed off the SW Yard site. Metro is assisting to accelerate this process. Avis has agreed to consolidate all its administrative facilities at its existing facility on Airport Boulevard.

Concern No. 3: Current estimate on the Southwestern Yard exceeds the project budget allocation for the maintenance facility.

Status/Action **CLOSED:** An in-progress design submittal was distributed for review in July 2012. Costs have been re-evaluated following completion of an in-progress cost estimate in late July 2012, and are more in line with budget targets. A final design submittal

MANAGEMENT ISSUES (Continued)

and cost estimate was submitted in December 2012. The final preliminary engineering cost estimate confirmed that the costs are in line with budget targets.

Concern No. 4: Reduction in schedule contingency in master schedule due to the longer procurement process for developing the Request for Proposals for design-build Contract C0988 Transit Corridor.

Status/Action Initially the master schedule maintained the FTA requested schedule contingency of approximately 20%. However, with the best value procurement of the design-build Contract on the schedule critical path, the delay in issuance of the Request for Proposal (Part II) and the extended procurement period has reduced the required schedule contingency to **less than 5%**. This action was taken, instead of rescheduling the forecast of revenue service, until Metro awards the design-build contract, makes a decision on several bid options in the RFP and establishes the baseline revenue service date. In order to increase schedule contingency, the forecast for revenue service date at time of contract award is expected to move **to mid-2019**.

Concern No. 5: The California Public Utilities Commission (CPUC) has suspended General Order 164-D process for approval of grade crossing improvements and has directed Metro to adopt a formal application process with public hearings as required. The project has a number of controversial crossings that have the potential for increased construction cost.

Status/Action Metro is preparing formal crossing applications with the initial application filed in November 2012 for three crossings located in the City of Inglewood: Eucalyptus Avenue, a pedestrian undercrossing west of Eucalyptus Avenue and Centinela Avenue. Two additional applications covering the remaining gated crossing in Inglewood and Los Angeles were filed this period. The last application filings covering all grade separations and the at-grade street running segment on Crenshaw Boulevard will continue through **mid-February 2013**. Notices of Protest were received on the first application filing with written response due on January 10, 2013. **The protest period for application filings two and three ends February 10, 2013.**

Concern No. 6: Some utility companies primarily DWP – Water and Power who are in process of relocations at Florence/Manchester, and at station sites at Crenshaw/Mark Luther King and Crenshaw/Exposition do not conform to Buy America FTA requirements. Noncompliant materials include 34.5 KV power cable, water valves and fittings. Material costs have been estimated at \$400,000 for power and \$300,000 for water.

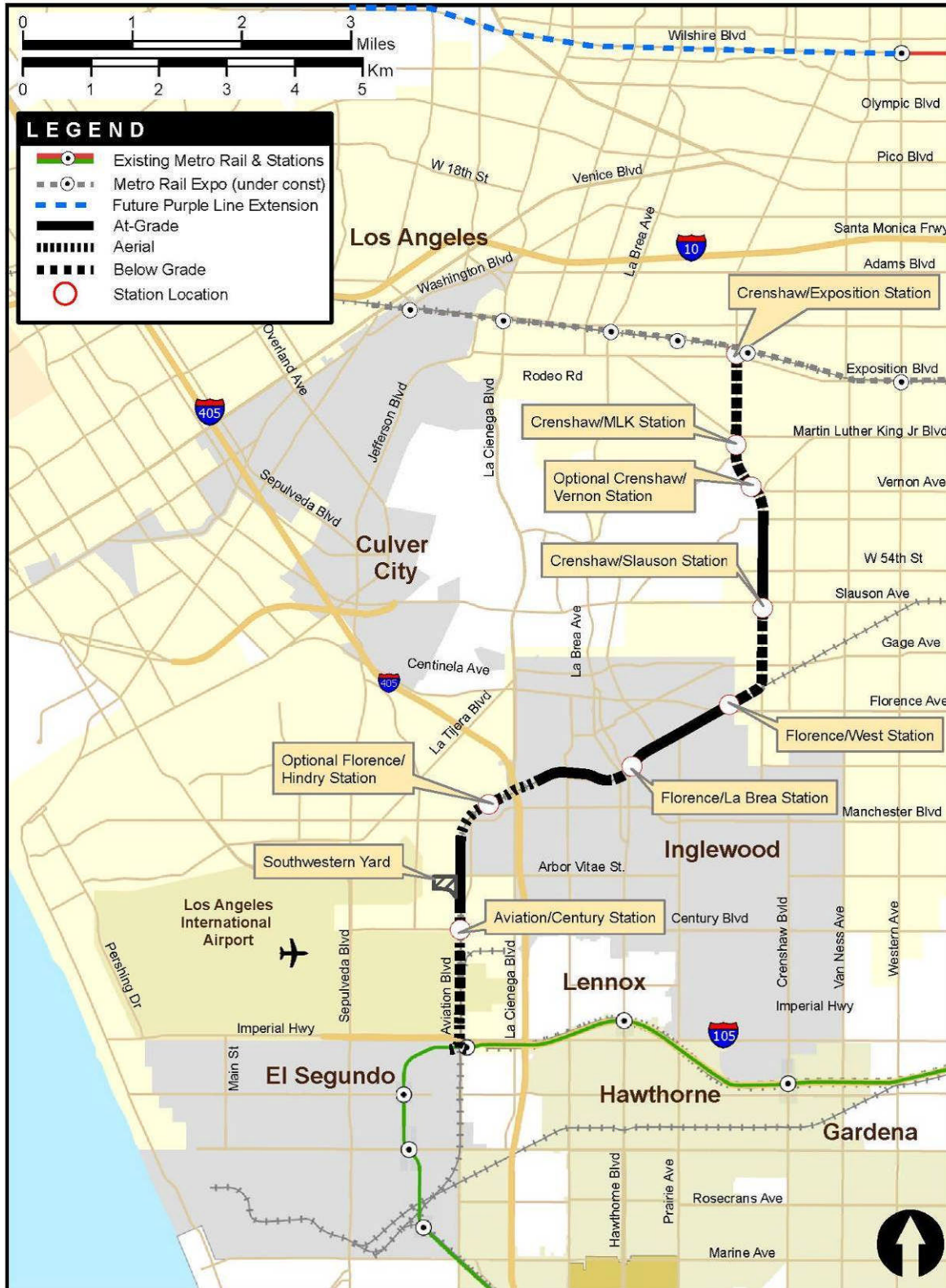
MANAGEMENT ISSUES (Continued)

Status/Action Metro is reviewing options including owner-furnished materials, issuance of change orders to an Advance Utility Contract or re-procurement of compliant materials by DWP in addition of consideration to request waivers from FTA. Metro has also prepared and presented to FTA a summary of potential delay and significant increased costs to a follow-on Design Build contractor. Metro has reached agreement with DWP-Power to order Buy America compliant power cable and change orders are being processed by DWP. Options have also been discussed with DWP-Water for compliance on water line relocations including gate valves and fittings ***and DWP has released RFPs for procurement of materials. Metro and DWP are evaluating ways to accelerate the work to minimize impacts to project schedules.***

Concern No. 7: Execution of Local Match Agreements for 3 percent project funding is required with the cities of Los Angeles and Inglewood.

Status/Action Metro has proposed to finance the 3 percent local match for the City of Inglewood. An agreement with the City of Inglewood is pending with no certainty of a timeline for execution. A memorandum of understanding is required with the City of Los Angeles.

PROJECT ALIGNMENT



BASE PROJECT SCOPE

The Crenshaw/LAX Transit Corridor is a north/south corridor that serves the cities of Los Angeles, Inglewood, Hawthorne and El Segundo as well as portions of unincorporated Los Angeles County. The alignment extends 8.5 miles, from the intersection of Crenshaw and Exposition Boulevards to a connection with the Metro Green Line at the Aviation/LAX Station. The project provides major connections with the Los Angeles International Airport (LAX) as well as links to the Metro Green Line, the Exposition Line and countywide bus network. The Board adopted a light rail system as the Locally Preferred Alternative (LPA) in December 2009.

The alignment is comprised of a double-tracked right-of-way consisting of sections of at-grade in-street, at-grade within railroad right-of-way, aerial, and below-grade guideway sections, six stations, park and ride facilities at three locations, utilities, landscaping, roadway improvements required by the project and a maintenance & storage facility (Southwestern Yard). During preliminary engineering, scope modifications were incorporated as part of the project and adopted by the Metro Board as part of the Project Budget. These changes, resulting from consultations with agencies such as the Public Utility Commission, Los Angeles Department of Transportation, and Federal Aviation Authority, included:

- 1) At-grade changed to below-grade segment from Exposition Boulevard to 39th Street;
- 2) La Brea Avenue Grade Separation changed from aerial to below-grade;
- 3) Fully cut and cover segment changed to partially covered trench adjacent to LAX as an interim condition; and
- 4) Cost sharing of a consolidated maintenance & storage facility near LAX (Arbor Vitae/Bellanca) called Southwestern Yard.

Additional engineering refinements developed through Preliminary Engineering have been addressed through an environmental addendum with a FONSI signed by FTA on September 4, 2012. These include demolition of two existing BNSF bridge structures that allow for realignment of the LRT tracks and significant cost savings; and additional right-of-way acquisitions with the majority being small partial takings and temporary construction easements for grade crossing safety improvements, sidewalk and bus bay modifications.

Two additional changes are also being considered, a pedestrian undercrossing west of Eucalyptus Avenue and changing from a LRT underpass to a LRT overpass over La Brea Avenue. FTA has agreed to clear these additional changes under a 130 C process.

The two proposed optional stations, Crenshaw/Vernon (Leimert Park Village) and Westchester (Florence/Hindry), are not included in the adopted base project. However, a bid option will be included in the design-build contract for constructing an in-street underground Crenshaw/Vernon Station just north of Vernon Avenue that includes two options for station entrances as well as an additional bid option to cover a Westchester at-grade station without parking facilities near Florence/Hindry. The Crenshaw/Vernon in street station option is a

BASE PROJECT SCOPE (Continued)

change from the off-street station location cleared with the FEIS/FEIR. This alternative in-street location is being addressed through a supplemental environmental assessment for NEPA and a separate CEQA addendum. The Florence/Hindry Station option was previously cleared with the FEIS/FEIR but has been renamed from Manchester at-grade to Florence/Hindry.

The scope of work for the three major construction contracts is shown below.

Contract C0990 Crenshaw/LAX Advanced Utility Relocations

The design of several early utility relocations was advanced sufficiently into final design to allow for bidding of critical early utility relocations. This contract will include relocating three (3) existing duct banks that feed various NAVAIDS on the south airfield complex. New ductbank infrastructure will be built by Metro with the fiber replacement work and cut-over by FAA/LAWA. These ductbanks contain fiber lines and power lines which belong to both LAWA and FAA. Since the new track alignment is below grade at these crossings, the ductbanks have to be relocated in advance to allow for the construction of the track alignment. In addition, other wet utilities along the Harbor Branch and Crenshaw Boulevard segments of the corridor that can be relocated in advance are included as part of this contract.

The project delivery method for this contract is bid-build Invitation for Bid (IFB) approach.

Design-Build Contract C0988 Crenshaw/LAX Transit Corridor

This is the largest project contract which will complete final design and construction of the infrastructure required along the corridor alignment. The structures required to be constructed are six baseline stations, grade separations including flyover structures, cut and cover trenching, tunneling and three park-n-ride facilities. The scope of work will include all the necessary systems work including train control, traction power supply substations and distribution, overhead catenary, communications, and systems tie-in to the existing Metro Green Line. Two optional stations will be included as bid options as well as additional fire suppression measures in tunnel/cut and cover segments. Street improvements at the Slauson intersection have been added to the base work for which Metro will continue to seek partial reimbursement from the City of Los Angeles.

The project delivery method for this contract is design-build utilizing a two step best value procurement approach with submittal of qualification statements through a RFQ process, pre-qualification of qualified proposers followed by release of a RFP soliciting technical and price proposals with an option at Metro's discretion for best and final offers (BAFO).

BASE PROJECT SCOPE (Continued)

Design-Build Contract C0991 Southwestern Yard

The Board-adopted 2009 Long Range Transportation Plan (LRTP) for Los Angeles County envisioned one new central Light Rail Transit (LRT) Maintenance facility to be used by all projects. Since the LRTP adoption, substantial progress on light rail system planning and development, including more accurate vehicle assignments, cost estimates, and functional requirements, has led Metro to conclude that two new LRT yards, an Eastern Yard and a Southwestern Yard, are necessary. This contract will construct the Southwestern Yard which will consolidate maintenance facility requirements for this project as well as the operating Metro Green Line, proposed South Bay Metro Green Line Extension and proposed Metro Green Line to LAX. The cost of constructing the Southwestern Yard will be proportionately split among the four projects.

The project delivery method for this contract is design-build Invitation for Bid (IFB) approach with a two step evaluation process for technical qualifications and responsive low bid. Metro is also implementing a two-step approach for issuing notice-to-proceed (NTP) to the design-builder; first NTP is to commence final design and then follow with NTP to commence construction with availability of land parcels in early 2014.

KEY MILESTONES SIX- MONTH LOOK AHEAD

	Milestone Date	Jan-13	Feb-13	Mar-13	Apr-13	May-13	Jun-13
Contract C0988 Board Approval	05/23/13*					M	
Contract C0991 "Southwestern Yard/P&B (on-hold)							

◆ MTA Staff

Ⓜ MTA Board Action

FTA (Federal Transportation Authority)

△ Other Agencies

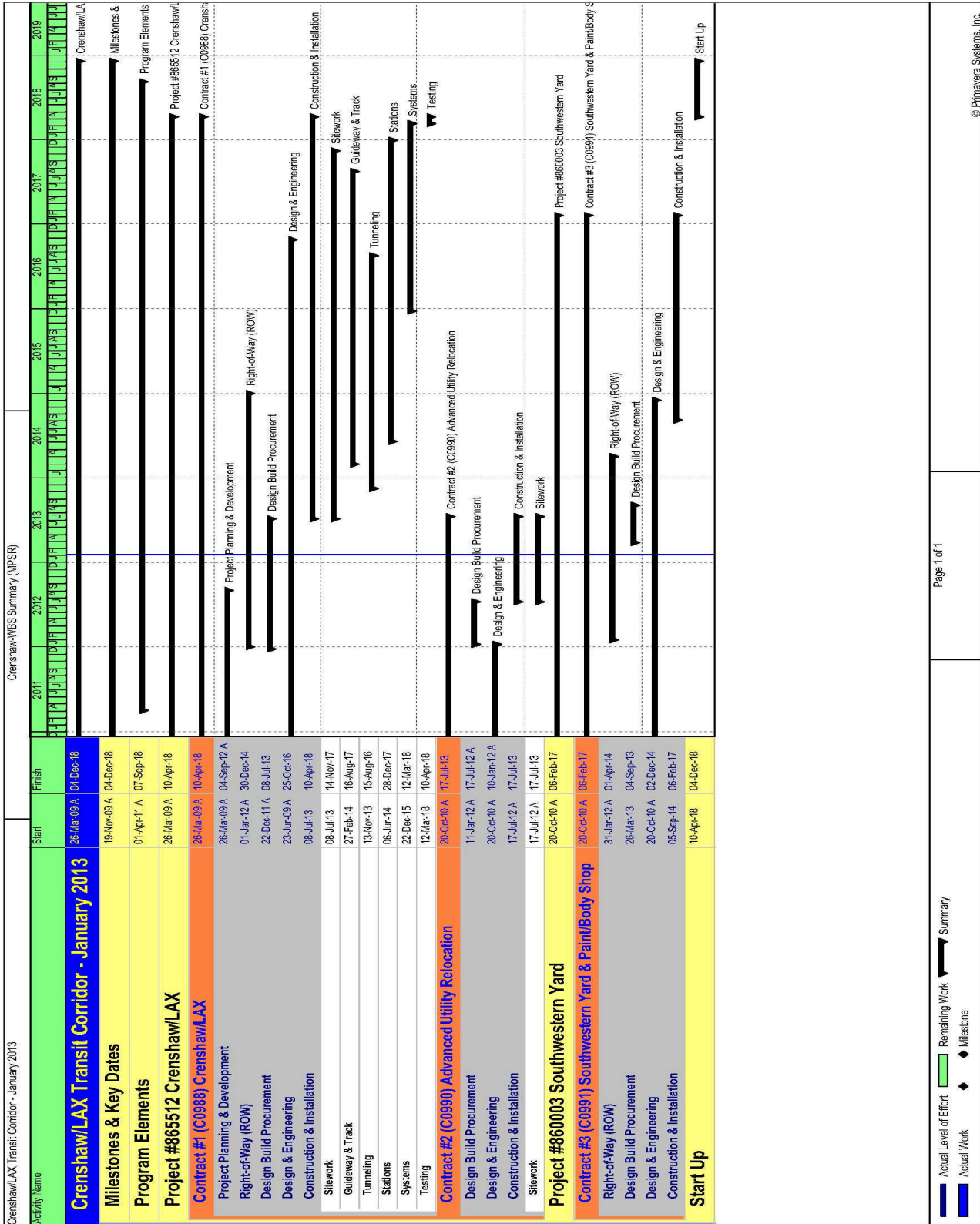
□ Contractors

○ HMM Design

"A" following date is actual and completed

* New

PROJECT SUMMARY SCHEDULE



CRITICAL PATH NARRATIVE

Critical Path:

The longest path to project substantial completion continues with the solicitation of the Design/Build Contract #1 Crenshaw/LAX Transit Corridor.

Upon notice to proceed to C0988 contractor, the critical path moves through final design for the alignment and completing shop drawings to begin procurement of the tunnel boring machines (TBMs). The TBMs are a long lead item and as packages of final design are approved for construction, work will commence on the alignment construction activities prior to the TBMs arrival, assembly and testing.

The critical path then flows to remaining construction elements; tunneling, guideway construction, station construction, and systems installation. Critical work concludes with phase 1 systems integration testing by the C0988 contractor, phase 2 systems integration testing by Metro and then pre-revenue operations.

PROJECT COST STATUS

COST REPORT BY ELEMENT
 UNITS IN MILLIONS

SCC CODE	DESCRIPTION	ORIGINAL BUDGET	CURRENT BUDGET		COMMITMENTS		EXPENDITURES		CURRENT FORECAST		FORECAST VARIANCE
			PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	PERIOD	TO DATE	
10-50	CONSTRUCTION	1,052.6	-	1,052.6	-	10.3	-	1.0	-	1,052.6	-
60	RIGHT-OF-WAY	132.3	-	132.3	-	9.0	0.2	8.6	-	132.3	-
70	LRT VEHICLES	87.8	-	87.8	-	-	-	-	-	87.8	-
80	PROFESSIONAL SERVICES	273.1	-	273.1	0.6	61.2	1.0	43.6	-	273.1	-
90	UNALLOCATED CONTINGENCY	177.2	-	191.1	-	-	-	-	-	191.1	-
865512 - SUBTOTAL		1,723.0	-	1,736.9	0.6	80.5	1.2	53.2	-	1,736.9	-
	ENVIRONMENTAL/PLANNING-405512	5.5	-	5.5	-	5.5	-	5.5	-	5.5	-
	ENVIRONMENTAL/PLANNING-465512	20.5	-	20.5	-	20.5	-	20.0	-	20.5	-
405512 & 465512 - SUBTOTAL		26.0	-	26.0	-	26.0	-	25.5	-	26.0	-
405512, 465512 & 865512 - TOTAL		1,749.0	-	1,762.9	0.6	106.5	1.2	78.7	-	1,762.9	-

Note-1: 405512, 465512, and 865512 are internal MTA project numbers to differentiate between environmental/planning and construction components of the project.
 Note-2: Project 865512 expenditures are cumulative through January 2012.

PROJECT COST ANALYSIS

Original Budget and Current Budget:

The Board in October 2011 established the Life-of-Project (LOP) budget of \$1,749 million for the Crenshaw/LAX Transit Corridor Project. The Board in December 2012 approved an increase of \$13.9 million for a new LOP total of \$1,762.9 million. The Unallocated Contingency Standard Cost Category (SCC) 90 budget line item was increased by the \$13.9 million for a new total of \$191.1 million.

The current budget above includes the 49% cost allocation share that the Project is responsible for paying for the design and construction of the Southwestern Yard. This amount is \$139.4 million of the \$285.2 million forecast cost for the Southwestern Yard. The \$139.4 million is included in the appropriate SCC categories in the table above.

The amount of funding available for the Crenshaw/LAX Transit Corridor Project, excluding the Southwestern Yard allocation, is \$1,623.5 million.

Current Forecast:

The total project forecast is \$1,762.9 million.

PROJECT COST ANALYSIS (Continued)

Commitments:

The commitments are cumulative through January 2013. The total commitments increased by \$0.6 million this period. In the Professional Services element there was an increase of \$0.6 million for project administration, IPMO field office lease and utilities, Los Angeles World Airports' land/facilities access fees, and legal services costs. The \$106.5 million in commitments to date represents 6.0% of the current budget.

Expenditures:

The expenditures are cumulative through January 2013. The total expenditures increased by \$1.2 million this period. In the Right-of-Way element there was an increase of \$0.2 million for appraisals, acquisitions, environmental, and relocation scope of work. In the Professional Services element there was an increase of \$1.0 million primarily for costs associated with engineering and design contract E0117, Metro project administration, IPMO field office lease and utilities, Los Angeles World Airports' land/facilities access, legal services, oversight by Caltrans District-07, third party scope of work with Los Angeles City Departments, miscellaneous specialty services, community relations, and environmental consulting services. The \$78.7 million in expenditures to date represents 4.4% of the Current Budget.

FINANCIAL/GRANT STATUS

\$ in millions

SOURCE	(A)	(B)	(C)	(D) (DB)		(E) (EB)		(F) (FB)	
	ORIGINAL BUDGET	TOTAL FUNDS ANTICIPATED	TOTAL FUNDS AVAILABLE	COMMITMENTS \$	%	EXPENDITURES \$	%	BILLED to FUNDING \$	SOURCE %
FEDERAL - OVAQ	68.2	24.1							
FEDERAL - SECTION 5309 BUS CAPT	8.6	8.6	8.6	7.1	83%	7.1	83%	7.1	83%
FEDERAL - REGIONAL STP	20.0	20.0					0%		0%
FEDERAL - ALTERNATIVE ANALYSIS	1.2	1.2	1.2	1.2	100%	1.2	100%	1.2	100%
FEDERAL - TIGER II		13.9	13.9	13.9	100%	1.0	7%	1.0	7%
FEDERAL REGIONAL IMPROV PROG	34.3	34.4							
STATE REGIONAL IMPROVEMENT PROG	2.2	2.2	2.2	2.2	100%	2.2	100%	2.2	100%
STATE PPM	0.179	0.179	0.179	0.179	100%	0.179	100%	0.179	100%
STATE PROP 1B PTMSEA	201.2	201.2	120	120	6%	120	6%	120	6%
MEASURE R - TIFIALOAN	545.9	545.9	545.9						
MEASURE R	661.1	661.1	347.1	61.7	9%	46.9	7%	45.6	7%
LOCAL AGENCY FUNDS	52.4	52.4							
PROP C 25% HIGHWAY	148.9	148.8	3.8	3.3	2%	3.3	2%	3.3	2%
PROP A 35% RAIL CAPITAL	4.8	48.9	4.8	4.8		4.8	0%	4.8	10%
TOTAL	1,749.0	1,762.9	939.7	106.5	6.0%	78.7	4.4%	77.5	4.4%

STATUS OF FUNDS ANTICIPATED

FEDERAL SECTION 5309 BUS CAPITAL: FTA approved Metro Grant on July 6, 2010 for a total of \$8.6M for bus and related facilities Preliminary Engineering effort. Funds are available for drawdown.

STATE REGIONAL IMPROVEMENT PROGRAM: \$2.2M was allocated by the California Transportation Commission on January 28, 2011 for Preliminary Engineering work.

STATE PPM: \$178.6K was allocated by the State during the Planning Stage of the Project (FY07).

FEDERAL ALTERNATIVE ANALYSIS: \$1.2M was approved by FTA under the Alternative Analysis Program. Funds have been drawn down.

FEDERAL TIGER II: Federal Tiger II funds of \$13,903,535 was executed on September 28, 2012. Funds are available for drawdown.

FEDERAL TIFIA LOAN (Measure R) (Transportation Infrastructure Finance & Innovation Act): Application for a loan of \$545.9M was submitted to the US Department of Transportation (DOT) in November 2011. On January 25, 2012 Metro made a presentation to the TIFIA Office on the projects description, financial capacity, and other related items. Negotiations between USDOT and Metro continue on the terms and conditions of the TIFIA loan. TIFIA Office has requested additional clarification and negotiations are continuing. Metro met with FTA on August 1, 2012 in Washington D.C. to finalize the loan agreement. Loan agreement was executed on September 12, 2012. The current financial plan is to drawdown funds not prior than FY16.

STATE PROP 1B – PTMISEA: A request for an allocation of \$38.4M was submitted to the State on June 1, 2011. A revised allocation request for \$12M was submitted in February 2012. This revised amount will fund ROW and final design activities. The revised allocation was approved in May 2012 and funds are available for drawdown. An additional funding allocation request of \$160M was submitted to Caltrans in March 2012. Allocation is not expected until Spring 2013.

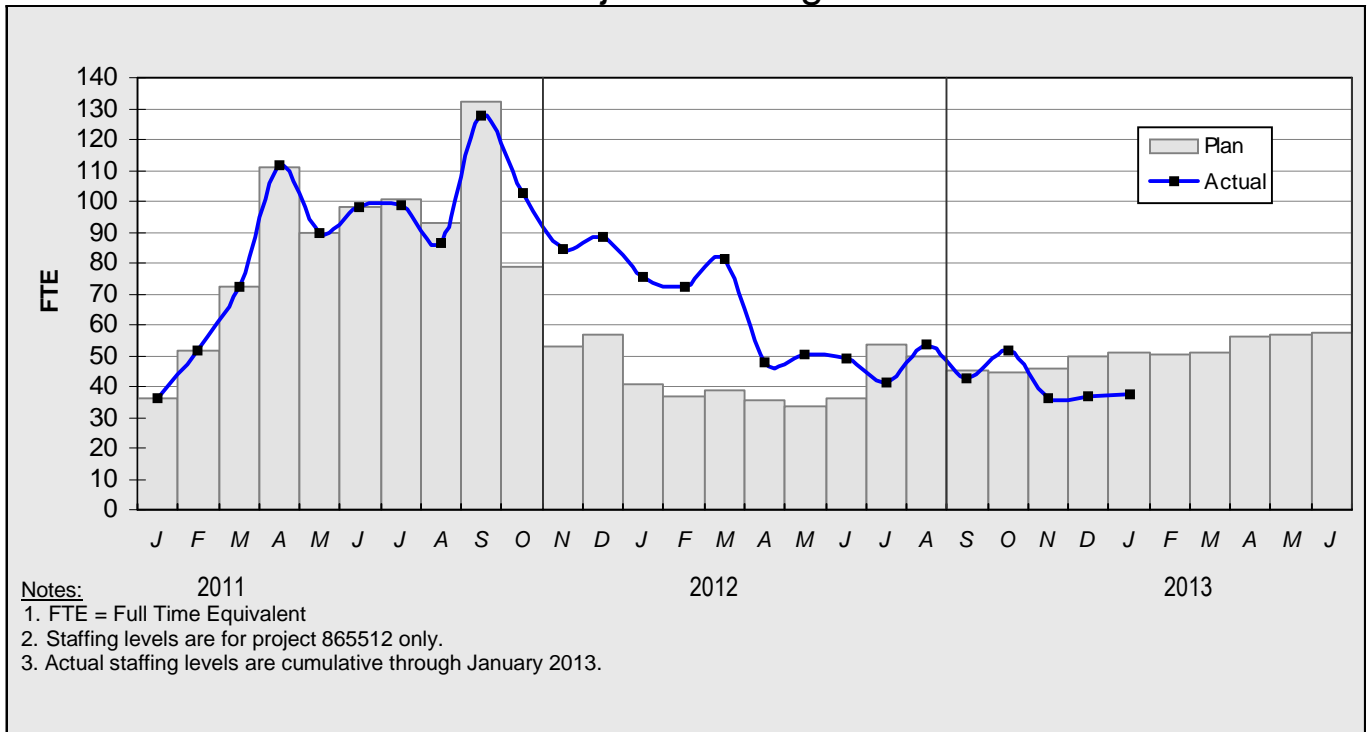
MEASURE R: \$53.4M has been allocated to the project based on the January 2012 Funding Plan. Funds are available for drawdown. An additional \$293.7M for FY13 has been allocated to the project based on the proposed May 2012 Measure R Extension Long Range Plan.

PROP C 25% HIGHWAY: \$3.8M has been allocated to the project based on the January 2012 Funding Plan. Funds are available for drawdown.

PROP A 35% RAIL CAPITAL: Based on November 2011 Long Range Transportation Plan, \$4.8M of Prop A 35% Rail Capital was allocated in FY 2012 for the Project.

STAFFING STATUS

Total Project Staffing – FTES



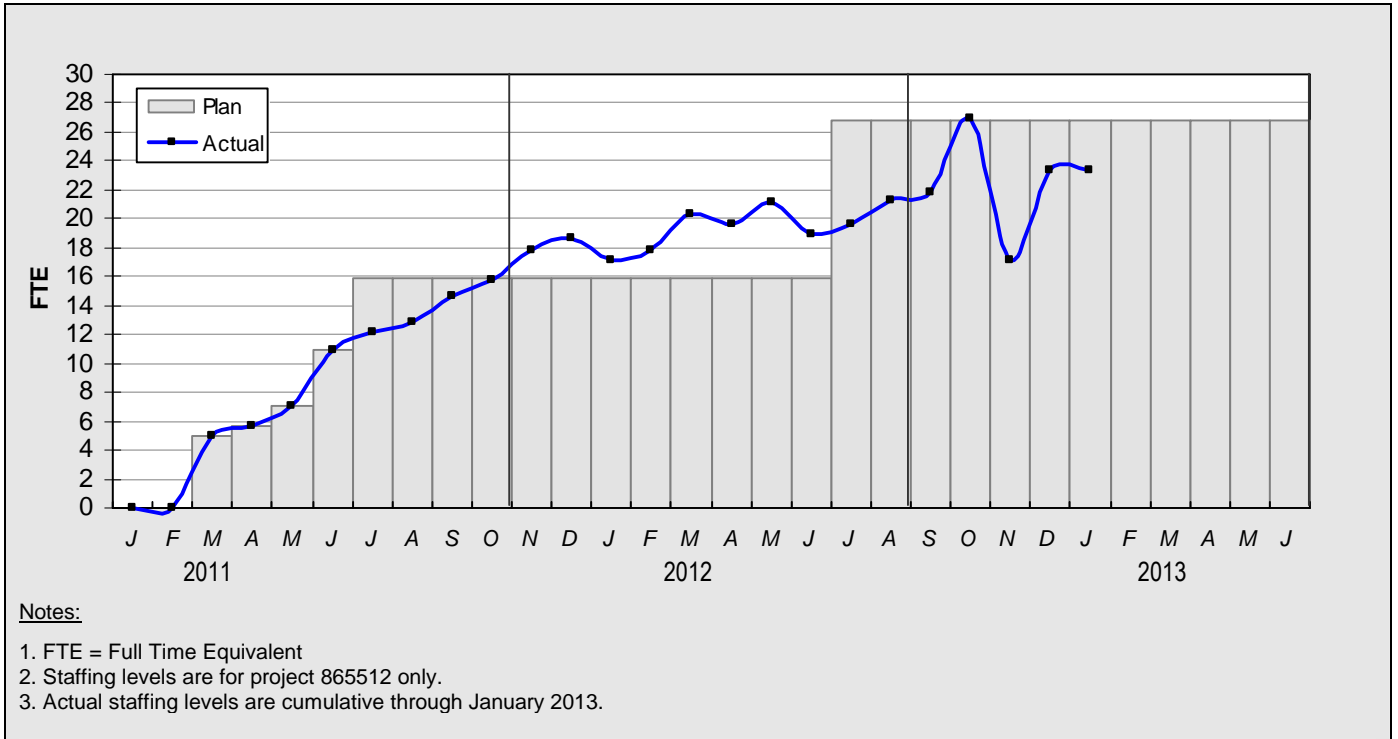
TOTAL PROJECT STAFFING

The overall FY13 Total Project Staffing plan averages 50.8 FTE's per month.

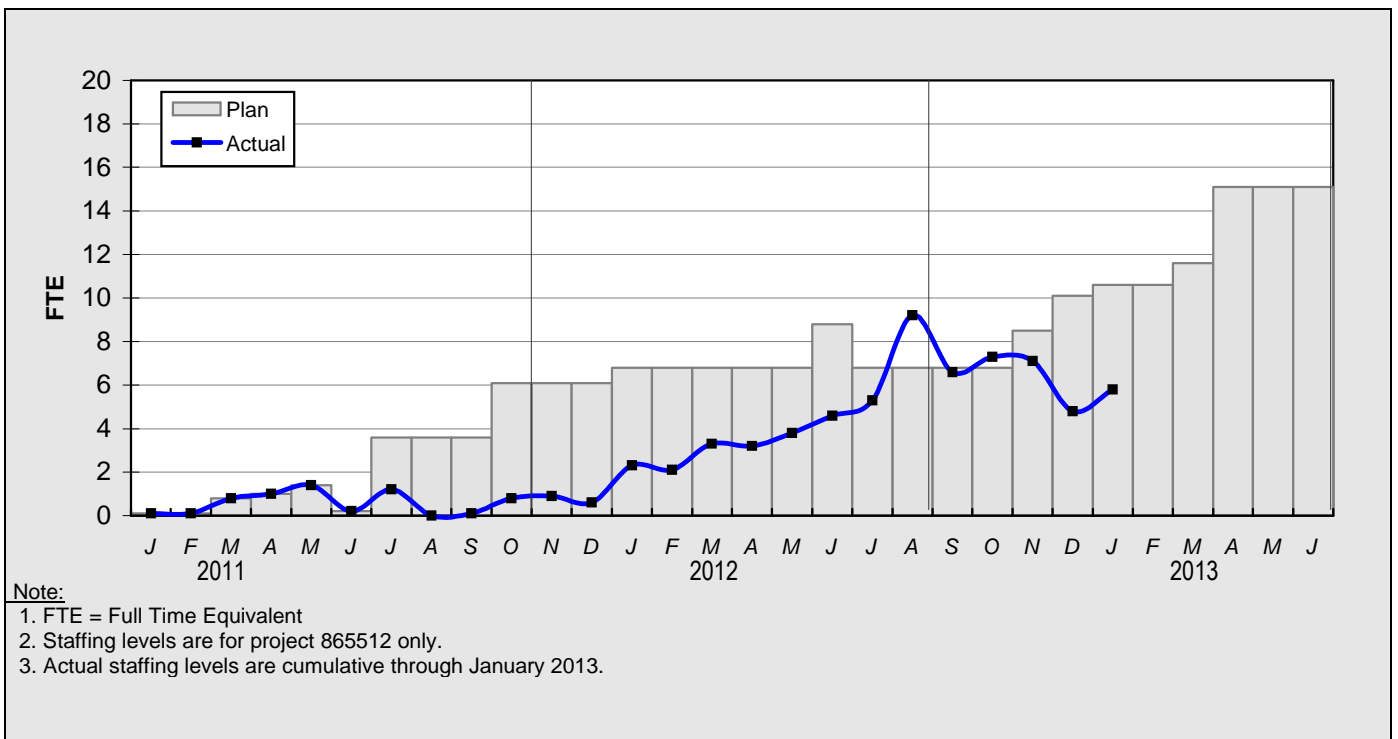
For January 2013, there were a total of 23.4 FTE's for Metro's Project Administration staff and 14.2 FTE's for consulting staff. The total project staffing was 37.6 FTE's for January 2013.

STAFFING STATUS (Continued)

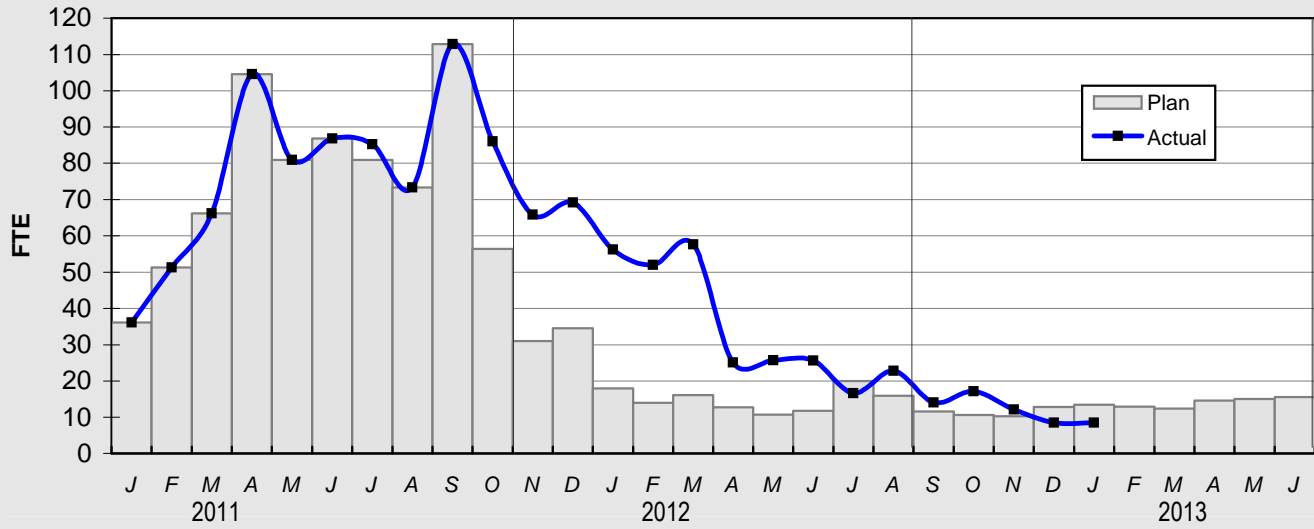
METRO STAFFING – FTES



CONSTRUCTION MANAGEMENT
SUPPORT SERVICES CONSULTANT – FTES



STAFFING STATUS (Continued)
ENGINEERING SERVICES CONSULTANT - FTES



Notes:

1. FTE = Full Time Equivalent
2. Staffing levels are for project 865512 only.
3. Actual staffing levels are cumulative through January 2013.

REAL ESTATE STATUS

Contract No.	Number of Parcels	Certified	Appraisals in Process	Offers Made	Agreements Signed	Condemnation Filed	Relocations Complete	Parcels Available
C0988 C/LAX Transit Corridor (D-B):								
Crenshaw								
Full Takes	12	12	8	5	2	1		
Part Takes (PT or SE)	9	8		1	1			
TCE	10	8						
Subtotal Parcels	31	28	8	6	3	1	0	0
Relocations	15							
Harbor Subdivision								
Full Takes	15	15	14	12				
Part Takes (PT or SE)	18	16	3					
TCE	3	1						
Subtotal Parcels	36	32	17	12	0	0	0	0
Relocations	34							
Total HS/CR Parcels:	67	60	25	18	3	1	0	0
C0991 Southwestern Yard (D-B):								
Full Takes	8	8	8	8	1			
Part Takes	0							
TCE	0							
Total Parcels:	8	8	8	8	1	0	0	0
Relocations	4							
C0990 C/LAX Advance Utility Relocations:								
Total Parcels:	0							
Total Project Parcels	75	68	33	26	4	1	0	0

- 33 appraisals in various stages of completion.
- 36 environmental investigations underway.
- 41 owner and tenant relocations in various stages.
- Update to the March 2012 RAMP was submitted in late October; no further comments have been received.
- Twenty-six offers have been made to property owners.
- Four agreements have been signed.
- Four parcels acquired.

QUALITY ASSURANCE STATUS

C0988 Crenshaw/LAX Transit Corridor Design-Build

- *No activities this period.*

C0990 Advanced Utility Relocations

- *Attended weekly Project staff meetings with the Contractor, City of LA Construction Inspection, City of LA Engineering and Metro personnel.*
- *Met with FAA RE/Inspection to discuss Project Quality plans affecting the FAA scope of work.*
- *Providing additional site inspection support at the LAWA site.*
- *Reviewed Contractor Quality Plan for site inspection staffing and reporting responsibilities. Evaluating revisions to the plan.*

C0991 Southwest Yard

- *No activities this period.*

ENVIRONMENTAL STATUS

Advanced Utilities Contract

- *Completed additional hazardous materials sampling at LAX site.*
- *Provided environmental sampling of the 67th Street location.*
- *Provided archaeological monitoring/oversight of the LAWA work and 59th Place.*

Real Estate

- *Reviewed Phase I or II's Reports.*

Large Project Effort

- *Spoke with members of the Gabrielino Tongva Tribe of LA regarding archaeological monitoring and the Section 106 History of the Crenshaw/LAX Project.*
- *Completed the Cultural Resources Monitoring and Mitigation Plan and submitted to FTA for sign off.*
- *Accepted FTA's comments on the Environmental Technical Memo.*

CONSTRUCTION RELATIONS STATUS

- *Participated in project briefings with the Office of Supervisor Mark-Ridley Thomas.*
- *Participated in meetings with Joint Neighborhood Council/LA City/CSC Taskforce regarding tree plan along the Crenshaw Corridor and Councilmember Bernard Parks regarding advanced utility relocation noise variance permit.*
- *Participated in City of Inglewood Construction 101 Seminar.*
- *Participated in Advanced Utility Relocation Contractor Meetings.*
- *Attended Crenshaw Leadership Council Quarterly Meeting and Safety Pod Meeting.*

ART DEVELOPMENT STATUS

- Drafted the artist selection process.

SAFETY & SECURITY STATUS

- Monitored C0990 Contractor's construction activities.

THIRD PARTY AGREEMENT STATUS

Third Party	Type of Agreement	Forecast Execution Date	Required Need Date	Status/ Comments
City of Los Angeles	Amendment to Master Cooperative Agreement	3/13	3/13	Finalizing of three remaining issues; 2003 MCA remains in effect.
City of Inglewood	Master Cooperative Agreement	4/13	4/13	City still working and reviewing draft MCA
Los Angeles Department of Water and Power	Amendment to Memorandum of Understanding	4/13	4/13	Metro addressed comments; LADWP to review; 2002 Utility Cooperative Agreement remains in effect.
Los Angeles County Public Works	Letter of Agreement	04/11	03/12	Executed
Caltrans	Amendment	08/11	03/12	Executed
Private Utilities	LOA, MOU or UCA	05/11 to 02/13	02/13	Discussions continuing with Third Party entities.

ADVANCED UTILITY RELOCATION STATUS

- Relocation of Qwest ducts near completion, cable placement to start 1st Qtr. 2013.
- Relocation of high pressure gas lines in progress at Exposition Station site completion planned for 1st Qtr. 2013. **Work completed.**
- Relocation of AT&T conduits, manholes and cables completed at MLK station site and design completed at La Brea Avenue. Construction at La Brea has been cancelled due to change from LRT underpass to LRT overpass.
- Relocation of communication lines completed at Manchester Avenue and Arbor Vitae.
- Relocation of DWP-Power conduits, and manholes completed at Manchester Avenue; installation of power cable is affected by Buy America. Installation of cable to be 1st Qtr. 2013.
- Advance relocation of DWP-Power conduits, manholes and conduits in progress at MLK and Expo Station sites. Completion of this work is affected by Buy America. Metro has requested installation of cable to be completed by end of 2013.
- Design in progress by DWP-Water for advance relocation of eleven (11) water lines along Crenshaw Boulevard. Construction scheduled to start in 1st quarter 2013 but is affected by Buy America. Metro has requested work to be completed by end of 2013.

ADVANCED UTILITY RELOCATION STATUS (Continued)

- Design in progress by SCE for advance relocation of fiber crossings and pole supports along the Harbor Subdivision; and overhead power/line/feed at La Brea Station. Completion expected by end of 2nd Qtr. 2013.
- Design in progress to relocate aerial communication lines at 96th St. south of Arbor Vitae. Design in progress to relocate aerial DWP-Power lines near 96th St. south of Arbor Vitae. Completion expected by end of 2nd Qtr. 2013.
- ***Abandoned BP Oil line to be removed from the Crenshaw/LAX alignment by BP Oil Co., to complete by 2nd Qtr 2013.***



CPUC CROSSING SUMMARY

Package	PE Consultant submits RCHAR* to MTA	MTA submits RCHAR* to CPUC	Field Diagnostic Meeting	CPUC Preliminary Recommendations to MTA	Revise RCHAR* & Submit to PUC for Additional Technical Evaluation	Submit Formal Application to PUC	CPUC Approval
1	1/26/2012A	2/6/2012A	03/28/12 - 3/30/12A	8/1/2012A	9/24/12A	Nov12/Feb13	06/15/13
2	1/26/2012A	2/6/2012A	03/28/12 - 3/30/12A	8/1/2012A	9/24/12A	Nov12/Feb13	06/15/13
3	1/26/2012A	2/6/2012A	03/28/12 - 3/30/12A	8/1/2012A	9/24/12A	Nov12/Feb13	06/15/13
4	1/26/2012A	2/6/2012A	03/28/12 - 3/30/12A	8/1/2012A	9/24/12A	Nov12/Feb13	06/15/13
5	1/26/2012A	2/6/2012A	03/28/12 - 3/30/12A	8/1/2012A	9/24/12A	Nov12/Feb13	06/15/13

(*) [Rail Crossing Hazard Analysis Report \(RCHAR\)](#)

Package Description	
<p>1 Harbor Subdivision At Grade</p> <ul style="list-style-type: none"> Centinela Av 25-FA Ivy Avenue 27-FA Eucalyptus Avenue 28-FA North Cedar Avenue 29-FA Oak Street 30-FA Arbor Vitae Street 36-FA 	<p>4 Crenshaw At Grade</p> <ul style="list-style-type: none"> West 48th Street 5-FA West 50th Street 6-FA West 52nd Street 7-FA West 54th Street 8-FA West 57th Street 9-FA Crenshaw Boulevard/West 59th Street 11-FA Slauson Avenue 10-FA
<p>2 Harbor Subdivision At Grade</p> <ul style="list-style-type: none"> Victoria Avenue 21-88B Brynhurst Avenue 22-88B West Boulevard 23-FA Redondo (Closure) Hindry 34-FA La Brea Station Pedestrian Crossing High Street 	<p>5 Crenshaw Grade Separation</p> <ul style="list-style-type: none"> Rodeo Road 2-FA Rodeo Place 3-FA Coliseum Street 4-FA Crenshaw Boulevard/West 60th Street 13-16 Crenshaw Boulevard/West 63rd Street 14-16 Crenshaw Boulevard/West 66th Street 16-16 Crenshaw Boulevard/West 66th Place 17-1 Crenshaw Boulevard/West 67th Street 18-16 Hyde Park Boulevard 31-88B Crenshaw Boulevard/West Vernon Avenue Crenshaw Boulevard/West 43rd Place Crenshaw Boulevard/West 43rd Street Crenshaw Boulevard/West Stocker Street Crenshaw Boulevard/West Martin Luther King Boulevard Crenshaw Boulevard/West Mall Entrance Crenshaw Boulevard/West 39th Street Crenshaw Boulevard/West Coliseum Place
<p>3 Harbor Subdivision Grade Separation</p> <ul style="list-style-type: none"> La Brea Street 26-88B San Diego (SR 405) UP 32-164D La Cienega Boulevard 33-88B Manchester (SR105) 35-88B Century Boulevard UP37-164D 104th Street 38 (877)-88B 111th Street 39-88B Imperial Highway 40-164D I-405 West Hyde Park 	

CPUC General Order No. 164-D process has been suspended by Commission. Project has been directed to file formal applications.

**FEDERAL AVIATION ADMINISTRATION (FAA)/
LOS ANGELES WORLD AIRPORTS (LAWA) SUMMARY STATUS**

- Metro has included in the base scope a partially covered trench configuration as an interim condition which allows Metro to keep the overall project budget at \$1,749 million. The preliminary engineering design includes a partially covered trench which includes provisions to allow for a future 1,600 foot covered trench section. FAA approved a formal Notification of Proposed Construction Alteration (Form 7460-1) for the partially covered configuration on February 29, 2012. Metro has filed an additional 7460-1 permit application on March 1, 2012 to define construction phasing requirements and time of day limitations for construction. These requirements have been incorporated into the RFP technical documents. Metro has completed a construction safety phasing plan including a safety phasing plan check list and performance requirements for protection of airport operations as recommended by FAA staff to expedite approval. This was provided as a guideline to proposers in Contract C0988 Amendment No. 4 to the RFP released in September 2012.


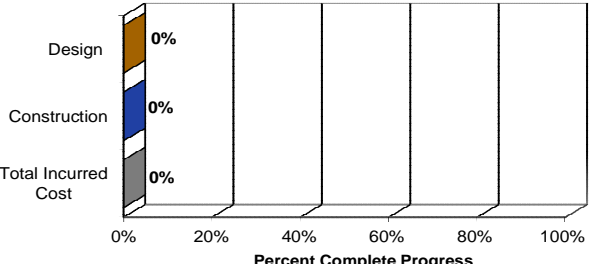
CHRONOLOGY OF EVENTS

2003	Major Investment Study
April 2007	Board authorized the CEO to award Contract PS 4330-1968 to complete environmental clearance and conceptual engineering.
December 2009	Board adopted the LRT Alternative as the Locally preferred Alternative and received and filed the Crenshaw Transit Corridor DEIS/DEIR.
December 2009	Board authorized the CEO to award Contract No. EO117 for Phase I, Advanced Conceptual Engineering.
September 2010	Board authorized the CEO to exercise option with Contract No. EO117 for Phase II Preliminary Engineering.
April 2011	Board adopted the Arbor Vitae/Bellanca (Site 14) LPA for the Maintenance Facility Site
July 2011	Board approved Southwestern Yard cost allocation.
September 2011	Board approved Project Definition and certified Final Environmental Impact Report
October 2011	Board approved the Life-of-Project Budget of \$1.749 billion.
December 15, 2011	CTC reviewed the FEIS/FEIR and adopted the required resolution for future funding consideration.
December 23, 2011	Request for Qualifications for Contract C0988 C/LAX Transit Corridor was released to Industry.
December 30, 2011	Received Record of Decision from FTA.
February 10, 2012	Released Invitation for Bid for Contract C0990 Crenshaw/LAX Advanced Utility Relocations.
March 12, 2012	Received Statement of Qualifications for Contract C0988 C/LAX Transit Corridor.
April 26, 2012	Board authorized the CEO to exercise option with Contract No. E0117 for Phase III Design Services During Construction.


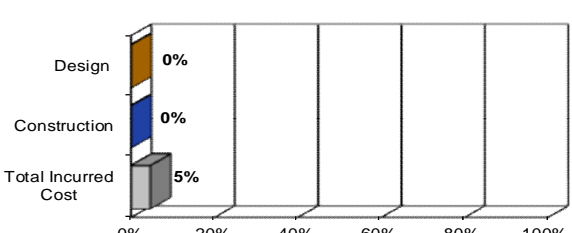
CHRONOLOGY OF EVENTS (Continued)

May 16, 2012	Notification of pre-qualified proposers for Contract C0988 C/LAX Transit Corridor.
May 30, 2012	Awarded Contract No. C0990 C/LAX Advanced Utility Relocations to Metro Builders and Engineers Group LTD.
June 4, 2012	Event held to announce beginning of the advanced utility relocation work.
June 22, 2012	Released Request for Proposals for Contract C0988 C/LAX Transit Corridor.
August 24, 2012	Received approval from the Surface Transportation Board regarding BNSF Railway Company abandonment along five-mile Crenshaw Segment of the Harbor Branch ROW.
September 4, 2012	Preparation of a FONSI for Supplemental Environmental Assessment to the FEIS was approved by FTA.
September 28, 2012	Completed abandonment process with BNSF.
September 28, 2012	TIFIA and TIGER II Grants approved.
December 6, 2012	Received proposals for Contract C0988 C/LAX Transit Corridor.


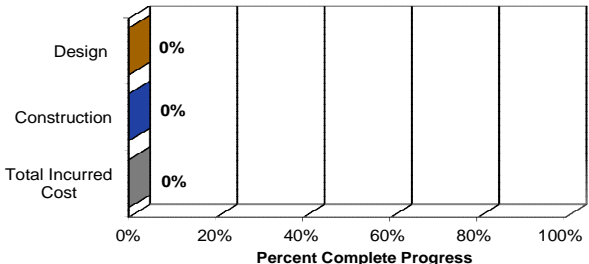
CONTRACT C0988 STATUS
Crenshaw/LAX Transit Corridor

<p>PE Design Contractor: Hatch Mott MacDonald (HMM) Contractor: - TBD</p>	<p>Contract No.: C0988 Status as of: February 01, 2013</p> 																																								
<p>Progress/Work Completed:</p> <ul style="list-style-type: none"> - Issued Request for Qualification (RFQ) in December 2011. - Received Statement of Qualifications in March 2012. - Notices for pre-qualified teams issued May 2012. - Issued Request for Proposals (RFP) in June 2012. - Proposers submitted final Alternate Technical Concepts (ATC's) in September 2012. - Supplemental Environmental Assessment (EA) and Finding of No Significant Impact (FONSI) issued in September 2012. - Alternate Technical Concepts (ATC) completed September 2012. - Technical & Price proposals submitted. - Continued evaluation of proposer response/interviews. 	<p>Areas of Concern:</p> <ul style="list-style-type: none"> - A forecasted delay in the procurement phase of the contracting process will impact NTP issuance. To maintain a RSD of 12/4/18 the schedule contingency has been impacted falling below the FTA preferred schedule contingency. See mgmt. issues for further details. 																																								
<p>Schedule Assessment:</p>	<p>Cost Assessment:</p>																																								
<p>Schedule Summary:</p> <ol style="list-style-type: none"> 1. Date of Award: 2. Notice to Proceed: 3. Original Substantial Completion Duration: 4. Current Substantial Completion Duration: 5. Elapsed Time from NTP: 	<p>Cost Summary: \$ In 000's</p> <ol style="list-style-type: none"> 1. Award Value: 2. Executed Modifications: 3. Approved Change Orders: 4. Current Contract Value (1 + 2 + 3): - 5. Incurred Cost: 																																								
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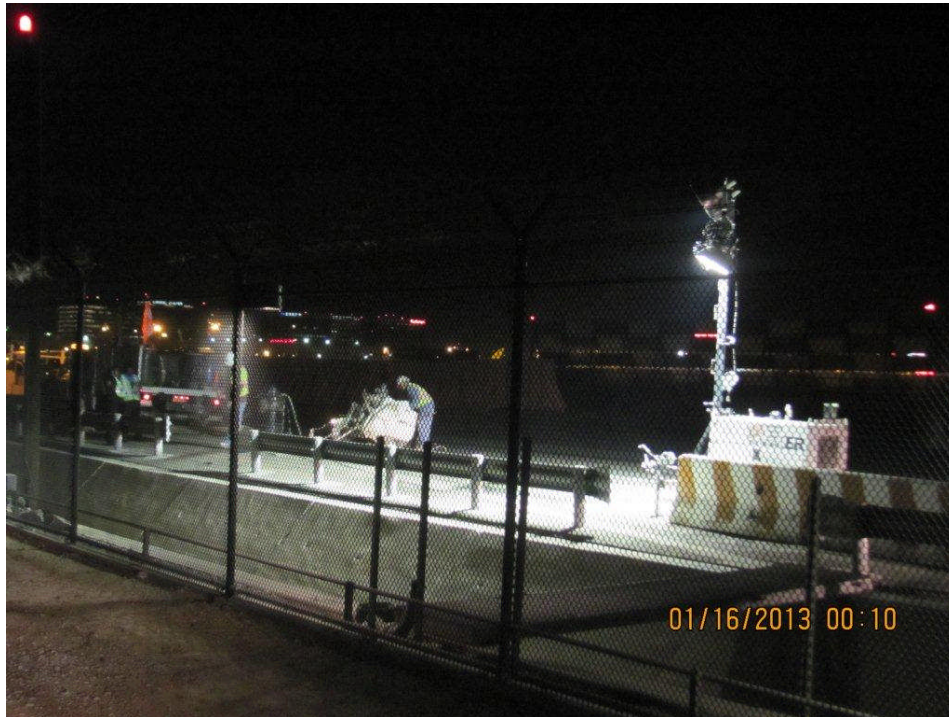
CONTRACT C0990 STATUS
Crenshaw/LAX Advanced Utility Relocations

<p>PE Design Contractor: Hatch Mott MacDonald (HMM) Contractor: - Metro Builders and Engineers Group LTD</p>	<p>Contract No.: C0990 </p> <p>Status as of: February 01, 2013</p>																																								
<p>Progress/Work Completed:</p> <ul style="list-style-type: none"> - Awarded contract May 30, 2012. - NTP issued July 2012. - Contractor continued development of construction work plans, traffic control plans, to begin City and DWP utility relocations. - Work has started at 59th Street & Crenshaw. The contractor completed sawcutting and grinding pavement tasks at this location and begun sewer excavations. - A second crew has started work at LAWA (Los Angeles World Airports). Initial potholing was conducted followed by surveying and installation of K-Rails. 	<p>Areas of Concern:</p> <ul style="list-style-type: none"> - Contaminated soil disposal located at 67th & Crenshaw could delay the start of construction at this location. - Contractor delays in obtaining all approvals for work in specific areas could further impact construction. 																																								
<p>Schedule Assessment: The forecast dates for Contract Milestones shown in the table below are based on the September 12 Schedule Update. MTA has performed an analysis of the September 12 Schedule update and finds the reported delays mitigated with the forthcoming scope deletion of water lines located at Victoria and storm drains within the City of Inglewood. Further, MTA deems the reported delays in September 12 as 'sole contractor' caused. As a result of scope deletions and LAWA work restrictions Metro Builders has re-sequenced their work in prep for a new schedule submittal.</p>	<p>Cost Assessment: The current construction contract cost forecast is \$8.08 million and within the Board authorized budget. The forecast has increased from the prior reporting period primarily due to an approved change order for Contaminated Soils for 59th Street & Crenshaw.</p> <p>No Payment Applications were submitted during this reporting cycle.</p>																																								
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CONTRACT C0991 STATUS
Southwestern Yard

<p>PE Design Contractor: Hatch Mott MacDonald (HMM) Contractor: - TBD</p>	<p>Contract No.: C0991 Status as of: February 01, 2013</p> 																																													
<p>Progress/Work Completed:</p> <ul style="list-style-type: none"> - HMM is continuing design to support advertising this contract in March 2013. - Incorporating value engineering and cost reduction strategies. - Pre-final PE drawings completed October 2012. Currently in review with comments being incorporated. Final PE drawing package delivery slated for December 2012. - LAWA commitment to car rental lease agreements. - PE drawing package completed December 2012. - IFB contract package on hold while Metro completes procurement process for C0988. 	<p>Areas of Concern:</p> <ul style="list-style-type: none"> - Car rental relocation right-of-way property acquisitions and condemnation process. 																																													
<p>Schedule Assessment:</p>	<p>Cost Assessment:</p>																																													
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<table border="1"> <thead> <tr> <th>Milestones</th> <th>Original Contract</th> <th>Current Contract</th> <th>Forecast</th> <th>Calendar Day Variance</th> </tr> </thead> <tbody> <tr><td> </td><td> </td><td> </td><td> </td><td>0</td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td>0</td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td>0</td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td>0</td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td>0</td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td>0</td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td>0</td></tr> <tr><td> </td><td> </td><td> </td><td> </td><td>0</td></tr> </tbody> </table>	Milestones	Original Contract	Current Contract	Forecast	Calendar Day Variance					0					0					0					0					0					0					0					0	<p style="text-align: center;">PERCENT COMPLETE <i>from _____ to _____</i></p>  <p style="text-align: center;">Construction physical percent complete excludes mobilization and general requirements</p>
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CONSTRUCTION PHOTOGRAPHS



Metro Builders and Engineers Group begins ductbank relocation saw cutting and excavation within LAWA Security Area under Escort.



Trench work at 59th Street.

**APPENDIX
COST AND BUDGET TERMINOLOGY**

Project Cost Descriptions -	
ORIGINAL BUDGET	The Original Project Budget as established by the Metropolitan Transportation Authority (Metro) Board on October 27, 2011.
CURRENT BUDGET	The Original Budget plus all budget amendments approved by formal Metro Board action. Also referred to as Approved Budget.
COMMITMENTS	The total of actual contracts awarded, executed change orders or amendments, approved work orders of Master Cooperative Agreements, offers accepted for purchase of real estate, and other Metro actions which have been spent or result in the obligation of specific expenditures at a future time.
EXPENDITURES	The total dollar amount of funds expended by Metro for contractor or consultant invoices, third party invoices, staff salaries, real estate and other expenses that is reported in Metro's Financial Information System (FIS).
CURRENT FORECAST	The best estimate of the final cost of the project when all checks have been issued and the project is closed out. Current Forecast is composed of actual costs incurred to date, the best estimate of work remaining and a current risk assessment for each budgeted cost item.
Cost Report by Element Descriptions -	
CONSTRUCTION	Includes construction contracts. Cost associated with Guideways, Stations, Southwestern Yard, Sitework/Special Conditions and Systems.
RIGHT-OF-WAY	Includes purchase cost of parcels, easements, right-of-entry permits, escrow fees, contracted real estate appraisals and tenant relocation.
VEHICLES	Includes the purchase of LRT vehicles and spare parts for the project.
PROFESSIONAL SERVICES	Includes design engineering, project management assistance, construction management support services, legal counsel, agency staff costs, and other specialty consultants.
CONTINGENCY	A fund established at the beginning of a project to provide for anticipated but unknown additional costs that may arise during the course of the project.
PROJECT REVENUE	Includes all revenue receivable to the Metro as a direct result of project activities. This includes cost sharing construction items, insurance premium rebates, and the like.

APPENDIX
LIST OF ACRONYMS

ATC	Automatic Train Control
ATSAC	Automated Traffic Surveillance and Control
BAFO	Best and Final Offer
BIM	Building Information Modeling
BNSF	Burlington Northern Santa Fe Railway Company
CADD	Computer Aided Drafting and Design
CALTRANS	California Department of Transportation
CCTV	Closed Circuit Television
CD	Calendar Day
CM	Construction Manager
CMAQ	Congestion Mitigation and Air Quality Improvement Program
CN	Change Notice
CO	Change Order
CPM	Critical Path Method
CPUC	California Public Utilities Commission
CR	Camera Ready
CSPP	Construction Safety Phasing Plan
CTC	California Transportation Commission
CUD	Contract Unit Description
DB	Design Build
DBB	Design Bid Build
DOT	Department of Transportation
DWP	Department of Water and Power
EIR	Environmental Impact Report
EIS	Environmental Impact Statement
EPBM	Earth Pressure Balance Machine
FAA	Federal Aviation Administration
FAR	Federal Acquisition Regulation
FD	Final Design
FEIS	Final Environmental Impact Statement
FEIR	Final Environmental Impact Report
FIS	Financial Information System
FLSR	Fire Life Safety Report
FRA	Federal Railroad Administration
FSEIR	Final Supplemental Environmental Impact Report
FSEIS	Final Supplemental Environmental Impact Statement
FTA	Federal Transit Administration
FTE	Full Time Equivalent
GBR	Geotechnical Baseline Report
GDSR	Geotechnical Design Summary Report
HMM	Hatch Mott MacDonald

APPENDIX
LIST OF ACRONYMS (Continued)

IFB	Invitation for Bid
IPMO	Integrated Project Management Office
ITS	Intelligent Transportation System
JPO	Joint Program Office
JV	Joint Venture
LA	Los Angeles
LABOE	Los Angeles Bureau of Engineering
LABOS	Los Angeles Bureau of Sanitation
LACFCD	Los Angeles County Flood Control District
LACMETR	
O	Los Angeles County Metropolitan Transportation Authority
LADOT	Los Angeles Department of Transportation
LADPW	Los Angeles Department of Public Works
LADWP	Los Angeles Department of Water and Power
LAUSD	Los Angeles Unified School District
LAWA	Los Angeles World Airports
LAX	Los Angeles International Airport
LNTP	Limited Notice To Proceed
LONP	Letter Of No Prejudice
LPA	Locally Preferred Alternative
LRT	Light Rail Transit
LRTP	Long Range Transportation Plan
LRV	Light Rail Vehicle
MIS	Major Investment Study
MPSR	Monthly Project Status Report
N/A	Not Applicable
NEPA	National Environmental Protection Act
NPDES	National Pollution Discharge Elimination System
NTE	Not to Exceed
NTP	Notice To Proceed
OCS	Overhead Cantenary System
OSHA	Occupational Health and Safety Administration
PA/VMS	Public Address/Visual Messaging Sign
PE	Preliminary Engineering
PEER	Permit Engineering Evaluation Report
PGL	Pasadena Gold Line
PIP	Project Implementation Plan
PLA	Project Labor Agreement
PM	Project Manager
PMIP	Project Management Implementation Plan
PMOC	Project Management Oversight Consultant
PMP	Project Management Plan

APPENDIX
LIST OF ACRONYMS (Continued)

P&P	Policies & Procedures
PR	Project Report
PSR	Project Study Report
QA	Quality Assurance
QAR	Quality Assurance Report
QC	Quality Control
QPSR	Quarterly Project Status Report
QTIB	Qualified Transit Improvement Bonds
RAMP	Real Estate Acquisition Management Plan
RCHAR	Rail Crossing Hazards Analysis Report
RCMP	Risk Assessment Management Plan
RFC	Request For Change
RFP	Request For Proposals
RFSC	Request for Special Consideration
RHA	Risk Hazard Analysis
RLPE	Red Light Photo Enforcement
ROCC	Rail Operations Control Center
ROD	Record Of Decision
ROM	Rough Order of Magnitude
ROW	Right-Of-Way
RPZ	Runway Protection Zone
RSD	Revenue Service Date
SAV	Stand Alone Validator
SCAQMD	Southern California Air Quality Management District
SCADA	Supervisory Control and Data Acquisition
SCC	Standard Cost Category
SCE	Southern California Edison
SCRRA	Southern California Regional Rail Authority
SHA	State Highway Account
SHPO	State Historic Preservation Office
SIT	System Integration Testing
SOQ	Statement of Qualification
SOV	Schedule Of Value
SOW	Statement Of Work
SP	Special Provision
SSMP	Safety and Security Management Plan
STB	Surface Transportation Board
STIP	State Transportation Improvement Program
STP	Surface Transportation Program
STV	STV Group

APPENDIX
LIST OF ACRONYMS (Continued)

TBD	To Be Determined
TBM	Tunnel Boring Machine
TCRP	Traffic Congestion Relief Program
TIFIA	Transportation Infrastructure Finance and Innovation Act
TIGER	Transportation Investment Generating Economic Recovery
TPSS	Traction Power Substation
TRACS	Transit Automatic Control System
TVA	Threat Vulnerability Analysis
TVM	Ticket Vending Machine
UFS	Universal Fare System
USDOT	United States Department Of Transportation
VE	Value Engineering
WBS	Work Breakdown Structure
WP	Work Package
YOE	Year of Expenditure