

# ACRP

AIRPORT  
COOPERATIVE  
RESEARCH  
PROGRAM

## 2020 ANNUAL REPORT OF PROGRESS

*The National Academies of*  
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\* Membership as of November 2020.

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## AIRPORT COOPERATIVE RESEARCH PROGRAM

Airports are vital national resources. They serve a key role in transportation of people and goods and in regional, national, and international commerce. They are where the nation's aviation system connects with other modes of transportation and where federal responsibility for managing and regulating air traffic operations intersects with the role of state and local governments that own and operate most airports. Research is necessary to solve common operating problems, to adapt appropriate new technologies from other industries, and to introduce innovations into the airport industry. The Airport Cooperative Research Program (ACRP) serves as one of the principal means by which the airport industry can develop innovative near-term solutions to meet demands placed on it.

The need for ACRP was identified in *TRB Special Report 272: Airport Research Needs: Cooperative Solutions* in 2003, based on a study sponsored by the Federal Aviation Administration (FAA). ACRP carries out applied research on problems that are shared by airport operating agencies and not being adequately addressed by existing federal research programs. ACRP is modeled after the successful National Cooperative Highway Research Program (NCHRP) and Transit Cooperative Research Program (TCRP). ACRP undertakes research and other technical activities in various airport subject areas, including design, construction, legal, maintenance, operations, safety, policy, planning, human resources, and administration. ACRP provides a forum where airport operators can cooperatively address common operational problems.

ACRP was authorized in December 2003 as part of the Vision 100—Century of Aviation Reauthorization Act. The primary participants in the ACRP are (1) an independent governing board, the ACRP Oversight Committee (AOC), appointed by the Secretary of the U.S. Department of Transportation with representation from airport operating agencies, other stakeholders, and relevant industry organizations such as the Airports Council International—North America (ACI-NA), the American Association of Airport Executives (AAAE), the National Association of State Aviation Officials (NASAO), Airlines for America (A4A), and the Airport Consultants Council (ACC) as vital links to the airport community; (2) TRB as program manager and secretariat for the governing board; and (3) the FAA as program sponsor. In October 2005, the FAA executed a contract with the National Academy of Sciences formally initiating the program.

ACRP benefits from the cooperation and participation of airport professionals, air carriers, shippers, state and local government officials, equipment and service suppliers, other airport users, and research organizations. Each of these participants has different interests and responsibilities, and each is an integral part of this cooperative research effort.

Research problem statements for ACRP are solicited periodically but may be submitted to TRB by anyone at any time. It is the responsibility of the AOC to formulate the research program by identifying the highest priority projects and defining funding levels and expected products.

Once selected, each ACRP project is assigned to an expert panel appointed by TRB. Panels include experienced practitioners and research specialists; heavy emphasis is placed on including airport professionals, the intended users of the research products. The panels prepare project statements (requests for proposals), select contractors, and provide technical guidance and counsel throughout the life of the project. The process for developing research problem statements and selecting research agencies has been used by TRB in managing cooperative research programs since 1962. As in other TRB activities, ACRP project panels serve voluntarily without compensation.

Primary emphasis is placed on disseminating ACRP results to the intended users of the research: airport operating agencies, service providers, and academic institutions. ACRP produces a series of research reports for use by airport operators, local agencies, the FAA, and other interested parties; industry associations may arrange for workshops, training aids, field visits, webinars, and other activities to ensure that results are implemented by airport industry practitioners.

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Cover photo: Courtesy of St. Louis Lambert International Airport

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The **National Academy of Sciences** was established in 1863 by an Act of Congress, signed by President Lincoln, as a private, non-governmental institution to advise the nation on issues related to science and technology. Members are elected by their peers for outstanding contributions to research. Dr. Marcia McNutt is president.

The **National Academy of Engineering** was established in 1964 under the charter of the National Academy of Sciences to bring the practices of engineering to advising the nation. Members are elected by their peers for extraordinary contributions to engineering. Dr. John L. Anderson is president.

The **National Academy of Medicine** (formerly the Institute of Medicine) was established in 1970 under the charter of the National Academy of Sciences to advise the nation on medical and health issues. Members are elected by their peers for distinguished contributions to medicine and health. Dr. Victor J. Dzau is president.

The three Academies work together as the **National Academies of Sciences, Engineering, and Medicine** to provide independent, objective analysis and advice to the nation and conduct other activities to solve complex problems and inform public policy decisions. The National Academies also encourage education and research, recognize outstanding contributions to knowledge, and increase public understanding in matters of science, engineering, and medicine.

Learn more about the National Academies of Sciences, Engineering, and Medicine at [www.nationalacademies.org](http://www.nationalacademies.org).

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The **Transportation Research Board** is one of seven major programs of the National Academies of Sciences, Engineering, and Medicine. The mission of the Transportation Research Board is to provide leadership in transportation improvements and innovation through trusted, timely, impartial, and evidence-based information exchange, research, and advice regarding all modes of transportation. The Board's varied activities annually engage about 8,000 engineers, scientists, and other transportation researchers and practitioners from the public and private sectors and academia, all of whom contribute their expertise in the public interest. The program is supported by state transportation departments, federal agencies including the component administrations of the U.S. Department of Transportation, and other organizations and individuals interested in the development of transportation.

Learn more about the Transportation Research Board at [www.TRB.org](http://www.TRB.org).

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*Note: Italicized names indicate ACRP staff.*

# Letter from AOC Chair

Mid-March of 2020 brought the worst pandemic the world has seen in a 100 years—the impact COVID-19 has had on every industry and sector cannot be overstated. The aviation industry was no exception, experiencing a major shock for the second time in 20 years that changed the nature of air travel. With airports and our stakeholders seeking the most up-to-date research on the best ways to mitigate the impacts from the pandemic, implement those processes and procedures, work with all airport stakeholders, and communicate those efforts to the traveling public, ACRP rose to the challenge. Within 5 weeks, ACRP planned and held a virtual Insight Event on the future of travel.

While COVID-19 consumed the time and energy of many airport officials and employees, day-to-day airport operations didn't stop. The work of the AOC and ACRP also continued.

Unfortunately COVID-19 wasn't the only major story of 2020 for our nation; issues of systemic racism, diversity, and inclusion came to the forefront yet again. The AOC, ACRP, and TRB have always been committed to diversity in our volunteer panels and in our research teams, and as the conversation in our country continues, we recognize that more can be done. We have started planning an Insight Event that will be held in 2021 on Systemic Racism and are looking forward to bringing together experts to talk about what airports can do to be a part of the solution.

Just before the pandemic, in January of 2020, the AOC adopted its second strategic plan titled *ACRP Blueprint for the Future: Strategic Plan 2020–2024* to guide the ACRP and ensure that we continue to be a valuable resource for the industry. In June, we held our usual summer meeting, in-person and with remote participants, to program the Fiscal Year 2021 slate of projects.

If you haven't had an opportunity to explore the results of ACRP research, we encourage you to check out the vast library of well-researched, well-organized reports, guidelines, tools, and other resources meant to assist you in tackling the challenges you might face. And, if there's a topic you'd like to see us address, please submit your request to IdeaHub.

— Rhonda K. Hamm-Niebruegge







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Banner Photo: Jason Mathews, Airport Operations at Charlotte Douglas International Airport, inspects the new A Concourse before opening in 2018. Credit: Trent R. Sellers, Charlotte Douglas International Airport.





# Introduction

In the internet age, people have information at their fingertips instantaneously, allowing unprecedented access to new ideas and information. Airports play an integral role in turning those ideas into experiences, allowing individuals to travel the world, to explore new cultures, visit new people, and learn new ways of thinking. Air travel is essential for this cross-cultural exchange of ideas to foster economic, environmental, and technological innovation.

Throughout 2020, airports and aviation professionals from around the world have worked tirelessly to mitigate the unprecedented impact of the coronavirus on airport operations, traveler safety, and worker health. The sharing of information and best practices for dealing with communicable disease transmission and emergency preparedness planning, among other topics, has helped industry practitioners and stakeholders develop new

procedures to maximize worker and traveler health and safety. The Airport Cooperative Research Program (ACRP) is proud to have provided information to combat misinformation, ensure traveler safety, create and disseminate crucial research, and bring the industry together to share best practices.

ACRP has been conducting and disseminating essential research to the aviation community since its establishment in 2005. ACRP provides high-quality, industry-driven research to address day-to-day challenges in the airport industry in the form of research reports, case studies, Insight Events, webinars, and more. ACRP's *2020 Annual Report of Progress* showcases the program's activities and accomplishments and how they encourage collaboration and innovation to solve the most pressing issues facing the aviation industry today.

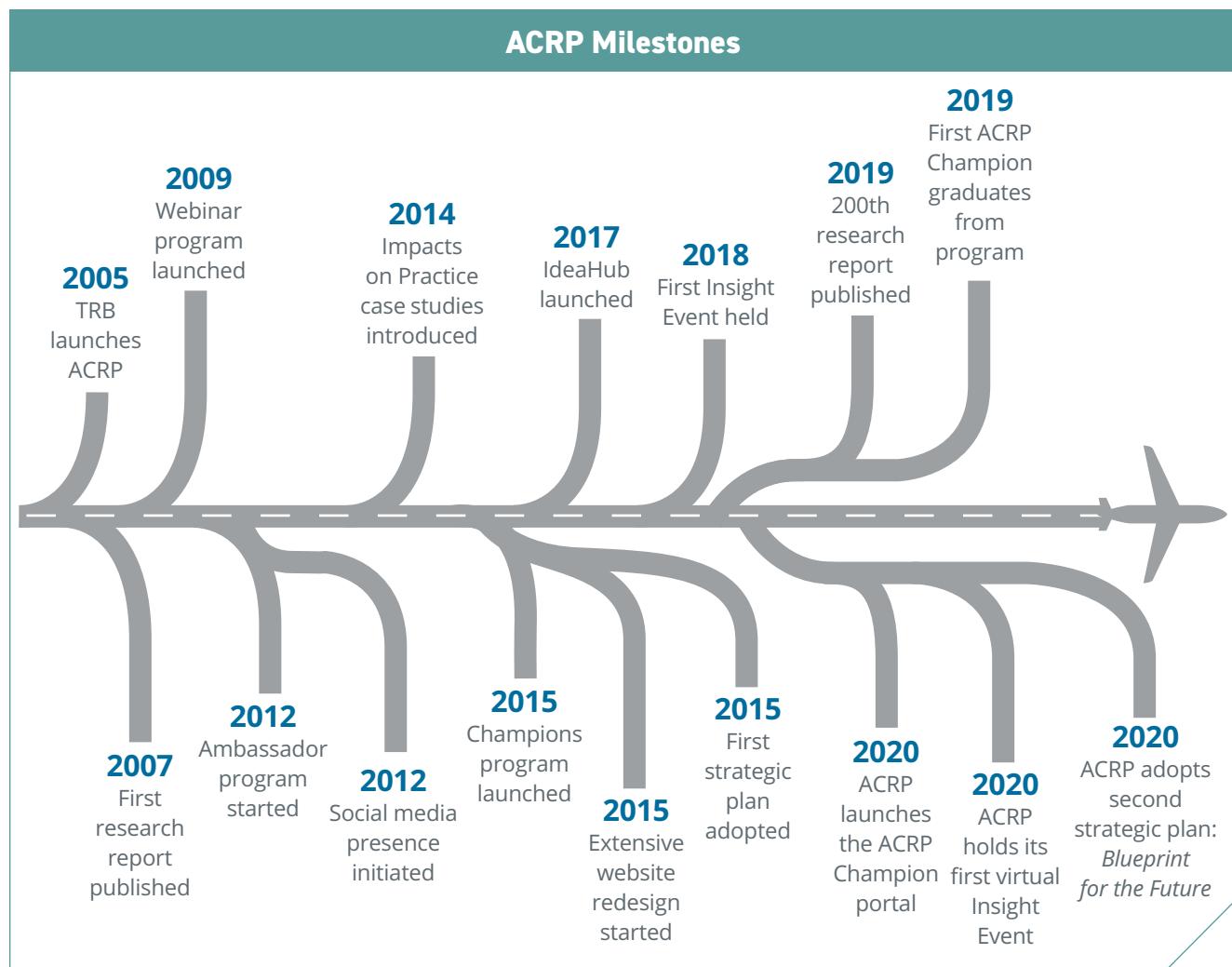
## WHAT IS ACRP?

ACRP is an applied research program managed by the Transportation Research Board, part of the National Academies of Sciences, Engineering, and Medicine, and sponsored by the Federal Aviation Administration. Together with public- and private-sector industry experts, ACRP produces myriad research products that cover a diverse set of topics: safety, policy and planning, airport design, construction, legal issues, operations and maintenance, human resources, sustainability, and administration.

Banner Photo: Sunrise from PHL Ramp Tower roof. Credit: David Rosenblum, Philadelphia International Airport.

# Key Milestones in ACRP History

Since its inception in 2005, ACRP has adapted and grown to meet industry needs and expand its outreach with the help of new platforms. From the publication of the first research report to the creation and launch of the web-based ACRP Champion portal, ACRP has continued to use innovative tactics to disseminate critical information and cultivate practitioner engagement.



Banner Photo: PHL Terminal C exterior. Credit: David Rosenblum, Philadelphia International Airport.



## Meet the ACRP Staff



### **Marci A. Greenberger, ACRP Program Manager**

Marci A. Greenberger is the ACRP Program Manager and has worked with the Transportation Research Board (TRB) of the National Academies of Sciences, Engineering, and Medicine since 2008. Prior to becoming ACRP Program Manager, she served as a

Senior Program Officer (SPO), managing projects on operations, maintenance, safety, and security, as well as legal issues that affect the industry. Before joining ACRP, she spent more than 18 years in airport operations and management in senior management positions at airports in Rhode Island, Indiana, and California. Ms. Greenberger is an Accredited Airport Executive by the American Association of Airport Executives (AAAE), holds a BS in Aviation Management from The Ohio State University, and earned an MBA from California State University-Northridge.



### **Kerry Ahearn**

Kerry Ahearn joined the National Academies in January 2020 as an SPO for ACRP. She has 23 years of experience as an aviation manager and subject-matter expert, and she is certificated by the FAA as a Commercial, Instrument, and Multi-Engine pilot. Ms. Ahearn has held senior management positions in the areas

of operations, security, and noise abatement and served as the manager of Boulder City Airport in Las Vegas for nine years. Most recently, she worked with Innovative Emergency Management (IEM) to evaluate and improve emergency preparedness at air carrier airports throughout the country. Ms. Ahearn is an Accredited Airport

Executive and a Certified Airport Executive by AAAE. She earned her bachelor's degree from Embry-Riddle Aeronautical University.

### **Lawrence D. Goldstein**

Lawrence Goldstein is an SPO and manages research projects across the Cooperative Research Programs at TRB. He has been with the National Academies for more than 10 years, and his recent ACRP studies include research on resilience, changes in competitive travel demand, wetland mitigation, and evolving application of benefit-cost analysis. Before joining ACRP, he specialized in transportation system financial and economic analysis for more than 35 years. Mr. Goldstein received his BA in Physics and Mathematics from Columbia College, his MA in Astronomy from Columbia University, and his MURP from George Washington University.



### **Matthew Griffin**

Matthew Griffin joined ACRP as an SPO in October 2019. He previously served as the Director of Regulatory Affairs and Education at the Airport Consultants Council. Mr. Griffin also served as the Senior Manager for Policy and Regulatory Affairs at Airport Council International - North America and spent time with the Capital Region Airport Authority in Lansing, Michigan. Before joining the staff, he had the pleasure of serving on various ACRP panels. Mr. Griffin holds a BS in Aviation Management from Purdue University as well as a private pilot's certificate.





### Sarah Kosling

Sarah Kosling joined ACRP in 2020 as an Associate Program Officer/Business Analyst. She has a background in international development, specializing in the areas of strategic foresight and data analysis. Previously, she served in the Peace Corps in Nepal as a food security volunteer and is passionate about sustainable urban development in the Global South. She holds a BS in Biology from Denison University.



### Joseph Navarrete

Joe Navarrete joined ACRP as an SPO in 2009, bringing experience as both a principal investigator and panelist on ACRP projects from his previous job at a large consulting firm. His background is in airport planning for large and small airports across the country. He began his career at the

Metropolitan Washington Council of Governments, and he served as the chief of airport system planning for the Maryland Aviation Administration. As an SPO, Mr. Navarrete particularly enjoys facilitating the collaborative research process that is the hallmark of ACRP. Mr. Navarrete holds a BA in Geography and a certificate in Cartography from George Mason University.

### Theresia Schatz

Theresia Schatz is an SPO with more than 30 years of aviation industry experience. Before managing research projects for ACRP, she worked for The Port Authority of New York and New Jersey in various supervisory and managerial positions including airport operations, administration, and property management at JFK, Newark Liberty, and LaGuardia airports. Ms. Schatz is an Accredited Airport Executive through AAAE and holds a BS in Aviation Management from the Florida Institute of Technology, an MBA from Baruch College, City University of New York, and an AAS in Aerospace Technology from Farmingdale College, State University of New York.



### Gail Staba

Gail Staba is an SPO responsible for facilitating the ACRP Synthesis studies. She has more than 20 years of experience in transportation planning and environmental management at ports and airports. Ms. Staba's prior experience includes airport planning and environmental consulting in California and work on airport planning, ground transportation, and facilities maintenance management teams at Oakland Airport, San Francisco Airport, Port of Oakland, and Vandenberg Air Force Base Spaceport. She holds a BS in Environmental Planning and Policy from the University of California, Davis and an MS in Transportation Engineering from the University of California, Berkeley.



### Brittany Summerlin-Azeez

Brittany Summerlin-Azeez serves as ACRP Program Coordinator and joined ACRP in 2017. She manages the day-to-day administrative and logistical aspects of meetings and correspondence between SPOs, committee members, and sponsors. She also assists with the Ambassador and Champion programs. Ms. Summerlin-Azeez has a background in human resources and sales. She holds a BS in English and Political Science from Howard University and has a green belt certificate from Lean Six Sigma.



# ACRP Blueprint for the Future: Strategic Plan 2020-2024

Since its first meeting in January 2006, the AOC has assured the success of ACRP through strategic guidance and the involvement of airport practitioners at all levels. ACRP developed the first strategic plan in 2015, and in January 2020 published the second iteration, *ACRP Blueprint for the Future: Strategic Plan 2020-2024*.

The AOC recognizes that the success of ACRP relies on engagement with all stakeholders who play vital and essential roles in every aspect of the program. The mission remains the same as when Congress established ACRP in 2003: to serve the airport industry by undertaking research needs not adequately addressed by other programs. When adopting the *ACRP Blueprint for the Future: Strategic Plan 2020-2024*, the AOC reiterated its commitment to the development of research products that address current and emerging issues in the airport industry and by conducting applied research to solve problems that airport practitioners share. This commitment has resulted in reports, guidelines,

tools, methodologies, websites, legal digests, syntheses, and more.

ACRP's values are consistent with and mirror those of TRB and the National Academies. The processes ensure a balance of perspectives, expertise, and diversity through collaboration and consensus that is unbiased and objective. These core principles are what drive us. The strategic planning process involved extensive feedback from our community of practitioners. The resulting consensus was a request for faster research results and a focus on digital tools and products for practitioners. The AOC wants to lead with intention and has affirmed that the engagement of ACRP's stakeholders must continue in each step along every stage of the process.

The goals of the AOC are to: (1) ensure that research is of the highest quality and greatest relevance to the airport industry; (2) match research methods and products with the urgency of the topic; and



Outside Terminal 2 at Raleigh Durham International Airport. Photo Credit: Kim Stevens, State Aviation Journal.

(3) improve dissemination of ACRP products and encourage implementation. Toward achieving these goals and objectives, ACRP held a webinar on problem statement development and how to use IdeaHub, the program's web-based system for collecting problem statements; developed a social media plan; and empowered ACRP Ambassadors to reach out to employees from airports not known for previously engaging with or using ACRP products. ACRP is always seeking new ways to systematically update our products, encourage diverse airport

practitioners to participate on panels and on research teams, facilitate and expedite implementation of ACRP products, identify the impacts that airports are experiencing from the implementation, and disseminate those success stories.

The vision adopted by the AOC and its subsequent activities will aid in cementing ACRP's place as a trusted resource when airport practitioners seek real-world solutions to the issues and challenges of the day.



*Alaska Airlines B-737 about to take off from the freshly painted Runway 8-26 in Kodiak, Alaska.  
Photo Credit: Paul Khera, Aviation Planner.*



# This Year at ACRP

## PROJECTS AND FUNDING

Throughout 2020, ACRP continued to adapt and evolve while the world faced an unprecedented health crisis. ACRP continued to grow its research product library and expand and update its dissemination initiatives. This year featured several new accomplishments and built on past successes with a redesigned Champion program and portal, Insight Events, and virtual workshops.

This year, ACRP collected nearly 70 problem statements on IdeaHub from a wide range of stakeholders that includes airport operators, industry associations, federal and state transportation agencies, universities, and aviation consultants. These problem statements address issues faced by airports of all types and sizes and encompass a variety of topics, such as environmental management; addressing homelessness at airports; and

incorporating shock events into forecasting and planning.

These new research projects will yield new resources for airport practitioners. This investment in new research will bring the total amount ACRP has committed to project funding since 2005 to more than \$150 million, and the number of ACRP projects authorized since 2006 to 650.

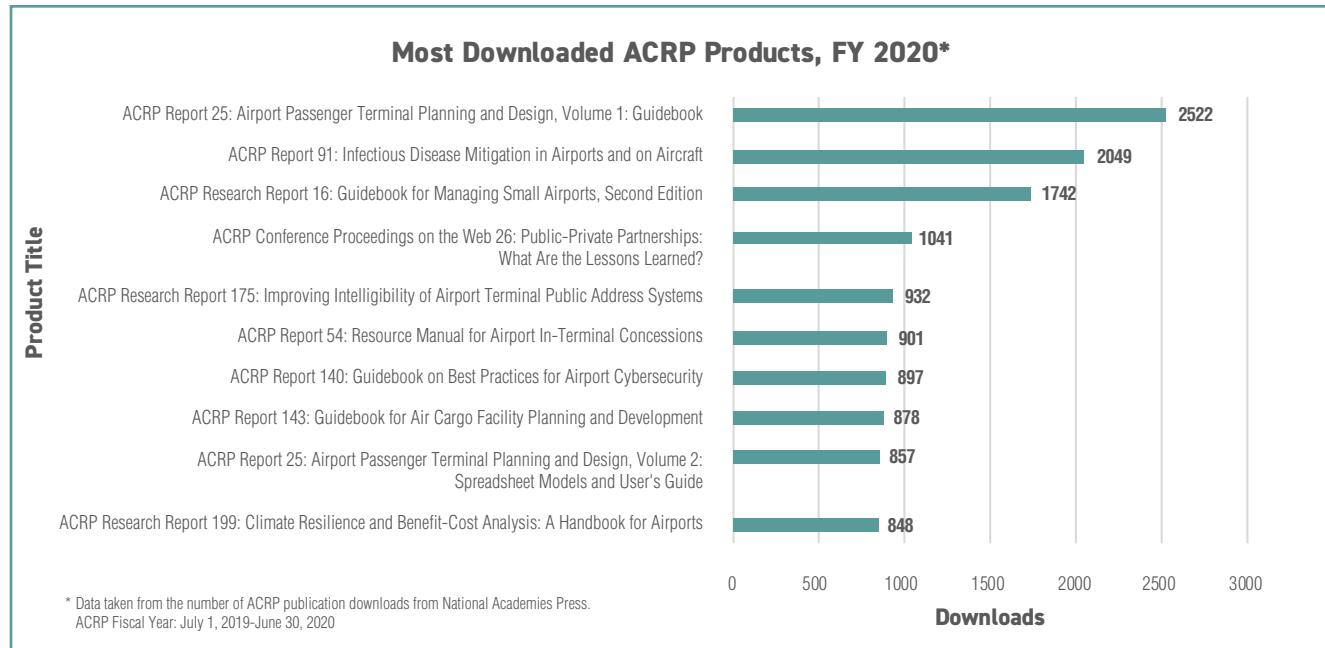
ACRP published 40 research products (reports, digests, syntheses, web-only documents, and WebResources) this year, covering a wide range of topics relevant to airports that included airport diversity with business contracts and workforce, impacts from temporary flight restrictions, ground vehicle technologies that may have applicability on the airfield, the impact on revenue from TNCs, and much more.

**Cumulative Funding and Projects by ACRP Research Area Since 2005**

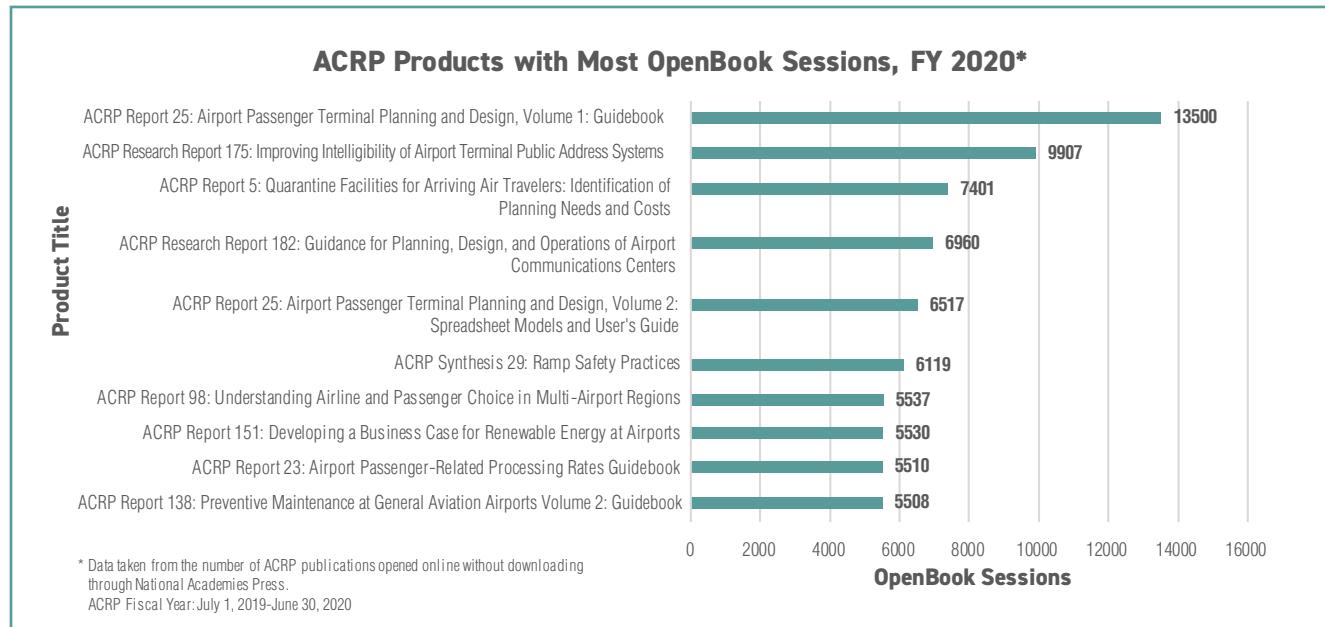
# of projects	Funding	Research topic	Percentage of total
48	\$17,570,000	1: Administration	12%
102	\$36,540,000	2: Environment	24%
64	\$24,190,000	3: Policy & Planning	16%
31	\$11,105,000	4: Safety	7%
2	\$650,000	5: Security	<1%
8	\$2,570,000	6: Human Resources	2%
18	\$6,770,000	7: Design	4%
3	\$750,000	8: Construction	<1%
20	\$6,790,000	9: Maintenance	4%
30	\$11,320,000	10: Operations	7%
324	\$33,630,000	11: Special Projects	22%
<b>650</b>	<b>\$151,885,000</b>		

## PRODUCING IMPACTS

ACRP products are accessed by practitioners from within the United States and around the world. As shown below, the most frequently downloaded products in FY 2020 cover topics such as terminal planning and design, infectious disease mitigation, and guidelines for managing small airports.



The most frequently viewed or read online products cover topics such as terminal planning, improving intelligibility of public address systems, and quarantine facilities for arriving air travelers, as shown in the chart below.



ACRP also conducts a survey of project panelists and contractors to collect information on how our products are used. As shown below, the most frequent uses for our products are for obtaining guidelines, getting ideas for new and effective practices, validating current practice, decision making, and implementing a new program.



2020 Publications by Type	
Conference Proceedings and Conference Proceedings on the Web	2
Legal Research Digests	4
Research Reports	15
Syntheses	9
Web-Only Documents	7
WebResources	3
Total	40

# Dealing with COVID-19

## ACRP ADDRESSES COVID-19 CHALLENGES

COVID-19 brought many new challenges for airport practitioners, even as they implemented pandemic response and continuity of operations plans. This unprecedented situation and the specifics of COVID-19 required airports and the airline industry to have quickly evolving procedures to keep employees and the traveling public safe. ACRP quickly collected the relevant resources and made those resources available on the ACRP website.

In July, the AOC determined that a face-to-face meeting could be safely arranged for the annual selection of projects. Many of the members met in-person, while others participated remotely, which resulted in a robust, successful meeting. Projects were chosen and the vital work of ACRP continues.

ACRP held two virtual events over the past year dedicated to sharing and discussing information and resources to regain public confidence and sense of safety in air travel. The events also aimed to help prepare the aviation industry to navigate the new normal while staying financially stable.



*The AOC met in July 2020 for the annual selection of research projects. Photo Credit: T. J. Shultz, ACC.*

Banner Photo: COVID-19 cleaning at TSA checkpoint. Credit: David Rosenblum, Philadelphia International Airport.

## **ACRP Insight Event: Flight Plan to Recovery: Preparing Airports and Their Business Partners for the Return of the Flying Public**

To comply with social distancing practices and safety protocols, ACRP convened its first ever virtual Insight Event – *Flight Plan to Recovery: Preparing Airports and Their Business Partners for the Return of the Flying Public* in May 2020. This Insight Event presented strategies and case studies in public health, safety, operations, and financial stability to prepare airports for operating in the age of COVID-19. Industry experts from government, airports, airlines, and more gathered virtually to present current and ongoing best practices as well as personal experiences to aid in restoring traveler confidence.

## **ACRP Virtual Workshop: Planning and Responding to Communicable Disease Threats at Airports**

Prior to the onset of COVID-19, ACRP had begun research on airport roles in reducing communicable disease transmission with the goal of compiling case studies and best practices into a guidebook to help airports respond to these threats. To continue moving important research forward, in March, 2020, ACRP convened airport and public health officials to provide their input in a virtual workshop where practitioners heard real-world accounts of how airports prepare for communicable disease outbreaks, participated in Q&A sessions, and provided their own input via one-on-one sessions with ACRP.

### **Case Study: Seattle-Tacoma International Airport**

At the onset of the COVID-19 pandemic, reduced demand for travel hit all airports hard and Seattle Tacoma International Airport (SEA) was no exception. Normally one of the 10 busiest airports in the United States, it faced a 95 percent reduction in traffic and substantial airport dining and retail closures. In response, the airport developed a multi-layered approach to recovery, ensuring passenger and worker safety. SEA has implemented innovative solutions to maintain a healthy airport environment, renew enthusiasm for air travel, and return economic vitality including:

- Temperature sensors,
- Ultraviolet light cleaning,
- Physical distance sensors, and
- Touchless technology such as facial and voice recognition.



A sign promotes social distancing during the COVID outbreak on the ticketing level of Seattle-Tacoma International Airport. Photo Credit: Port of Seattle.



# ACRP Events and Activities

ACRP uses a variety of interactive events, competitions, and programs to engage industry practitioners. In 2020, ACRP continued to grow these efforts to connect with stakeholders while simultaneously adapting to the challenge of gathering people to share ideas when physical gathering is not possible.

## INSIGHT EVENTS

To address the ever-evolving issues the aviation industry must navigate, ACRP launched the Insight Event series in 2018 to bring together subject-matter experts and industry practitioners to share their experiences and best practices in a collaborative, innovative setting, or to begin conversations when there isn't yet enough data for quickly evolving topics. Since the program was launched, ACRP has convened six events covering a range of issues, from implementing successful land use strategies at airports to public-private partnerships. Insight Events are typically held as one- or two-day face-to-face meetings. COVID-19 made these in-person meetings all the more challenging. As previously discussed, ACRP convened its first ever virtual Insight Event—*Flight Plan to Recovery: Preparing Airports and Their Business Partners for the Return of the Flying Public* in May.

ACRP convened another virtual Insight Event: *Introduction to Blockchain and Airport Operations in a COVID-19 Environment*, in August. Blockchain

technology and airport operations experts gathered online for the two-day event to discuss blockchain technology and its potential applications in the aviation industry. Experts and industry stakeholders presented use cases in provenance tracking, data sharing, and privacy, as well as the technology's potential to address challenges associated with public health concerns, including COVID-19.

Two additional ACRP Insight Events have been selected for 2021, *Future of Aviation* and *On-Demand Aviation Services for Passengers and Goods*.



*Event brochure for ACRP's Virtual Insight Event - Introduction to Blockchain and Airport Operations in a COVID-19 Environment.*

Banner Photo: The erection of structural steel for the Rental Car Center Station at Phoenix Sky Harbor International Airport. Credit: Gannett Fleming.

## UNIVERSITY DESIGN COMPETITION

The ACRP University Design Competition serves as a platform to engage students in addressing issues related to airports and the National Airspace System. The competition challenges individuals and teams of undergraduate and graduate students working with a faculty advisor to create innovative design solutions to address issues in the areas of airport operation and maintenance, runway safety/runway incursions/runway excursions, airport environmental interactions, and airport management and planning. Students can win cash prizes, and first place winners are given the opportunity to present their work at a national award ceremony. In 2020, the following teams received honors:

- **School of Aviation and Transportation Technology at Purdue University, *A Cost-Effective Approach to Predict Noise Impacts for Non-Towered GA Airports***—First place, Airport Environmental Interactions Challenge.
- **School of Aviation and Transportation Technology at Purdue University, *Aircraft Portable Stair and Accessible Loader (PSAL)***—First place, Airport Operation and Maintenance Challenge.
- **Civil and Environmental Engineering Department at Michigan Technological University, *Runway Intersection Marking***—First place, Runway Safety/Runway Incursions/Runway Excursions Challenge.
- **School of Aviation and Transportation Technology at Purdue University, *Commercial Space Advancement through Venture and Operations (CSAVO) Initiative***—First place, Airport Management and Planning Challenge.

## GRADUATE RESEARCH AWARDS

The Graduate Research Awards provide an opportunity to stimulate thought, discussion, and research from graduate students who are likely to become future managers, operators, designers, and policy makers in aviation. The graduate student research program focuses on applied research to address issues at airports and related aviation systems to help the public sector continue to improve the quality, reliability, safety, and security of the civil aviation system. Award recipients are offered stipend funding to conduct their unique research projects and present their final research papers at the TRB Annual Meeting. They also are considered for publication in the *Transportation Research Record: Journal of the Transportation Research Board*. The 2020 award winners' projects are listed below:

- **Daniela Betancourt Jimenez, Purdue University:** "Use of Enhanced PCM Microcapsules to Melt Ice and Snow on Airport Pavements."
- **Christopher Cummings, Northwestern University:** "Evaluating the Potential of Urban Air Mobility Service to Airports."
- **Ebenezer Duah, Arizona State University:** "Critical Distresses Analytics to Develop Performance Prediction Models for Small Hub Airfield Pavements."
- **Javier García Mainieri, University of Illinois at Urbana-Champaign:** "Leveraging Environmental Impact and Elasticity of Plastics in Sustainable Flexible Airfield Pavements."
- **Fiona Greer, University of California, Berkeley:** "Life-Cycle Approach to Healthy Airport Terminal Buildings: A Spatial-Temporal Analysis of Mitigation Strategies for Addressing Climate Change and Human Health."
- **Mingu Kang, University of Illinois at Urbana-Champaign:** "Airport Pavement Stiffness Monitoring and Assessment of Mechanical Stabilization Using Bender Element Field Sensor."
- **Mark Kotwicz Herniczek, Georgia Institute of Technology:** "Integration of Urban Air Mobility into Existing Airport Operations."
- **Maryssa Loehr, Washington University in St. Louis:** "Measurement of Ultrafine Particles During Aircraft Descent for Dispersion Modeling Validation."
- **Lamiya Noor, Oregon State University:** "Developing a New Decision-Making Tool for Selecting Rapid Repair Material for Concrete Airfield Pavement."
- **Drew Taplin, Arizona State University:** "Analysis of Ultra Low-Cost Carriers and Airport Choice."
- **Pengyu Xie, Rutgers University:** "Impact of Climate Change on Airfield Pavement Temperature and Field Performance."
- **Chuyang Yang, Purdue University:** "Developing a Cost-Effective Assessment Method of Noise Impact for Non-Towered Airports: A Case Study at Purdue University Airport."



# ACRP Strategic Initiatives

## DIGITAL ENGAGEMENT AND DISSEMINATION

Over the years, ACRP has continued to expand the platforms it uses to disseminate its research to as many practitioners as possible. ACRP uses several web-based channels to reach new practitioners and keep existing users updated and engaged.

### IdeaHub

IdeaHub serves as a collaborative online platform to help airport practitioners share ideas and develop

ACRP research that addresses important issues facing the aviation industry. The platform's interactive design aims to improve research ideas through engagement and discussion. IdeaHub fosters cooperation amongst practitioners by allowing the industry to provide feedback on research ideas and collaborate with others to turn those ideas into problem statements with the goal of receiving ACRP research funding. Successful problem statements identify an issue, describe research needs, and justify how the research will help the airport industry. In 2020, ACRP selected 29 projects from 68 problem statements to fund in fiscal year (FY) 2021.

IdeaHub: Key Metrics				
Metric	2018 <sup>1</sup>	2019 <sup>1</sup>	2020 <sup>1</sup>	Total
<b>Ideas Shared<sup>2</sup></b>				
Research	107	73	110	290
Syntheses	22	23	12	57
Legal <sup>3</sup>	N/A	N/A	4	4
Total	129	96	126	351
<b>Comments</b>				
Research	295	132	193	620
Syntheses	64	36	4	104
Legal <sup>3</sup>	N/A	N/A	4	4
Total	359	168	201	728
<b>Problem Statements/Topics Submitted for Funding Consideration<sup>4</sup></b>				
Problem Statements	55	77	68	200
Synthesis Topics <sup>5</sup>	26	29	12	67
Legal <sup>3,5</sup>	9	3	3	15
Total	90	109	83	282
<b>Community Members</b>	615	215	302	1,132

<sup>1</sup>12 months ending September 30.

<sup>2</sup>New research ideas, synthesis topics, and legal topics added.

<sup>3</sup>2020 was the first year to collect legal topics using IdeaHub.

<sup>4</sup>Includes resubmitted problem statements, synthesis topics, and legal topics.

<sup>5</sup>2020 values estimated.

## Webinars

ACRP's webinar series covers a variety of topics and presents research findings to practitioners across the country. Principal Investigators (PIs) and research teams discuss their findings, lessons learned, and cutting-edge solutions to issues facing the airport industry with a large audience of airport practitioners.

In 2020, ACRP added a feature to its website that allows practitioners to access a complete repository of all past ACRP webinars, summaries of topics and reports discussed, and presentation slides. ACRP also updated its webinar marketing strategy, redesigning marketing flyers and disseminating webinar announcements to ACRP practitioners.

**Webinars: Key Metrics**

Number of webinars hosted in 2020	Average webinar satisfaction rating in 2020	Practitioners who have attended at least one webinar	Practitioners reached since 2011
16	94%	2,550	28,354 (includes repeat attendees)

**“Great range of speakers that offered useful information and examples. Loved the positive support for including people with disabilities in the decision making process.”**

– Feedback on *Breaking Down Barriers - Aiding Airport Travelers with Disabilities* webinar

**“One of the best ACRP webinars I’ve seen in a while. As an FAA employee who works with airport planning, I’ve seen several presentations on airspace and they are usually inaccurate at best, wrong or dangerous at worst. This captured everything a sponsor should know and identified many of the nuances that can trip up sponsor best attempts at protecting the utility of their airport. Well done and thank you.”**

– Feedback on *Protecting Your Airspace - Implementing Obstruction Management Plans* webinar

**“One of the better ACRP webinars I’ve participated in - very knowledgeable and articulate panel of presenters, and very well structured presentation. As usual, more time needs to be devoted to grasp and learn enough for the material to be applicable to my job and usable.”**

– Feedback on *Greener in Two Ways - Innovative Sustainability Solutions for Airports* webinar

**“This was a very impressive webinar session. Good materials for newcomers and seasoned experts alike. Good overview of means and methods, rationale and reporting techniques. That North Dakota interactive website was impressive.”**

– Feedback on *Smooth Road Ahead – Applying Pavement Condition Data for Airports* webinar

## Social Media

Social media provides a relevant and accessible platform for ACRP to reach new practitioners and stakeholders, engage with its existing network,

and highlight events and accomplishments. ACRP maintains an active presence on Facebook, Twitter, and LinkedIn.

Social Media Engagement			
Month	Twitter Impressions <i>The number of interactions a tweet receives</i>	Twitter Engagements <i>The number of times a tweet is displayed online</i>	LinkedIn Impressions <i>The number of unique users who see a post or page</i>
19-Nov	7,117	48	0
19-Dec	7,409	45	0
20-Jan	9,136	56	0
20-Feb	6,096	57	0
20-Mar	9,760	156	2,466
20-Apr	8,396	91	3,259
20-May	9,121	94	4,177
20-Jun	6,700	90	3,294
20-Jul	9,529	137	3,063
20-Aug	6,307	120	3,407
20-Sept	3,675	31	1,783
20-Oct	5,872	81	1,538

## Website

ACRP's website is a complete repository of ACRP updates, activities, and products. The website is integral for providing up-to-date program information, announcing events and deadlines, and accessing ACRP research and other publications. ACRP continues to improve its website, which recently underwent a comprehensive overhaul that included a new design, user-friendly navigation, and enhanced search functionality.

In 2020, ACRP updated its website with new branding and program icons, a page dedicated to sharing the evolving industry information and guidance on COVID-19, a redesigned MyACRP dashboard, the newly launched Champion portal, new engaging web banners, and revitalized and refined content for ACRP subprograms.

Total research product downloads	94,836
Total page views	36,827
Total users	16,843

Updated 3 Sept 2020

ACRP is seeking nominations to serve on our new FY 2021 project panels. [Read more](#) to see the list of projects and for information on how to submit a nomination. The deadline for nominations is September 21st.

**ACRP, Novel Coronavirus Disease (COVID-19) Response**  
Updated: 29 June 2020

Following the direction of our parent organization the National Academy of Sciences, Engineering, and Medicine, the majority of our staff are working from home, until at least January 4, 2021. Business is continuing as usual, and we have worked out procedures to replace most of our paper-based correspondence with electronic distribution. Pending RFPs have been deferred for now, and we are continuing to evaluate the situation. There is no change in our mission, our commitment to our new working environment, and your reliance is appreciated. Our staff thanks all of our sponsors, volunteers, and contractors who make this program work. For more information, please contact Chris Hedges (Director, CRP) at [ch.hedges@nas.edu](mailto:ch.hedges@nas.edu).

**ACRP RESOURCES RELATED TO INFECTIOUS DISEASES**  
Updated: 29 June 2020

ACRP has several resources that address public health preparedness, communicable disease and airports, emergency response, and other relevant topics. [Check out the list of resources](#).

**GET NOTIFIED OF ACRP RFPs AND PUBLICATIONS**  
RFPs for research projects are posted within a couple of weeks of the first panel meeting. To be notified of an RFP's posting and other ACRP news, subscribe to our listserv. To subscribe send an email to [listserv@nas.edu](mailto:listserv@nas.edu) and type: SUBSCRIBE ACRP\_ANOUNCE in the body of the email.



**Engage with ACRP** (registration required)

- ACRP IdeaHub
- MyACRP
- SurveyZone



**Represent ACRP**

- ACRP Ambassadors
- ACRP Champion



**Learn From ACRP**

- Insight Events
- Webinars
- Impacts on Practice



**ACRP Research Resources**

- Research Roadmaps
- Web Resources

*Excerpt from the ACRP Website.*

## PEER-TO-PEER OUTREACH

In addition to disseminating research online, ACRP prioritizes peer-to-peer communication and engagement. ACRP's Ambassador program and ACRP Champion program continue to foster meaningful, face-to-face interactions. The Ambassador and Champion programs target different sectors of aviation professionals and offer opportunities to meet new industry members, share ACRP research products, and learn how airports can benefit from ACRP research.

### Champions

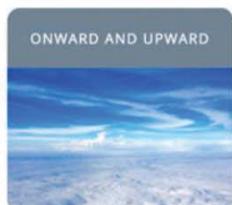
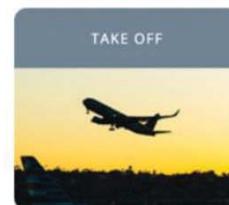
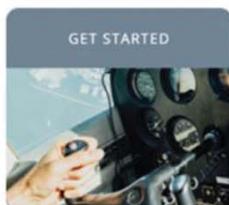
The ACRP Champion program provides opportunities for early- to mid-career professionals to grow their professional networks, facilitate and initiate research, and develop valuable ACRP expertise. ACRP Champions must be sponsored by their respective organization and complete a series of "missions" designed to build knowledge and drive engagement in ACRP's research and dissemination activities over a two-year period.

In 2020, ACRP revamped the Champion program to make the program more accessible, increase transparency, provide more opportunities for Champions to develop their professional network,

and get involved in ACRP research. To achieve these goals, ACRP launched the Champion portal on MyACRP. The new online platform presents the Champion program missions in a more transparent and user-friendly format, reduces dependence on email, and allows Champions to track and save their progress and easily report back to ACRP.

The newly restructured Champion "Flight Plan" features five missions that encourage Champions to accomplish tasks that relate to ACRP or ACRP research.

- **Get started:** Building a foundation of knowledge about ACRP, its research process, products, and ways to get involved.
- **Get connected:** Meeting and interacting with fellow Champions, ACRP Ambassadors, and other practitioners.
- **Take off:** Understanding the ACRP research process and how research impacts practice.
- **Mentor co-pilots:** Sharing ACRP solutions and inspiring others to get involved.
- **Onward and upward:** Forging new opportunities for Champions and their peers.



*ACRP Champions must complete five missions throughout the program.*

## Ambassadors

The ACRP Ambassador program comprises a select group of experienced airport professionals that volunteer to attend conferences across the country to help amplify ACRP's reach. Ambassadors

staff exhibit booths and present ACRP research to encourage implementation, engage fellow practitioners in ACRP's research process, and share information and key messages about the program.



*2020 Ambassadors (left to right). Top row: Matthew Dowell, Paul Khera. Middle row: Yvonne Chenevert, Diane Hofer, Rohini Kumarage, Chelsea Treboniak, Gary Schmidt, Gaël LeBris. Bottom row: Amber Leathers, Daphne Fuller, Adam Cohen, John Walewski, Andrew Ndolo. Not pictured: Erin Cooke.*

Since its inception in 2012, the Ambassador program has facilitated Ambassadors in engaging thousands of practitioners at over 200 events across the United States and Canada.

## Ambassador Event Attendance Since 2012



## Impacts on Practice

ACRP's Impacts on Practice (IOP) series provides case studies on how industry practitioners have applied ACRP research results to assist with their work. Airport practitioners across the country have utilized ACRP publications to help improve airport administrative practices, develop safer and more effective operational procedures, and increase

performance efficiency. To generate new leads to develop into full case studies, ACRP administers surveys to learn how airports across the country implement its research. In recent years, ACRP has received hundreds of survey responses and testimonials. In 2020, ACRP published three IOPs.

### IOPs published in 2020

#### ***Impacts on Practice: Measuring Success at Raleigh-Durham International Airport***

Raleigh, North Carolina is one of the fastest growing metropolitan areas in the United States, and Raleigh-Durham International (RDU) has correspondingly experienced record growth since 2011. To address this growth, RDU used *ACRP Report 19: Developing an Airport Performance Measurement System* and *ACRP Report 19A: Resource Guide to Airport Performance Indicators* to develop a strategic plan outlining three main strategies. With the help of ACRP research, RDU then developed a Balanced Scorecard to measure the airport's performance and translate the plan's conceptual strategies into targeted actions for reaching their goals.

#### ***Impacts on Practice: ACRP in the Classroom: Reimagining the Textbook at the University of North Dakota Department of Aviation***

Due to the constantly changing nature of the aviation industry, academic aviation textbooks can quickly become outdated as technologies, regulations, and standards evolve. This edition of ACRP's Impacts on Practice series shares the story of Dr. Kim Kenville, a professor in the Department of Aviation at the University of North Dakota, who decided to use *ACRP Research Report 16: Guidebook for Managing Small Airports* as a textbook in her classes as a way to offer her students free access to the latest industry best practices.

#### ***Impacts on Practice: Ensuring Safe Paramotor Operations at Emmet Municipal Airport***

After receiving several complaints from pilots over the safety concerns of paramotors (ultralight, engine-powered paragliders), Emmett Municipal Airport in Emmett, Idaho needed to find a way to incorporate paramotor activities into its current air traffic operations to prevent airplane-paramotor accidents. Jennifer Schildgen, of the Idaho Transportation Division of Aeronautics, implemented research presented in *ACRP Synthesis 74: Combining Mixed-Use Flight Operations Safely at Airports* to provide recommendations for the City of Emmett to develop local procedures for all types of aeronautical activities. Since incorporating these procedures into its operations, Emmett Airport has not received any further complaints from airline pilots about the safety of airplane-paramotor interactions.



# Appendix A: Publications of the Airport Cooperative Research Program

## Publications of the Airport Cooperative Research Program (2007–2020)

### Research Reports

No.	Proj. No.	Title, Pages, Publication Year
1	11-02/Task 4	Safety Management Systems for Airports, Vol. 1: Overview, 40 p. (2007)
1	04-05	Safety Management Systems for Airports, Vol. 2: Guidebook, 174 p. (2009)
2	11-02/Task 3	Evaluation and Mitigation of Aircraft Slide Evacuation Injuries, 86 p. (2008)
3	04-01	Analysis of Aircraft Overruns and Undershoots for Runway Safety Areas, 58 p. (2008)
4	11-02/Task 2	Ground Access to Major Airports by Public Transportation, 214 p. (2008)
5	11-02/Task 5	Quarantine Facilities for Arriving Air Travelers: Identification of Planning Needs and Costs, 34 p. (2008)
6	02-04	Research Needs Associated with Particulate Emissions at Airports, 64 p. (2008)
7	02-03	Aircraft and Airport-Related Hazardous Air Pollutants: Research Needs and Analysis, 64 p. (2008)
8	04-02	Lightning-Warning Systems for Use by Airports, 80 p. (2008)
9	02-04A	Summarizing and Interpreting Aircraft Gaseous and Particulate Emissions Data, 90 p. (2008)
10	07-01	Innovations for Airport Terminal Facilities, 78 p. (2008)
11	02-06	Guidebook on Preparing Airport Greenhouse Gas Emissions Inventories (& WOD 2), 62 p. (2009)
12	05-01	An Airport Guide for Regional Emergency Planning for CBRNE Events, 52 p. (2009)
13	01-03	Integrating Airport Information Systems, 98 p. (2009)
14	02-02	Deicing Planning Guidelines and Practices for Stormwater Management Systems, 208 p. (2009)
14	02-71	Deicing Planning Guidelines and Practices for Stormwater Management Systems, Second Edition, 70 p. (2020)
15	02-05	Aircraft Noise: A Toolkit for Managing Community Expectations (& CD 70), 162 p. (2009)
16	01-01	Guidebook for Managing Small Airports (& WOD 5), 140 p. (2009)
16	01-32	Guidebook for Managing Small Airports, Second Edition (& WR 6), 362 p. (2019)
17	10-04	Airports and the Newest Generation of General Aviation Aircraft, Vol. 1: Forecast, 36 p. (2009)
17	10-04	Airports and the Newest Generation of General Aviation Aircraft, Vol. 2: Guidebook, 124 p. (2009)
18	03-08	Passenger Air Service Development Techniques, 168 p. (2009)
19	01-06	Developing an Airport Performance-Measurement System (& CD 79), 154 p. (2010)
19A	01-09	Resource Guide to Airport Performance Indicators (& CD 94), 288 p. (2011)
20	03-09	Strategic Planning in the Airport Industry (& CD 73), 136 p. (2009)
21	01-05	A Guidebook for Selecting Airport Capital Project Delivery Methods, 100 p. (2009)
22	06-01	Helping Airport and Air Carrier Employees Cope with Traumatic Events, 82 p. (2009)
23	03-02	Airport Passenger-Related Processing Rates Guidebook, 126 p. (2009)
24	10-03	Guidebook for Evaluating Airport Parking Strategies and Supporting Technologies, 162 p. (2009)
25	07-05	Airport Passenger Terminal Planning and Design, Vol. 1: Guidebook, 426 p. (2010)
25	07-04	Airport Passenger Terminal Planning and Design, Vol. 2: Spreadsheet Models and User's Guide (& CD 75), 82 p. (2010)
26	03-04	Guidebook for Conducting Airport Users Surveys, 256 p. (2009)
27	03-03	Enhancing Airport Land Use Compatibility, Vol. 1: Land Use Fundamentals and Implementation Resources, 316 p. (2010)
27	03-03	Enhancing Airport Land Use Compatibility, Vol. 2: Land Use Survey and Case Study Summaries, 296 p. (2010)
28	01-04	Marketing Guidebook for Small Airports, 196 p. (2010)

## Research Reports

No.	Proj. No.	Title, Pages, Publication Year
29	07-03	Developing Improved Civil Aircraft Arresting Systems, 206 p. (2010)
30	10-05	Reference Guide on Understanding Common Use at Airports (& CD 74), 244 p. (2010)
31	03-10	Innovative Approaches to Addressing Aviation Capacity Issues in Coastal Mega-regions, 178 p. (2010)
32	04-06	Guidebook for Addressing Aircraft/Wildlife Hazards at General Aviation Airports, 192 p. (2010)
33	01-02	Guidebook for Developing and Managing Airport Contracts (& CD 81), 82 p. (2011)
34	10-06	Handbook to Assess the Impacts of Constrained Parking at Airports (& CD 80), 112 p. (2010)
35	10-02	Planning for Offsite Airport Terminals, 94 p. (2010)
36	01-07	Airport/Airline Agreements—Practices and Characteristics, 112 p. (2010)
37	03-06	Guidebook for Planning and Implementing Automated People Mover Systems at Airports (& CD 82), 226 p. (2010)
37A	03-07	Guidebook for Measuring Performance of Automated People Mover Systems at Airports, 134 p. (2012)
38	03-13	Understanding Airspace, Objects, and Their Effects on Airports, 164 p. (2010)
39	09-01	Recommended Guidelines for the Collection and Use of Geospatially Referenced Data for Airfield Pavement Management, 108 p. (2010)
40	07-02	Airport Curbside and Terminal Area Roadway Operations, 40 p. (2010)
41	10-07	Guide to the Decision-Making Tool for Evaluating Passenger Self-Tagging (& CD 83; & WOD 10), 70 p. (2011)
42	08-01	Sustainable Airport Construction Practices (& CD 88), 320 p. (2011)
43	02-13	Guidebook of Practices for Improving Environmental Performance at Small Airports (& CD 89), 364 p. (2011)
44	03-11	A Guidebook for the Preservation of Public-Use Airports (& CD 102), 62 p. (2011)
45	10-01	Optimizing the Use of Aircraft Deicing and Anti-Icing Fluids, 180 p. (2011)
46	02-07	Handbook for Analyzing the Costs and Benefits of Alternative Aviation Turbine Engine Fuels at Airports (& CD 91), 78 p. (2011)
47	01-08	Guidebook for Developing and Leasing Airport Property, 140 p. (2011)
48	03-15	Impact of Jet Fuel Price Uncertainty on Airport Planning and Development (& CD 93), 72 p. (2011)
49	01-10	Collaborative Airport Capital Planning Handbook, 136 p. (2011)
50	04-08	Improved Models for Risk Assessment of Runway Safety Areas (& CD 98), 182 p. (2011)
51	04-09	Risk Assessment Method to Support Modification of Airfield Separation Standards, 136 p. (2011)
52	07-06	Wayfinding and Signing Guidelines for Airport Terminals and Landside, 252 p. (2011)
53	02-11	A Handbook for Addressing Water Resource Issues Affecting Airport Development Planning, 170 p. (2011)
54	01-11	Resource Manual for Airport In-Terminal Concessions, 268 p. (2011)
55	03-05	Passenger Level of Service and Spatial Planning for Airport Terminals, 70 p. (2011)
56	02-10	Handbook for Considering Practical Greenhouse Gas Emission Reduction Strategies for Airports (& CD 95), 158 p. (2011)
57	11-02/Task 18	The Carbon Market: A Primer for Airports, 80 p. (2011)
58	11-02/Task 15	Airport Industry Familiarization and Training for Part-Time Airport Policy Makers, 64 p. (2011)
59	01-12	Information Technology Systems at Airports: A Primer, 108 p. (2012)
60	02-18	Guidelines for Integrating Alternative Jet Fuel into the Airport Setting, 136 p. (2012)
61	10-09	Elimination or Reduction of Baggage Recheck for Arriving International Passengers, 142 p. (2012)
62	04-07	Airport Apron Management and Control Programs, 64 p. (2012)
63	02-03A	Measurement of Gaseous HAP Emissions from Idling Aircraft as a Function of Engine and Ambient Conditions, 112 p. (2012)
64	02-25	Handbook for Evaluating Emissions and Costs of APUs and Alternative Systems (& CD 113), 90 p. (2012)
65	10-10	Guidebook for Airport Irregular Operations (IROPS) Contingency Planning, 258 p. (2012)
66	01-14	Considering and Evaluating Airport Privatization (& CD 109), 124 p. (2012)
67	03-14	Airport Passenger Conveyance Systems Planning Guidebook (& CD 110), 68 p. (2012)
68	07-07	Guidebook for Evaluating Terminal Renewal Versus Replacement Options (& CD 112), 152 p. (2012)
69	01-16	Asset and Infrastructure Management for Airports: Primer and Guidebook, 136 p. (2012)
70	10-08	Guidebook for Implementing Intelligent Transportation Systems Elements to Improve Airport Traveler Access Information (& CD 114), 138 p. (2012)
71	02-08	Guidance for Quantifying the Contribution of Airport Emissions to Local Air Quality (& CD 115), 76 p. (2012)
72	02-14	Guidebook for Selecting Methods to Monitor Airport and Aircraft Deicing Materials, 276 p. (2012)
72	02-61	Guidebook for Selecting Methods to Monitor Airport and Aircraft Deicing Materials, Second Edition, 128 p. (2017)
73	04-10	Airport-to-Airport Mutual Aid Programs, 192 p. (2012)
74	01-18	Application of Enterprise Risk Management at Airports (& CD 117), 72 p. (2012)

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No.	Proj. No.	Title, Pages, Publication Year
75	06-02	Airport Leadership Development Program (& CD 133), 334 p. (2013)
76	03-22	Addressing Uncertainty about Future Airport Activity Levels in Airport Decision Making, 152 p. (2012)
77	01-17	Guidebook for Developing General Aviation Airport Business Plans (& CD 119), 174 p. (2012)
78	02-16	Airport Ground Support Equipment (GSE): Emission Reduction Strategies, Inventory, and Tutorial (& CD 123), 114 p. (2012)
79	03-17	Evaluating Airfield Capacity (& CD 124), 172 p. (2012)
80	02-22	Guidebook for Incorporating Sustainability into Traditional Airport Projects (& CD 125), 104 p. (2012)
81	02-19	Winter Design Storm Factor Determination for Airports, 60 p. (2012)
82	03-12	Preparing Peak Period and Operational Profiles—Guidebook (& CD 126; & WOD 14), 146 p. (2013)
83	02-36	Assessing Opportunities for Alternative Fuel Distribution Programs (& CD 129), 128 p. (2013)
84	02-21	Guidebook for Preparing Airport Emissions Inventories for State Implementation Plans (& CD 131), 68 p. (2013)
85	03-21	Developing and Maintaining Support for Your Airport Capacity Project, 40 p. (2013)
86	02-12	Environmental Optimization of Aircraft Departures: Fuel Burn, Emissions, and Noise (& CD 136), 104 p. (2013)
87	01-20	Procuring and Managing Professional Services for Airports, 120 p. (2013)
88	04-11	Guidebook on Integrating GIS in Emergency Management at Airports (& CD 139), 138 p. (2013)
89	02-24	Guidelines for Airport Sound Insulation Programs, 324 p. (2013)
90	03-25	Impact of Regulatory Compliance Costs on Small Airports (& WOD 15 Vol. 1; & WOD 15 Vol. 2), 92 p. (2013)
91	02-20A	Infectious Disease Mitigation in Airports and on Aircraft, 38 p. (2013)
92	10-11	Guidebook to Creating a Collaborative Environment Between Airport Operations and Maintenance, 148 p. (2013)
93	03-18	Operational and Business Continuity Planning for Prolonged Airport Disruptions (& CD 140), 152 p. (2013)
94	04-12	Integrating Web-Based Emergency Management Collaboration Tools into Airport Operations—A Primer, 56 p. (2013)
95	04-13	Integrating Community Emergency Response Teams (A-Certs) at Airports, Basic Training Instructor Guide, 52 p. (2013)
95	04-13	Integrating Community Emergency Response Teams (A-Certs) at Airports, Basic Training Student Guide, 40 p. (2013)
95	04-13	Integrating Community Emergency Response Teams (A-Certs) at Airports, What Is CERT and How Do I Use It?, 72 p. (2013)
96	07-09	Apron Planning and Design Guidebook, 168 p. (2013)
97	02-17	Measuring PM Emissions from Aircraft Auxiliary Power Units, Tires, and Brakes, 52 p. (2013)
98	03-26	Understanding Airline and Passenger Choice in Multi-Airport Regions, 100 p. (2013)
99	02-29	Guidance for Treatment of Airport Stormwater Containing Deicers, 330 p. (2013)
100	02-15	Recycling Best Practices—A Guidebook for Advancing Recycling from Aircraft Cabins, 86 p. (2014)
101	09-02	Best Practices Manual for Working In or Near Airport Movement Areas (& CD 150), 62 p. (2014)
102	02-33	Guidance for Estimating Airport Construction Emissions (& CD 142), 138 p. (2014)
103	10-13	A Guidebook for Integrating NIMS for Personnel and Resources at Airports, 128 p. (2014)
104	03-20	Defining and Measuring Aircraft Delay and Airport Capacity Thresholds, 74 p. (2014)
105	02-31	Guidelines for Ensuring Longevity in Airport Sound Insulation Programs, 56 p. (2014)
106	10-14	Being Prepared for IROPS: A Business-Planning and Decision-Making Approach (& CD 144), 88 p. (2014)
107	04-14	Development of a Runway Veer-Off Location Distribution Risk Assessment Model and Reporting Template (& CD 145), 136 p. (2014)
108	02-38	Guidebook for Energy Facilities Compatibility with Airports and Airspace, 94 p. (2014)
109	07-08	Improving Terminal Design to Increase Revenue Generation Related to Customer Satisfaction, 114 p. (2014)
110	09-06	Evaluating Impacts of Sustainability Practices on Airport Operations and Maintenance (& CD 149), 132 p. (2014)
111	01-21	A Guidebook for Airport-Airline Consortiums, 132 p. (2014)
112	04-15	Airport Terminal Incident Response Planning (& CD 151), 98 p. (2014)
113	07-10	Guidebook on General Aviation Facility Planning, 146 p. (2014)
114	10-12	Guidebook for Through-the-Fence Operations, 186 p. (2014)
115	02-32	Understanding Microbial Biofilms in Receiving Waters Impacted by Airport Deicing Activities, 84 p. (2014)
116	01-22	Guidebook for Successfully Assessing and Managing Risks for Airport Capital and Maintenance Projects, 130 p. (2014)
117	07-11	Airport Escalators and Moving Walkways—Cost-Savings and Energy Reduction Technologies (& CD 156), 50 p. (2014)
118	03-23	Integrating Aviation and Passenger Rail Planning (& CD 157), 276 p. (2015)

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No.	Proj. No.	Title, Pages, Publication Year
119	02-28	Prototype Airport Sustainability Rating System—Characteristics, Viability, and Implementation Options, 242 p. (2014)
120	01-19	Airport Capital Improvements: A Business Planning and Decision-Making Approach (& CD 158; & WOD 18), 70 p. (2014)
121	01-15	Innovative Revenue Strategies—An Airport Guide, 304 p. (2015)
122	11-02/Task 21	Innovative Airport Responses to Threatened and Endangered Species (& CD 160), 60 p. (2015)
123	10-15	A Guidebook for Airport Winter Operations, 138 p. (2015)
124	09-03	Airport Parking Garage Lighting Solutions, 74 p. (2015)
125	09-08	Balancing Airport Stormwater and Bird Hazard Management (& CD 159), 56 p. (2015)
126	01-25	A Guidebook for Increasing Diverse and Small Business Participation in Airport Business Opportunities, 104 p. (2015)
127	01-23	A Guidebook for Mitigating Disruptive WiFi Interferences at Airports, 106 p. (2015)
128	11-02/Task 23	Alternative IT Delivery Methods and Best Practices for Small Airports, 122 p. (2015)
129	03-27	Evaluating Methods for Counting Aircraft Operations at Non-Towered Airports, 170 p. (2015)
130	07-12	Guidebook for Airport Terminal Restroom Planning and Design (& CD 164), 86 p. (2015)
131	04-16	A Guidebook for Safety Risk Management for Airports, 216 p. (2015)
132	03-28	The Role of U.S. Airports in the National Economy, 68 p. (2015)
133	02-34	Best Practices Guidebook for Preparing Lead Emission Inventories from Piston-Powered Aircraft with the Emission Inventory Analysis Tool (& CD 167; & WOD 21), 46 p. (2015)
134	02-39	Applying Whole Effluent Toxicity Testing to Aircraft Deicing Runoff, 120 p. (2015)
135	02-42	Understanding Airport Air Quality and Public Health Studies Related to Airports, 102 p. (2015)
136	10-17	Implementing Integrated Self-Service at Airports (& CD 168), 114 p. (2015)
137	10-19	Guidebook for Advancing Collaborative Decision Making (CDM) at Airports, 82 p. (2015)
138	10-18	Preventive Maintenance at General Aviation Airports, Vol. 1: Primer, 50 p. (2015)
138	10-18	Preventive Maintenance at General Aviation Airports, Vol. 2: Guidebook (& CD 170), 130 p. (2015)
139	09-04	Optimizing Airport Building Operations and Maintenance Through Retrocommissioning: A Whole-Systems Approach (& CD 169), 192 p. (2015)
140	05-02	Guidebook on Best Practices for Airport Cybersecurity (& CD 171), 160 p. (2015)
141	01-24	Renewable Energy as an Airport Revenue Source, 212 p. (2015)
142	03-29	Effects of Airline Industry Changes on Small- and Non-Hub Airports, 194 p. (2015)
143	03-24	Guidebook for Air Cargo Facility Planning and Development (& CD 174; & WOD 24), 120 p. (2015)
144	03-30	Unmanned Aircraft Systems (UAS) at Airports: A Primer, 94 p. (2015)
145	04-17	Applying an SMS Approach to Wildlife Hazard Management (& CD 173), 242 p. (2015)
146	10-16	Commercial Ground Transportation at Airports: Best Practices (& WOD 25), 156 p. (2015)
147	02-40	Climate Change Adaptation Planning: Risk Assessment for Airports (& CD 175), 128 p. (2015)
148	09-09	LED Airfield Lighting System Operation and Maintenance, 86 p. (2015)
149	02-46	Improving Ground Support Equipment Operational Data for Airport Emissions Modeling, 152 p. (2015)
150	01-27	NextGen for Airports, A Primer, 24 p. (2016)
150	03-34	NextGen for Airports, Vol. 1: Understanding the Airport's Role in Performance-Based Navigation: Resource Guide, 164 p. (2016)
150	01-28	NextGen for Airports, Vol. 2: Engaging Airport Stakeholders: Guidebook, 88 p. (2016)
150	01-27	NextGen for Airports, Vol. 3: Resources for Airports, 96 p. (2016)
150	09-12	NextGen for Airports, Vol. 4: Leveraging NextGen Spatial Data for Airports: Guidebook, 104 p. (2016)
150	03-33	NextGen for Airports, Vol. 5: Airport Planning and Development, 156 p. (2017)
151	02-56	Developing a Business Case for Renewable Energy at Airports (& CD 177), 168 p. (2016)
152	02-51	Evaluating Methods for Determining Interior Noise Levels Used in Airport Sound Insulation Programs, 148 p. (2016)
153	10-23	Guidebook for IROPS Stakeholder Communication & Coordination (& CD 180), 234 p. (2016)
154	02-59	Water Efficiency Management Strategies for Airports (& CD 181), 144 p. (2016)
155	09-14	Guidebook for Advanced Computerized Maintenance Management System Integration at Airports, 164 p. (2018)
156	10-21	Guidebook for Managing Compliance with Federal Regulations: An Integrated Approach (& CD 182), 64 p. (2016)
157	01-26	Improving the Airport Customer Experience, 240 p. (2016)

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No.	Proj. No.	Title, Pages, Publication Year
158	02-50	Deriving Benefits from Alternative Aircraft-Taxi Systems, 28 p. (2016)
159	09-11	Pavement Maintenance Guidelines for General Aviation Airport Management, 234 p. (2016)
160	02-49	Addressing Significant Weather Impacts on Airports: Quick Start Guide and Toolkit, 90 p. (2016)
161	03-35	Guidelines for Improving Airport Services for International Customers, 248 p. (2016)
162	02-57	Guidebook for Assessing Airport Lead Impacts, 32 p. (2016)
163	03-32	Guidebook for Preparing and Using Airport Design Day Flight Schedules, 158 p. (2016)
164	02-54	Exhaust Emissions from In-Use General Aviation Aircraft, 122 p. (2016)
165	02-65	Tracking Alternative Jet Fuel, 66 p. (2016)
166	02-53	Interpreting the Results of Airport Water Monitoring: A Guidebook, 200 p. (2017)
167	10-24	Guidebook for Developing Ramp Control Facilities, 104 p. (2017)
168	04-18	Runway Protection Zones (RPZs) Risk Assessment Tool Users' Guide, 76 p. (2017)
169	02-61	Clean Water Act Requirements for Airports, 40 p. (2017)
170	10-25	Guidebook for Preparing Public Notification Programs at Airports, 160 p. (2017)
171	06-03	Establishing a Coordinated Local Family Assistance Program for Airports, 156 p. (2017)
172	09-13	Guidebook for Considering Life-Cycle Costs in Airport Asset Procurement, 250 p. (2017)
173	02-60	Use and Potential Impacts of AFFF Containing PFASs at Airports, 232 p. (2017)
174	02-62	Green Stormwater Infrastructure, Vol. 1: Primer, 50 p. (2017)
174	02-62	Green Stormwater Infrastructure, Vol. 2: Guidebook, 116 p. (2017)
175	07-14	Improving Intelligibility of Airport Terminal Public Address Systems, 174 p. (2017)
176	03-39	Generating Revenue from Commercial Development On or Adjacent to Airports, 308 p. (2017)
177	07-13	Enhancing Airport Wayfinding for Aging Travelers and Persons with Disabilities, 318 p. (2017)
178	02-64	Guidance for Usage of Permeable Pavement at Airports, 88 p. (2017)
179	02-58	Dispersion Modeling Guidance for Airports Addressing Local Air Quality Health Concerns, 44 p. (2017)
180	02-63	Guidebook for Quantifying Airport Ground Access Vehicle Activity for Emissions Modeling, 52 p. (2017)
181	02-48	Assessing Community Annoyance of Helicopter Noise, 148 p. (2017)
182	10-20	Guidance for Planning, Design, and Operations of Airport Communications Centers, 172 p. (2017)
183	02-66	User Guides for Noise Modeling of Commercial Space Operations—RUMBLE and PCBoom (& WOD 33), 190 p. (2018)
184	03-38	Executive Summary for the Guidebook on Understanding FAA Grant Assurance Obligations (& WOD 44 Vol. 1; & WOD 44 Vol. 2; & WOD 44 Vol. 3; & WOD 44 Vol. 4), 36 p. (2018)
185	02-67	Airport Air Quality Management 101 (& WR 4), 66 p. (2018)
186	06-04	Guidebook on Building Airport Workforce Capacity, 230 p. (2018)
187	04-04B	Transportation Emergency Response Application (TERA) Support Materials for Airport EOC Exercises, 212 p. (2018)
188	02-74	Using Existing Airport Management Systems to Manage Climate Risk, 104 p. (2018)
189	04-20	Design Considerations for Airport EOCs, 100 p. (2018)
190	03-41	Common Performance Metrics for Airport Infrastructure and Operational Planning, 178 p. (2018)
191	01-33	A Primer to Prepare for the Connected Airport and the Internet of Things, 82 p. (2018)
192	01-30	Airport Management Guide for Providing Aircraft Fueling Services, 244 p. (2019)
193	02-68	Strategies for Airports to Reduce Local Stormwater Utility Fees, 88 p. (2018)
194	03-36	Using Disaggregated Socioeconomic Data in Air Passenger Demand Studies, 132 p. (2019)
195	09-16	Best Practices for Airport Obstruction Management Guidebook (& WR 7), 128 p. (2019)
196	08-02	Guidebook for Integrating Collaborative Partnering into Traditional Airport Practices, 106 p. (2019)
197	02-72	Guidebook for Developing a Comprehensive Renewable Resources Strategy, 150 p. (2019)
198	02-70	Wetland Mitigation, Vol. 1: Executive Summary, 12 p. (2019)
198	02-70	Wetland Mitigation, Vol. 2: A Guidebook for Airports, 166 p. (2019)
199	02-78	Climate Resilience and Benefit–Cost Analysis: A Handbook for Airports, 158 p. (2019)
200	03-37	Using GIS for Collaborative Land Use Compatibility Planning Near Airports, 130 p. (2019)
201	04-21	Airport Emergency Communications for People with Disabilities and Others with Access and Functional Needs, 140 p. (2019)
202	01-34	Developing Innovative Strategies for Aviation Education and Participation, 108 p. (2019)
203	09-17	Guidelines for Collecting, Applying, and Maintaining Pavement Condition Data at Airports, 120 p. (2019)

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No.	Proj. No.	Title, Pages, Publication Year
204	03-40	Air Demand in a Dynamic Competitive Context with the Automobile (& WOD 38), 112 p. (2019)
205	02-77	Revolving Funds for Sustainability Projects at Airports, 132 p. (2019)
206	04-22	Guidebook on Effective Land Use Compatibility Planning Strategies for General Aviation Airports, 150 p. (2019)
207	02-76	Optimizing the Use of Electric Preconditioned Air (PCA) and Ground Power Systems at Airports, 112 p. (2019)
208	02-75	Benefit–Cost Analyses Guidebook for Airport Stormwater, 116 p. (2019)
209	02-69	Integrating Sustainability and the Environmental Review Process, 74 p. (2019)
210	01-31	Innovative Solutions to Facilitate Accessibility for Airport Travelers with Disabilities, 200 p. (2020)
211	02-73	Guidance for Using the Interactive Tool for Understanding NEPA at General Aviation Airports, 114 p. (2020)
212	03-42	Airports and Unmanned Aircraft Systems, Vol. 1: Managing and Engaging Stakeholders on UAS in the Vicinity of Airports (& WOD 42), 97 p. (2020)
212	03-42	Airports and Unmanned Aircraft Systems, Vol. 2: Incorporating UAS into Airport Infrastructure—Planning Guidebook (& WOD 42), 138 p. (2020)
212	03-42	Airports and Unmanned Aircraft Systems, Vol. 3: Potential Use of UAS by Airport Operators (& WOD 42), 47 p. (2020)
213	01-38	Estimating Market Value and Establishing Market Rent at Small Airports, 84 p. (2020)
214	09-15	BIM Beyond Design Guidebook, 218 p. (2020)
215	01-35	Transportation Network Companies (TNCs): Impacts to Airport Revenues and Operations—Reference Guide, 110 p. (2020)
216	03-43	Guidebook for Assessing Collaborative Planning Efforts Among Airport and Public Planning Agencies, 46 p. (2020)
217	06-05	Guidance for Diversity in Airport Business Contracting and Workforce Programs, 156 p. (2020)
218	03-44	Building and Maintaining Air Service Through Incentive Programs, 45 p. (2020)
219	03-48	Advanced Ground Vehicle Technologies (AGVT) for Airside Operations, 168 p. (2020)
221	02-83	Measuring Quality of Life in Communities Surrounding Airports, 128 p. (2020)
222	03-45	Collecting and Sharing of Operations and Safety Data, 92 p. (2020)
223	01-37	Performance Measures for State Aviation Agencies, 152 p. (2020)
224	02-86	Understanding Impacts to Airports from Temporary Flight Restrictions, 78 p. (2020)

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## Research Results Digests

No.	Proj. No.	Title, Pages, Publication Year
1	11-03	Synthesis of Information Related to Airport Practices, 4 p. (2007)
2	11-02/Task 03	Model for Improving Energy Use in U.S. Airport Facilities, 20 p. (2007)
3	11-03	Synthesis of Information Related to Airport Practices, 4 p. (2008)
4	11-03	Synthesis of Information Related to Airport Practices, 4 p. (2009)
5	11-02/Task 05	Current and Emerging Issues Facing the Airport Industry, 32 p. (2009)
6	04-03	Guidance for Identifying and Mitigating Approach Lighting System Hazards, 16 p. (2009)
7	11-02/Task 11	A Summary of How Proposed Firefighting Standards Would Impact Airports, 20 p. (2009)
8	11-03	Synthesis of Information Related to Airport Practices, 4 p. (2010)
9	02-01	Alternative Aircraft and Pavement Deicers and Anti-Icing Formulations with Improved Environmental Characteristics, 12 p. (2010)
10	03-01	Light Detection and Ranging (LIDAR) Deployment for Airport Obstruction Surveys, 30 p. (2010)
11	11-02/Task 14	Helping Airports Understand Payment Card Industry Data Security Standard (PCI DSS), 30 p. (2010)
12	11-03	Synthesis of Information Related to Airport Practices, 6 p. (2011)
13	11-03	Synthesis of Information Related to Airport Practices, 8 p. (2012)
14	11-04	Graduate Research Award Program on Public-Sector Aviation Issues, 20 p. (2012)
15	04-07A	Use of Towbarless Tractors at Airports—Best Practices, 16 p. (2012)
16	11-01	Legal Aspects of Airport Programs, 12 p. (2012)
17	11-03	Synthesis of Information Related to Airport Practices, 8 p. (2013)
18	11-03	Synthesis of Information Related to Airport Practices, 8 p. (2014)
19	11-04	Graduate Research Award Program on Public-Sector Aviation Issues Update: 2008–2013, 20 p. (2014)
20	11-07	Taking Inventory of ACRP Research and the Next Challenges Facing the Airport Industry, 76 p. (2014)
21	11-02/Task 22	Best Practices for General Aviation Aircraft Fuel-Tank Sampling, 20 p. (2014)
22	11-03	Synthesis of Information Related to Airport Practices, 12 p. (2015)
23	11-03	Synthesis of Information Related to Airport Practices, 12 p. (2016)
24	02-44	Recommended Community Noise Model Enhancements to Improve Prediction of Helicopter Activity Impacts, 6 p. (2015)
25	11-04	Graduate Research Award Program on Public-Sector Aviation Issues Update: 2008–2017, 28 p. (2017)
26	11-03	Synthesis of Information Related to Airport Practices, 12 p. (2017)
27	11-01	Legal Aspects of Airport Programs—An Update, 24 p. (2018)
28	11-05/Task 001	Thought Leader Forum Summary—Emerging Issues for ACRP, 18 p. (2019)

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## Legal Research Digests (Project 11-01)

No.	Topic No.	Title, Pages, Publication Year
1	01-03	Compilation of Airport Law Resources, 38 p. (2008)
2	01-02	Theory and Law of Airport Revenue Diversion, 30 p. (2008)
3	01-04	Survey of Laws and Regulations of Airport Commercial Ground Transportation, 186 p. (2008)
4	01-01	Compilation of DOT and FAA Airport Legal Determinations and Opinion Letters Through December 31, 2007 (CD 68), 0 p. (2008)
5	01-05	Responsibility for Implementation and Enforcement of Airport Land-Use Zoning Restrictions, 68 p. (2009)
6	01-07	The Impact of Airline Bankruptcies on Airports, 62 p. (2009)
7	01-08	Airport Governance and Ownership, 72 p. (2009)
8	01-06	The Right to Self-Fuel, 82 p. (2009)
9	02-03	Case Studies on Community Challenges to Airport Development, 64 p. (2010)
10	02-04	Analysis of Federal Laws, Regulations, and Case Law Regarding Airport Proprietary Rights, 52 p. (2010)
11	03-03	Survey of Minimum Standards: Commercial Aeronautical Activities at Airports, 60 p. (2011)
12	03-01	Fair Disclosure and Airport Impact Statements in Real Estate Transfers, 70 p. (2011)
13	03-06	An Index and Digest of Decisions: Compilation of Airport Law Resources (CD 108), 0 p. (2012)
14	02-05	Achieving Airport-Compatible Land Uses and Minimizing Hazardous Obstructions in Navigable Airspace, 74 p. (2012)
15	03-02	Compilation of State Airport Authorizing Legislation, 108 p. (2012)
16	04-07	Procurement of Airport Development and Planning Contracts, 50 p. (2012)
17	03-05	State and Federal Regulations That May Affect Initiatives to Reduce Airports' GHG Emissions, 70 p. (2012)
18	04-04	Buy America Requirements for Federally Funded Airports, 72 p. (2013)
19	04-02	Legal Issues Related to Developing Safety Management Systems and Safety Risk Management at U.S. Airports, 48 p. (2013)
20	04-01	Airport Responsibility for Wildlife Management, 162 p. (2013)
21	04-05	Compilation of DOT and FAA Airport Legal Determinations and Opinion Letters Through December 2012 (CD 141) (2013)
21	10-01	Compilation of DOT and FAA Airport Legal Determinations and Opinion Letters Through December 31, 2018 (2020)
22	04-06	The Role of the Airport Sponsor in Airport Planning and Environmental Reviews of Proposed Development Projects under the National Environmental Policy Act (NEPA) and State Mini-NEPA Laws, 62 p. (2014)
23	05-04	A Guide for Compliance with Grant Agreement Obligations to Provide Reasonable Access to an AIP-Funded Public Use General Aviation Airport, 64 p. (2015)
24	05-02	Sovereign Immunity for Public Airport Operators, 188 p. (2015)
25	04-03	Analysis of Federal Laws, Regulations, Case Law, and Survey of Existing Airport NPDES Permits Regarding Tenant-Operator Responsibilities under NPDES and Stormwater Management BMPs under Owner/Airport's Operating Permits, 82 p. (2015)
26	05-01	Regulations Affecting the Exercise of First Amendment Activities at Airports, 82 p. (2015)
27	05-03	The Fourth Amendment and Airports, 48 p. (2016)
28	06-01	Operational and Legal Issues with Fuel Farms, 36 p. (2016)
29	07-01	Impact of Firearms Laws on Airports (& WOD 29), 66 p. (2016)
30	06-02	Contract Risk Management for Airport Agreements, 40 p. (2016)
31	07-02	Preemption of Worker-Retention and Labor-Peace Agreements at Airports, 40 p. (2017)
32	08-03	Evolving Law on Airport Implications by Unmanned Aerial Systems, 96 p. (2017)
33	08-02	Overview of Airport Duties and Standards of Care in Airfield Accident Cases, 48 p. (2017)
34	09-01	Airport Public Health Preparedness and Response: Legal Rights, Powers, and Duties, 60 p. (2018)
35	08-04	Legal Considerations in the Funding and Development of Intermodal Facilities at Airports, 36 p. (2018)
36	08-01	Legal Issues Related to Implementation and Operation of SMS for Airports, 30 p. (2018)
37	09-02	Legal Issues Relating to Airports Promoting Competition, 36 p. (2019)
38	10-02	Legal Issues Relating to Large-Scale Airport Construction Projects, 40 p. (2020)
39	10-04	Updated Survey of Laws and Regulations Applicable to Airport Commercial Ground Transportation, 124 p. (2020)
40	11-01	Permissible Uses of Airport Property and Revenue, 60 p. (2020)

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## Syntheses (Project 11-03)

No.	Topic No.	Title, Pages, Publication Year
1	S01-01	Innovative Finance and Alternative Sources of Revenue for Airports, 52 p. (2007)
2	S03-01	Airport Aviation Activity Forecasting, 32 p. (2007)
3	S04-01	General Aviation Safety and Security Practices, 44 p. (2007)
4	S10-01	Counting Aircraft Operations at Non-Towered Airports, 33 p. (2007)
5	S03-02	Airport Ground Access Mode Choice Models, 151 p. (2008)
6	S10-03	Impact of Airport Pavement Deicing Products on Aircraft and Airfield Infrastructure, 68 p. (2008)
7	S03-03	Airport Economic Impact Methods and Models, 76 p. (2008)
8	S10-02	Common Use Facilities and Equipment at Airports, 132 p. (2008)
9	S02-01	Effects of Aircraft Noise: Research Update on Selected Topics, 100 p. (2008)
10	S02-02	Airport Sustainability Practices, 120 p. (2008)
11	S09-01	Impact of Airport Rubber Removal Techniques on Runways, 116 p. (2008)
12	S04-02	Preventing Aircraft-Vehicle Incidents During Weather Operations and Periods of Low Visibility, 80 p. (2008)
13	S03-05	Effective Practices for Preparing Airport Improvement Program Benefit-Cost Analysis, 76 p. (2009)
14	S03-04	Airport System Planning Practices, 80 p. (2009)
15	S04-03	Identification of the Requirements and Training to Obtain Driving Privileges on Airfields, 52 p. (2009)
16	S02-03	Compilation of Noise Programs in Areas Outside DNL 65, 112 p. (2009)
17	S02-04	Approaches to Integrating Airport Development and Federal Environmental Review Process, 44 p. (2009)
18	S06-01	Aviation Workforce Development Practices, 44 p. (2010)
19	S01-02	Airport Revenue Diversification, 64 p. (2010)
20	S08-01	Airport Terminal Facility Activation Techniques, 136 p. (2010)
21	S10-04	Airport Energy Efficiency and Cost Reduction, 82 p. (2010)
22	S09-02	Common Airport Pavement Maintenance Practices, 112 p. (2011)
23	S04-05	Bird Harassment, Repellent, and Deterrent Techniques for Use on and Near Airports, 40 p. (2011)
24	S02-05	Strategies and Financing Opportunities for Airport Environmental Programs, 228 p. (2011)
25	S03-06	Strategies for Reuse of Underutilized or Vacant Airport Facilities, 72 p. (2011)
26	S04-06	Current Airport Inspection Practices Regarding FOD (Foreign Object Debris/Damage), 96 p. (2011)
27	S06-02	Airport Self-Inspection Practices, 122 p. (2011)
28	S10-06	Investigating Safety Impacts of Energy Technologies on Airports and Aviation, 48 p. (2011)
29	S10-05	Ramp Safety Practices, 68 p. (2011)
30	S01-03	Airport Insurance Coverage and Risk Management Practices, 60 p. (2011)
31	S01-04	Airline and Airline-Airport Consortium to Manage Terminals and Equipment, 102 p. (2011)
32	S04-08	Managing Aerial Firefighting Activities on Airports, 44 p. (2012)
33	S02-06	Airport Climate Adaptation and Resilience, 96 p. (2012)
34	S09-03	Subsurface Utility Engineering Information Management for Airports, 58 p. (2012)
35	S09-04	Issues with Use of Airfield LED Light Fixtures, 44 p. (2012)
36	S06-03	Exploring Airport Employee Commute and Parking Strategies, 70 p. (2012)
37	S04-07	Lessons Learned from Airport Safety Management Systems Pilot Studies, 72 p. (2012)
38	S10-07	Expediting Aircraft Recovery at Airports, 108 p. (2012)
39	S10-09	Airport Wildlife Population Management, 78 p. (2013)
40	S01-05	Issues with Airport Organization and Reorganization, 40 p. (2013)
41	S10-08	Conducting Aeronautical Special Events at Airports, 130 p. (2013)
42	S02-07	Integrating Environmental Sustainability into Airport Contracts, 76 p. (2013)
43	S02-08	Environmental Assessment of Air and High-Speed Rail Corridors, 44 p. (2013)
44	S02-09	Environmental Management System Development Process, 58 p. (2013)
45	S04-09	Model Mutual Aid Agreements for Airports, 64 p. (2013)
46	S01-07	Conducting Airport Peer Reviews, 48 p. (2013)
47	S09-05	Repairing and Maintaining Airport Parking Structures While in Use, 54 p. (2013)
48	S01-06	How Airports Measure Customer Service Performance, 102 p. (2013)
49	S06-04	Helping New Maintenance Hires Adapt to the Airport Operating Environment, 60 p. (2013)
50	S04-11	Effective Cooperation Among Airports and Local and Regional Emergency Management Agencies for Disaster Preparedness and Response, 52 p. (2014)
51	S07-01	Impacts of Aging Travelers on Airports, 36 p. (2014)
52	S10-10	Habitat Management to Deter Wildlife at Airports, 84 p. (2014)

## Syntheses (Project 11-03)

No.	Topic No.	Title, Pages, Publication Year
53	S02-10	Outcomes of Green Initiatives: Large Airport Experience, 72 p. (2014)
54	S10-11	Electric Vehicle Charging Stations at Airport Parking Facilities, 70 p. (2014)
55	S03-08	Backcountry Airstrip Preservation, 88 p. (2014)
56	S01-08	Understanding the Value of Social Media at Airports for Customer Engagement, 157 p. (2014)
57	S10-12	Airport Response to Special Events, 148 p. (2014)
58	S04-10	Safety Reporting Systems at Airports, 65 p. (2014)
59	S03-07	Integrating Airport Geographic Information System (GIS) Data with Public Agency GIS, 74 p. (2014)
60	S04-12	Airport Emergency Post-Event Recovery Practices, 86 p. (2015)
61	S03-10	Practices in Preserving and Developing Public-Use Seaplane Bases, 96 p. (2015)
62	S03-09	Cell Phone Lots at Airports, 72 p. (2015)
63	S10-13	Overview of Airport Fueling System Operations, 118 p. (2015)
64	S04-10	Issues Related to Accommodating Animals Traveling Through Airports, 86 p. (2015)
65	S10-14	Practices to Develop Effective Stakeholder Relationships at Smaller Airports, 70 p. (2015)
66	S02-11	Lessons Learned from Airport Sustainability Plans, 98 p. (2015)
67	S09-06	Airside Snow Removal Practices for Small Airports with Limited Budgets, 110 p. (2015)
68	S01-10	Strategies for Maintaining Air Service, 60 p. (2015)
69	S02-12	Airport Sustainability Practices—Drivers and Outcomes for Small Commercial and General Aviation Airports, 116 p. (2016)
70	S09-07	Building Information Modeling for Airports, 96 p. (2016)
71	S04-14	Airport Safety Risk Management Panel Activities and Outcomes, 128 p. (2016)
72	S04-17	Table Top and Full-Scale Emergency Exercises for General Aviation, Non-Hub, and Small Hub Airports, 164 p. (2016)
73	S04-16	Emergency Communications Planning for Airports, 100 p. (2016)
74	S04-13	Combining Mixed-Use Flight Operations Safely at Airports, 172 p. (2016)
75	S04-15	Airport Advisories at Non-Towered Airports, 68 p. (2016)
76	S02-13	Helicopter Noise Information for Airports and Communities, 144 p. (2016)
77	S02-14	Airport Sustainability Practices, 52 p. (2016)
78	S01-11	Continuity of Operations Planning for Small Airports, 236 p. (2016)
79	S01-14	Funding Industrial Aviation, 52 p. (2017)
80	S03-13	Estimating Truck Trip Generation for Airport Air Cargo Activity, 56 p. (2017)
81	S01-13	Food and Beverage and Retail Operators: The Costs of Doing Business at Airports, 152 p. (2017)
82	S04-18	Uses of Social Media to Inform Operational Response and Recovery During an Airport Emergency, 102 p. (2017)
83	S03-12	Preparing Airports for Communicable Diseases on Arriving Flights, 102 p. (2017)
84	S03-11	Transportation Network Companies: Challenges and Opportunities for Airport Operators, 70 p. (2017)
85	S02-15	Alternative Fuels in Airport Fleets, 52 p. (2017)
86	S01-15	Airport Operator Options for Delivery of FBO Services, 100 p. (2018)
87	S01-12	Airport Participation in Oil and Gas Development, 90 p. (2018)
88	S02-16	Airport Community, Water Quality Events, and the Aircraft Drinking Water Rule, 56 p. (2018)
89	S02-19	Clean Vehicles, Fuels, and Practices for Airport Private Ground Transportation Providers, 64 p. (2018)
90	S04-19	Incorporating ADA and Functional Needs in Emergency Exercises, 38 p. (2018)
91	S01-16	Microgrids and Their Application for Airports and Public Transit (Joint: TCRP Syn. 137), 66 p. (2018)
92	S02-18	Airport Waste Management and Recycling Practices, 52 p. (2018)
93	S02-17	Sustainability's Role in Enhancing Airport Capacity, 74 p. (2018)
94	S01-17	Attracting Investment at General Aviation Airports Through Public–Private Partnerships, 72 p. (2019)
95	S04-20	Airport Incident Reporting Practices, 112 p. (2019)
96	S09-08	Practices to Mitigate Alkali–Silica Reaction (ASR) Affected Pavements at Airports, 90 p. (2019)
97	S03-15	How Airports Plan for Changing Airport Capacity: The Effects of Upgauging, 100 p. (2019)
98	S03-14	Simulation Options for Airport Planning, 80 p. (2019)
99	S04-23	Emergency Working Groups at Airports, 86 p. (2019)
100	S02-20	Airport Greenhouse Gas Reduction Efforts, 118 p. (2019)
101	S07-02	Communication Strategies for Airport Passenger Access and Mobility, 84 p. (2019)
102	S01-18	Value, Benefits, and Limitations of Qualifications-Based Selection for Airport Project Delivery, 108 p. (2019)
103	S06-05	Promoting Aviation Career Education in High Schools and Community Colleges, 166 p. (2019)

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## Syntheses (Project 11-03)

No.	Topic No.	Title, Pages, Publication Year
104	S10-15	Current Landscape of Unmanned Aircraft Systems at Airports, 114 p. (2019)
105	S04-22	Airport Surface Weather Observation Options for General Aviation Airports, 104 p. (2019)
106	S01-19	Airport Risk Identification and Prioritization Practices, 80 p. (2020)
107	S04-21	Models for Law Enforcement of Airports, 92 p. (2020)
108	S01-20	Characteristics of the FBO Industry 2018–2019, 92 p. (2020)
109	S04-25	Escalator Falls, 88 p. (2020)
110	S02-21	Airport Renewable Energy Projects Inventory and Case Examples, 124 p. (2020)
111	S01-22	Last Mile in General Aviation – Courtesy Vehicles and Other Forms of Ground Transportation, 126 p. (2020)
112	S10-16	Airport Operations Training at Small Airports, 154 p. (2020)
113	S06-06	Airport Workforce Programs Supporting Employee Well-Being, 74 p. (2020)
114	S01-21	Visual Arts Programs at Airports, 50 p. (2020)

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## Web-Only Documents

No.	Proj. No.	Title, Pages, Publication Year
1	01-03	Analysis and Recommendations for Developing Integrated Airport Information Systems, 80 p. (2008)
2	02-06	Appendices to ACRP Report 11: Guidebook on Preparing Airport GHG Emissions Inventories (& Rep. 11), 87 p. (2009)
3	02-01	Formulations for Aircraft and Airfield Deicing and Anti-Icing: Aquatic Toxicity and Biochemical Oxygen Demand, 121 p. (2009)
4	04-03	Guidance for Identifying and Mitigating Approach Lighting System Hazards, 88 p. (2009)
5	01-01	Development of a Guidebook for Managing Small Airports (& Rep. 16), 124 p. (2009)
6	01-05	Evaluation and Selection of Airport Capital Project Delivery Methods, 213 p. (2009)
7	11-02/Task 11	How Proposed ARFF Standards Would Impact Airports, 115 p. (2009)
8	02-01	Alternative Aircraft Anti-Icing Formulations with Reduced Aquatic Toxicity and Biological Oxygen Demand, 141 p. (2010)
9	11-02/Task 08	Enhanced Modeling of Aircraft Taxiway Noise, Vol. 1: Scoping, 153 p. (2009)
9	02-27	Enhanced Modeling of Aircraft Taxiway Noise, Vol. 2: Aircraft Taxi Noise Database and Development Process, 138 p. (2013)
10	10-07	Appendix A: Documentation for ACRP Report 41 (& CD 83; & Rep. 41), 85 p. (2011)
11	02-09	A Comprehensive Development Plan for a Multimodal Noise and Emissions Model, 296 p. (2010)
12	11-02/Task 17	Risk Assessment of Proposed ARFF Standards, 105 p. (2011)
13	02-23	Alternative Fuels as a Means to Reduce PM2.5 Emissions at Airports, 175 p. (2012)
14	03-12	Guidelines for Preparing Peak Period and Operational Profiles (& CD 126; & Rep. 82), 316 p. (2013)
15	03-25	Data Supporting the Impact of Regulatory Compliance on Small Airports, Vol. 1: Appendixes A, B, & C (& Rep. 90), 121 p. (2013)
15	03-25	Data Supporting the Impact of Regulatory Compliance on Small Airports, Vol. 2: Technical Appendixes (& Rep. 90), 151 p. (2013)
16	02-26	Assessing Aircraft Noise Conditions Affecting Student Learning, Vol. 1: Final Report, 71 p. (2014)
16	02-26	Assessing Aircraft Noise Conditions Affecting Student Learning, Vol. 2: Appendices, 143 p. (2014)
17	02-35	Research Methods for Understanding Aircraft Noise Annoyance and Sleep Disturbance, 174 p.
18	01-19	Airport Capital Improvements: Developing a Cost-Estimating Model and Database (& CD 158; & Rep. 120), 45 p. (2014)
19	02-37	Integrated Noise Model Accuracy for General Aviation Aircraft, 92 p. (2014)
20	03-16	Guidebook for Estimating the Economic Impact of Air Cargo Operations at Airports, 360 p. (2014)
21	02-34	Quantifying Aircraft Lead Emissions at Airports (& Rep. 133), 218 p. (2015)
22	03-19	Passenger Value of Time, Benefit-Cost Analysis, and Airport Capital Investment Decisions, Vol. 1: Guidebook for Valuing User Time Savings in Airport Capital Investment Decision Analysis, 50 p. (2015)
22	03-19	Passenger Value of Time, Benefit-Cost Analysis, and Airport Capital Investment Decisions, Vol. 2: Final Report, 113 p. (2015)
22	03-19	Passenger Value of Time, Benefit-Cost Analysis, and Airport Capital Investment Decisions, Vol. 3: Appendix A: Background Research and Appendix B: Stated Preference Survey, 345 p. (2015)
23	09-05	Guidance on Successful Computer Maintenance Management Systems (CMMS) Selection and Practices, 166 p. (2015)

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## Web-Only Documents

No.	Proj. No.	Title, Pages, Publication Year
24	03-24	Air Cargo Facility Planning and Development—Contractor's Final Report (& Rep. 143), 395 p. (2015)
25	10-16	Commercial Ground Transportation at Airports: Best Practices, Appendixes C through H (& Rep. 146), 822 p. (2015)
26	02-45	Methodology to Improve EDMS/AEDT Quantification of Aircraft Taxi/Idle Emissions, 97 p. (2016)
27	09-10	Methodology to Develop the Airport Terminal Building Energy Use Intensity (ATB-EUI) Benchmarking Tool (& CD 178), 34 p. (2016)
28	06-04	Identifying and Evaluating Airport Workforce Requirements—Phase 1 Report, 182 p. (2016)
29	11-01/Topic 07-01	Compendium of State and Federal Laws Affecting the Possession of Firearms at Airports (& LRD 29), 727 p. (2016)
30	02-43	Development of a NOx Chemistry Module for EDMS/AEDT to Predict NO2 Concentrations, 330 p. (2017)
31	10-22	Improving Stakeholder Engagement in Aircraft Accident Response Planning, 66 p. (2017)
32	02-52	Improving AEDT Noise Modeling of Mixed Ground Surfaces, 154 p. (2017)
33	02-66	Commercial Space Operations Noise and Sonic Boom Modeling and Analysis (& Rep. 183), 91 p. (2018)
34	02-47	Assessing Aircraft Noise Conditions Affecting Student Learning—Case Studies, 257 p. (2017)
35	02-80	State of the Industry Report on Air Quality Emissions from Sustainable Alternative Jet Fuels, 41 p. (2018)
36	02-55	Enhanced AEDT Modeling of Aircraft Arrival and Departure Profiles, Vol. 1: Guidance Document, 47 p. (2018)
36	02-55	Enhanced AEDT Modeling of Aircraft Arrival and Departure Profiles, Vol. 2: Research Report, 74 p. (2018)
37	11-02/Task 29	Research Roadmap in the Area of Airport Operations and Maintenance, 34 p. (2019)
38	03-40	Technical Appendix to Air Demand in a Dynamic Competitive Context with the Automobile (& Rep. 204), 91 p. (2019)
39	11-02/Task 33	Policy and Planning Issues Roadmap Report, 42 p. (2019)
40	11-02/Task 30	Airport Design and Construction Narrative Research Roadmap, 34 p. (2019)
41	02-80	Alternative Jet Fuels Emissions: Quantification Methods Creation and Validation Report, 122 p. (2019)
42	03-42	Toolkits and Resource Library for Airports and Unmanned Aircraft Systems (& Rep. 212), 275 p. (2020)
43	02-79	Improving AEDT Modeling for Aircraft Noise Reflection and Diffraction from Terrain and Manmade Structures, 123 p. (2019)
44	03-38	Understanding FAA Grant Assurance Obligations, Vol. 1: Guidebook (& Rep. 184), 275 p. (2017)
44	03-38	Understanding FAA Grant Assurance Obligations, Vol. 2: Technical Appendices (& Rep. 184), 185 p. (2017)
44	03-38	Understanding FAA Grant Assurance Obligations, Vol. 3: Research Report (& Rep. 184), 43 p. (2017)
44	03-38	Understanding FAA Grant Assurance Obligations, Vol. 4: Summary of AIP Grant Assurance Requirements (& Rep. 184), 207 p. (2017)
45	11-02/Task 32	Airport Environmental Research Roadmap Narrative Report, 43 p. (2020)
46	11-02/Task 28	Recovering International Recyclables from In-flight Service, 52 p. (2020)
47	02-81	Commercial Space Operations Noise and Sonic Boom Measurements, 103 p. (2020)
48	02-84	Evaluating the Use of Spatially Precise Diurnal Population Data in Aviation Noise Studies, 81 p. (2020)
49	11-02/Task 35	Research Roadmap on Airport Administration & Human Resource Issues, 52 p. (2020)
50	11-02/Task 36	Research Roadmap on Safety Issues, 45 p. (2020)

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## CDs

No.	Proj. No.	Title, Publication Year
68	11-01/Topic 01 01	Compilation of DOT and FAA Airport Legal Determinations and Opinion Letters Through December 31, 2007 (LRD 4) (2008)
70	02-05	ACRP Report 15 Toolkit (& Rep. 15) (2009)
73	03-09	Workbook for ACRP Report 20: Strategic Planning in the Airport Industry (& Rep. 20) (2009)
74	10-05	Supplemental Materials for ACRP Report 30 (& Rep. 30) (2010)
75	07-04	Airport Passenger Terminal Planning Spreadsheet Models for ACRP Report 25, Volume 2 (& Rep. 25 Vol. 2) (2010)
79	01-06	Workbook for ACRP Report 19: Developing an Airport Performance-Measurement System (& Rep. 19) (2010)
80	10-06	Parking Forecast Model and Instructions for Use: Supplemental Materials for ACRP Report 34 (& Rep. 34) (2010)
81	01-02	Appendices to ACRP Report 33 (& Rep. 33) (2011)
82	03-06	Database of APM Systems for ACRP Report 37 (& Rep. 37) (2010)
83	10-07	Decision-Making Tool for Evaluating Passenger Self-Tagging (& Rep. 41; & WOD 10) (2011)
88	08-01	Collection of Practices for ACRP Report 42 (& Rep. 42) (2011)

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**CDs**

No.	Proj. No.	Title, Publication Year
89	02-13	Practices That Enhance Environmental Stewardship (& Rep. 43) (2011)
91	02-07	The Alternative Fuels Investigation Tool (AFIT) for ACRP Report 46 (& Rep. 46) (2011)
93	03-15	Airport Forecasting Risk Assessment Program for ACRP Report 48 (& Rep. 48) (2011)
94	01-09	Interactive Resource Guide for ACRP Report 19A (& Rep. 19A) (2011)
95	02-10	AirportGEAR and Supplemental Material (& Rep. 56) (2011)
98	04-08	Runway Safety Area Risk Analysis Tool for ACRP Report 50 (& Rep. 50) (2011)
102	03-11	Supplemental Materials for ACRP Report 44 (& Rep. 44) (2011)
108	11-01/Topic 03-06	An Index and Digest of Decisions: Compilation of Airport Law Resources (LRD 13) (2012)
109	01-14	Appendices for ACRP Report 66 (& Rep. 66) (2012)
110	03-14	Resource CD for ACRP Report 67 (& Rep. 67) (2012)
112	07-07	Analysis Templates for ACRP Report 68 (& Rep. 68) (2012)
113	02-25	Tools for Evaluating Emissions and Costs of APUs and Alternative Systems (TEECAS) for ACRP Report 64 (& Rep. 64) (2012)
114	10-08	Applying Intelligent Transportation Systems to Improve Airport Traveler Access Information (& Rep. 70) (2012)
115	02-08	Appendices to ACRP Report 71 (& Rep. 71) (2012)
117	01-18	Airport ERM Tool for ACRP Report 74 (& Rep. 74) (2012)
119	01-17	Digital Files for ACRP Report 77: Guidebook for Developing General Aviation Airport Business Plans (& Rep. 77) (2012)
123	02-16	Airport Ground Support Equipment: Tutorial and Database (& Rep. 78) (2012)
124	03-17	Supplemental Material to ACRP Report 79: Prototype Airfield Capacity Spreadsheet Model (& Rep. 79) (2012)
125	02-22	Evaluation Tool to Supplement ACRP Report 80 (& Rep. 80) (2012)
126	03-12	Guidebook and Toolboxes for ACRP Report 82 (& Rep. 82; & WOD 14) (2013)
129	02-36	Toolkit for Evaluating Alternative Fuel Distribution Programs and Appendixes to ACRP Report 83 (& Rep. 83) (2013)
131	02-21	Airport Emissions Estimator Tool and Other Support Material for ACRP Report 84 (& Rep. 84) (2013)
133	06-02	Supplemental Materials for ACRP Report 75: Airport Leadership Development Program (& Rep. 75) (2013)
136	02-12	Departure Optimization Investigation Tool (DOIT) (& Rep. 86) (2013)
137	02-20	The Vector-Borne Disease Airport Importation Risk Tool (2013)
139	04-11	Tool Set for Integrating GIS in Emergency Management at Airports (& Rep. 88) (2013)
140	03-18	Airport Business Continuity Planning Software Tool (& Rep. 93) (2013)
141	11-01/Topic 04-05	Compilation of DOT and FAA Airport Legal Determinations and Opinion Letters Through December 2012 (LRD 21) (2013)
142	02-33	Airport Construction Emissions Inventory Tool (ACEIT) (& Rep. 102) (2014)
144	10-14	IROPS Investment Support Tool (IRIS) (& Rep. 106) (2014)
145	04-14	Lateral Runway Safety Area Risk Analysis (LRSARA) Tool (& Rep. 107) (2014)
149	09-06	Evaluation Process and Cost-Benefit Tool (& Rep. 110) (2014)
150	09-02	Supplemental Materials for ACRP Report 101 (& Rep. 101) (2014)
151	04-15	Airport Terminal Incident Response Plan (TIRP) Tool (& Rep. 112) (2014)
156	07-11	Supplemental Material to ACRP Report 117 (& Rep. 117) (2014)
157	03-23	Air/Rail Diversion Model (& Rep. 118) (2015)
158	01-19	ACCE: Airport Capital Cost Estimation Tool (& Rep. 120; & WOD 18) (2014)
159	09-08	Bird Strike Risk Analysis and Stormwater Management Decision Tool (& Rep. 125) (2015)
160	11-02/Task 21	Airport Toolbox for ACRP Report 122 (& Rep. 122) (2014)
161	02-41	Estimating Takeoff Thrust Settings for Airport Emissions Inventories (2015)
164	07-12	Appendices for the Guidebook for Airport Terminal Restroom Planning and Design (& Rep. 130) (2015)
167	02-34	Emissions Inventory Analysis Tool (& Rep. 133) (2015)
168	10-17	Integrated Self-Service Tools for ACRP Report 136 (& Rep. 136) (2015)
169	09-04	Spreadsheet Tool and Appendices to ACRP Report 139 (& Rep. 139) (2015)
170	10-18	Checklists and PowerPoint Template for ACRP Report 138 (& Rep. 138 Vol. 2) (2015)
171	05-02	Multimedia Materials Supporting the Guidebook on Best Practices for Airport Cybersecurity (& Rep. 140) (2015)
173	04-17	WHaMRAT Tool, User Guide, and Quick-Start Guides (& Rep. 145) (2015)
174	03-24	Air Cargo Facility Planning Model (& Rep. 143) (2015)

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**CDs**

No.	Proj. No.	Title, Publication Year
175	02-40	ACROS Tool and Other Resources to Accompany ACRP Report 147 (& Rep. 147) (2015)
177	02-56	Supplemental Information for ACRP Report 151 (& Rep. 151) (2016)
178	09-10	Airport Terminal Building Energy Use Intensity (ATB-EUI) Benchmarking Tool (& WOD 27) (2016)
180	10-23	IROPS Tools for Planning, Communication & Coordination (& Rep. 153) (2016)
181	02-59	End Use Water Audit Tool (& Rep. 154) (2016)
182	10-21	Regulation Compliance Management Tool (& Rep. 156) (2016)

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**WebResources**

No.	Proj. No.	Title, Pages, Publication Year
1	03-31	Aligning Community Expectations with Airport Roles (2017)
2	07-15	Airport Passenger Terminal Design Library (2017)
3	02-61	Airport Stormwater Electronic Resource Library and Training Materials (2017)
3	02-71	Airport Stormwater Electronic Resource Library and Training Materials: Update (2020)
4	02-67	Airport Air Quality Resource Library (& Rep. 185) (2018)
5	01-27	Tools and Case Studies for NextGen for Airports (2018)
6	01-32	Resources for Managing Small Airports (& Rep. 16 Second Edition) (2018)
7	09-16	Best Practices for Airport Obstruction Management Library (& Rep. 195) (2019)
8	04-23	Integrating Social Media with Emergency Management at Airports (2020)
9	04-19A	Airport Emergency Plan Development Tool (2020)

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**Conference Proceedings**

No.	Proj. No.	Title, Pages, Publication Year
41	11-02	Interagency-Aviation Industry Collaboration on Planning for Pandemic Outbreaks, 52 p. (2008)
47	11-02/Task 13	Research on the Transmission of Disease in Airports and on Aircraft, 70 p. (2010)
55	11-08B (16-03)	Airport Roles in Reducing Transmission of Communicable Diseases: Proceedings of a Workshop of the Airport Cooperative Research Program's 2018 Insight Event, 31 p. (2019)

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**Conference Proceedings on the Web**

No.	Proj. No.	Title, Pages, Publication Year
23	11-08A (16-02)	Social/Economic Sustainability at Airports: Proceedings of a Workshop of the Airport Cooperative Research Program's 2018 Insight Event, 21 p. (2019)
24	11-08	Challenges to Implementing Successful Land Use Strategies at Airports: Proceedings of a Workshop, 31 p. (2019)
26	11-08 (16-04)	Public-Private Partnerships—What Are the Lessons Learned?, 46 p. (2020)
27	N/A	Flight Plan to Recovery: Preparing Airports for the Return of the Traveling Public, 84 p. (2020)

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**Notes:**

Publications in parentheses with an ampersand (&) are companion publications.

Publications in parentheses without an ampersand are reports or digests published as stand-alone CDs.

## Appendix B: Summary of Project Status Through December 31, 2020

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
<b>01: Administration</b>									
01-01	Guidebook for Managing Small Airports	\$400,000(06)	\$397,230	University of Minnesota	1/24/2007	3/31/2009	Completed - Published as Report 16 and Web-Only Document 5		
01-02	Guidebook for Developing and Managing Airport Contracts	\$400,000(07)	\$315,000	HNTB	4/24/2007	2/28/2010	Completed - Published as Report 33		
01-03	Integrating Airport Information Systems	\$300,000(07)	\$300,000	Aero Tech Consulting	8/10/2007	11/22/2008	Completed - Published as Report 13 and Web-Only Document 1		
01-04	Marketing Guidebook for Small Airports	\$200,000(07)	\$200,000	Eclat Consulting	10/26/2007	9/30/2009	Completed - Published as Report 28		
01-05	Guidebook for Airport Capital Project Delivery Systems	\$100,000(07) \$25,000(08) \$70,000(10)	\$194,994	Northeastern University	4/4/2007	7/30/2009	Completed - Published as Report 21		
01-06	A Guidebook for Developing an Airport Performance Measurement System	\$400,000(08)	\$400,000	Infrastructure Management Group	5/6/2008	4/2/2010	Completed - Published as Report 19		
01-07	Airport/Airline Agreements - Practices and Characteristics	\$400,000(08)	\$393,005	Ricondo & Associates	5/30/2008	4/5/2010	Completed - Published as Report 36		
01-08	Guidebook for Developing and Leasing Airport Property	\$400,000(08)	\$350,000	R.W. Armstrong and Associates	6/24/2008	9/30/2010	Completed - Published as Report 47		
01-09	Resource Guide to Airport Performance Indicators	\$400,000(09)	\$400,000	Oliver Wyman, Inc.	5/8/2009	12/31/2010	Completed - Published as Report 19A		
01-10	A Handbook for Developing, Implementing, and Overseeing Airport Capital Plans	\$400,000(09)	\$399,955	HNTB	7/10/2009	12/31/2010	Completed - Published as Report 49		
01-11	Understanding Airport In-Terminal Concession Programs	\$350,000(09)	\$350,000	Leigh Fisher	6/17/2009	5/31/2011	Completed - Published as Report 54		
01-12	A Primer for Information Technology Systems at Airports	\$350,000(09)	\$348,843	Faith Group, LLC	7/7/2009	5/31/2011	Completed - Published as Report 59		

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
01-13	Developing a Database-Driven Web Application for Benchmarking Airport Performance	\$500,000(094A) \$100,000(10)	\$549,727	Amadeus Consulting	9/30/2010	7/31/2016	Completed		
01-14	Considering and Evaluating Airport Privatization	\$500,000(094A)	\$500,000	Leigh Fisher	5/10/2010	12/31/2011	Completed - Published as Report 66		
01-15	Innovative Revenue Strategies - An Airport Guide	\$400,000(10)	\$400,000	KRAMER aerotek, Inc.	5/14/2010	12/31/2014	Completed - Published as Report 121		
01-16	Asset and Infrastructure Management for Airports	\$400,000(10)	\$400,000	GHD Consulting	6/16/2010	12/1/2011	Completed - Published as Report 69		
01-17	Guidebook for Developing General Aviation Airport Business Plans	\$400,000(10)	\$398,350	Aviation Management Consulting Group	6/28/2010	6/1/2012	Completed - Published as Report 77		
01-18	Application of Enterprise Risk Management at Airports	\$350,000(10)	\$350,000	Marsh, USA	6/30/2010	3/30/2012	Completed - Published as Report 74		
01-19	Airport Capital Improvements: A Business Planning and Decision-Making Approach	\$400,000(11)	\$400,000	MCR Federal, LLC	7/13/2011	7/31/2014	Completed - Published as Report 120 and Web-Only Document 18		
01-20	Procuring and Managing Professional Services for Airports	\$350,000(11)	\$350,000	HNTB	6/15/2011	1/20/2013	Completed - Published as Report 87		
01-21	A Guidebook for Airport-Airline Consortiums	\$400,000(12)	\$387,642	AV/AirPros	6/1/2012	4/1/2014	Completed - Published as Report 111		
01-22	Guidebook for Successfully Assessing and Managing Risks for Airport Capital and Maintenance Projects	\$300,000(12)	\$300,000	Direct Effect Solutions, Inc.	8/14/2012	5/14/2014	Completed - Published as Report 116		
01-23	A Guidebook for Mitigating Disruptive WiFi Interference at Airports	\$350,000(13)	\$349,489	System Planning Corp.	5/2/2013	8/1/2014	Completed - Published as Report 127		
01-24	Renewable Energy as an Airport Revenue Source	\$400,000(13)	\$399,612	Harris Miller Miller & Hanson	8/13/2013	3/31/2015	Completed - Published as Report 141		
01-25	A Guidebook for Increasing Diverse and Small Business Participation in Airport Business Opportunities	\$250,000(13)	\$250,000	Exstare Federal Services, LLC	8/13/2013	9/6/2014	Completed - Published as Report 126		

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
01-26	Improving the Airport Customer Experience	\$400,000(14)	\$400,000	Leigh Fisher	7/11/2014	2/15/2016	Completed - Published as Report 157		
01-27	NextGen - A Primer	\$750,000(14)	\$750,000	Logistics Management Institute	6/16/2014	1/31/2017	Completed - Published as WebResource 5		
01-28	NextGen - Guidance for Engaging Airport Stakeholders	\$300,000(14)	\$300,000	Grafton Technologies, Inc.	6/4/2014	5/6/2016	Completed - Published as Report 150, Volume 2		
01-29	Design and Development of a State Aviation Information Database	\$150,000(16)	\$149,975	iEngineering Corporation	8/31/2016	3/29/2019	Completed - database provided to NASAO		
01-30	Airport Management Guide for Providing Aircraft Fuel Services	\$350,000(16)	\$350,000	KRAMER aerotek, Inc.	10/1/2016	6/30/2018	Completed - Published as Research Report 192		
01-31	Innovative Solutions to Facilitate Accessibility for Airport Travelers with Disabilities	\$350,000(16)	\$349,973	Open Doors Organization	6/16/2016	4/15/2019	Completed - Published as Research Report 210		
01-32	Updating ACRP Report 16: Guidebook for Managing Small Airports	\$350,000(16)	\$349,948	Hanson Professional Services, Inc.	8/18/2016	4/30/2018	Completed - Published as WebResource 6		
01-33	Preparing for the Connected Airport and the Internet of Things	\$400,000(16)	\$400,000	Texas A&M Transportation Institute	6/22/2016	3/30/2018	Completed - Published as Research Report 191		
01-34	Developing Innovative Strategies for Aviation Education and Participation	\$400,000(16)	\$350,000	Mead & Hunt Inc.	9/21/2016	12/31/2018	Completed - Published as Report 202		
01-35	Transportation Network Companies (TNC's): Impacts To Airport Revenues and Operations	\$500,000(18)	\$498,512	Ricondo & Associates	2/14/2017	9/30/2019	Completed- Published as Report 215		
01-36	Guidebook for Developing State Aviation System Plans	\$300,000(18)	\$299,999	Kimley-Horn & Associates	4/29/2019	10/31/2020	Research in Progress	A. Velayos C. Nutting J. Raymond	M. Griffin
01-37	Performance Measures for State Aviation Agencies	\$250,000(18)	\$250,000	Mead & Hunt Inc.	6/18/2018	3/20/2020	Completed- Published as Research Report 223	K. Erhard B. Gearhart C. Fields	M. Greenberger
01-38	Market Characteristics for Property at Small Airports	\$200,000(18)	\$200,000	Aviation Management Consulting Inc.	5/9/2018	3/20/2020	Completed - Published as Report 213	G. Lofus A. Walter R. Etter	M. Greenberger

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
01-39	Creating Marketing Techniques to Improve Revenue Generation Partnerships	\$300,000(19)	\$300,000	Global Dynamics Group	10/6/2019	10/5/2020	Research in Progress	D. Duchow	J. Navarrete
01-40	Evaluating the Traveler's Perspective to Improve the Airport Customer Experience	\$500,000 (19)	\$500,000	IOS Partners, Inc.	5/1/2019	10/31/2020	Research in Progress	J. Raymond	T. Schatz
01-41	Blockchain Technology and Airports -A Primer	\$330,000 (19)	\$0				In Development		T. Schatz
01-42	Review of Airport Governance Structures	\$300,000 (19)	\$300,000	Crawford, Murphy & Tilly, Inc.	4/24/2019	7/23/2020	Research in Progress	M. Vasconcelos	M. Griffin
01-43	Conducting Consumer Research of Air Passengers	\$450,000 (19)	\$450,000	JD Frantz Research, Inc.	6/10/2019	12/9/2020	Research in Progress	W. Reinhardt	J. Navarrete
01-44	Airport Insurance Requirements	\$300,000 (20)	\$299,133	Eastern Research Group	7/20/2020	10/19/2021	Research in Progress	C. Gillette	M. Griffin
01-45	Updated Guidebook for Airport Project Delivery Systems	\$450,000 (20)	\$450,000	HKA Global	5/8/2020	11/08/2021	Research in Progress	S. Scott	M. Griffin
01-46	Geospatial Data Governance—Organization Factors and Best Practices for Airports	\$450,000 (20)	\$0	Arora			In Development		M. Griffin
01-47	Guide to Airport Innovation—Creating an Organizational Fit for the Future	\$300,000 (20)	\$300,000	Banich, Inc	9/11/2020	12/10/2021	Research in Progress	J. Phy	M. Griffin
01-48	Assessing the Effectiveness of Airport Services and Programs for Passengers with Disabilities	\$500,000 (20)	\$500,000	IOS Partners, Inc	5/5/2019	11/03/2021	Research in Progress	W. Major	T. Schatz
01-49	Knowledge is Power: Knowledge Management Guidelines to Help Airports Thrive	\$350,000	\$0				In Development		T. Schatz

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
<b>02: Environment</b>									
02-01	Alternative Aircraft and Pavement Deicers and Anti-icing Formulations with Improved Environmental Characteristics	\$600,000(06)	\$600,000	University of South Carolina	11/1/2006	2/28/2010	Completed - Interim report published as Web-Only Document 3; summary of final report published as Research Results Digest 9; full final report published as Web-Only Document 8		
02-02	Deicing Planning Guidelines and Practices for Stormwater Management Systems	\$300,000(06)	\$300,000	CH2M Hill	10/9/2006	9/12/2008	Completed - Published as Report 14 and Deicing Practices 1-41		
02-03	Aircraft and Airport-Related Hazardous Air Pollutants: Research Needs and Analysis	\$100,000(06)	\$100,000	Aerodyne Research, Inc.	12/19/2006	12/18/2007	Completed - Published as Report 7		
02-03A	Measurement of Gaseous HAP Emissions from Idling Aircraft as a Function of Engine and Ambient Conditions	\$500,000(06)	\$499,741	Aerodyne Research, Inc.	1/12/2009	3/30/2012	Completed - Published as Report 63		
02-04	Research Needs Associated with Particulate Emissions at Airports	\$100,000(06)	\$99,887	Environmental Consulting Group, Inc.	1/2/2007	3/1/2008	Completed - Published as Report 6		
02-04A	Summarizing and Interpreting Aircraft Gaseous and Particulate Emissions Data	\$350,000(07)	\$349,470	University of Missouri-Rolla	4/12/2007	7/11/2008	Completed - Published as Report 9		
02-05	Aircraft Noise: A Toolkit for Managing Community Expectations	\$500,000(07)	\$399,982	Landrum & Brown	4/20/2007	3/31/2009	Completed - Published as Report 15		
02-06	Guidebook on Preparing Airport Greenhouse Gas (GHG) Emissions Inventories	\$200,000(07)	\$199,403	Wyle Laboratories, Inc.	10/9/2007	9/8/2008	Completed - Published as Report 11 and Web-Only Document 2		
02-07	Handbook for Analyzing the Costs and Benefits of Alternative Turbine Engine Fuels at Airports	\$500,000(07)	\$499,960	CSSI, Inc.	10/22/2007	10/29/2010	Completed - Published as Report 46		
02-08	Quantifying Contributions to Local Air Quality Impacts from Airport-Related Emissions	\$600,000(08)	\$599,970	Wyle Laboratories, Inc.	6/4/2008	4/30/2012	Completed - Published as Report 71		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
02-09	A Comprehensive Development Plan for a Multimodal Noise and Emissions Model	\$200,000(08)	\$199,630	Wyle Laboratories, Inc.	7/7/2008	10/29/2010	Completed - Published as Web-Only Document 11		
02-10	Handbook for Considering Practical Greenhouse Gas Emission Reduction Strategies for Airports	\$500,000(09)	\$499,921	CDM	6/9/2009	6/9/2011	Completed - Published as Report 56		
02-11	A Handbook for Addressing Water Resource Issues Affecting Airport Capacity Enhancement Planning	\$150,000(09)	\$150,000	Gresham, Smith and Partners	5/11/2009	5/31/2011	Completed - Published as Report 53		
02-12	Environmental Optimization of Aircraft Departures: Fuel Burn, Emissions, and Noise	\$300,000(09)	\$300,000	Wyle Laboratories, Inc.	4/20/2009	3/29/2013	Completed - Published as Report 86		
02-13	Guidebook of Practices for Improving Environmental Performance at Small Airports	\$200,000(09) \$75,000(08)	\$200,000	Gresham, Smith and Partners	6/16/2009	8/20/2010	Completed - Published as Report 43		
02-14	Guidebook for Selecting Methods to Monitor Airport and Aircraft Deicing Materials	\$200,000(09)	\$150,000	Gresham, Smith and Partners	6/3/2010	2/28/2012	Completed - Published as Report 72		
02-15	Recycling Best Practices - A Guidebook for Advancing Recycling from Aircraft Cabins	\$300,000(09)	\$300,000	Cascadia Consulting Group	9/22/2010	7/15/2013	Completed - Published as Report 100		
02-16	Airport Ground Support Equipment (GSE) Inventory and Emission Reduction Strategies	\$600,000(09)	\$599,717	CDM	6/18/2010	6/30/2012	Completed - Published as Report 78		
02-17	Measuring PM Emissions from Aircraft Auxiliary Power Units, Tires and Brakes	\$500,000(09)	\$500,000	Missouri University of Science and Technology	9/3/2010	5/31/2013	Completed - Published as Report 97		
02-18	Guidelines for Integrating Alternative Jet Fuel into the Airport Setting	\$250,000(09)	\$249,982	Metron Aviation	6/17/2010	10/16/2011	Completed - Published as Report 60		
02-19	Winter Design Storm Factor Determination for Airports	\$300,000(09)	\$249,999	CH2M Hill	6/24/2010	12/1/2012	Completed - Published as Report 81		
02-20	The Role of Air Travel in the Transmission and Spread of Insect-Borne Diseases	\$250,000(10)	\$249,995	University of Florida	9/7/2010	9/30/2013	Completed - Published as CRP-CD-137		

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
02-20A	Infectious Disease Mitigation in Airports and on Aircraft	\$200,000(11)	\$200,000	Environmental Health & Engineering	7/6/2011	5/31/2013	Completed - Published as Report 91		
02-21	Guidebook for Preparing Airport Emissions Inventories for State Implementation Plans	\$500,000(10)	\$499,805	KB Environmental Sciences	8/31/2010	2/28/2013	Completed - Published as Report 84		
02-22	Incorporating Sustainability into Traditional Airport Projects	\$300,000(09)	\$300,000	Landrum & Brown	7/12/2010	5/31/2012	Completed - Published as Report 80		
02-23	Alternative Fuels as a Means to Reduce PM2.5 Emissions at Airports	\$500,000(10)	\$499,798	Project Performance Corp.	7/6/2010	4/30/2012	Completed - Published as Web-Only Document 13		
02-24	Guidelines for Airport Sound Insulation Programs	\$200,000(10)	\$200,000	Jones Payne Group	8/27/2010	3/8/2013	Completed - Published as Report 89		
02-25	Evaluating Alternatives for Aircraft Ground Power, Heating, and Air Conditioning	\$200,000(10)	\$199,773	Environmental Science Associates	7/7/2010	12/31/2011	Completed - Published as Report 64		
02-26	Assessing Aircraft Noise Conditions Affecting Student Learning	\$450,000(10)	\$449,672	Wyle Laboratories, Inc.	6/26/2010	11/30/2013	Completed - Published as Web-Only Document 16		
02-27	Aircraft Taxi Noise Database for Airport Noise Modeling	\$150,000(10)	\$149,779	Wyle Laboratories, Inc.	6/1/2010	3/29/2013	Completed - Published as Web-Only Document 9, Volume 1		
02-27A	Developing a Generic Commercial Jet Taxi Noise Directivity Pattern for AEDT	\$75,000(12)	\$74,767	Wyle Laboratories, Inc.	2/22/2012	3/29/2013	Completed - Published as Web-Only Document 9, Volume 2		
02-28	Prototype Airport Sustainability Rating System - Characteristics, Viability, and Implementation Options	\$500,000(11) \$87,104(14)	\$687,103	Vanasse Hangen Brustlin, Inc.	6/27/2011	12/31/2014	Completed - Published as Report 119		
02-29	Guidance for Treatment of Airport Stormwater Containing Deicers	\$600,000(11)	\$500,000	Gresham, Smith and Partners	5/31/2011	9/30/2013	Completed - Published as Report 99		
02-30	Enhancing the Airport-Industry Database of Sustainable Practices	\$500,000(11) \$196,320(14) \$224,823(15)	\$846,320	CDM	7/18/2011	9/29/2017	Completed- Transferred to DFW Airport		
02-31	Guidelines for Ensuring Longevity in Airport Sound Insulation Programs	\$350,000(11)	\$349,980	Wyle Laboratories, Inc.	7/8/2011	9/15/2013	Completed - Published as Report 105		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
02-32	Understanding Microbial Biofilms in Receiving Waters Impacted by Airport Deicing Activities	\$400,000(11)	\$300,000	CH2M Hill	7/20/2011	5/30/2014	Completed - Published as Report 115		
02-33	Guidance for Estimating Airport Construction Emissions	\$350,000(11)	\$349,980	Wyle Laboratories, Inc.	7/1/2011	9/30/2013	Completed - Published as Report 102		
02-34	Best Practices Guidebook for Preparing Lead (Pb) Emission Inventories from Piston-Powered Aircraft	\$500,000(11)	\$500,000	Sierra Research, Inc.	6/3/2011	10/21/2014	Completed - Published as Report 133; and Web-Only Document 21		
02-35	Research Methods for Understanding Aircraft Noise Annoyance and Sleep Disturbance	\$600,000(11)	\$599,993	Harris Miller Miller & Hanson Inc.	9/20/2011	6/30/2014	Completed - Published as Web-Only Document 17		
02-36	Assessing Opportunities for Alternative Fuel Distribution Programs	\$500,000(11)	\$400,000	Metron Aviation	5/26/2011	12/6/2012	Completed - Published as Report 83		
02-37	Integrated Noise Model Accuracy for General Aviation Aircraft	\$400,000(11)	\$350,000	Harris Miller Miller & Hanson Inc.	6/13/2011	9/30/2014	Completed - Published as Web-Only Document 19		
02-38	Guidebook for Energy Facilities Compatibility with Airports and Airspace	\$450,000(12)	\$449,850	Harris Miller Miller & Hanson Inc.	5/2/2012	11/2/2013	Completed - Published as Report 108		
02-39	Applying Whole Effluent Toxicity Testing to Aircraft Deicing Runoff	\$500,000(12)	\$339,603	NewFields Government Services, LLC	10/5/2012	1/30/2015	Completed - Published as Report 134		
02-40	Climate Change Adaptation Planning: Risk Assessment for Airports	\$500,000(12)	\$491,923	Dewberry & Davis, LLC	1/1/2012	3/20/2015	Completed - Published as Report 147		
02-41	Estimating Takeoff Thrust Settings for Airport Emissions Inventories	\$450,000(12)	\$449,998	The Cadmus Group, LLC	9/1/2012	10/31/2014	Completed - Published as CD-161		
02-42	Understanding Air Quality and Public Health Studies Related to Airports	\$200,000(12)	\$199,675	Wyle Laboratories, Inc.	9/25/2012	2/28/2015	Completed - Published as Report 135		
02-43	Development of NOx Chemistry Module for EMDS/AEDT to Predict NO2 Concentrations	\$400,000(13)	\$399,577	KB Environmental Sciences	7/10/2013	1/31/2017	Completed - Published as Web-Only Document 30		
02-44	Recommended Community Noise Model Enhancements to Improve Prediction of Helicopter Activity Impacts	\$250,000(13)	\$249,811	Wyle Laboratories, Inc.	5/2/2013	9/30/2015	Completed - Published as Research Results Digest 24		

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
02-45	Methodology to Improve EDMS/AEDT Quantification of Aircraft Taxi/Idle Emissions	\$250,000(13)	\$249,959	KB Environmental Sciences	7/8/2013	1/29/2016	Completed - Published as Web-Only Document 26		
02-46	Improving Ground Support Equipment (GSE) Operational Data for Airport Emissions Modeling	\$275,000(13)	\$275,000	KB Environmental Sciences	7/5/2013	12/15/2015	Completed - Published as Web-Only Document 149		
02-47	Assessing Aircraft Noise Conditions Affecting Student Achievement-Case Studies	\$600,000(14) \$75,429(17)	\$599,939	Harris Miller Miller & Hanson, Inc.	5/22/2014	8/31/2017	Completed - Published as Web-Only Document 34		
02-48	Assessing Community Annoyance of Helicopter Noise	\$700,000(14)	\$699,778	Landrum & Brown, Inc.	6/3/2014	6/30/2017	Completed - Published as Report 181		
02-49	Addressing Significant Weather Impacts on Airports	\$550,000(14)	\$550,000	ICF Incorporated, LLC	5/22/2014	2/29/2016	Completed - Published as Report 160		
02-50	Deriving Benefits from Alternative Aircraft-Taxi Systems	\$300,000(14)	\$300,000	The Cadmus Group, LLC	7/15/2014	4/30/2016	Completed - Published as Report 158		
02-51	Evaluating Methods for Determining Interior Noise Levels Used in Airport Sound Insulation Programs	\$300,000(14)	\$299,678	CSDA Design Group	6/9/2014	10/30/2015	Completed - Published as Report 152		
02-52	Improving AEDT Noise Modeling of Hard, Soft, and Mixed Ground Surfaces	\$250,000(14)	\$249,603	Wyle Laboratories, Inc.	6/11/2014	4/28/2017	Completed - Published as Web-Only Document 32		
02-53	Interpreting Airport Water Monitoring Results	\$250,000(14)	\$250,000	Gresham, Smith and Partners	8/8/2014	6/30/2016	Completed - Published as Report 166		
02-54	Measuring and Understanding Emission Factors for General Aviation (GA) Aircraft	\$500,000(14)	\$499,971	Aerodyne Research, Inc.	5/20/2014	6/30/2016	Completed - Published as Report 164		
02-55	Enhanced AEDT Modeling of Aircraft Arrival and Departure Profiles	\$350,000(14)	\$349,921	ATAC Corporation	6/9/2014	3/30/2018	Completed - Published as Web doc 36		
02-56	Developing a Business Case for Renewable Energy at Airports	\$300,000(14)	\$299,903	Harris Miller Miller & Hanson, Inc.	5/27/2014	10/26/2015	Completed - Published as Report 151		
02-57	Reducing the Impact of Lead Emissions at Airports	\$200,000(14)	\$199,971	Sierra Research, Inc.	7/28/2014	6/8/2016	Completed - Published as Report 162		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
02-58	Dispersion Modeling Guidance for Airports Addressing Local Area Quality Health Concerns	\$400,000(14)	\$399,999	University of North Carolina	6/10/2014	7/31/2017	Completed - Published as Report 179		
02-59	Water Efficiency Management Strategies at Airports	\$450,000(14)	\$449,999	The Cadmus Group, LLC	6/4/2014	2/5/2016	Completed - Published as Report 154		
02-60	Use and Potential Impacts of AFFF Containing Per and Polyfluoroalkyl Substances (PFASs) at Airports	\$480,000(15)	\$299,995	Dillon Consulting Limited	7/29/2015	10/28/2016	Completed - Published as Report 173		
02-61	Airport Stormwater Management: Electronic Resource Library	\$450,000(15) \$39,056 (16)	\$489,056	Mead & Hunt, Inc.	5/11/2015	7/31/2017	Completed - Published as WebResource 3		
02-62	Green Stormwater Infrastructure Strategies for Airports	\$350,000(15)	\$299,970	The Cadmus Group, LLC	4/30/2015	11/21/2016	Completed - Published as Report 174, Volumes 1 & 2		
02-63	Quantifying Airport Ground Access Vehicle Activity for Emissions Modelling	\$300,000(15)	\$299,874	KB Environmental Sciences	5/11/2015	4/28/2017	Completed - Published as Report 180		
02-64	Guidance for Usage of Permeable Pavement at Airports	\$200,000(15)	\$199,906	Applied Pavement Technology, Inc.	6/19/2015	3/31/2017	Completed Published as Report 178		
02-65	Tracking Alternative Jet Fuel	\$250,000(15)	\$249,961	Metron Aviation	6/19/2015	7/29/2016	Completed - Published as Report 165		
02-66	Commercial Spaceport Noise and Sonic Boom	\$600,000(15)	\$600,000	Wyle Laboratories, Inc.	7/29/2015	5/29/2017	Completed - Published as Report 183 and Web Doc 33		
02-67	Airport Air Quality Management Guidebook and Resource Library	\$400,000(15)	\$399,944	Booz Allen Hamilton	8/7/2015	10/16/2017	Completed - Published as Report 185 and WebResource 4		
02-68	Strategies for Reducing Local Stormwater Utility Fees for Airports	\$350,000(16)	\$325,000	The Cadmus Group, LLC	9/21/2016	6/29/2018	Completed - Published as Report 193		
02-69	Integrating Airport Sustainability and the NEPA Process	\$400,000(16)	\$400,000	Vanasse Hangen Brustlin, Inc.	9/29/2016	1/31/2019	Completed - Published as Research Report 209		
02-70	Wetland Mitigation—A Guidebook for Airports	\$400,000(16)	\$399,996	The Smart Associates, Environmental Consultants, Inc.	9/29/2016	12/31/2018	Completed - Published as Research Report 198		

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
02-71	Guidebook and Decision Tool for Managing Airport Stormwater Containing Deicers	\$500,000(16)	\$400,000	Mead & Hunt, Inc.	8/19/2016	12/31/2018	Completed- Published as Report 14		
02-72	Developing a Comprehensive Renewable Resources Strategy	\$300,000(16)	\$300,000	Cadmus Group, LLC	9/29/2016	8/31/2018	Completed- Publication Published as Report 197		
02-73	Interactive Tool for Understanding NEPA at General Aviation Airports	\$250,000(16)	\$249,864	RS&H, Inc.	8/5/2016	3/31/2019	Completed - Published as Research Report 211		
02-74	Using Existing Airport Management Systems to Manage Climate Risk	\$400,000(16)	\$399,971	ICF Incorporated	9/23/2016	10/31/2018	Completed- Published as Research Report 188		
02-75	Benefit-Cost Analyses Guidebook for Airport Stormwater	\$450,000(16)	\$325,000	The Cadmus Group, LLC	9/21/2016	12/31/2018	Completed - Published as Research Report 208		
02-76	Optimizing the Use of Electric Pre-Conditioned Air (PCA) and Ground Power Systems at Airports	\$300,000(17)	\$300,000	Harris Miller Miller & Hanson Inc.	7/6/2017	3/8/2019	Completed - Published as Research Report 207		
02-77	Revolving Funds for Sustainability Projects at Airports	\$350,000(17)	\$350,000	Rocky Mountain Institute	6/6/2017	2/5/2019	Completed - Published as Research Report 205		
02-78	Climate Resilience and Benefit Cost Analysis—A Handbook for Airports	\$450,000(17)	\$450,000	GRA, Inc.	5/18/2017	1/14/2019	Completed - Published as Research Report 199		
02-79	AEDT Noise Model Improvements to Account for Terrain and Man-made Structures	\$500,000(17)	\$399,995	Blue Ridge Research Consulting	8/1/2017	8/30/2019	Completed - Published as Web-Only Doc 43		
02-80	Quantifying Emissions Reductions at Airports from the Use of Alternative Jet Fuel	\$500,000(17)	\$499,927	Booz Allen Hamilton	5/15/2017	5/31/2019	Completed - Published as Web-Only Doc 41		
02-81	Commercial Space Transportation Noise Measurements	\$600,000(17)		Blue Ridge Research and Consulting LLC	8/1/2017	3/31/2020	Completed-Published as Web-Only Document 47		
02-82	Developing a Roadmap to Achieve Zero-Emissions Status	\$350,000(18)	\$350,000	Cadmus Group, LLC	6/20/2018	10/19/2019	Completed- Published as Report 220 Pre-Pub		M. Greenberger
02-83	Measuring Quality of Life in Communities Surrounding Airports	\$400,000(18)		Harris Miller, Miller, & Hanson Inc.	4/30/2018	12/31/2019	Completed- Published as Report 221		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
02-84	Evaluating the Use of Spatially Precise Diurnal Population Data in Aviation Noise Studies	\$300,000(18)		Metron Aviation, Inc.	5/8/2018	5/29/2020	Completed - Published as Web-Only Document 48		
02-85	Commercial Space Vehicle Emissions Modeling	\$450,000(18)	\$449,973	Blue Ridge Research and Consulting LLC	6/1/2018	11/30/2020	Research in Progress	R. Hattore J. Johnson	J. Navarrete
02-86	Measuring the Impact of Temporary Flight Restriction on Airports	\$400,000(18)	\$400,000	Metron Aviation, Inc.	5/25/2018	11/30/2019	Completed - Published as Report 224		
02-87	Determining Airfield Pavement Deice and Anti-Icer Contributions to Airport Stormwater	\$400,000(18)	\$350,000	LimnoTech Inc.	6/1/2018	12/31/2020	Research in Progress	M. Lamprecht J. Barrilleaux	J. Navarrete
02-88	Techniques for Modifying NextGen Flight Track Design to Reduce Noise Exposure and Annoyance	\$400,000	\$0				Cancelled		
02-89	Industry Survey—Benefits and Costs for Airport Noise and Operations Monitoring Systems	\$250,000	\$249,940	Landrum & Brown	4/27/2020	10/27/2021	Research in Progress	B. He	J. Navarrete
02-90	Update the Airport Construction Emission Inventory Tool (ACEIT)	\$350,000	\$350,000				In Development	T. Cuddy	J. Navarrete
02-91	Development of Forensic Guidelines and Tools for PFAS Source Differentiation at Airports	\$490,000					In Development	J. Navarrete	
02-92	General Aviation Airports and Resilience: Complete Toolkits for Self-Directed Planning	\$320,000	\$0				In Development	M. Griffin	
02-93	Guidebook for Environmental Management of PFAS at Airports	\$350,000	\$0				In Development	J. Navarrete	
<b>03: Policy and Planning</b>									
03-01	Light Detection and Ranging (LiDAR) Deployment for Airport Obstructions Surveys	\$350,000(06)	\$350,000	University of Mississippi	1/30/2007	12/31/2009	Completed - Published as Research Results Digest 10		

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
03-02	Airport Passenger-Related Processing Rates Guidebook	\$200,000(06)	\$200,000	HNTB	1/16/2007	6/30/2009	Completed - Published as Report 23		
03-03	Enhancing Airport Land Use Compatibility	\$500,000(06)	\$500,000	Mead & Hunt	12/28/2006	9/15/2009	Completed - Published as Report 27, Volumes 1 and 2		
03-04	Guidebook for Airport-User Survey Methodology	\$250,000(06)	\$249,350	Jacobs Consultancy	1/16/2007	8/31/2009	Completed - Published as Report 26		
03-05	Passenger Space Allocation Guidelines for Planning and Design of Airport Terminals	\$400,000(07)	\$399,928	TransSolutions, LLC	6/28/2007	5/31/2011	Completed - Published as Report 55		
03-06	Guidebook for Planning and Implementing Automated People Mover Systems at Airports	\$500,000(07)	\$395,341	Lea & Elliott	6/12/2007	3/30/2010	Completed - Published as Report 37		
03-07	Guidebook for Measuring Performance of Automated People Mover Systems at Airports	\$300,000(07)	\$300,000	Lea & Elliott	6/13/2007	1/31/2012	Completed - Published as Report 37A		
03-08	Passenger Air-Service Development Techniques	\$300,000(07)	\$300,000	InterVISTAS Consulting Group	6/21/2007	5/15/2009	Completed - Published as Report 18		
03-09	Guidebook for Strategic Planning in the Airport Industry	\$425,000(07)	\$321,049	Ricondo & Associates	6/27/2007	6/15/2009	Completed - Published as Report 20		
03-10	Innovative Approaches to Addressing Aviation Capacity Issues in Coastal Mega-Regions	\$300,000(07)	\$300,000	Resource Systems Group	2/6/2008	9/30/2009	Completed - Published as Report 31		
03-11	A Guidebook for the Preservation of Public-Use Airports	\$600,000(08)	\$522,430	L. Robert Kimball & Associates	6/23/2008	1/15/2011	Completed - Published as Report 44		
03-12	Preparing Peak Period and Operational Profiles - Guidebook	\$350,000(08)	\$347,044	HNTB	8/13/2008	10/30/2012	Completed - Published as Report 82		
03-13	Understanding Airspace, Objects, and Their Effects on Airports	\$200,000(08)	\$199,938	Jacobs Consultancy	7/11/2008	4/30/2010	Completed - Published as Report 38		
03-14	Airport Passenger Conveyance System Planning Guidebook	\$300,000(08)	\$300,000	TransSolutions, LLC	8/26/2008	3/30/2012	Completed - Published as Report 67		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
03-15	Impact of Jet Fuel Price Uncertainty on Airport Planning and Development	\$400,000(09)	\$399,970	GRA, Inc.	3/4/2009	2/28/2011	Completed - Published as Report 48		
03-16	Guidebook for Estimating the Economic Impact of Air Cargo at Airports	\$500,000(09)	\$499,860	Battelle Memorial Institute	6/5/2009	7/15/2014	Completed - Published as Web-Only Document 20		
03-17	Evaluating Airfield Capacity	\$525,000(09)	\$525,000	Leigh Fisher	6/29/2009	6/30/2012	Completed - Published as Report 79		
03-18	Operational and Business Continuity Planning for Prolonged Airport Disruptions	\$350,000(10)	\$348,292	Risk Solutions International, LLC	6/3/2010	6/28/2013	Completed - Published as Report 93		
03-19	Passenger Value of Time, Benefit-Cost Analysis, and Capital Investment Decisions	\$350,000(10)	\$349,944	Economic Development Research Group	7/26/2010	3/15/2015	Completed - Published as Web-Only Document 22		
03-20	Defining and Measuring Aircraft Delay and Airport Capacity Thresholds	\$250,000(10)	\$250,000	TransSolutions, LLC	8/30/2010	12/31/2013	Completed - Published as Report 104		
03-21	Developing and Maintaining Support for Your Airport Capacity Project	\$300,000(10)	\$299,980	Mead & Hunt	6/3/2010	3/29/2013	Completed - Published as Report 85		
03-22	Addressing Uncertainty About Future Airport Activity Levels in Airport Decision Making	\$350,000(10)	\$350,000	InterVISTAS Consulting Group	7/15/2010	7/31/2012	Completed - Published as Report 76		
03-23	Integrating Aviation and Passenger Rail Planning	\$400,000(10)	\$399,452	Resource Systems Group	7/29/2010	6/30/2014	Completed - Published as Report 118		
03-24	Guidebook for Air Cargo Facility Planning and Development	\$400,000(11)	\$400,000	CDM/Wilbur Smith	7/17/2011	5/31/2015	Completed - Published as Report 143		
03-25	Impact of Regulatory Compliance Costs on Small Airports	\$300,000(11)	\$299,987	Unison Consulting, Inc.	6/3/2011	1/31/2013	Completed - Published as Report 90 and Web-Only Document 15		
03-26	Understanding Airline and Passenger Choice in Regions with Multi-Airport Regions	\$250,000(11)	\$250,000	InterVISTAS Consulting Group	8/4/2011	9/30/2013	Completed - Published as Report 98		

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
03-27	Evaluating Methods for Counting Aircraft Operations at Non-Towered Airports	\$400,000(11)	\$400,000	Woolpert	11/21/2011	11/28/2014	Completed - Published as Report 129		
03-28	The Role of U.S Airports in the National Economy	\$400,000(12)	\$399,984	Economic Development Research Group	7/17/2012	1/30/2015	Completed - Published as Report 132		
03-29	Effects of Airline Industry Changes on Small- and Non-Hub Airports	\$300,000(13)	\$299,972	GRA, Inc.	7/22/2013	4/30/2015	Completed - Published as Report 142		
03-30	Unmanned Aircraft Systems (UAS) at Airports: A Primer	\$150,000(14) \$50,000(14)	\$199,000	Futron Corporation	8/7/2013	6/19/2015	Completed - Published as Report 144		
03-31	Aligning Community Expectations with Airport Roles	\$500,000(14)	\$500,000	Mead & Hunt	6/16/2014	10/31/2016	Completed - Published as WebResource 1		
03-32	Guidance for Preparing and Using Airport Design Day Flight Schedules	\$400,000(14)	\$349,966	HNTB Corporation	7/17/2014	6/17/2016	Completed - Published as Research Report 163		
03-33	NextGen - Airport Planning and Development	\$500,000(14)	\$500,000	Leigh Fisher	7/11/2014	9/30/2016	Completed - Published as Report 150, Volume 5		
03-34	NextGen - Understanding the Airport's Role in Performance-Based Navigation (PBN)	\$500,000(14)	\$500,000	Saab Sensis Corporation	6/9/2014	2/8/2016	Completed - Published as Report 150, Volume 1		
03-35	Improving Airport Services for International Customers	\$600,000(14)	\$600,000	Landrum & Brown, Inc.	6/6/2014	6/10/2016	Completed - Published as Research Report 161		
03-36	Using Disaggregated Socioeconomic Data in Air Passenger Demand Studies	\$500,000(15)	\$499,747	GRA Incorporated	6/19/2015	6/28/2018	Completed - Published as Report 194		
03-37	Using GIS for Collaborative Land Use Compatibility Near Airports	\$350,000(15)	\$350,000	Grafton Technologies	8/26/2015	8/31/2018	Completed- Published as Report 200		
03-38	Understanding FAA Grant Assurance Obligations	\$150,000(15)	\$150,000	Unison Consulting, Inc.	7/28/2015	5/2/2017	Completed - Published as Research Report 184		
03-39	Generating Revenue from Commercial Development On or Adjacent to	\$375,000(15)	\$375,000	Mead & Hunt, Inc.	5/11/2015	1/31/2017	Completed- Published as Report 176		
03-40	Air Demand in a Dynamic Competitive Context with the Automobile	\$500,000(16)	\$499,816	Resource Systems Group, Inc.	7/14/2016	1/15/2020	Completed - Published as Research Report 204		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
03-41	Common Performance Metrics for Airport Infrastructure and Operational Planning	\$400,000(16)	\$399,981	Booz Allen Hamilton	9/23/2016	3/22/2018	Completed - Published as Research Report 190		
03-42	Airports and UAS	\$1,000,000(17)	\$999,957	Booz Allen Hamilton	2/3/2017	6/1/2019	Completed - Published as Pre-pub Research Report 212		
03-43	Integrating Airport Ground Access and Metropolitan Surface Transportation Planning Efforts	\$500,000(17)	\$326,173	WSP	4/27/2017	1/29/2020	Completed - Published as Research Report 216		
03-44	Best Practices in Building Air Service Through Incentive Programs	\$400,000(17)	\$324,863	GRA, Inc.	4/11/2017	1/29/2020	Completed - Published as Research Report 218	G. Mahns	J. Navarrete
03-45	Collecting and Sharing of Operational and Safety Data	\$400,000(17)	\$400,000	Booz Allen Hamilton	5/17/2017	2/28/2020	Completed- Published as Research Report 222	P. Davenport S. Gardner	M. Greenberger
03-46	Implementing Privatization: Guidance for Airport Decision- Makers	\$350,000(18)	\$349,985	WSP	4/24/2018	6/30/2020	Completed- Publication Pending	C. Jason	T. Schatz
03-47	Rethinking Airport Parking Facilities to Protect and Enhance Non-Aeronautical Revenue	\$450,000(18)	\$450,000	Intervistas	4/18/2018	5/15/2020	Completed- Publication Pending	L. McDonald	T. Schatz
03-48	Advanced Ground Vehicle Technologies (AGVT) for Airside Operations	\$250,000(18)	\$250,000	Purdue University	7/9/2018	10/8/2019	Completed- Published as Research Report 219	M. Woods	M. Greenberger
03-49	Effective Collaboration to Plan and Respond to Communicable Disease Threats	\$600,000 (19)	\$600,000	Eastern Research Group, Inc	3/15/2019	03/31/2021	Research in Progress		M. Greenberger
03-50	An Airport-Centric Study of the Urban Air Mobility Market	\$350,000 (19)	\$350,000	Ascension Group	7/3/2019	03/14/2021	Research in Progress	N.Sizou M.Washington	J. Navarrete
03-51	Electric Aircraft on the Horizon-an Airport Planning Perspective	\$450,000 (19)	\$449,820	WSP USA, Inc.	6/14/2019	03/14/2021	Research in Progress	C. Nutting	J. Navarrete
03-52	Airport Common Use Program Development Guidebook	\$400,000 (20)	\$400,000	Barich, Inc.	4/30/2020	12/29/2021	Research in Progress	L. Loarte	T. Schatz

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
03-53	Development of Baggage Handling System Decision Making Framework Based on Total Cost of Ownership	\$340,000 (20)	\$344,666	Studdiford Technical Solutions	5/20/2020	11/20/2021	Research in Progress	C. Nutting	J. Navarrete
03-54	General Aviation Airports Runway Length Analysis	\$300,000 (20)	\$300,000	Virginia Tech	6/12/2020	12/11/2021	Research in Progress	K.Duffy	J. Navarrete
03-55	Airport Biometrics—A Primer	\$250,000 (20)	\$250,000	InterVistas	5/7/2020	02/08/2021	Research in Progress	T. Schatz	T. Schatz
03-56	Airside Planning, Design, and Operations: Electronic Resource Library	\$300,000 (20)	\$300,000	Hanson, Inc	5/5/2020	10/31/2021	Research in Progress	K.Kennedy	T. Schatz
03-57	Understanding Coming Improvements and Transformations in Wireless Connectivity: Concepts for Smarter Airports	\$400,000 (20)	\$400,000	Skymanatics, LLC	6/22/2020	12/22/2021	Research in Progress	R. Sanchez	T. Schatz
03-58	Measuring the Effect of Changes in Air Service Connectivity on Regional Economic Development	\$500,000 (20)	\$500,000	InterVistas	5/18/2020	11/17/2021	Research in Progress	S.Glasgow	J. Navarrete
03-59	Airports and the Homeless	\$400,000	\$0				In Development	J. Navarrete	
03-60	Incorporating Shock Events into Traffic and Forecasting and Airport Planning	\$450,000	\$0				In Development	M. Griffin	
03-61	Assessing and Improving Data Analytic Capabilities in Airports	\$300,000	\$0				In Development	M. Griffin	
03-62	Scenario-Based Adaptive Airport Catchment Area Mapping	\$300,000	\$0				In Development	T. Schatz	
03-63	Modernizing Air Cargo Operations in U.S. Airports	\$300,000	\$0				In Development	T. Schatz	
<b>04: Safety</b>									
04-01	Analysis of Aircraft Overruns and Undershoots for Runway Safety Areas	\$250,000(06)	\$249,986	Applied Research Associates	9/19/2006	1/31/2008	Completed - Published as Report 3		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
04-02	Lightning-Warning Systems for Use by Airports	\$200,000(06)	\$199,937	MDA Federal, Inc.	11/7/2006	11/7/2008	Completed - Published as Report 8		
04-03	Guidebook for Approach Light System Hazard Assessment and Mitigation	\$300,000(07)	\$300,000	Virginia Polytechnic Institute and State University	10/3/2007	2/2/2009	Completed - Published as Research Results Digest 6 and Web-Only Document 4		
04-04	Simulation-Based Training and Exercise of Civil Aviation Emergency Response Personnel	\$500,000(07)	\$499,093	Applied Research Associates	9/12/2007	12/31/2011	Completed - Results to 04-04A		
04-04A	Evaluating the Airport Emergency Response Operations Simulation (AEROS) Tool	\$300,000(12)	\$290,000	Futron Corporation	6/18/2013	9/17/2014	Terminated		
04-04B1	Emergency Management Training for Airport Critical Incidents	\$125,000(15)	\$25,000	Engineering and Computer Simulators, Inc.	3/30/2015	8/31/2015	Completed		
04-04B2	Emergency Management Training for Airport Critical Incidents	\$125,000(15)	\$219,000	Emergency Preparedness Solutions, LLC	6/8/2016	3/30/2018	Completed-Published as Report 187		
04-05	A Guidebook for Airport Safety Management Systems	\$300,000(07)	\$300,000	Applied Research Associates	5/24/2007	5/15/2009	Completed - Published as Report 1, Volume 2		
04-06	A Guidebook for Addressing Aircraft/Wildlife Hazards at General Aviation Airports	\$300,000(08)	\$299,905	Biozone	6/2/2008	1/15/2010	Completed - Published as Report 32		
04-07	Airport Apron Management and Control Programs	\$300,000(08)	\$300,000	Ricondo & Associates	5/8/2009	8/30/2011	Completed - Published as Report 62		
04-07A	Use of Towbarless Tractors at Airports - Best Practices	\$300,000(08)	\$38,795	Ricondo & Associates	4/20/2009	8/30/2011	Completed - Published as Research Results Digest 15		
04-08	Improved Models for Risk Assessment of Runway Safety Areas (RSA)	\$400,000(09)	\$400,000	Applied Research Associates	6/8/2009	3/31/2011	Completed - Published as Report 50		
04-09	Risk Assessment Method to Support Modification of Airfield Separation Standards	\$250,000(09)	\$250,000	Applied Research Associates	6/10/2009	2/16/2011	Completed - Published as Report 51		

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
04-10	Airport-to-Airport Mutual Aid Programs	\$300,000(09A)	\$300,000	Innovative Emergency Management, Inc.	7/6/2010	3/1/2012	Completed - Published as Report 73		
04-11	Guidebook on Integrating GIS in Emergency Management at Airports	\$350,000(11)	\$274,949	Barich, Inc.	7/12/2011	2/28/2013	Completed - Published as Report 88		
04-12	Integrating Web-Based Emergency Management Collaboration Tools into Airport Operations - A Primer	\$400,000(11)	\$400,000	Innovative Emergency Management	7/15/2011	7/31/2013	Completed - Published as Report 94		
04-13	Integrating Community Emergency Response Teams at Airports (A-CERTs)	\$400,000(11)	\$400,000	Innovative Emergency Management, Inc.	7/26/2011	7/26/2013	Completed - Published as Report 95		
04-14	Development of a Runway Veer-Off Location Distribution Risk Assessment Model and Reporting Template	\$200,000(12)	\$200,000	Airport Safety Management Consultants	6/6/2012	12/5/2013	Completed - Published as Report 107		
04-15	Airport Terminal Incident Response Planning	\$325,000(12)	\$325,000	Innovative Emergency Management, Inc	7/10/2012	4/2/2014	Completed - Published as Report 112		
04-16	Safety Risk Management for Airports	\$300,000(13)	\$299,992	Futron Corporation	6/18/2013	11/14/2014	Completed - Published as Report 131		
04-17	Applying an SMS Approach to Wildlife Hazard Management	\$250,000(13)	\$250,000	BASH Incorporated	1/17/2014	6/15/2015	Completed - Published as Report 145		
04-18	Runway Protection Zone (RPZ) Risk Assessment Tool	\$400,000(14)	\$400,000	Applied Research Associates	6/4/2014	7/11/2016	Completed - Published as Report 168		
04-19	Airport Emergency Planning Template: NIMS - Incident Command System Compliance	\$300,000(15)	\$300,000	FTI Consulting, Inc.	12/3/2015	8/31/2018	Completed- See 04-19A	M. Tonnacliff	J. Navarrete
04-19A	Airport Emergency Planning Template: Tool Enhancements	\$190,000 (19)	\$190,000	Ankura Consulting, Inc.	3/15/2019	8/21/2021	Research in Progress	M. Tonnacliff J. Showalter	J. Navarrete
04-20	Design Considerations for Airport EOCs	\$400,000(16)	\$249,900	Faith Group, LLC	8/23/2016	3/30/2018	Completed - Published as Report 189		
04-21	Emergency Communication Models for Persons with Disabilities and Non-English Speakers	\$400,000(17)	\$400,000	Innovative Emergency Management	5/18/2017	11/18/2018	Completed- Published as Report 201		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
04-22	Evaluating Compatability Zoning at General Aviation Airports	\$350,000(17)	\$350,000	Mead & Hunt	5/23/2017	1/31/2019	Completed - Published as Research Report 206		
04-23	Guidebook for Creating and Maintaining Social Media for Emergency Management at Airports	\$350,000(18)	\$350,000	Barich Inc	3/12/2018	02/15/2020	Completed - Published as WebResource 8	J. Showalter M. Tomaciff	M. Greenberger
04-24	Airport Contributions to the Study, Investigation, and Interdiction of Human Trafficking	\$500,000	\$400,000		6/8/2020	6/8/2022	Research in Progress	E.Black	J. Navarrete
04-25	Airports and Pandemics---Reducing the Spread of Communicable Diseases	\$900,000	\$0				In Development		J. Navarrete
04-26	A Framework for Airport Evacuation: Assessment of Landside Capacity Using Micro-Meso Simulation Tool	\$400,000	\$0				In Development		M. Griffin
04-27	Effective Practices for Monitoring and Managing Tree Growth Off the Airport	\$300,000	\$0				In Development		T. Schatz
04-28	Investigating the Potential Alternative Materials and Configurations for EMAS Design	\$575,000	\$0				In Development		T. Schatz
04-29	Transportation Emergency Response Application (TERRA): Migration Options Beyond 2020	\$50,000	\$0				In Development		S. Parker
<b>05: Security</b>									
05-01	An Airport Guide for Regional Emergency Planning for CBRNE Events	\$250,000(06)	\$248,464	System Planning Corp.	11/15/2006	10/31/2008	Completed - Published as Report 12		
05-02	Guidebook on Best Practices for Airport Cybersecurity	\$350,000(13)	\$350,000	Grafton Technologies, Inc.	8/21/2013	3/31/2015	Completed - Published as Report 140		

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
<b>06: Human Resources</b>									
06-01	Airport and Air Carrier Resource Manual: Employees Coping with Traumatic Events	\$300,000(07)	\$299,416	University of North Dakota	12/5/2007	5/31/2009	Completed - Published as Report 22		
06-02	Airport Leadership Development Program	\$100,000(10)	\$100,000	Ohio State University	9/29/2010	10/30/2012	Completed - Published as Report 75		
06-03	Establishing a Coordinated Local Family Assistance Program for Airports	\$300,000(15)	\$300,000	Tetra Tech, Inc.	5/8/2015	10/14/2016	Completed - Published as Report 171		
06-04	Identifying and Evaluating Airport Workforce Requirements	\$250,000(15) \$330,000(17)	\$580,760	ICF Incorporated	6/4/2015	4/15/2018	Completed - Published as Report 186		
06-05	Guidance for Diversity in Airport Businesses Contracting and Workforce Programs	\$500,000(18)		The Cadmus Group	5/25/2018	9/24/2019	Completed - Published as Report 217		
06-06	Cultivating Talent in the Airport Environment	\$250,000(19)	\$250,000	ICF Incorporated	5/24/2019	11/23/2020	Completed - Publication Pending	R. Didio	T. Schatz
06-07	Enhancing Academic Programs to Cultivate Future Airport Industry Professionals	\$300,000 (19)	\$300,000	The Ohio State University	6/1/2019	11/23/2020	Completed - Publication Pending	T. Cuddy	T. Schatz
06-08	Human Factors in Airport Operations	\$400,000 (19)	\$0	Futron Aviation	7/19/2019	3/21/2021	Research in Progress	M. Griffin	
<b>07: Design</b>									
07-01	Innovations for Airport Terminal Facilities	\$400,000(06)	\$400,000	Corgan Associates, Inc.	12/8/2006	7/8/2008	Completed - Published as Report 10		
07-02	Airport Curbside and Terminal Area Roadway Operations	\$400,000(06) \$150,000(09)	\$528,000	Jacobs Consultancy	11/15/2006	5/19/2010	Completed - Published as Report 40		
07-03	Developing Improved Civil Aircraft Arresting Systems	\$500,000(07)	\$499,455	Protection Engineering Consultants	5/23/2007	10/31/2009	Completed - Published as Report 29		
07-04	Airport Passenger Terminal Planning and Design: Spreadsheet Models and User's Guide	\$400,000(07)	\$400,000	Landrum & Brown	6/6/2007	10/31/2009	Completed - Published as Report 25, Volume 2		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
07-05	Airport Passenger Terminal Planning and Design: Guidebook	\$400,000(07)	\$400,000	Landrum & Brown	6/28/2007	10/31/2009	Completed - Published as Report 25, Volume 1		
07-06	Airport Signage and Wayfinding Information Guidelines	\$250,000(08)	\$250,000	Gresham, Smith and Partners	8/21/2008	3/1/2011	Completed - Published as Report 52		
07-07	Evaluating Terminal Renewal Versus Replacement Options	\$400,000(10)	\$400,000	Ricondo & Associates	8/16/2010	3/15/2012	Completed - Published as Report 68		
07-08	Improving Terminal Design to Increase Revenue Generation and Customer Satisfaction	\$500,000(11)	\$496,888	Landrum & Brown	6/3/2011	11/30/2013	Completed - Published as Report 109		
07-09	Apron Planning and Design Guidebook	\$250,000(12)	\$250,000	Ricondo & Associates	6/15/2012	7/31/2013	Completed - Published as Report 96		
07-10	General Aviation Facility Planning	\$300,000(12)	\$300,000	Delta Airport Consultants	5/17/2012	2/28/2014	Completed - Published as Report 113		
07-11	Airport Escalators and Moving Walkways - Cost-Savings and Energy Reduction Technologies	\$250,000(12)	\$249,947	Project Performance Corp.	9/18/2012	7/31/2014	Completed - Published as Report 117		
07-12	Guidebook for Airport Terminal Restroom Planning and Design	\$250,000(12)	\$249,986	Architectural Alliance	3/25/2013	9/30/2014	Completed - Published as Report 130		
07-13	Enhancing Airport Wayfinding for the Aging Travelers and Persons with Disabilities	\$450,000(14)	\$450,000	Gresham Smith & Partners	6/9/2014	2/17/2017	Completed - Published as Report 177		
07-14	Improving Intelligibility of Airport Terminal Public-Address Systems	\$350,000(15)	\$350,000	Wilson Ihrig & Associates	7/7/2015	1/7/2017	Completed - Published as Report 175		
07-15	Airport Passenger Terminal Design: Electronic Resources Library	\$300,000(15)	\$300,000	Intermodal Logistics Consulting, Inc.	7/7/2015	5/15/2017	Completed - Published as WebResource 2		
07-15A	Airport Passenger Terminal Design Library-Updates to ACRP WebResource 2	\$250,000(19)	\$250,000	Intermodal Logistics Consulting, Inc.	5/24/2019	5/23/2022	Research in Progress	W. Reinhardt	T. Schatz
07-16	Airport Terminal Ancillary Service Spaces and Restroom Planning and Design	\$350,000(18)	\$349,837	Alliance	2/28/2018	5/29/2020	Completed- Publication Pending	W. Reinhardt M. Sedorous	J. Navarrete

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
07-17	Update ACRP Report 40: Airport Curbside and Terminal Area Roadway Operations	\$500,000 (20)	\$500,000	InterVISSAS Consulting Incorporated	10/1/2020	03/31/2022	Research in Progress	P. Mandle	M. Griffin
07-18	Develop Airfield Design Guidelines for Unmanned Aerial Vehicles	\$400,000 (20)	\$399,918	Woolpert, Inc.	5/1/2020	09/10/2021	Research in Progress	J. Schroeder	T. Schatz
<b>08: Construction</b>									
08-01	Sustainable Airport Construction Practices	\$150,000(09)	\$150,000	Ricondo & Associates	6/1/2009	6/22/2010	Completed - Published as Report 42		
08-02	Guidebook for Integrating Collaborative Partnering into Traditional Airport Practices	\$350,000(17)	\$350,000	Michigan State University	5/1/2017	1/31/2019	Completed - Published as Research Report 196		
08-03	Construction Safety and Phasing Plans	\$250,000(19)	\$250,000	Garver	8/21/2019	11/10/2020	Completed- Publication Pending		M. Griffin
<b>09: Maintenance</b>									
09-01	Recommended Guidelines for the Collection and Use of Geospatially Referenced Data for Airfield Pavement Management	\$350,000(06)	\$299,636	Applied Research Associates	11/6/2006	4/30/2010	Completed - Published as Report 39		
09-02	Best Practices Manual for Working in or Near Airport Movement Areas	\$500,000(11)	\$325,000	Ricondo & Associates	8/31/2011	11/30/2013	Completed - Published as Report 101		
09-03	Airport Parking Garage Lighting Solutions	\$300,000(12)	\$300,000	Virginia Polytechnic Institute and State University	6/4/2012	10/31/2014	Completed - Published as Report 124		
09-04	Optimizing Airport Building Operations and Maintenance Through Retrocommissioning: A Whole Systems Approach	\$250,000(12)	\$249,835	Sebesta Blomberg & Associates	12/14/2012	12/31/2014	Completed - Published as Report 139		
09-05	Guidance on Successful Computer Maintenance Management Systems (CMMs) Selection and Practices	\$300,000(12)	\$300,000	Ross & Barrunzini	7/12/2012	10/17/2014	Completed - Published as Web-Only Document 23		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
09-06	Evaluating Impacts of Sustainability Practices on Airport Operations and Maintenance	\$300,000(12)	\$312,000	Booz Allen Hamilton	9/27/2012	4/25/2014	Completed- Published as Report 110		
09-07	Airport Maintenance Roles in Planning, Design, Construction, Commissioning, and Activation	\$200,000(12)	\$200,000	Michigan State University	11/13/2012	10/31/2014	Completed- Publication Pending		
09-08	Balancing Airport Stormwater and Bird Hazard Management	\$250,000(12)	\$249,209	Environmental Resource Solutions	10/1/2012	8/29/2014	Completed - Published as Report 125		
09-09	LED Airfield Lighting System Operation and Maintenance	\$340,000(13)	\$340,000	Burns Engineering	8/9/2013	9/30/2015	Completed - Published as Report 148		
09-10	Benchmarking and Profiling Airport Terminal End Uses	\$400,000(13)	\$399,331	Texas A&M University	9/16/2013	9/30/2015	Completed - Published as CRP CD 178		
09-11	Pavement Maintenance Guidelines for General Aviation Airport Management	\$350,000(14)	\$350,000	Texas A&M University Transportation Institute	6/16/2014	5/13/2016	Completed - Published as Report 159		
09-12	NextGen - Leveraging NextGen Spatial Data to Benefit Airports	\$200,000(14)	\$200,000	Woolpert, Inc.	6/13/2014	6/3/2016	Completed - Published as Report 150, Volume 4		
09-13	Considering Life Cycle Costs in Airport Asset Procurement	\$350,000(15)	\$349,897	CH2M Hill	5/19/2015	11/18/2016	Completed - Published as Report 172		
09-14	Advanced Computer Maintenance Management System (CMMs) Integration for Airports	\$375,000(16)	\$374,950	CH2M Hill	6/9/2016	9/8/2017	Completed - Published as Web-Only Document 23		
09-15	Building Information Modeling (BIM) Beyond Design	\$750,000(17)	\$400,000	CAD Concepts	5/12/2017	1/30/2020	Completed - Published as Report 214		
09-16	Best Practices for Airport Obstruction Management	\$300,000(17)	\$299,981	Hanson Professional Services	2/15/2017	12/31/2018	Completed- Published as Research Report 195 and WebResource 7		
09-17	Collecting, Applying, and Maintaining Pavement Condition Data at Airports	\$250,000(17)	\$250,000	Applied Pavement Technology, Inc.	4/17/2017	12/31/2018	Completed- Published as Report 203		
09-18	Rapid Airfield Concrete Pavement Slab Replacement and Patching	\$400,000(19)	\$400,000	Nichols Consulting Engineers	4/24/2019	3/15/2021	Research in Progress	M. Greenberger	

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
09-19	Airfield Pavement Markings-Effective Removal and Temporary Application Techniques	\$450,000(19)	\$450,000	Texas A&M Transportation Institute	6/1/2019	11/30/2020	Research in Progress	J. Carlini	M. Griffin
09-20	Consequences of Delayed Maintenance of Airport Assets	\$300,000 (20)	\$0				In Development		M. Griffin
09-21	Guidelines for the Effective Transition of Asset Data from Design/Construction to Operations and Maintenance	\$400,000 (20)	\$400,000				In Development		M. Griffin
<b>10: Operations</b>									
10-01	Optimizing the Use of Aircraft Deicing and Anti-Icing Fluids	\$300,000(06) \$60,000(08) \$100,000(08)	\$349,030	APS Aviation, Inc.	3/20/2007	7/31/2010	Completed - Published as Report 45		
10-02	Planning for Offsite Airport Terminals	\$350,000(06)	\$350,000	MarketSense	12/18/2006	9/1/2009	Completed - Published as Report 35		
10-03	Guidebook for Evaluating Airport Parking Strategies and Supporting Technologies	\$300,000(07)	\$300,000	Jacobs Consultancy	9/14/2007	9/1/2009	Completed - Published as Report 24		
10-04	Airports and the Newest Generation of General Aviation Aircraft	\$500,000(07)	\$496,390	GRA, Inc.	6/27/2007	5/31/2009	Completed - Published as Report 17, Volumes 1 and 2		
10-05	Reference Guide on Understanding Common Use at Airports	\$500,000(08)	\$399,981	Barich, Inc.	5/30/2008	9/29/2009	Completed - Published as Report 30		
10-06	Handbook to Assess the Impacts of Constrained Parking at Airports	\$400,000(08)	\$398,563	Ricondo & Associates	6/16/2008	3/8/2010	Completed - Published as Report 34		
10-07	Current Status and Future Implications of Passenger Self-Tagging	\$350,000(09)	\$350,000	Barich, Inc.	6/16/2009	7/30/2010	Completed - Published as Report 41 and Web-Only Document 10		
10-08	Applying Intelligent Transportation Systems to Improve Airport Traveler Access Information	\$350,000(09)	\$350,000	Gresham, Smith and Partners	4/13/2009	4/30/2012	Completed - Published as Report 70		

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
10-09	Elimination or Reduction of Baggage Recheck for Arriving International Passengers	\$400,000(09)	\$400,000	InterVISTAS Consulting Group	7/22/2009	10/31/2011	Completed - Published as Report 61		
10-10	Guidebook for Airport Irregular Operations (IROPS) Contingency Planning	\$600,000(10)	\$599,976	Mead & Hunt	8/26/2010	2/24/2012	Completed - Published as Report 65		
10-10A	Guidebook for Airport Irregular Operations (IROPS) Contingency Planning - Training Sessions	\$300,000(12)	\$151,053	Mead & Hunt	2/24/2012	1/31/2013	Completed - Training Sessions Held		
10-11	Guidebook to Creating a Collaborative Environment Between Airport Operations and Maintenance	\$500,000(11)	\$399,840	Amadeus Consulting	7/27/2011	4/30/2013	Completed - Published as Report 92		
10-12	Guidebook for Through-the-Fence (TTF) Operations	\$350,000(12)	\$350,000	Mead & Hunt	7/30/2012	2/28/2014	Completed - Published as Report 114		
10-13	A Guidebook for Integrating NIMS for Personnel and Resources at Airports	\$200,000(12)	\$200,000	System Planning Corp.	5/23/2012	8/24/2013	Completed - Published as Report 103		
10-14	Being Prepared for IROPS: A Business Planning and Decision-Making Approach	\$300,000(12)	\$299,395	MCR Federal, LLC	8/2/2012	11/14/2013	Completed - Published as Report 106		
10-15	Guidebook for Airport Winter Operations	\$400,000(12)	\$400,000	Gresham, Smith and Partners	6/25/2012	8/29/2014	Completed - Published as Report 123		
10-16	Commercial Ground Transportation at Airports: Best Practices	\$300,000(13)	\$300,000	Leigh Fisher	7/10/2013	5/8/2015	Completed - Published as Report 146 and Web-Only Document 25		
10-17	Implementing Integrated Self-Service at Airports	\$450,000(13)	\$449,980	Barich, Inc.	8/5/2013	2/4/2015	Completed - Published as Report 136		
10-18	Preventative Maintenance at General Aviation Airports: Primer and Guidebook	\$400,000(13)	\$299,496	Delta Airport Consultants	9/18/2013	2/18/2015	Completed - Published as Report 138		
10-19	Guidebook for Advancing Collaborative Decision Making (CDM) at Airports	\$300,000(13)	\$299,783	Mosaic ATM, Inc.	9/3/2013	12/3/2014	Completed - Published as Report 137		

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
10-20	Guidance for Planning, Design, and Operations of Airport Communications	\$300,000(13)	\$251,700	TransSecure, Inc.	8/9/2013	1/15/2015	Completed - Published as Report 182		
10-20A	Guidance for Planning, Design, and Operations of Airport Communications	\$98,325(13)	\$98,325	Burns Engineering, Inc.	3/9/2016	4/1/2017	Completed - Published as Report 182		
10-21	Complying with Federal Regulations: An Integrated Approach	\$350,000(14)	\$350,000	Aviation Management Consulting	6/27/2014	12/31/2015	Completed - Published as Report 156		
10-22	Improving Stakeholder Engagement in Aircraft Accident Planning	\$500,000(14)	\$499,988	Futron Corporation	4/18/2014	1/15/2017	Completed - Published as Web-Only Document 31		
10-23	IROPS Stakeholder Communication and Coordination	\$400,000(14)	\$399,930	Metron Aviation, Inc.	6/9/2014	12/8/2015	Completed - Published as Report 153		
10-24	Guidance for Developing Ramp Control Facilities	\$400,000(15)	\$399,997	Metron Aviation, Inc.	4/24/2015	7/23/2016	Completed - Published as Report 167		
10-25	Public-Notification Programs at Airports	\$200,000(15)	\$194,600	SSI, Inc.	7/1/2015	8/31/2016	Completed- Published as Report 170		
10-26	Airport Microgrid Implementation Toolkit	\$450,000(18)	\$450,000	Rocky Mountain Institute	6/22/2018	5/31/2020	Completed- Publication Pending	J. Wolfs-Lawrence T. Cuddy	T. Schatz
10-27	Using Collaborative Decision Making to enhance the Management of Adverse Conditions, IROPS, and Crises	\$300,000(19)	\$300,000	WSP	7/8/2019	9/15/2020	Completed- Publication Pending	E. Cole S. Gardner	T. Schatz
10-28	Guide for Integrating Crisis Management and Business Continuity at Airports	\$500,000 (20)	\$499,973	Hagerty Consulting, Inc	5/27/2020	02/26/2022	Research in Progress	P. Van Horn	M. Griffin
10-29	Development of Predictive Model for Jet Blast Exposure	\$450,000 (20)	\$449,983		8/1/2020	02/01/2022	Research in Progress	R. Bale	J. Navarrete
10-30	Guidelines for Systematically Evaluating the Effectiveness of an Airport's Wildlife Hazard Management Plan	\$400,000 (20)	\$400,000				In Development	J. Weller	T. Schatz
10-31	Remote Airport Ramp Control Facilities—Guidelines for U.S. Airports	\$350,000 (20)	\$350,000				In Development	K. Duffy	T. Schatz

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
10-32	Airside Automated Ground Vehicle Technology (AGVT) Demonstration to Support Airport Operations	\$450,000 (21)	\$0				In Development	M. Griffin	
<b>11: Special Projects</b>									
11-01	Legal Aspects of Airport Programs	\$200,000(06) \$475,000(07) \$300,000(08) \$600,000(09) \$500,000(10) \$50,000(11) \$200,000(12) \$50,000(13) \$200,000(14) \$350,000(15) \$200,000(16) \$75,000(17) \$240,000(18) \$240,000(19)	Transportation Research Board	2/1/2006		Continuing Project: See 11-01 Table	D. Fuller	T. Schatz	
11-02	Quick Response for Special Needs	\$590,000(06) \$467,000(07) \$1,000,000(08) \$25,000(09) \$250,000(10) \$100,000(11) \$40,000(12) \$216,000(13) \$123,576(14) \$250,000(15) \$149,500(17) \$230,000(18) \$300,000(19)	Various	2/1/2006		Continuing Project: See 11-02 Table	L. Miller	M. Greenberger	
11-02/ Task 39	Quick Response: Identifying and Implementing Contact-Less Technologies at Airports	\$100,000	\$0				In Development	T. Schatz	
11-02/ Task 40	Quick Response: Organizational Redesign	\$100,000	\$0				In Development	M. Greenberger	

No.	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
11-03	Synthesis of Information Related to Airport Practices	\$500,000(06) \$700,000(07) \$600,000(08) \$500,000(09) \$500,000(10) \$700,000(11) \$1,270,000(12) \$1,160,000(13) \$1,053,000(14) \$1,170,000(15) \$1,220,000(16) \$1,220,000(17) \$1,220,000(18)		Transportation Research Board	2/1/2006		Continuing Project: See 11-03 Table 3, 4, 8, 12, 13, 17, 18, 22, and 23	P. Magnotta	K. Ahearn
11-04	Graduate Research Award Program on Public-Sector Aviation Issues	\$100,000(08) \$100,000(09) \$100,000(10) \$140,000(11) \$140,000(12) \$140,000(13) \$140,000(14) \$568,779(15) \$907,580(16) \$507,409(17) \$632,627(18) \$595,000(19) \$300,425(20)		Transportation Research Board (08-13)  Old Dominion University Research Foundation (14)			Continuing Project: Papers Published as TRB TRR 2184, 2206, 2266, 2325, 2400, and 2471; Status Reports Published as Research Results Digests 14, 19, and 25.	R. Samis	L. Goldstein
11-04A	Airport Research Competition for Universities	included in 11-04 (15)-(16) (17)-(18)-(19) (20)		Old Dominion University Research	5/9/2014	1/31/2022	Research in Progress	R. Samis	L. Goldstein
11-05	Implementation of ACRP Strategic Plan	\$600,000(10) \$148,947(11) \$200,000(12) \$600,000(13) \$600,000(14) \$650,000(15) \$1,250,000(16) \$600,000(17) \$600,000(18) \$900,000(19) \$1,173,473(20)	Various				Continuing Project	J. Showalter	M. Greenberger

No	Title	Allocation	Contract Amount	Contractor	Start Date	End Date	Status	FAA Liaison(s)	Staff Officer
11-06	Evaluating ACRP Processes	\$250,000(10)		Transportation Research Board			Completed - Results to AOC		
11-07	ACRP Problem Statement Development	\$500,000(13)	\$500,000(14)	Transportation Research Board			Completed - Published as Research Results Digest 20		
11-08	ACRP Insight Events - Discussions on Critical Issues in the Airport Industry	\$600,000(16)		Transportation Research Board			Continuing Project	M. Greenberger	
11-08(16-01)	Forum on Challenges to Implementing Successful Land Use Strategies at Airports	\$100,000(16)	\$100,000	The Cadmus Group, LLC	11/9/2016	9/30/2018	Completed - Published as CPW 24		
11-08(16-02)	Forum on Economic and Social Sustainability at Airports	\$100,000(16)	\$100,000	The Cadmus Group, LLC	11/9/2016	9/30/2018	Completed - Published as CPW 23		
11-08(16-03)	Forum on Airport Roles in Reducing Communicable Diseases Transmission	\$100,000(16)	\$100,000	Eastern Research Group, Inc.	12/13/2016	12/11/2019	Completed - Published as Conference Proceedings 55		
11-08(16-04)	Public Private Partnerships - What Are the Lessons Learned?	\$100,000(16)	\$119,994	Eastern Research Group	10/13/2017	12/11/2019	Completed - Published as CPW 26		
11-08(19-01)	Blockchain Technology and Airports	\$120,000	\$119,929	Eastern Research Group	3/21/2019	12/31/2020	Research in Progress	T. Schatz	
11-08(20-01)	Future of Aviation	\$120,000	\$119,932	HMMH	1/31/2020	01/31/2023	Research in Progress	J. Navarrete	
11-08(20-02)	On Demand Aviation Services for Passengers and Goods		\$119,963	Eastern Research Group	3/23/2020	03/22/2021	Research in Progress	C. Gillette	M. Griffin
11-08(21-01)	ACRP Insight Event – Future of Airport Finances	\$170,000	\$0				In Development	M. Griffin	
11-08(21-02)	ACRP Insight Event -- Issues on Systemic Racism	\$170,000	\$0				In Development	J. Navarrete	
11-11	Facilitating Implementation of ACRP Products	\$500,000	\$0				In Development	M. Greenberger	

## ACRP PROJECT 11-01 Legal Aspects of Airport Programs

No.	Title	Consultant	Start Date	Estimated Completion Date	Staff Officer
01-01	Compilation of DOT and FAA Airport Legal Determinations and Opinion Letters through December 31, 2018	Spiegel & McDiarmid LLP	December 2006	Completed - Published as Legal Research Digest 4 (CRP-CD-68)	
01-02	Theory and Law of Airport Revenue Diversion	Paul Dempsey	January 2007	Completed - Published as Legal Research Digest 2	
01-03	Compilation/List of Airport Law Resources	McGill University	January 2007	Completed - Published as Legal Research Digest 1	
01-04	Survey of Airport Laws and Regulation of Commercial Ground Transportation	Smith Armundsen	April 2007	Completed - Published as Legal Research Digest 3	
01-05	Responsibility for Implementation and Enforcement of Airport Land-Use Zoning Restrictions	William V. Cheek & Associates	April 2007	Completed - Published as Legal Research Digest 5	
01-06	The Right to Self-Fuel	C. Daniel Prather, Ph.D.	January 2008	Completed - Published as Legal Research Digest 8	
01-07	The Impact of Airline Bankruptcies on Airports	Jocelyn Waite	October 2007	Completed - Published as Legal Research Digest 6	
01-08	Airport Governance and Ownership	Daniel S. Reimer	February 2008	Completed - Published as Legal Research Digest 7	
01-09	Survey of Elements of Disparity Studies for Airport Disadvantaged Business Enterprise Programs	Canceled			
02-01	Obstructions Affecting Navigable Airspace	Cheek & Associates	July 2008	Incorporated into 02-05	
02-02	Use and Success of Aviation Easements and Other Tools for Airport-Compatible Land Use and Development of Model Language	Lemongrass Consulting	June 2008	Incorporated into 02-05	
02-03	Case Studies on Community Challenges to Airport Development	Jaye Pershing Johnson	October 2008	Completed - Published as Legal Research Digest 9	
02-04	Analysis of Federal Laws, Regulations, and Case Law Regarding Airport Proprietary Rights	Jodi Howick, Esq.	October 2008	Completed - Published as Legal Research Digest 10	
02-05	Practices to Achieve Airport-Compatible Land Uses and Minimize Obstructions in Navigable Airspace	Jocelyn Waite	August 2010	Completed - Published as Legal Research Digest 14	
03-01	Fair Disclosure and Airport Impact Statements in Real Estate Transfers	Larry Thomas, Esq.	July 2009	Completed - Published as Legal Research Digest 12	

## ACRP PROJECT 11-01 (continued)

No	Title	Consultant	Start Date	Estimated Completion Date	Staff Officer
03-02	Compilation of State Aviation Authorizing Legislation	Jodi Howick, Esq.	August 2009	Completed - Published as Legal Research Digest 15	
03-03	Survey of Minimum Standards: Commercial Aeronautical Activities at Airports	Kaplan Kirsch Rockwell, LLP	July 2009	Completed - Incorporated into 4-05	
03-04	Airport Rates and Charges: Law and Policy	Spiegel & McDiarmid LLP	November 2009	Completed - Incorporated into 4-05	
03-05	State and Federal Regulations That May Affect Initiatives to Reduce Airports' GHG Emissions	Kaplan Kirsch Rockwell, LLP	November 2009	Completed - Published as Legal Research Digest 17	
03-06	An Index and Digest of Decisions: Compilation of Airport Law Resources	Kaplan Kirsch Rockwell, LLP	December 2009	Completed - Published as Legal Research Digest 13 (CRP-CD-108)	
04-01	Airport Responsibility for Wildlife Management	Broad and Cassell	April 2011	Completed - Published as Legal Research Digest 20	
04-02	Legal Issues Related to Developing Safety Management Systems and Safety Risk Management at U.S. Airports	Foley & Lardner	December 2011	Completed - Published as Legal Research Digest 19	
04-03	Analysis of Federal Laws, Regulations, Case Law, and Survey of Existing NPDES Permits Regarding Tenant-Operator Responsibilities Under NPDES and Storm Water Management BMP's Under Owner/Airport's Operating Permits	CDM	September 2012	Completed - Published as Legal Research Digest 25	
04-04	Buy America Requirements for Federally Funded Airports	Conner Gwyn Schenk	March 2011	Completed - Published as Legal Research Digest 18	
04-05	Compilation of DOT and FAA Airport Legal Determinations and Opinion Letters Through December 2012	Spiegel & McDiarmid LLP	February 2012	Completed - Published as Legal Research Digest 21 (CRP-CD-141)	
04-06	The Role of the Airport Sponsor in Airport Planning and Environmental Reviews of Proposed Development Projects Under the National Environmental Policy Act (NEPA) and State Mini-NEPA Laws	Conner Gwyn Schenk	March 2012	Completed - Published as Legal Research Digest 22	
04-07	Procurement of Airport Development and Planning Contracts	Broad and Cassell	April 2011	Completed - Published as Legal Research Digest 16	
05-01	Regulations Affecting the Exercise of First Amendment Activities at Airports	Jodi Howick, Esq.	August 2013	Completed - Published as Legal Research Digest 26	
05-02	Sovereign Immunity for Public Airport Operators	Seay Law International, PA	November 2013	Completed - Published as Legal Research Digest 24	

## ACRP PROJECT 11-01 (continued)

No.	Title	Consultant	Start Date	Estimated Completion Date	Staff Officer
05-03	The Fourth Amendment and Airports	Jodi Howick	August 2014	Completed - Published as Legal Research Digest 27	
05-04	A Guide for Compliance with Grant Agreement Obligations to Provide Reasonable Access to an AIP-Funded Public Use General Aviation Airport	Kaplan Kirsch Rockwell, LLP	July 2013	Completed - Published as Legal Research Digest 23	
06-01	Operational and Legal Issues with Fuel Farms	Kaplan Kirsch Rockwell, LLP	September 2014	Completed - Published as Legal Research Digest 28	
06-02	Contract Risk Management for Airport Agreements	Broad & Cassell	May 2015	Completed - Published as Legal Research Digest 30	
07-01	Impact of Firearms Laws on Airports	The Thomas Law Firm	March 2015	Completed - Published as Legal Research Digest 29	
07-02	Premption of Worker Retention and Labor Peace Agreements at Airports	Kaplan Kirsch Rockwell, LLP	October 2015	Completed - Published as Legal Research Digest 31	
08-01	Legal Issues Related to the Implementation and Operation of Safety Management Systems for Airports	Kaplan Kirsch Rockwell, LLP	June 2018	Completed - Published as Legal Research Digest 36	
08-02	Legal Risks of Operating a Public Airport	Jodi Howick	May 2016	Completed - Published as Legal Research Digest 33	
08-03	Evolving Law on Airport Implications by Unmanned Aerial Systems Operations	Ravich Law Firm, P.A.	May 2016	Completed - Published as Legal Research Digest 32	
08-04	Legal Consideration in the Funding and Development of Multi-Modal Facilities	Timothy Karaskiewicz	May 2016	Completed - Published as Legal Research Digest 35	
09-01	Airport Public Health Preparedness & Response: Legal Rights, Powers & Duties	University of Arizona	February 2017	Completed - Published as Legal Research Digest 34	
09-02	Legal Issues Relating to Airports Promoting Competition	Kaplan Kirsch Rockwell, LLP	February 2017	Completed- Published as Legal Research Digest 37	
09-03	Permitted Airport Involvement in Economic Development Efforts	William J. Estes	April 2017	Terminated	M. Greenberger
10-01	Update of Compilation of FAA/DOT Airport Legal Determinations	Ravich Law Firm, PA	April 2018	Research in Progress	M. Greenberger
10-02	Legal Issues Relating to Large Scale Airport Construction Projects	University of Nevada, Las Vegas	October 2017	Completed - Published as Legal Research Digest 38	M. Greenberger

## ACRP PROJECT 11-01 (continued)

No	Title	Consultant	Start Date	Estimated Completion Date	Staff Officer
10-03	Legal Issues Relating to Airport Commercial Contracts	Parker, Poe, Adams & Bernstein	June 2018	Research in Progress	T. Schatz
10-04	Updated Survey of Laws and Regulations Applicable to Airport Commercial Ground Transportation	Carlos Sun	November 2018	Completed - Published as Legal Research Digest 39	T. Schatz
11-01	Permissible Uses of Airport Revenue and Property	Kaplan Kirsch, Rockwell, LLP	September 2018	Completed - Published as Legal Research Digest 40	T. Schatz
11-02	Accommodation of Federal Agencies Rights and Obligations of Host Airports			Terminated	
11-03	Analysis of Laws, Regulations, and Case Laws Regarding Airport Customer Facility Charges			In Development	T. Schatz
12-01	Legal Implications of Data Collection at Airports	CrowzNest	December 2019	Research in Progress	T. Schatz
12-02	Developing Lease Terms for New General Aviation Development		April 2020	In Development	T. Schatz
13-01	Legal Considerations for Telecommunications at Airports			In Development	T. Schatz

**ACRP PROJECT 11-02**  
**Quick Response for Special Needs**

No.	Title	Contractor	Start Date	End Date	Status	Staff Officer
Task 39	Quick Response: Identifying and Implementing Contact-Less Technologies at Airports				In Development	T. Schatz
Task 40	Quick Response: Organizational Redesign				In Development	M. Greenberger
Task 01	Model for Improving Energy Use in U.S. Airport Facilities	Texas A&M University Energy Systems Laboratory	10/13/2006	7/31/2007	Completed - Published as Research Results Digest 2	
Task 02	Ground Access to Major Airports by Public Transportation	Matthew Coogan	8/16/2006	9/30/2007	Completed - Published as Report 4	
Task 03	Evaluation and Mitigation of Aircraft Slide Evacuation Injuries	George Washington University	10/9/2006	12/15/2007	Completed - Published as Report 2	
Task 04	Airport Safety Management Systems for Airports: Overview	MITRE Corporation	1/2/2007	11/12/2007	Completed - Published as Report 1, Volume 1	
Task 05	Quarantine Facilities for Arriving Air Travelers: Identification of Planning Needs and Costs	System Planning Corp.	3/28/2007	11/13/2007	Completed - Published as Report 5	
Task 06	Interagency-Industry Collaboration on Pandemic Planning for Aviation: A Workshop	Transportation Research Board	2/15/2007	9/15/2007	Completed - Workshop Held - Published as TRB Conference Proceedings 41	
Task 07	Current and Emerging Issues Facing the Airport Industry	Transportation Research Board	8/1/2007	1/31/2009	Completed - Published as Research Results Digest 5	
Task 08	Enhanced Modeling of Aircraft Taxiway Noise - Scoping	Wyle Laboratories, Inc.	2/14/2008	8/31/2009	Completed - Published as Web-Only Document 9, Volume 1	
Task 09	Visibility of Airfield Signs and Markings from Aircraft and Ground Vehicles				Canceled	
Task 10	Estimate of National Use of Aircraft and Airfield Deicing Materials	CH2M Hill	10/16/2007	6/15/2008	Completed - Results to ACI-NA, AAAE, A4A	
Task 11	A Summary of How Proposed Firefighting Standards Would Impact Airports	GRA, Inc.	12/23/2008	6/15/2009	Completed - Published as Web-Only Document 7 and Research Results Digest 7	
Task 12	Ramp Incident Data from Selected Large and Medium Hub Airports	Riccardo & Associates	4/17/2009	8/30/2011	Completed - Results to FAA	

## ACRP PROJECT 11-02 (continued)

No	Title	Contractor	Start Date	End Date	Status	Staff Officer
Task 13	Research Symposium on the Transmission of Disease in Airports and on Aircraft	Transportation Research Board			Completed - Symposium Held - Published as TRB Conference Proceedings 47	
Task 14	Helping Airports Understand the Payment Card Industry Data Protection Standard (PCI DSS)	Haggerty	10/15/2009	5/15/2010	Completed - Published as Research Results Digest 11	
Task 15	Aviation Industry Familiarization and Training for Part-Time Airport Policymakers	Delta Airport Consultants	1/19/2010	11/18/2010	Completed - Published as Report 58	
Task 16	Analysis, Scoping, and Prioritizing ACRP Deicing Problem Statements		Canceled			
Task 17	Risk Assessment of Proposed ARFF Standards	Robert David & Assoc.	2/19/2010	1/4/2011	Completed - Published as Web-Only Document 12	
Task 18	The Carbon Market: A Primer for Airports	Pace Global Energy Services	11/2/2010	8/30/2011	Completed - Published as Report 57	
Task 19	Symposium on Air Travel and the Spread of Disease		Canceled			
Task 20	Developing Problem Statements on Information Technology Issues at Airports	Transportation Research Board	12/1/2011	12/1/2011	Completed - Workshop Held - Results to AOC	
Task 21	Innovative Airport Response to Threatened and Endangered Species	Environmental Science Associates	4/22/2013	8/29/2014	Completed - Published as Report 122	
Task 22	Best Practices for General Aviation Aircraft Fuel-Tank Sampling	Haggerty Environmental LLC	8/14/2013	4/13/2014	Completed - Published as Research Results Digest 21	
Task 23	Alternative IT Delivery Methods and Best Practices for Small Airports	Barch, Inc.	8/5/2013	7/31/2014	Completed - Published as Report 128	
Task 24	ACRP Electronic Product Options	Grafton Technologies, Inc.	7/27/2015	1/26/2016	Completed - Final deliverables available for download	
Task 25	Developing Environmental Problem Statements	Haris Miller Miller & Hanson, Inc.	9/12/2014	4/23/2015	Completed	
Task 26	AOC Strategic Planning	Riccardo & Associates	9/12/2014	8/24/2015	Completed	
Task 27	Update to Models for Risk Assessment of Runway Safety Areas	Airport Safety Management Consultants, LLC	11/1/2016	3/15/2017	Completed - Published on website	

## ACRP PROJECT 11-02 (continued)

No.	Title	Contractor	Start Date	End Date	Status	Staff Officer
Task 28	Recovering International Recyclables from In-flight Service	GeneraCycle, Inc.	6/16/2017	2/28/2019	Completed - Published as Web-Only Document 46	
Task 29	ACRP Research Roadmap on Airport Operations and Maintenance	Harris Miller Miller & Hanson Inc.	7/17/2017	7/16/2018	Completed - Published Roadmap	
Task 30	ACRP Research Roadmap on Airport Design & Construction	Harris Miller Miller & Hanson Inc.	7/6/2017	12/25/2019	Completed - Published as Web-Only Document 40	J. Navarrete
Task 31	ACRP Oversight Committee Workshop on Emerging Issues	VHB	1/1/2018	9/30/2018	Completed - Published as Research Results Digest 28	
Task 32	ACRP Research Roadmap on Environmental Issues	Harris Miller Miller & Hanson Inc.	5/9/2018	11/29/2019	Completed - Published as Web-Only Document 45	J. Navarrete
Task 33	ACRP Research Roadmap on Policy and Planning Issues	Steer Davies & Gleave	2/12/2017	3/31/2019	Completed - Published as Web-Only Doc 39	
Task 34	Business Process Review for TRB's Cooperative Research Program				Completed	
Task 35	Research Roadmap on Administration and Human Resources Issues	ICF Incorporated	4/2/2019	6/1/2020	Completed - Published as Web-Only Document 49	
Task 36	Research Roadmap on Safety Issues	Futron Aviation	5/1/2019	7/31/2020	Research in Progress	T. Schatz
Task 37	Periodic Report on Transformative Technology for Airports	Banch, Inc.	6/6/2019	12/5/2021	Issue 1 Completed - Pub Pending	M. Greenberger
Task 38	Problem Statement Development from Thought Leader Forum, Roadmaps, and Insight Events				Completed - Published as Research Results Digest 25	
Task 39	ACRP Environment Products Update		7/21/2020	03/20/2021	Research in Progress	J. Navarrete

**ACRP PROJECT 11-03**  
**Synthesis of Information Related to Airport Practices**

No.	Title	Topic Consultant	Start Date	Status	FAA Liaison(s)	Staff Officer
<b>01: Administration</b>						
S01-01	Innovative Finance and Alternative Sources of Revenue for Airports	Jacobs Consultancy	July 2006	Completed - Published as Synthesis 1		
S01-02	Airport Revenue Diversification	KRAMER aerotek, Inc.	March 2009	Completed - Published as Synthesis 19		
S01-03	Airport Insurance Coverage and Risk Management Practices	Ron Rakich & Assoc.	April 2010	Completed - Published as Synthesis 30		
S01-04	Airline and Airline-Airport Consortiums to Manage Terminals and Equipment	AvAirPros	April 2010	Completed - Published as Synthesis 31		
S01-05	Issues with Airport Organization and Reorganization	Kim Kenville Consulting	February 2012	Completed - Published as Synthesis 40		
S01-06	How Airports Measure Customer Service Performance	KRAMER aerotek, Inc.	February 2012	Completed - Published as Synthesis 40		
S01-07	Conducting Airport Peer Reviews	CTC & Associates	February 2012	Completed - Published as Synthesis 46		
S01-08	Understanding the Value of Social Media at Airports for Customer Engagement	Leigh Fisher	March 2013	Completed - Published as Synthesis 56		
S01-09	Practices to Develop Effective Stakeholder Relationships at Smaller Airports	Delta Airport Consultants, Inc.	May 2014	Completed - Published as Synthesis 65		
S01-10	Strategies for Maintaining Air Service	Sixel Consulting Group, Inc.	May 2014	Completed - Published as Synthesis 68		
S01-11	Planning for Operational Recovery at Small Airports	North Dakota State University	April 2015	Completed - Published as Synthesis 78		
S01-12	Airport Participation in Oil & Gas Development	KRAMER aerotek, Inc.	May 2016	Completed - Published as Synthesis 87		
S01-13	Food and Beverage and Retail Operators: The Costs of Doing Business at Airports	Unison Consulting, Inc.	June 2016	Completed - Published as Synthesis 81		

No.	Title	Topic Consultant	Start Date	Status	FAA Liaison(s)	Staff Officer
S01-14	Funding Industrial Aviation Development	Smith-Woolwine Associates, Inc.	May 2016	Completed - Published as Synthesis 79		
S01-15	Airport Operator Options for Delivery of FBO Services	KRAMER aerotek, Inc.	June 2016	Completed - Published as Synthesis 86		
S01-16	Microgrids and Their Application at Airports	Arup North America	June 2017	Completed - Published as Synthesis 91		
S01-17	Attracting Investment at General Aviation Airports Through Public-Private Partnerships and Leasing	Texas A&M Transportation Institute	May 2017	Completed - Published as Synthesis 94		
S01-18	Value, Benefits, and Limitations of Qualifications Based Selection (QBS) for Airport Project Delivery	Gransberg & Associates	June 2018	Completed - Published as Synthesis 102		
S01-19	Data Acquisition and Protocols for Risk Management	Dubuque-Snyder Aviation Consulting LLP	June 2018	Completed - Published as Synthesis 106		
S01-20	Compilation of Data on the State of FBOs	Kramer Aerotek, Inc.	June 2018	Completed - Published as Synthesis 108		
S01-21	Benefits of Arts Programs to Airports and Stakeholders	Tim Karaskiewicz	June 2019	Completed- Published as Synthesis 114	T. Cuddy	G. Staba
S01-22	Last Mile in General Aviation - Courtesy Vehicles and other forms of Ground Transportation	AirportAdmin, LLC	June 2019	Completed- Published as Synthesis 111	W. Reinhardt	G. Staba
S01-23	Procuring Software Solutions at Airports	Critical Ops LLC	October 2020	Research in Progress	S. Austin	G. Staba
S01-24	Examples of Airports Providing Facility Space for Community Use	Midwest Airport Consultants	October 2020	Research in Progress	L. Loarte	G. Staba
S01-25	Airport Parking Pricing Strategies	InterVISTAS	October 2020	Research in Progress	J. Jamison	G. Staba
<b>02: Environment</b>						
S02-01	Effects of Airport Noise: Research Update on Selected Topics	Mestre Greve Associates	March 2007	Completed - Published as Synthesis 9		
S02-02	Airport Sustainability Practices	Arup North America	March 2007	Completed - Published as Synthesis 10		

## ACRP PROJECT 11-03 (continued)

No.	Title	Topic Consultant	Start Date	Status	FAA Liaison(s)	Staff Officer
S02-03	Compilation of Noise Programs in Areas Outside DNL 65	Harris Miller Miller, & Hanson, Inc.	April 2008	Completed - Published as Synthesis 16		
S02-04	Approaches to Integrating Airport Development and Federal Environmental Review Processes	RS & H / Synergy	April 2008	Completed - Published as Synthesis 17		
S02-05	Funding Opportunities for Airport Environmental Projects	Unison Consulting, Inc.	April 2010	Completed - Published as Synthesis 24		
S02-06	Airport Climate Adaptation and Resilience	AEA Group	April 2011	Completed - Published as Synthesis 33		
S02-07	Integrating Environmental Sustainability into Airport Contracts	Leigh Fisher	March 2012	Completed - Published as Synthesis 42		
S02-08	Environmental Assessment of Air and High-Speed Rail Corridors	Arizona State University	March 2012	Completed - Published as Synthesis 43		
S02-09	Environmental Management System Development Process	First Environment, Inc.	March 2012	Completed - Published as Synthesis 44		
S02-10	Outcomes of Green Initiatives: Large Airport Experience	First Environment, Inc.	March 2013	Completed - Published as Synthesis 53		
S02-11	Lessons Learned from Airport Sustainability Plans	A Ripple Effect, PLC	May 2014	Completed - Published as Synthesis 66		
S02-12	Airport Sustainability Practices - Drivers and Outcomes of Green Initiatives for Small and General Aviation Airports	Oprather Airport Solutions, LLC	May 2015	Completed - Published as Synthesis 69		
S02-13	Helicopter Noise Information for Airport Noise Managers	Landrum & Brown	May 2015	Completed - Published as Synthesis 76		
S02-14	Airport Sustainability Practices	Halley & Aldrich, Inc.	March 2015	Completed - Published as Synthesis 77		
S02-15	Airport Experience with Alternative Fuels for Ground Transport	The Cadmus Group, LLC	June 2016	Completed - Published as Synthesis 85		
S02-16	Airport Experience with Implementing Notifications Required by the Aircraft Drinking Water Rule	The Cadmus Group, LLC	April 2016	Completed - Published as Synthesis 88		

No.	Title	Topic Consultant	Start Date	Status	FAA Liaison(s)	Staff Officer
S02-17	Sustainability's Role in Airport Growth	The Cadmus Group, LLC	June 2017	Completed - Published as Synthesis 93		
S02-18	Airport Waste Management and Recycling Practices	Mead & Hunt	June 2017	Completed - Published as Synthesis 92		
S02-19	Clean Vehicles, Fuels, and Practices for Airport Private Ground Transportation Providers	University of South Florida	June 2017	Completed - Published as Synthesis 89		
S02-20	Lessons Learned from Airport Greenhouse Gas Reduction Efforts	Barrett Energy Resources Group	June 2018	Completed - Published as Synthesis 100		
S02-21	Practices in Airport Renewable Energy Projects	Barrett Energy Resources Group	June 2019	Completed - Published as Synthesis 110		
<b>03: Policy and Planning</b>						
S03-01	Aviation Forecasting Methodologies	GRA, Inc.	August 2006	Completed - Published as Synthesis 2		
S03-02	Airport Ground Access Mode Choice Models	Aviation Systems Consulting	October 2006	Completed - Published as Synthesis 5		
S03-03	Airport Economic Impact Methods and Models	Hoyle Tanner & Associates	March 2007	Completed - Published as Synthesis 7		
S03-04	Airport System Planning Practices	Wilbur Smith Associates	April 2008	Completed - Published as Synthesis 14		
S03-05	Effective Practices for Preparing Airport Improvement Program Benefit Cost Analysis	Economic Development Research Group	April 2008	Completed - Published as Synthesis 13		
S03-06	Strategies for Reuse of Underutilized or Vacant Airport Facilities	KRAMER aerotek, Inc.	April 2010	Completed - Published as Synthesis 25		
S03-07	Integrating Airport GIS Data with Public Agency GIS	Grafton Technologies	March 2013	Completed - Published as Synthesis 59		
S03-08	Backcountry Airstrip Preservation	T-O Engineering, Inc.	March 2013	Completed - Published as Synthesis 55		

## ACRP PROJECT 11-03 (continued)

No.	Title	Topic Consultant	Start Date	Status	FAA Liaison(s)	Staff Officer
S03-09	Cell Phone Lots at Airports	KRAMER aerotek, Inc.	May 2014	Completed - Published as Synthesis 62		
S03-10	Practices in Preserving and Developing Public-Use Seaplane Bases	Stephen Quilty	May 2014	Completed - Published as Synthesis 61		
S03-11	Transportation Network Companies: Challenges and Opportunities for Airport Operators	InterVISTAS, Inc.	June 2016	Completed - Published as Synthesis 84		
S03-12	Response Considerations for Communicable Diseases on Arriving Flights	Smith-Woolwine Associates, Inc.	June 2016	Completed - Published as Synthesis 83		
S03-13	Estimating Truck Trip Generation for Airport Air Cargo Activity	Resource Systems Group, Inc.	May 2016	Completed - Published as Synthesis 80		
S03-14	Simulation of Airside and Landside Operations in Airport Planning	Resource Systems Group, Inc.	May 2017	Completed - Published as Synthesis 98		
S03-15	How Airports Plan for Changing Aircraft Capacity-the Effects of Upgauging	DY Consultants	June 2017	Completed - Published as Synthesis 97		
S03-16	State Aviation Funding: Project Prioritization and Selection Processes		In Development	C. Neimes	K. Ahearn	
<b>04: Safety</b>						
S04-01	General Aviation Safety and Security Practices	Reynolds, Smith and Hills, Inc.	October 2006	Completed - Published as Synthesis 3		
S04-02	Preventing Aircraft-Vehicle Incidents During Winter Operations and Periods of Low Visibility	Bowling Green State University	June 2007	Completed - Published as Synthesis 12		
S04-03	Identification of the Requirements and Training to Obtain Driving Privileges on Airfields	Airport Safety Consultants	May 2008	Completed - Published as Synthesis 15		
S04-05	Bird Repellent Techniques on Airports	Mississippi State University	April 2010	Completed - Published as Synthesis 23		
S04-06	Current Airport Inspection Practices Regarding FOD	Prather Airport Solutions	April 2010	Completed - Published as Synthesis 26		

## ACRP PROJECT 11-03 (continued)

No.	Title	Topic Consultant	Start Date	Status	FAA Liaison(s)	Staff Officer
S04-07	Lessons Learned from Airport Safety Management Systems Pilot Study	Landry Consultants, LLC	April 2011	Completed - Published as Synthesis 37		
S04-08	Managing Aerial Firefighting Activities on Airports	Critical Path International	May 2011	Completed - Published as Synthesis 32		
S04-09	Model Mutual Aid Agreements for Airports	Smith-Woolwine Associates, Inc.	March 2012	Completed - Published as Synthesis 45		
S04-10	Safety Reporting Systems at Airports	Landry Consultants, LLC	February 2013	Completed - Published as Synthesis 58		
S04-11	Effective Cooperation Among Airports and Local and Regional Emergency Management Agencies for Disaster Preparedness and Response	Smith-Woolwine Associates, Inc.	February 2013	Completed - Published as Synthesis 50		
S04-12	Airport Emergency Post-Event Recovery Practices	Smith-Woolwine Associates, Inc.	June 2014	Completed - Published as Synthesis 60		
S04-13	Combining Mixed Use Flight Operations Safely at Airports	SMQ Airport Services	May 2015	Completed - Published as Synthesis 74		
S04-14	Airport Safety Risk Management Panel Activities and Outcomes	Airport Safety Management Consultants, LLC	April 2015	Completed - Published as Synthesis 71		
S04-15	Flight Operations Advisories at Non-Towered Airports	Doprather Aviation Solutions, LLC	May 2015	Completed - Published as Synthesis 75		
S04-16	Emergency Communications Planning for Airports	Smith-Woolwine Associates, Inc.	May 2015	Completed - Published as Synthesis 73		
S04-17	Tabletop and Full-Scale Emergency Exercises for General Aviation, Non-Hub, and Small Airports	Smith-Woolwine Associates, Inc.	May 2015	Completed - Published as Synthesis 72		
S04-18	Uses of Social Media to Inform Operational Response and Recovery During an Airport Emergency	Smith-Woolwine Associates, Inc.	June 2016	Completed - Published as Synthesis 82		
S04-19	Incorporating ADA and Functional Needs in Emergency Exercises	Smith-Woolwine Associates, Inc.	May 2017	Completed - Published as Synthesis 90		
S04-20	Airport Incident Reporting Practices	AMQ Airport Services		Completed - Published as Synthesis 95		

## ACRP PROJECT 11-03 (continued)

No	Title	Topic Consultant	Start Date	Status	FAA Liaison(s)	Staff Officer
S04-21	Models for Law Enforcement at Airports	Hickory Ridge Group LLC	February 2019	Research in Progress		T. Helms
S04-22	Airport Surface Weather Observation Options for General Aviation Airports	Delta Airport Consultants, Inc.	June 2018	Completed - Published as Synthesis 105		
S04-23	Airport Emergency Working Groups	Smith-Woolwing Associates, Inc.	July 2018	Completed-Published as Synthesis 99		
S04-24	Practices in Airport Emergency Plans	Tidal Basin Government Consulting	June 2019	Research in Progress	M. Tonnaciff	T. Zwahlen
S04-25	Escalator Falls	Katherine Hunter Zaworski	June 2019	Completed-Published as Synthesis 109		
S04-26	Managing an Emergency or Incident Associated with a Flight Diversion at Airports		In Development	K. Duffy	K. Ahearn	
<b>05: Security</b>						
S05-01	Intelligent Transportation System (ITS) Sensor Technology for General Aviation		Canceled			
<b>06: Human Resources</b>						
S06-01	Aviation Workforce Development Practices	International Aviation Management Group	March 2009	Completed - Published as Synthesis 18		
S06-02	Airport Self-Inspection Practices and Training Procedures	Prather Airport Solutions	May 2010	Completed - Published as Synthesis 27		
S06-03	Exploring Airport Employee Commuting and Parking Strategies	DMR Consulting	May 2011	Completed - Published as Synthesis 36		
S06-04	Adapting New Maintenance Hires to the Airport Environment	SMQ Airport Services	March 2012	Completed - Published as Synthesis 49		
S06-05	Promoting Aviation Career Education in High Schools and Community Colleges	DPPrather Aviation Solutions LLC	May 2018	Completed - Published as Synthesis 103		
S06-06	Airport Workforce Programs Supporting Employee Well-being	ICF Incorporated	June 2019	Completed - Published as Synthesis 113		

No.	Title	Topic Consultant	Start Date	Status	FAA Liaison(s)	Staff Officer
<b>07: Design</b>						
S07-01	Impacts of Aging Travelers on Airports	Corgan Associates, Inc.	February 2013	Completed - Published as Synthesis 51		
S07-02	Communication Strategies for Airport Passenger Access and Mobility	Indiana University	June 2018	Completed - Published as Synthesis 101		
S07-03	Airfield Apron/Ramp Paint Markings		In Development	M. Rottinghaus K. Ahearn		
<b>08: Construction</b>						
S08-01	Airport Terminal Facility Activation Techniques	Arup	March 2009	Completed - Published as Synthesis 20		
<b>09: Maintenance</b>						
S09-01	Impact of Rubber Removal Techniques on Runways	University of Oklahoma	June 2007	Completed - Published as Synthesis 11		
S09-02	Common Airport Pavement Maintenance Practices	Applied Research Associates	March 2009	Completed - Published as Synthesis 22		
S09-03	Subsurface Utility Engineering Information Management for Airports	J. H. Anspach Consulting	May 2011	Completed - Published as Synthesis 34		
S09-04	Issues with Use of Airfield LED Light Fixtures	Rensselaer Polytechnic Institute	May 2011	Completed - Published as Synthesis 35		
S09-05	Repairing and Maintaining Airport Parking Structures While in Use	Walker Parking Consultants	February 2012	Completed - Published as Synthesis 47		
S09-06	Airside Snow Removal Practices for Small Airports with Limited Budgets	Stephan Quilty	June 2014	Completed - Published as Synthesis 67		
S09-07	Building Information Modeling for Airports	Arbor Services	May 2015	Completed - Published as Synthesis 70		
S09-08	Approaches to Mitigate Alkali Silica Reaction (ASR) Effects at Airports	Applied Pavement Technologies	June 2019	Completed - Published as Synthesis 96		
S09-09	Automated Pavement Condition Survey Practices at Airports		In Development	M. Brynick K. Ahearn		

**ACRP PROJECT 11-03 (continued)**

No	Title	Topic Consultant	Start Date	Status	FAA Liaison(s)	Staff Officer
<b>10: Operations</b>						
S10-01	Counting Aircraft Operations at Non-Towered Airports	Aerofinity	October 2006	Completed - Published as Synthesis 4		
S10-02	Common-Use Facilities and Equipment at Airports	Barich, Inc.	March 2007	Completed - Published as Synthesis 8		
S10-03	Impact of Airport Deicing Products on Aircraft and Airfield Infrastructure	Montana State University, Western Transportation Institute	March 2007	Completed - Published as Synthesis 6		
S10-04	Airport Energy Efficiency and Cost Reduction	Miller Dunwiddie Architecture, Inc.	March 2009	Completed - Published as Synthesis 21		
S10-05	Ramp Safety Practices	Landry Consultants, LLC	May 2010	Completed - Published as Synthesis 29		
S10-06	Investigating Safety Impacts of Energy Technologies on Airports and Aviation	Harris Miller Miller & Hanson, Inc.	May 2010	Completed - Published as Synthesis 28		
S10-07	Expediting Aircraft Recovery at Airports	Prather Airport Solutions	May 2011	Completed - Published as Synthesis 38		
S10-08	Conducting Aeronautical Special Events at Airports	Prather Airport Solutions	February 2012	Completed - Published as Synthesis 41		
S10-09	Airport Wildlife Population Management	Savannah River Ecological Laboratory	February 2012	Completed - Published as Synthesis 39		
S10-10	Habitat Management to Deter Wildlife at Airports	Mississippi State University	March 2013	Completed - Published as Synthesis 52		
S10-11	Electric Vehicle Charging Stations at Airport Parking Facilities	Leigh Fisher	March 2013	Completed - Published as Synthesis 54		
S10-12	Airport Response to Special Events	KRAMER aerotek, Inc.	February 2013	Completed - Published as Synthesis 57		
S10-13	Overview of Airport Fueling System Operations	Stephan Quilly	May 2014	Completed - Published as Synthesis 63		

**ACRP PROJECT 11-03 (continued)**

No.	Title	Topic Consultant	Start Date	Status	FAA Liaison(s)	Staff Officer
S10-14	Issues Related to Accommodating Animals Traveling through Airports	Smith-Woolwine Associates, Inc.	May 2014	Completed - Published as Synthesis 64		
S10-15	Evaluating Airport Performance with the Integration of UAS	Doprather Aviation Solutions LLC	June 2018	Completed - Published as Synthesis 104		
S10-16	Airport Operations Training at Small Airports	Doprather Aviation Solutions, LLC	June 2019	Research in Progress	D. Williams	T. Zwahlen
S10-17	Agricultural Operations on Airport Grounds	AirportAdmin, LLC	October 2020	Research in Progress	J. Weller	G. Staba
S10-18	Improving Native and Honey Bee Foraging on Airports	VHB	October 2020	Research in Progress	G. Staba	



## Notice to Readers

Information about project status is available on the ACRP website at [www.TRB.org/ACRP](http://www.TRB.org/ACRP). Detailed project write-ups will be available only on the ACRP website.

## How to Order ACRP Publications from TRB

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