HIST D. I.

BUS BUSINESS L.A.M.T.A.

bus business ....

back stage

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### THE "bus" in "business"....

There may be no business like show business, but there is no tougher business than the bus business.

In most types of business, a bright and attractive package is filled and sold to a waiting public. The bus business has a bright and attractive package---the bus.

In the bus business the package is presented to the waiting public empty---very, very empty.

It must be filled by the purchaser.

It must be filled over and over and over as long as it remains in service.

Revenues and costs must be kept in balance. When the passenger doesn't ride, the balance is off.

The business is fraught with pitfalls. It is a frantic business of matching seats with seats, for there is no revenue from empty seats.

There are many things which affect the filling of seats. Commuters change job locations;
the weather affects the movement of the masses;
the appeal of a clearance sale and even the mood
of the shoppers must be considered in these days
of shifting shopping centers.

### bus business....

Only those with long experience have the knowledge at their fingertips to cope with the many day-to-day changing situations.

The men and women of this organization are trained in dealing with time and motion; in balancing passengers against miles; and miles and passengers against time; in filling the seats each day of more than 1,500 bright, clean, safe packages.

For the past six years, these men and women of this organization have successfully operated one of the world's largest urban transit systems, which maintains an annual budget of \$45,000,000. And they welded the system from three different types of bus operations purchased by the MTA in 1958.

They meet the toughest of competition---the universal desire for personal automobile trans-portation which seems inherent in every person---by providing safe, courteous salesmen in clean, new vehicles at the proper place, at the proper time, day in and day out.



### policy makers

The board, serving without salary, determines the policies to be implemented by staff on activities covering the full gamut of the four-county transportation operation. It acts on engineering and planning proposals covering new lines, route changes, service improvements.

In financing, the Policymakers direct the setting of a fare structure and act on recommendations relative to capital improvement financing.

Transportation aspects directed by the Policymakers include the purchase of buses and other vehicles, property construction and building maintenance, purchasing policies, special agent activities, supply purchases, bus stop locations and transportation liability insurance.

personnel activities range from salary and job classification to retirement and health and accident insurance program development.

In advertising, promotion and public relations directives acted upon by the Policymakers cover expenditures for various media used in advertising, special sales efforts such as the DreamLiner and the SilverLiner introductions, the Briefcase Special Service and the Royal Carpet Ticket promotion.

All actions of the Policymakers, as well as staff, follow accepted public agency practices, such as the provisions undertaken with respect to bidding.

### and the staff....

An administrative staff of experts supervises the bus business.

The staff makes recommendations to the transit Policymakers and, on approval, implements the proposals into the total transit program. Transit operations, engineering and planning, accounting and fiscal management, and public relations are among the transit management areas represented in the administrative staff leadership.

#### consultants....

Terms of the transit act and the bond indenture require retention of consulting engineers, who must approve certain actions of the Policymakers.

From time to time, other consultants are retained in connection with various transit projects.

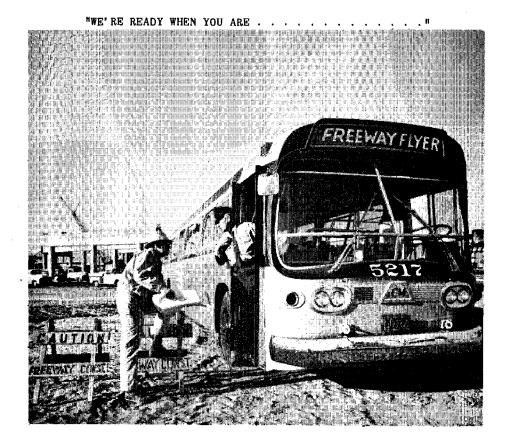
## Highlights....

The log of the far-flung metropolitan bus system could fill pages which would spread over a large portion of the 2,000 miles of route operated in Los Angeles, Orange, Riverside and San Bernardino Counties.

To provide service at peak efficiency for the system's 700,000~daily passengers, it requires more than 4,000 men and women.

They maintain and operate 1,500 buses over 173,000 miles of streets daily and 55,000,000 miles annually; receive the nearly 7,000 telephone information requests recorded daily at the 24-hour switchboard center; develop the routes and schedule prompt travel at the more than 18,000 bus stops.

Some of the highlights of the vast operation are pictured on the following pages.





### smog control....

TESTING
FUEL
INJECTOR

Top performance, premium fuel mileage and, most important, clean exhausts result from a continuous program of injector balancing---a major factor in Southern California's having the best maintained bus fleet in America.

In balancing the injectors for bus diesel engines, each cylinder in a given engine receives the same amount of fuel at each firing stroke. Consequently, every molecule is burned.

Air pollution control scientists have reported that our diesel buses create only four ten-thousands of the contaminants caused by motor vehicles in the county.

## purchasing....



The Purchasing & Stores Department provides centralized system-wide procurement service, with materiel storage and distribution in support of all departments. It aims at buying at the lowest cost considering quality and service required and in keeping inventory investment at the lowest level consistent with economic ordering quantities and market conditions. Commitments reach several million dollars annually.



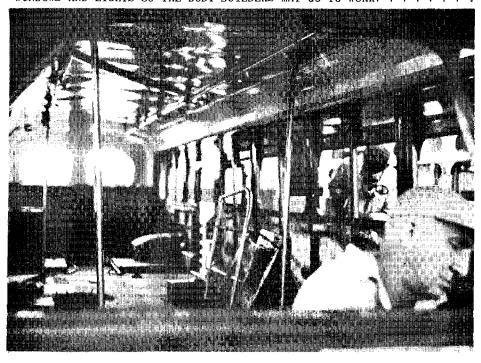
## NEW bodies for old faithfuls....

EVERY RUSTY RIVET, EVERY WORN BOLT AND EVERY PIECE OF DULL CHROME IS NOTED BY A LEADMAN WITH KEEN EYE AND WAX PENCIL. . . . .

Not only has the company purchased some 705 new buses, but this year a program of bringing up to date some 125 buses was launched.

From "air-ride" to roof, these vehicles, each with some 350,000 miles to its credit, are being strengthened, sanded, polished and painted to give them at least five more years of active service. The cost is in the neighborhood of \$3,000 per bus. Shown here and on the following page are random shots of a few of the body-building steps.

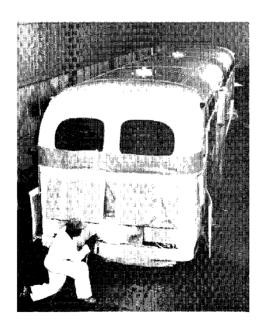
THE BUS IS STRIPPED OF SEATS,
WINDOWS AND LIGHTS SO THE BODY BUILDERS MAY GO TO WORK. . . . . .



WELDER'S TORCH FILLS CAVITIES IN WORN PARTS . . . .

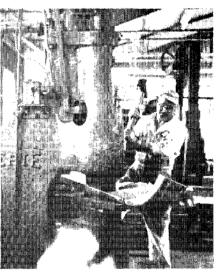


RADIATOR IS REBUILT BY A SPECIALIST WITH TINY FLAME AND SOLDER . . . .



THE FINAL PAINT JOB IN A SPRAY BOOTH AND A TOUCH UP. THE REBUILT BUS IS READY FOR ANOTHER 175,000 MILES . . . .





WRINKLES IN BUMPERS ARE IRONED AWAY . . . .



AT NIGHT
THE WHITE TOPPED
"SHIPS OF THE CITY"
LINE UP TO AWAIT
THE DAWN



### divisions and stations....

To serve the 180 communities in the four-county complex, nine transportation divisions and eleven maintenance divisions are spaced strategically throughout the area, as are 17 agencies and two stations, where tickets and information are available.

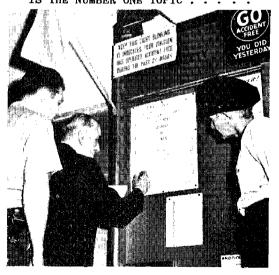


SUPERVISOR STARTS THEM ON THEIR JOURNEY . . . .

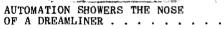
MECHANICAL DIVISIONS HAVE GLEAMING WHITE PITS . . .



AT EVERY DIVISION SAFETY
IS THE NUMBER ONE TOPIC.



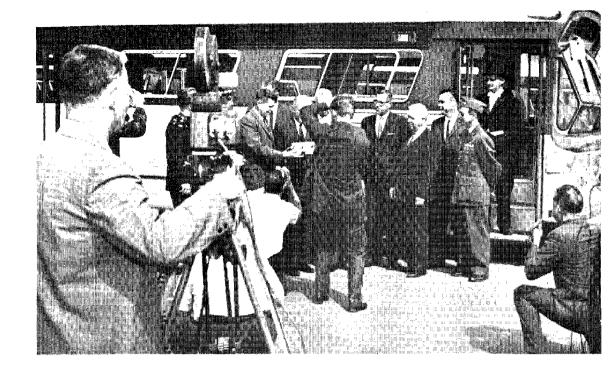






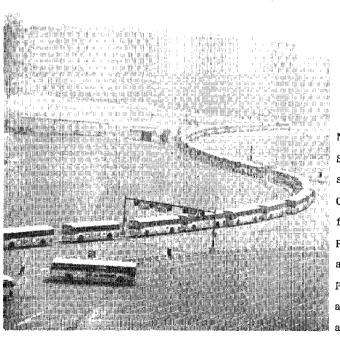






### HEADLINES....

The Press reflects the image of an organization, so headlines are an important part of a transit operation. Headlines are quite often created. New buses create headlines. Route changes create headlines and quite often gimmicks, promotions and painted buses create headlines which keep the transit story in full view of the public.



New
SilverLiners
snake into
Chavez Ravine
for
Parade Inspection
and a
Press Conference,
as shown



TYPICAL SUBURBAN STATION AT RIVERSIDE

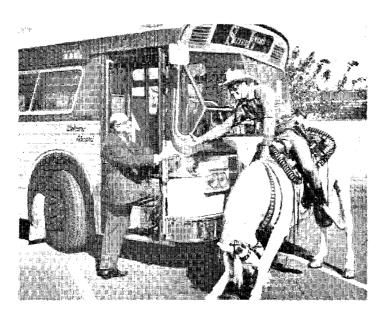
## CENTRAL CITY bus Hub....

A ten million dollar bus hub (pictured below) is presently being constructed. This commuter center, to be located within walking distance of the Central City's retail, financial and governmental complex, will service local and interurban travelers and will provide an area connection for arriving and departing national bus passengers. Latest innovations in passenger facilities will be housed in the block-long station.

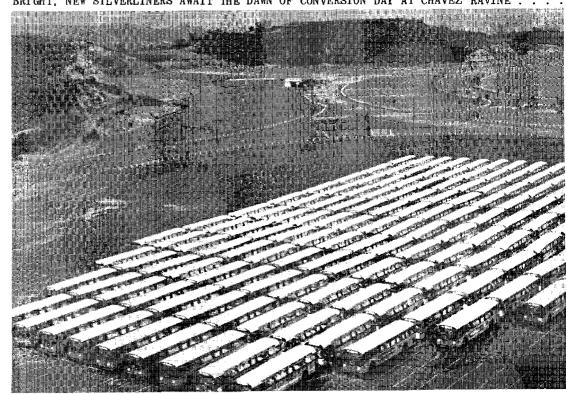




SUPERVISOR FRANK G. BONELLI CUTS A RIBBON . . . . . . . . . .



BRIGHT, NEW SILVERLINERS AWAIT THE DAWN OF CONVERSION DAY AT CHAVEZ RAVINE . .





## MTA STARTS NEW BUS ROUTE TODAY



TWO CITY MAYORS JOIN IN MAKING HEADLINES

## Added Service for Burbank

The MTA will begin providing service over the today.



CÓNVERSION DAY WITH THE CRYING TROLLEY AND SLEEK SILVERLINERS MADE HUNDREDS OF HEADLINES



Served Southland NODI

THEYLL join, in aging the process of the pr

Teardrop Trolley Gives Way to Sleek SilverLiner



SILVERLINERS BROUGHT HEADLINES
TO SAN FERNANDO VALLEY . .

# 35 MILES IN NEW BUS LINES DUE FOR VALLEY



All forms of media, press, television and radio, have been most helpful in publicizing our many service changes.



Henry Coil, Jr., Mayor pro tem of Riverside, poses with "Swifty" to help publicize the service changes in the Inland Empire.

