

LA 24

## LA24 Draft Bid Materials

- August 2015 budget, with updated IOC contribution, insurance premium, and USOC share of net revenue and expenses.
- December 2014 initial draft bid submitted to the USOC Board, with modifications to the IBC/MPC and the legacy sections.



## LA24 GAMES BUDGET (August 2015)

REVENUE DESCRIPTION	OCO Rev	% of Rev
IOC Contribution (Broadcast and TOP Sponsorships)	\$1,500.0	31%
Domestic Sponsorships	\$1,437.2	30%
Sports Ticketing Revenue - Olympics	\$1,153.9	24%
Torch Run, Coins/Stamps	\$226.6	5%
Licensing	\$159.7	3%
Donations	\$100.0	2%
Sports Ticketing Revenue - Paralympics	\$90.0	2%
Lottery Licensing	\$75.0	2%
Disposal of Assets	\$40.0	1%
Private naming rights (Temporary + Permanent)	\$25.0	1%
Cultural Ticketing Revenue	\$10.0	0%
Secondary Ticketing	\$10.0	0%
Subsidies	TBD	0%
<b>TOTAL REVENUE</b>	<b>\$4,827.3</b>	<b>100%</b>
COST DESCRIPTION	OCO	Non-OCO
<u>Venue Costs</u>		
Village	\$75.0	\$925.0
Olympic Stadium	\$300.0	\$500.0
IBC / MPC	\$130.0	TBD
Competition venues (excl. stadium)	\$713.0	\$275.0
Non Competition venues	\$17.0	\$0.0
<u>Venue Operations</u>		
Venue Rental Costs - all venues	\$50.0	
Games time enhanced services	\$15.0	
Utilities consumption	\$15.0	
<u>Key Services</u>		
Technology	\$412.0	
Games Services including Sport	\$326.3	
Workforce	\$424.9	
Support Services	\$702.0	
Ceremonies	\$150.0	
City Operations	\$200.0	
Facilities Maintenance	\$25.0	
Elite Athlete Performance	TBD	
USOC Share of JV Net Revenue	\$386.0	
Other JV Expenses	\$175.0	
<b>TOTAL COSTS</b>	<b>\$4,116.2</b>	<b>\$1,700.0</b>
<b>Contingency</b>	<b>\$400.0</b>	
<b>Insurance Premium</b>	<b>\$150.0</b>	
<b>TOTAL COSTS (Incl.contingency and insurance)</b>	<b>\$4,666.2</b>	
<b>NET POSITION</b>	<b>\$161.1</b>	

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DELIVERABLE 1

# OVERALL GAMES CONCEPT

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# THE NEW LA



# OUR NARRATIVE



The world in one place, the new Los Angeles is a showcase of diversity and inclusion of the people and cultures of the world. We are a different city everywhere you look: new neighborhoods, a new transit system, all new airport terminals, a revitalized river, and new stadiums and arenas. We are investing in the future with the biggest public works project in the country. The Olympic and Paralympic Games will be a beneficiary, not the primary reason for change — an opportunity to welcome the world to a city reimagined.

Just like our city, creating the most successful, modern and sustainable Games means reimagining every aspect. The people and leadership of Los Angeles are united in our desire to host the 2024 Olympic and Paralympic Games, and we welcome new ideas and new ways of doing things. We have assembled an experienced and collaborative team to leverage our scale, public support, infrastructure and iconic venues to elevate the athletes and the Olympic Movement without distraction.

Like the Olympic Movement, we believe anything is possible. That if you can dream it, you can do it.

# KEY THEMES

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## **AN INSPIRED, OPTIMISTIC COMMUNITY**

Creativity is part of our DNA and the driving force that turns dreams into reality. Los Angeles is home to many of the best artists and storytellers in the world. We will create energy and buzz unlike any other place, channeling this creativity to elevate the Olympic Movement and celebrate the Olympic and Paralympic Games in the most innovative and imaginative ways possible.

## **A CITY ON THE MOVE**

Los Angeles is a city of reinvention and constant motion. From the largest transit construction program in the United States at \$88.2 billion over the next 10 years, to the revitalization of Downtown Los Angeles and the restoration of the Los Angeles River into an 18km stretch of new green parks and recreation spaces, Los Angeles will continue to transform over the next decade at no cost to the OCOG. We are dreaming of a new Los Angeles and we are building it every day. This will provide the Olympic and Paralympic Games with a vibrant backdrop where athletes and fans alike can more easily connect and experience the values and energy of the Olympic Movement.

## **A PLACE EVERYONE CAN CALL HOME**

You can see the world on the streets of Los Angeles with the largest Asian and Latin American populations outside of their home countries. Olympians and Paralympians from around the world live and train in our global city. In fact, Los Angeles' Olympians won more medals than almost every other country at the most recent Summer Games. With 18 million Angelenos, from 115 countries, speaking 220 languages, and with 42 million visitors in 2013 (the #1 tourist destination in the US), Los Angeles is a place everyone can call home. In Los Angeles, every athlete will have a home field advantage.

## **A CITY THAT ADMIRES COMPETITION**

Angelenos understand and embrace the struggle and the journey to success and we have the resources to help anyone become their very best. In addition to world-class training facilities, including national training centers for soccer and tennis, Los Angeles is home to more venues, arenas and stadiums than any other city. This includes modern collegiate and recreational facilities where Angelenos and future Olympians & Paralympians compete, allowing us to easily adapt to changes in the Olympic and Paralympic Program over the next decade. Many of these spaces are, or are in close proximity to, iconic venues, giving every athlete the greatest stage to showcase their hard work and dedication in pursuit of their dreams.

## **A CITY BUILT TO HOST**

In Los Angeles, the spotlight is always on. We have the resources, experience and secure environment to share the biggest events with the world. We successfully host major international events every year — from the annual Academy Awards, Emmys and Grammys, to top Conventions, and world championships in premier sports. Leisure and hospitality jobs account for 11% of all employment and we have over 125,000 hotel rooms, with an additional 25 hotels and nearly 5,000 rooms being built by 2017.

# KEY THEMES

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## A CULTURAL POWERHOUSE

Los Angeles is home to world-class attractions providing countless ways to enjoy the city.

- More museums per capita than any other city in the world, including The Getty and the Los Angeles County Museum of Art - the 4th and 7th most visited museums in the nation
- Two (2) new iconic museums opening by 2017, The Broad Museum and the Academy of Motion Pictures Arts and Sciences museum (the Oscars)
- More than 1,000 musical, theater, dance, and performing groups
- Nine (9) theme parks including a new Harry Potter attraction at Universal Studios that is expected to draw four (4) million visitors per year

## SUSTAINABILITY AT ITS CORE

Los Angeles is the ideal setting for the Olympic and Paralympic Games. With reliable sunny weather, scenic coastline and a mountain range within city limits, the Games will celebrate our natural environment sustaining it for future generations. Los Angeles has set the national standard in environmental protection — the largest US city with a solar Feed-In-Tariff and a commitment to no coal power by 2024, the largest municipal green building ordinance in the nation and more LEED-certified square feet than any other city in the world. In response to California's historic drought, Los Angeles is a model of water conservation, using the same amount of water as we did 40 years ago with 1 million more people, and with a plan to cut water consumption 20% further by 2017. The city's focus on sustainability will extend to our preparation for the Games. We will utilize many existing world-class venues, continue to build sustainable venues with plans for future use, and revolutionize the way the Games are powered.

## AN ELEVATED OLYMPIC MOVEMENT

Angelenos are investing in our future and raising our game. As we reinvent our city, we are eager to share our dream of delivering an innovative and memorable Games with a new generation. Our iconic venues and infrastructure improvements combined with our experience hosting major events will ensure a sustainable Games that directly benefits our community. Mix in the world's top storytellers and Los Angeles is the ideal host to elevate the Olympic Movement and inspire the world.



THE LA EXPERIENCE

# OVERVIEW

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As a city that is evolving, embracing the future and setting new standards, we are poised to elevate the Olympic Experience for all its key constituents. In the new LA, all individuals benefit from a city that helps them realize their dreams. Athletes will be embraced by crowds that understand what it's like to dream big. Members of the media will find a city that knows how to tell a story and a city that is evolving their craft. The Olympic Family will find a trusted partner that embraces its values, creates an incredible atmosphere and leaves a lasting legacy. The Sport Federations will see their athletes compete in

iconic venues that showcase the sports like never before. Sponsors will have one of the world's foremost media markets primed for inventive activation. Spectators will experience the greatest competition on earth in a city that knows how to put on a show. And our community is, and will remain, engaged throughout the process — and will benefit greatly from a lasting legacy. We are driven to do as much for the Games as the Games will do for the City.



**ATHLETES**



**MEDIA**



**OLYMPIC FAMILY**



**FEDERATIONS**



**SPONSORS**



**SPECTATORS**



**COMMUNITY**

# ATHLETES

Athletes want to be centrally located, compete in world-class venues, and be in front of energetic crowds. The Olympic Experience for Athletes means, very simply, having the best environment to pursue their dreams without distraction. To that end, in Los Angeles athletes will find:

- A Village centrally located along the revitalized LA River to reduce travel times and provide a place to rest and prepare
- Five (5) primary clusters within 30 minutes of the Village, representing 94% of all sports
- Over 50% of sports within 15 minutes or less of the Village



# MEDIA

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The proposed International Broadcast Center (IBC) and Main Press Center (MPC) would be located in new studio and office facilities on NBCUniversal's Studio Lot.

While we are still finalizing the details of the proposed IBC and MPC, they would be designed to be consistent with the existing and future broadcast and studio uses at NBCUniversal's property.



# THE OLYMPIC FAMILY

The New LA will reinvent the experience for the Olympic Family. Eighty percent (80%) of the venues are new and the balance have undergone major renovations since 1984, including a reimagined Coliseum that will once again host the Opening and Closing Ceremonies and the athletics competition (USC will invest over \$500 million beginning in 2017, independent of the OCOG budget). The result is a compact and fiscally responsible Games accessible by a modernized transportation infrastructure and an Olympic Route Network that will allow the

Olympic Family to quickly and easily flow throughout the city.

Additionally, the Olympic Family will be centrally located at hotels in the heart of the action at LA Live with over 1,800 rooms existing or planned. These rooms are within walking distance to over 30 Olympic and Paralympic events in the Downtown Cluster.





# THE FEDERATIONS

Each sport will be played on the greatest stage and presented in the best light. Our venue plan is realistic but inspired, helping create memorable moments in iconic locations. Venues will be tailored to showcase the athletes and the unique virtues of their sport in the ideal climate for performance.

While the Downtown Cluster will be the center of the Games, Federations will see many of their athletes compete in iconic venues in every cluster. For example:

- Beach Volleyball will return to the very sand on which the sport was conceived in 1920, set against the historic Santa Monica Pier.
- The world's best mountain bikers, golfers, and BMX riders will be at one of the largest urban parks in North

America with the Hollywood Sign and downtown Los Angeles as backdrops.

- Marathon runners and cyclists will join the stars on the Hollywood Walk of Fame as the competitions will start and finish on one of LA's most iconic streets, lined by thousands of fans from all over the world.

Additionally, LA is not a place where there will be empty seats. LA is a place where athletes will be competing in sold-out venues full of passionate fans. LA has the largest population of Asian and Latin Americans outside of their home country, providing a prime environment, regardless of the country that is competing.





# SPONSORS

Sponsors want to be in a major media market with the best platform to reach a large, diverse, and engaged audience. The New LA is a driving force of activity and creativity; it is one of the world's largest media markets and it is the perfect atmosphere for sponsors to engage Angelenos and visitors alike.

Iconic places and electric environments won't be limited to the playing surfaces. TOP, USOC and OCOG Sponsors will have the opportunity to create energetic atmospheres in some of LA's most recognizable places. These spaces will provide unparalleled activation to reach consumers and prime hospitality areas to entertain.





# SPECTATORS & THE COMMUNITY

## SPECTATORS

LA is undergoing an urban reinvention, and our spectator experience will reflect this transformation from the moment they arrive. We will deliver a spectacular experience for visitors - with ease of travel through our burgeoning public transportation system, a secure pedestrian environment to enjoy the Games, and a broad range of accommodation options. This is a strength of our bid with over 125,000 hotel rooms - 50,000 3, 4, and 5 star rooms are within 20km of the Downtown Cluster.

We will turn a 2.4km stretch of Figueroa Street from Exposition Park to LA Live into the new 'Olympic Way.' This unique pedestrian environment, will link spectators with over 30 Olympic and Paralympic sports. The Olympic Way will be enhanced with a range of fan experience areas, international food offerings, entertainment zones

and major festival sites in the key clusters, each capable of holding more than 10,000 spectators showcasing sport and cultural events.

## THE COMMUNITY

Our October poll showed that Angelenos overwhelmingly support the Games and want to participate and create a lasting legacy for our city. Seventy-seven (77%) percent of Angelenos support hosting the Games in 2024, 85% said they would remain in the city during the Games, and nearly 50% of 18-34 year-olds said they want to volunteer for the Games. This will result in venues not only filled with visitors from around the world but with Angelenos of all ages and backgrounds who support the Olympic Movement, both participating as spectators and as Games volunteers.



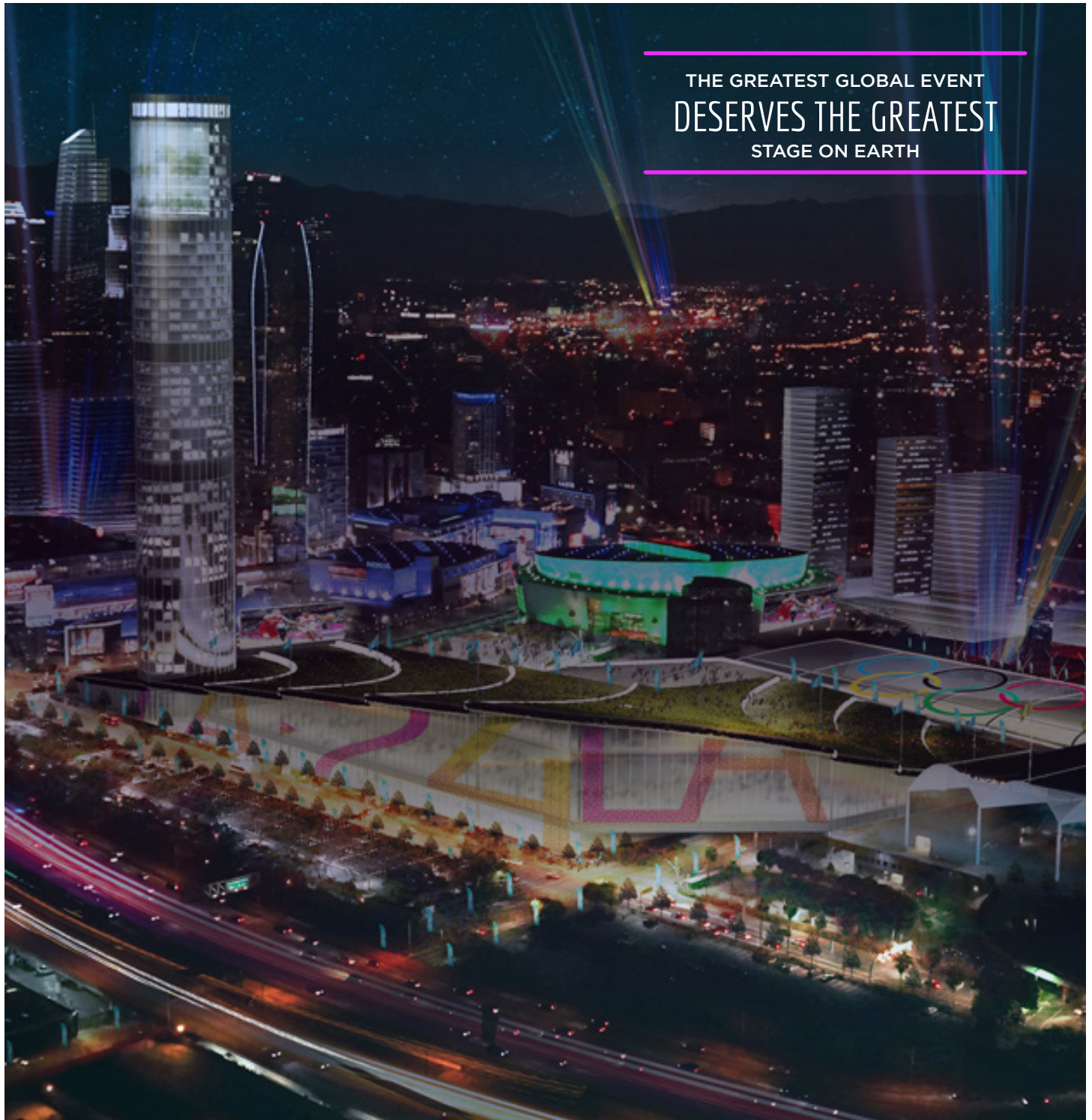


# SUMMARY

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Together, we will proudly represent our nation, creating the greatest stage on earth for the greatest global event. With our diversity, every athlete from around the world will have a home field advantage. The focus of the Games will be on sport, the athletes and their incredible stories — memorable moments against iconic backdrops without

distractions. With world-class infrastructure consisting of internationally recognized venues and the top storytellers in the world, Los Angeles will elevate the Olympic and Paralympic Movement to inspire the next generation.



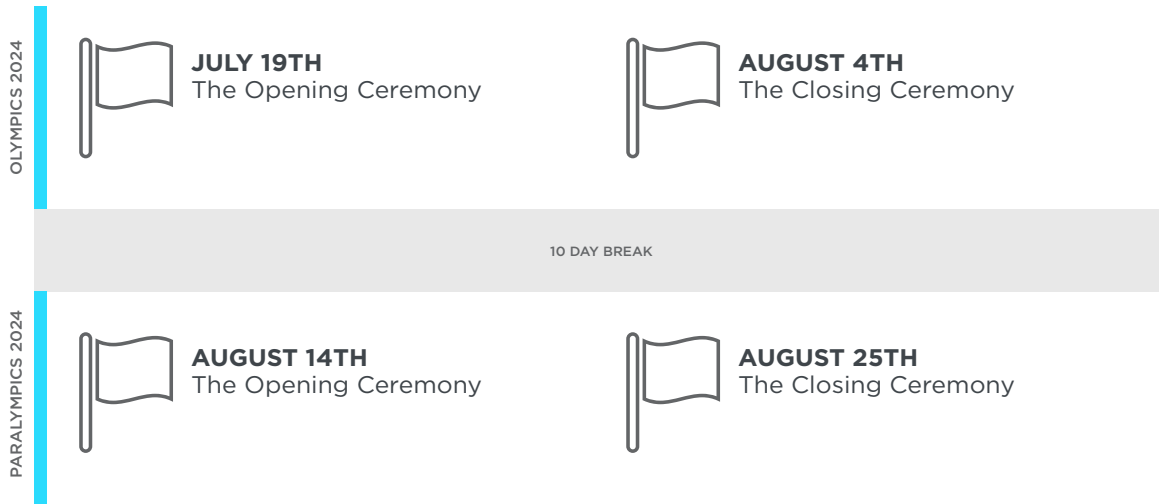
## GENERAL OVERVIEW

# PROPOSED DATES: 2024

## PROPOSED DATES

The Opening Ceremony for the 2024 Games will be Friday, July 19th, running through Sunday, August 4th. Following a 10-day break, the Paralympics will open on Wednesday, August 14th and conclude on Sunday,

August 25th. We selected these dates to align with the Olympic Charter and the traditional window for the Games. In addition, this schedule allows the Games to be completed prior to Labor Day weekend.



## MAJOR EVENTS

This is a list of large-scale events traditionally occurring 30 days before or after the proposed Games period.

This range was expanded on the front end to include some notable events in early- to mid-June.

- JUNE**
  - LA Gay & Lesbian Pride Festival / Early June / West Hollywood (~50,000)
  - Electronic Entertainment Expo (E-3) / Mid June / Convention Center (~50,000)
  - LA Film Fest / Mid June / LA Live (~90,000)
  - Saturn Awards / Late June / Burbank
  - BET Awards / Late June / Nokia Theater
  - Daytime Emmys / Late June / The Beverly Hilton Hotel
- JULY**
  - Anime Expo (AX) / Early July / Convention Center (~61,000)
  - ESPYS / Mid July / Nokia Theater
  - Nickelodeon Kids' Choice Sports Awards / Mid July / Pauley Pavilion
  - Nike 3on3 / Early July / LA Live (~30,000)
- AUGUST**
  - Young Hollywood Awards / Early August / The Broad Stage
  - Teen Choice Awards / Early August / Pauley Pavilion
  - Creative Arts Emmys / Late August / Nokia Theatre
  - Primetime Emmy Awards / Late August / Nokia Theatre
  - MTV Video Music Awards / Late August / The Forum
- SEPTEMBER**
  - Sunset Strip Music Festival / Late September / West Hollywood



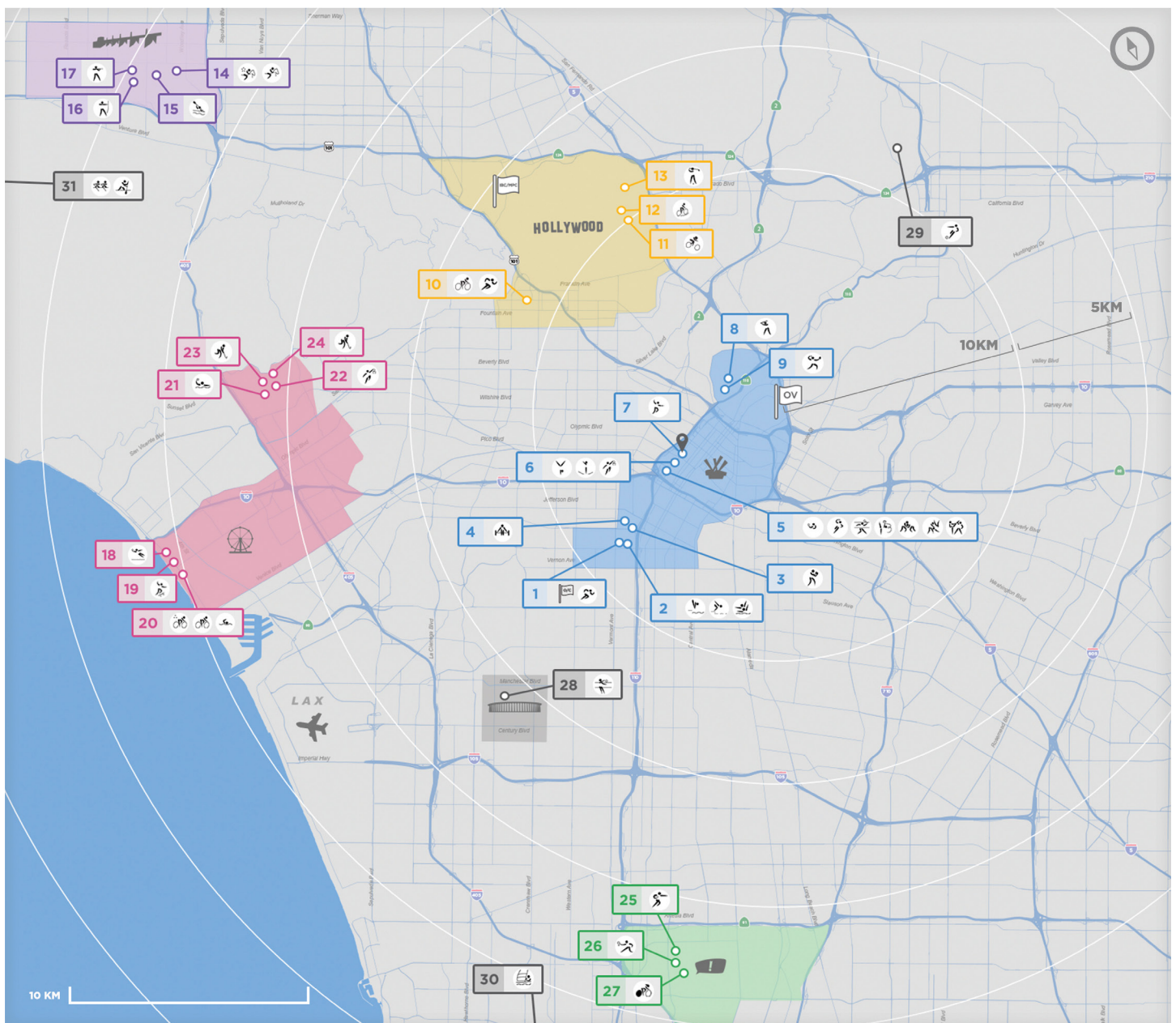
# OLYMPIC GAMES CLUSTER PLAN

The 2024 Games will take advantage of Los Angeles' unique geography and iconic locations, creating five (5) clusters all within 30 minutes of the Olympic Village. Downtown, also home to the Olympic Village, will be the heart of the Games with world-class restaurants, nightlife, art scene and cultural destinations, along with top Olympic and Paralympic facilities. Hollywood and Santa Monica, recognized around the world, will host 14 events providing iconic backdrops.

The Valley will host five (5) events and leave an indelible legacy of recreation space for Angelenos to enjoy.

Three (3) events will be held in the South Bay, utilizing existing world-class facilities that are owned by one of the top venue operators in the world. Each of the clusters are uniquely positioned to take advantage of Los Angeles' burgeoning transit system and expanse of highways.

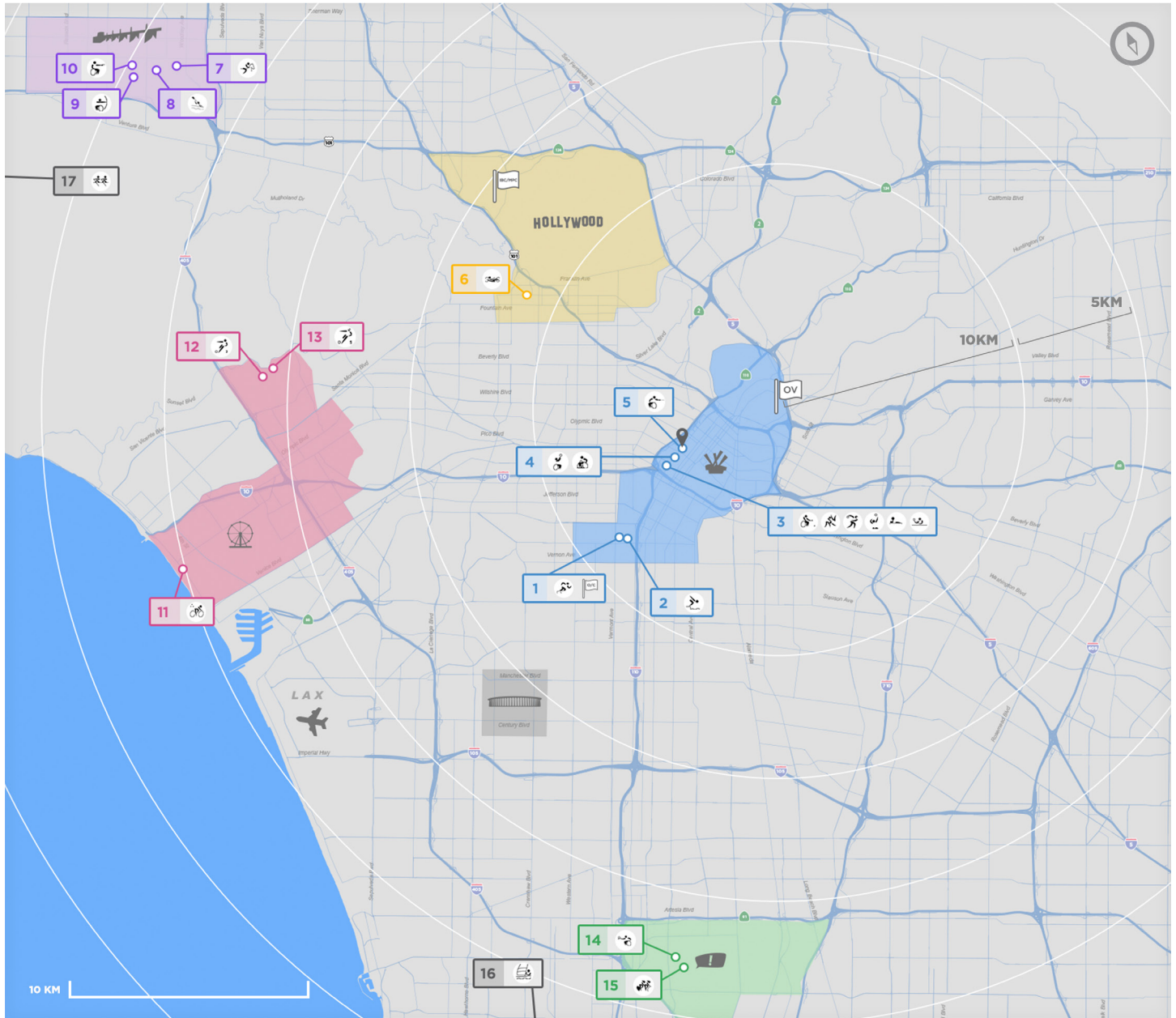
Outside of the five major clusters, several other fantastic venues will be utilized, including the Rose Bowl, The Forum, Lake Casitas and LA Waterfront, in San Pedro, hosting a total of five (5) events.



# PARALYMPIC GAMES CLUSTER PLAN

Similar to the Olympic plan, the Paralympic competition sites will take advantage of the five (5) primary clusters all within a 30 minute drive from the Paralympic Village. Downtown Los Angeles, which will continue to be the energetic core of the Paralympic Movement, will host the

most events with 50% of the sports taking place within that cluster. All sports with an Olympic counterpart are in the same venue, except for Sitting Volleyball and Powerlifting, which will be moved to the LA Convention Center to better consolidate the activity.





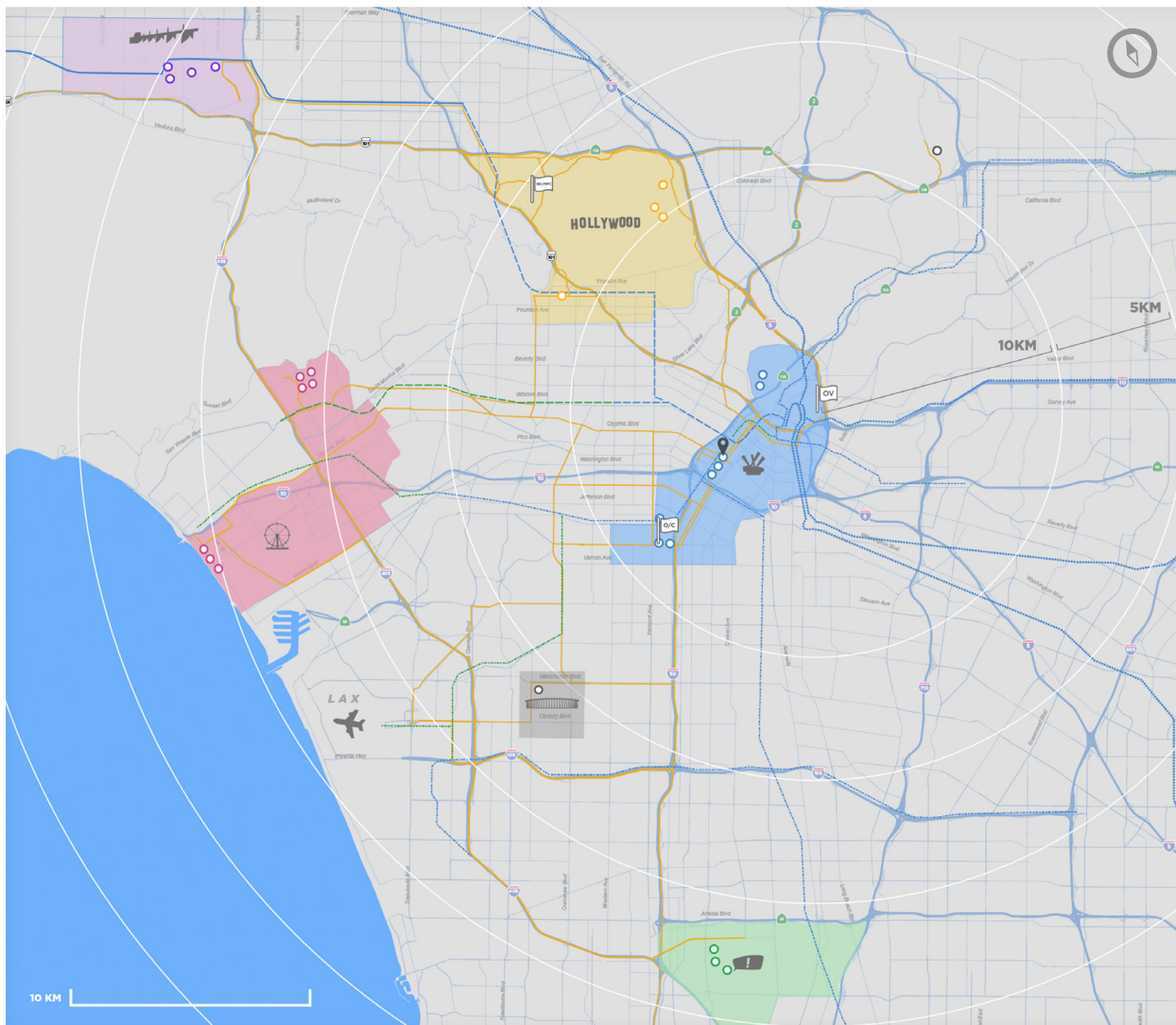
# TRANSPORTATION OVERVIEW

Los Angeles is defining the future of mobility, with the largest transit construction program in the country, expanding subway, light rail, commuter rail, bus rapid transit (BRT) and HOV / Express lanes that will connect all venue clusters, the airport, Downtown and every corner of the city by 2024.

The Games will allow LA to leap forward in embracing new technologies for ridesharing and parking, including an autonomous vehicle pilot program, and building out the Wilshire Subway Line from Downtown to the Westside.

In 1984, LA was a car culture with no rail system. We continued to invest in freeways, starting construction on the Century Freeway, the last we have built. Today we have:

- Six (6) new subway/light rail lines, with 80 stations and 87 miles in Los Angeles urban area, carrying over 350,000 riders per weekday.
- Seven (7) new commuter rail lines, with 57 stations, spanning 388 miles throughout the 5-county region and carrying over 40,000 riders per day.
- Twenty-two (22) new Bus Rapid Transit lines spanning over 500 miles and carrying nearly 300,000 riders per weekday.



- |                               |  |                        |  |                     |  |
|-------------------------------|--|------------------------|--|---------------------|--|
| Motorways                     |  | Existing Suburban Rail |  | Existing Light Rail |  |
| Existing Major Urban Arterial |  | Existing Subway        |  | Planned Light Rail  |  |
| Planned Major Urban Arterial  |  | Planned Subway         |  | Olympic Network     |  |

# TRANSPORTATION OVERVIEW

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In addition, we've added over 500 miles of High Occupancy Vehicle (HOV) / Express Lanes throughout the County, including FasTrak toll lanes into downtown.

By 2024, we will have completed our evolution into a true regional mass transit network. We will have expanded four (4) rail lines, lengthening the system by 50%, to over 120 miles, and opening 27 new stations. Our Metrolink suburban rail system will also grow deeper into the region, with six (6) new stations and 24 additional miles of service. We will add more than 120 miles of additional HOV / Express Lanes throughout the County, allowing for more bus rapid transit options. And all of this expansion is well under way — Los Angeles residents voted to tax themselves, increasing our sales tax through 2038, and

with those funds we are investing \$88.2 billion over the next 10 years. This transformation will not be an expense to the OCOG.

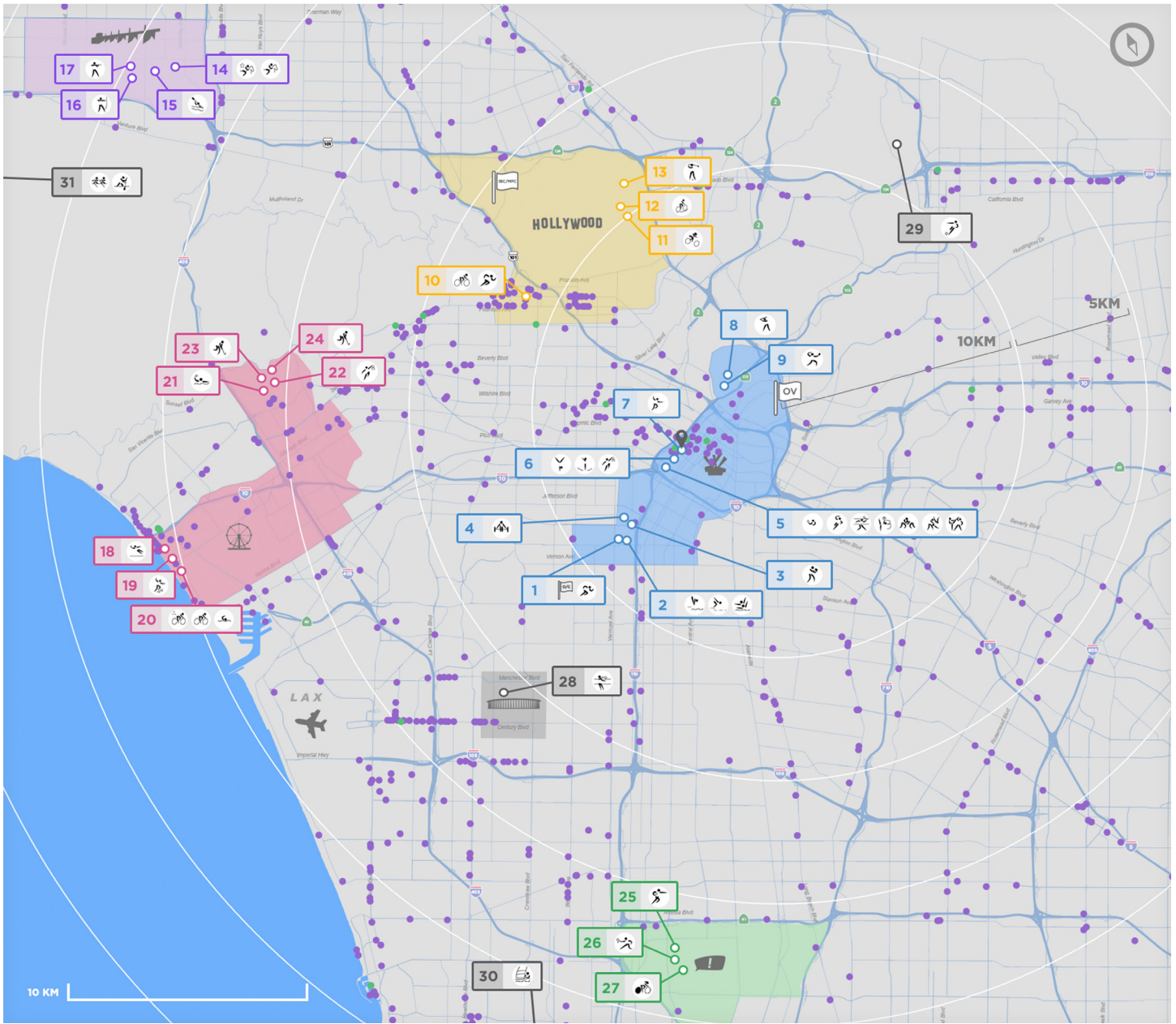
While Los Angeles is building many major new transit and highway projects, we are also maintaining and protecting the system already in place. We have the nation's largest clean-air bus fleet and are continuously exploring alternative fuel sources, including electricity and biomethane. We will continue to serve as an incubator to test new ideas ranging from carpool lanes to toll express lanes, to implementing projects that reduce greenhouse gases and lead to a "greening" of our transportation system.

# ACCOMMODATIONS OVERVIEW

Los Angeles has robust hotel capacity to address all constituent needs. In total, there are 125,000 rooms within 50KM of the games center, including 50,000 3, 4, and 5 star rooms within 20KM of the Downtown Cluster. With tourism growing rapidly (+59% since 2003) we are adding more hotels to accommodate our growth. We have finished construction on 10 new hotels this year, adding

2,135 rooms. And a total of 25 new hotels are in planning stages, bringing 4,970 new hotel rooms by 2017.

Olympic Family hotels will be the J.W. Marriott Hotel at LA Live and the planned hotel atop the newly renovated LA Convention Center, both approximately 3KM from the LA Coliseum and 5KM from the Olympic Village.



● Existing ● Pipeline



VISION/LEGACY

# VISION/LEGACY

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At this time, we are withholding the publication of details to protect a LA24 partner’s confidential and proprietary business information.

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DELIVERABLE 2 & 4

# SPORTS & VENUES

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DOWNTOWN CLUSTER



# DOWNTOWN CLUSTER

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## OVERVIEW

Downtown Los Angeles will serve as the heart of the Olympic and Paralympic Movement. Bustling day and night, Angelenos and visitors will have easy access to the best restaurants, nightlife, art and cultural destinations LA has to offer. From the new Broad Museum and Disney Hall, to MOCA and Grand Park, Downtown will be a central

gathering spot surrounded by hotels in every price range. Anchored by a renovated state-of-the-art **LA Memorial Coliseum (1)** and world-class LA Live, this cluster will be home to the Opening and Closing Ceremonies, the Olympic Village, and 9 different venues hosting 19 sports.



# DOWNTOWN CLUSTER

## OVERVIEW

The Downtown cluster will consist of two mini clusters, one at LA Live, the other centered around Exposition Park and USC (University of Southern California).

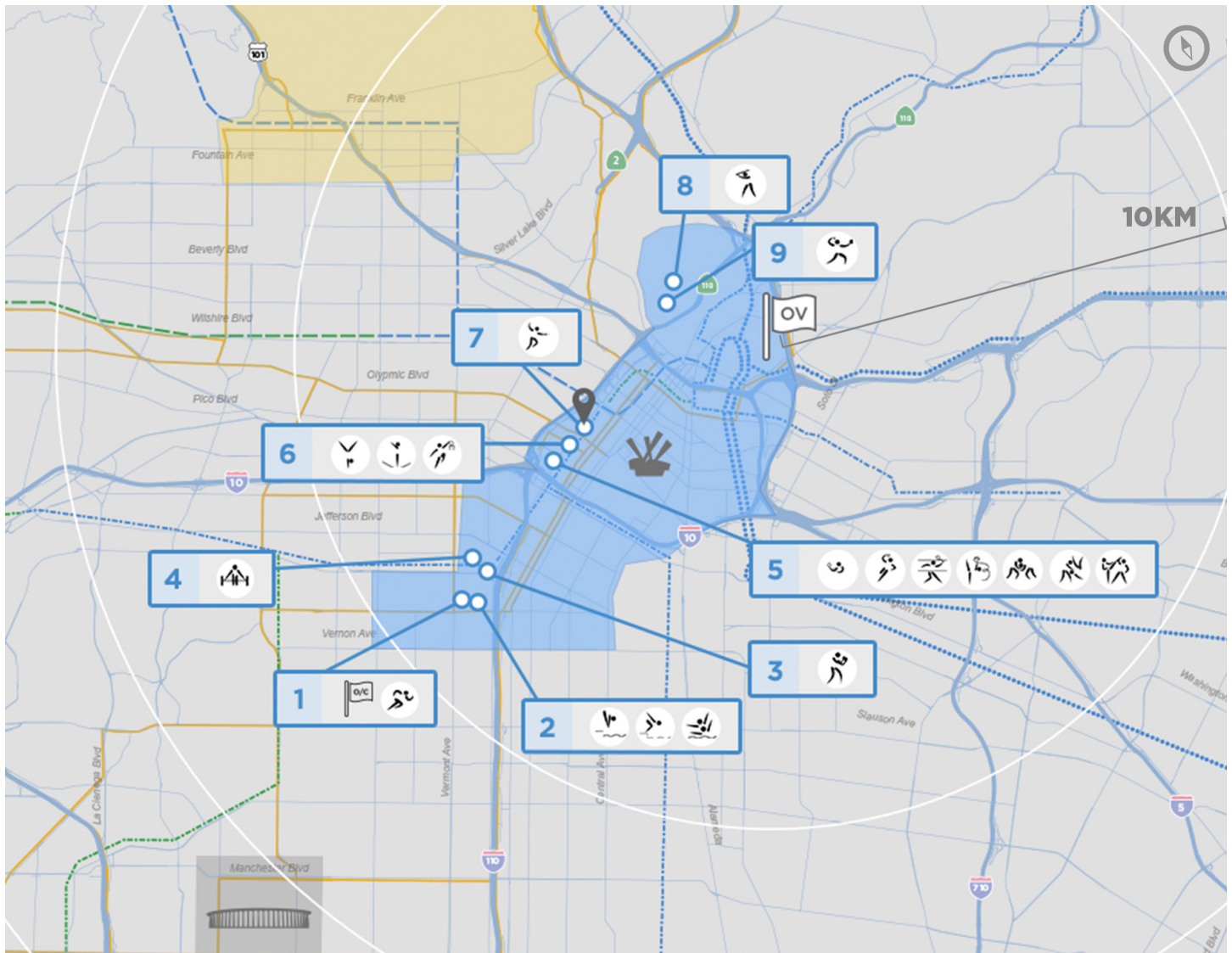
The LA Live mini cluster will consist of the **Staples Center (6)** (gymnastics, trampoline, and basketball), **Nokia Theatre (7)** (fencing), and a newly renovated **LA Convention Center (5)** (badminton, table tennis, judo, wrestling, rhythmic gymnastics, handball and taekwondo). LA Live's central location will allow visitors to enjoy the city immediately before and after attending events.

The Exposition Park mini cluster will feature a **New MLS Stadium (2)** (swimming, diving, and synchronized

swimming), USC's **Galen Center (3)** (boxing) and the **Shrine Auditorium (4)** (weightlifting).

Should baseball and softball return to the Games, **Dodger Stadium (8/9)** will host athletes in those disciplines.

The **Olympic Village**, a short 10-minute drive from downtown, will contribute to the continued restoration of the LA River, creating a green recreation corridor along LA's eclectic Eastside, and anchor economic development in underserved communities that will remain bustling long after the Games.





# 1. OLYMPIC STADIUM

## INSPIRING ATHLETIC EXCELLENCE

Exposition Park is located just south of downtown LA and currently hosts a unique collection of museums, sport facilities, and recreational areas. In 2024, Exposition Park will become Los Angeles' Olympic Park - its centerpiece will be the transformation of the Los Angeles Memorial Coliseum into a world-class Olympic Stadium.

The LA Memorial Coliseum has been home to the Olympic Movement for over nine decades. The world has celebrated athletic and cultural excellence inside the esteemed walls. In 2024, the historic façade and peristyle will welcome athletes and spectators into a completely transformed Coliseum. Following the Games, the world-class stadium will continue to be the home of USC Football and other premier events. Our design respects the Coliseum as a nationally recognized and internationally renowned historic monument. We propose that its iconic entrance be retained in its current form, and that its exterior façade be respected, all while the stadium will be substantially modernized. It will retain

a seating capacity of 65,000 to 80,000 spectators, depending on the final design, for Opening and Closing Ceremonies and for athletic events. Sightlines will be enhanced for all seats to meet international and national accessibility standards. Appropriate concourse levels will be introduced to allow for private suites and other premium seating, and new hospitality areas with direct views of the field-of-play will be created. Every spectator will be covered by a roof designed to provide shading as well as to accommodate appropriate camera and lighting requirements necessary for hosting evening events. Critically, all of these modifications will substantially enhance the fan experience when the venue is returned to its legacy use of Pac-12 football and other large scale events.

Adjacent to the Coliseum will be a proposed 25,000-seat soccer stadium that will be utilized as a temporary 20,000+ seat aquatics venue for the Games. Efforts to construct this facility on the site of the existing Sports Arena within the park are already underway.





# 1. OLYMPIC STADIUM

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## INSPIRING ATHLETIC EXCELLENCE

Both venues will have a generous front-of-house area, or spectator common domain, totaling nearly 84,000 square meters of open area. Located within the common domain will be an Olympic Superstore and a major spectator services facility built on the existing parking deck.

Additional hospitality services and a TV tower will also be included in this area. The main spectator entry will be via Figueroa Street, which will be closed during the Games. There is also the potential to locate additional spectator services adjacent to the main entry along Figueroa to assist with crowd management.

Spectator arrival will be via public transport. Along the northern edge of Exposition Park, the Metro Expo Line light rail will serve the area with its Expo Park/USC and Expo Park/Vermont stations. On the northeast corner (Flower Street and 37th Street), the Metro Silver Line bus rapid transit serves Exposition Park and USC at its 37th Street/USC Station on the Harbor Transitway. These existing services will bring spectators from Downtown LA, Santa Monica and West LA, South Bay, LAX, Hollywood, the San Fernando Valley, Long Beach, Pasadena and East LA.

The Coliseum will be supported by a substantial back-of-house operational zone that will include a combined

broadcasting compound between the Coliseum and Aquatics Venue. This is a preferred approach for the OBS, as it will minimize the amount of broadcast equipment movement between the ceremonies, aquatics and athletics events.

Access for athletes will be via Martin Luther King Jr Blvd, with designated drop-off for aquatics and athletics events. Secured clean parking will also be provided at both venues for officials, Olympics Family and accredited media.

All required warm-up facilities for athletes and back-of-house operational areas will be accommodated to the east of the Coliseum, with direct tunnel access to the main field-of-play for athletes. The existing tunnel and a proposed new tunnel will both be available. The required warm-up facilities for aquatics will be directly adjacent to the aquatics venues.

Finally, an IOC Hospitality precinct will be accommodated in the LA32 Aquatics Venue, allowing direct access to the venues. In addition, a separated sponsors village and hospitality suites, including parking, separated access and helipad, will be provided to the north of the Coliseum. The adjacent museums are intended to be included as part of the Park - offering unrivaled potential for additional hospitality and spectators services during the Games.

# 1. OLYMPIC STADIUM

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## LOCATION AND USAGE

- 1. Where is the proposed location and how many acres does it cover (including for ceremonies, broadcast and operations compounds, and spectator areas)?**

The LA Memorial Coliseum is located adjacent to the campus of the University of Southern California. The total area within the red line boundary is 70 acres.

- 2. Who owns the land/stadium?**

The State, County and City own the stadium. USC operates the stadium per a long-term lease agreement.

- 3. What is the current use of the land/stadium?**

Home of USC Football and other major sports and entertainment events throughout the year.

- 4. What access for use has been negotiated?**

As part of the original lease agreement for the facility, USC has already agreed to make the Coliseum available for the Games. In addition, USC has indicated that it strongly supports utilizing the surrounding property for the Games - refer supporting letter. Discussions surrounding the planned scope of the renovation of the Coliseum by USC are ongoing.

- 5. What is the process required to obtain the land for development?**

N/A

- 6. For an existing stadium, what are the steps required to secure a lease for use?**

Discussions will be conducted between USC, City of Los Angeles, and the OCOG to determine the terms of an appropriate venue use agreement for the Coliseum and its surrounding areas.

- 7. What exclusive and non-exclusive use is required in order to achieve the adaptations of the stadium and the use of the stadium for test events and the Games?**

USC has already committed to make substantial renovations to modernize the Coliseum. Discussions will be conducted between USC, City of Los Angeles, and the OCOG to determine additional adaptations and to coordinate existing and developing plans for the stadium renovation.

- 8. What challenges are anticipated for permitting (zoning, environmental, etc.) for the construction, pre-Games use, and Post-Games deconstruction or retrofit and use?**

Given the existing facility and its current use, there are expected to be very few permitting issues in connection with the adaptation and use of the Coliseum and Exposition Park. There will be customary permitting issues for the new soccer/aquatics facility on-site. However, the site has already been approved for this sort of facility given that it would be in place of what is currently the Sports Arena.

- 9. Who would own the stadium when completed or when would it be returned to the current owners/tenant?**

The stadium would be returned to the current tenant, USC, following the end of the Paralympic Games.

- 10. What is the proposed perimeter for the stadium and support facilities?**

Please refer to the Stadium Venue Block Plan (pg. 42) for details.

- 11. What is the proposed construction period?**

Discussions will be conducted between USC, City of Los Angeles, and the OCOG to determine the timing of the USC renovations and requirements for the Games.

- 12. When would the stadium be handed over to the Organizing Committee?**

Timing of handover would align with the required time needed for Games preparation based on IOC guidelines. Discussions have already been conducted with USC. Further discussions will occur to determine exact timing of handover, which will be included in the venue agreement.

- 13. When would the stadium be handed back to the owner/tenant?**

The removal of the athletics track and Olympic overlay would take approximately 12 weeks. Depending on the construction/removal methodology, the reinstatement/repair of the playing field could take an additional 12 weeks.

# 1. OLYMPIC STADIUM

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## LOCATION AND USAGE

**14. What risks of agreement with owners or partners and/or delivery should be considered for the stadium?**

There are a few issues that will require negotiation with USC that include: coordinating design with the university on its plans for the Coliseum renovation; coordinating timing of the turnover following the NCAA football season and the requirements for building the athletics track platform; and access to land surrounding the Coliseum within our suggested security boundary.

**15. If the stadium is existing, have any renovations or additions taken place recently, or are any planned?**

It is understood that USC is planning a two-stage renovation of the Coliseum with a targeted fundraising plan and investment of \$500M. The plan is focused on seating upgrades and premium amenities. We had a meeting on September 8th for initial discussions on the current design and any modification necessary to enhance the use for the Games.

**16. If the stadium is new, will it be used by the owner between completion of construction and Olympic handover?**

The Coliseum is an existing facility but will undergo major upgrades before 2024. It is understood that the first stage of renovations will be complete and in use by USC prior to the Games.

**17. What steps have been taken to ensure that the current owner of the land/stadium is amenable to its use as described in your Games plan? If written confirmation of any kind has been obtained from the owner, please provide a copy.**

We have been in regular communication with executives at USC regarding the Coliseum (and all other sports venues). They have been very supportive, sharing an overview of their expansion plans that are to be completed well in advance of 2024. USC plans have accounted for the insertion of a full athletic track and all supporting requirements in a configuration that allows for a minimum of 65,000 seats (80,000 seats in football configuration). The current options indicate premium boxes, high definition lighting for night usage, rebuilt upper tiers, and significant upgrades to amenities - all of which

are consistent with Games usage. The next stage will be for USC to complete their option studies and then for the OCOG to engage in a review of additional structural and overlay requirements to meet final Games use. We have also conducted additional site visits across all USC venues together with USC.

**18. Do you anticipate any challenges in the negotiations with the current owner? If so, please explain what they are and how you expect they will be overcome.**

The relationship and dialogue with USC have been very positive with many shared goals identified. The next stage for USC will be its fundraising initiative and the impact on the timing/sequence of their construction program (all work is envisioned to be complete well in advance of 2024). Key issues of negotiation during this period will center on the dates for access to the facility, timing and extent of construction for Games mode, as well as the restatement for football use. Initial discussions have suggested that it will require 6-8 months for the construction of the temporary athletics track and Games overlay. As part of the original lease for the Coliseum, USC accepted terms that included temporary use of the venue for the Games and the University fully accepts the requirement.



# 1. OLYMPIC STADIUM

## LOCATION AND USAGE

**19. Are any third-party approvals required for the use of the land/stadium as contemplated in your Games plan (i.e., professional leagues, city council, minority owners, prior owners, neighborhood associations, historic district approval boards, etc.)?**

For the proposed modifications to the historic Coliseum, and broader Exposition Park Precinct, a submission would be made to the City of Los Angeles Planning Commission as the approving body. As part of this process, consultation would be undertaken with the Neighborhood Council, Cultural Arts Commission, LA Conservancy and the Bureau of Engineering, and adjacent County Museums for their support. USC has engaged in conversations with all of the above in relation to its desired plans for renovation of the Coliseum. OCOG will work closely with the USC to engage further with these groups to address any additional requirements of the Games. Currently, the primary issue will be focused on the use of a temporary/permanent roof over the existing historic structure.

## LEGACY

**1. What is the planned post-Games use?**

The Coliseum will continue to be used for USC Football and other major sports and entertainment events.

**2. What is the design for post-Games use?**

The Coliseum's track will be removed and the lower 14,000 seats (approximate) will be reinstalled. Most of the other adaptations and modernizations will continue to be enjoyed by USC and its fans for decades.

## FINANCIALS

**1. What contribution will the owner/tenant make toward construction?**

USC is planning to invest \$500M for a multi-phased set of renovations to the Coliseum.

**2. Who will finance the design/construction?**

Further discussions will be required to coordinate the funding being undertaken by USC for its legacy use and the OCOG for Games use. Any amounts not funded by USC would be funded by the OCOG as part of the Games budget.

**3. What are the cost estimates for completion of the Games facility?**

We have budgeted \$100M for capital structural expenditures, and \$200M for Olympic overlays within the OCOG budget plan (in addition to USC's investment).

**4. What are the costs for use of the stadium?**

These costs will be determined through discussions between USC, City of Los Angeles, and the OCOG.

**5. What is the budget for decommissioning, dismantling and recycling of materials?**

The total OCOG budget is \$300M, which includes the cost of decommissioning. The detailed allocation is to be determined.

**6. What is the budget for retrofitting the stadium and/or the site for post-Games use? Who would bear this cost?**

The total OCOG budget of \$300M includes all necessary costs of retrofitting the Coliseum for post-Games use. The exact costs need to be coordinated with the USC funding and legacy configuration requirements. The allocation of costs between OCOG and USC is to be determined.

**7. Who are the cost estimators?**

a. For design?  
AECOM's cost estimating group, PCC.

b. For construction of the stadium and supporting infrastructure?  
AECOM's cost estimating group, PCC.

**8. What is the budget for community engagement related to the construction of the stadium?**

Since the Coliseum already exists and the bulk of the renovations are already planned, these costs are anticipated to be minimal.

# 1. OLYMPIC STADIUM

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## FINANCIALS

**9. If financing of the stadium is shared, what is the percentage for each partner?**

The OCOG is carrying a budget of \$300M in addition to USC's first stage target of \$500M. The details of financing will be undertaken in the next 3-6 months.

## DESIGN

**1. What is the proposed seating capacity for the Games use?**

The capacity will be 65,000 - 80,000 for Opening and Closing Ceremonies with similar targets for the athletics competition.

**2. What existing utility infrastructure would serve the stadium?**

The existing facility is currently used for major sports and entertainment events; therefore the utility infrastructure that is currently in place is expected to be sufficient. The OCOG will evaluate whether any additional infrastructure will be required for the Games.

**3. For an existing stadium, what is the plan for the roof?**

Discussions will be held with USC, City of Los Angeles, and the OCOG to determine if a permanent roof would be preferred and how cover can be provided to 100% of the seats.

**4. What are the existing site conditions? Provide a study of environmental conditions and water tables that could impact construction and/or costs.**

The existing site is currently used for major sports and entertainment events, so site conditions are ideal for

the Games. The OCOG will verify whether there might be any environmental, water table or other constraints due to additional requirements of the Games.

**5. What accessibility improvements have been included in your cost estimates?**

USC is designing and renovating the Coliseum to satisfy all US and California requirements. OCOG will undertake additional design review to ensure that all IOC requirements are met.

**6. Has a recent seismology study been conducted on your stadium or stadium location? (Disregard all previous instructions regarding seismology studies.)**

**a. If yes:**  
**i. When?**  
**ii. What were the results?**  
(i. - ii.) A meeting was held with USC on September 8th. We have a request submitted to USC for technical information related to the design. The USC consultant team will have undertaken recent studies and we will share these with the USOC.

**7. What is the seating capacity?**  
The target for the Games will be 65,000 - 80,000.

**a. Pre-Games? (if applicable)**  
93,000 seats.

**b. Post-Games? (if applicable)**  
To be determined, but likely target is 80,000.

# 2. NEW MLS STADIUM / AQUATICS

## PLANNED VENUE QUESTION RESPONSES

### 1. Where will the venue be located?

The new soccer stadium will be developed on the site of the current Sports Arena at Exposition Park. It is proposed that the stadium, which is estimated to be completed in 2020, will be utilized to host the aquatics events. A significant portion of the permanent stadium structure will be utilized for the aquatics venue, principally the seating and operational areas. Temporary pools will be installed for competition and warm-up.

**Olympic Sports:** Diving, Swimming, Synchronized Swimming

**Paralympic Sports:** Swimming

### 2. What acreage is available for the venue and support facilities?

16.4 acres are available for use. This area is in addition to the shared common domain available of spectators. In addition, the back-of-house area for the main stadium can also be utilized.

### 3. What acreage will be occupied by the actual venue?

4.1 acres.

### 4. What is the planned seating capacity?

20,000

### 5. What is the completion date?

It is expected that the stadium will be completed by 2020. The aquatics conversion will commence 9-10 months prior to the Games, with the provision of a test event four (4) months prior to the Games.

### 6. Who will own the venue?

USC and the new MLS franchise owners.

### 7. What access/use has been discussed with the owner?

USC is in support of utilizing the venue for the Games. The new MLS ownership was announced on October 31, so discussions will commence in the next six (6) weeks.





## 2. NEW MLS STADIUM / AQUATICS

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### PLANNED VENUE QUESTION RESPONSES

**8. Who are the intended tenants? What is the post-Games use?**

Primary tenant will be the new MLS franchise. Post-Games use will be for MLS Soccer (and other sporting and entertainment events).

**9. What is the financing for construction?**

The new franchise owners and MLS are financing the new construction. The OCOG would contribute funds to construct a temporary (or permanent) roof and other capital construction for Games use.

**10. What are the projected costs for the venue use?**

The total OCOG budget we are carrying for both construction and Olympic overlay is \$100M (in addition to the anticipated investment of \$200M (assumed) by the New LA Football Club to construct the facility).

**11. What accessibility options will be available (transport routes and public transport)?**

The stadium will be adjacent to a major freeway (HWY 110), arterial roads (Vermont Ave. / MLK Jr. Blvd.), and major Metro stops (E Line), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 15 minute drive away. For spectators, the E line Subway with the Expo Park station and multiple bus stops are just steps away from the venue with capacity to take thousands of spectators to and from each hour. See Maps C and D for additional detail.

### TEMPORARY VENUE QUESTION RESPONSES

**1. What is the proposed construction timeline?**

A construction period of 9-10 months is assumed for the adaptation.

**2. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

No permitting will be required for the adaptation.

**3. Has construction for a test event been considered?**

Yes.

**4. If yes:**

**a) Is the test event proposed for the year before the Games?**

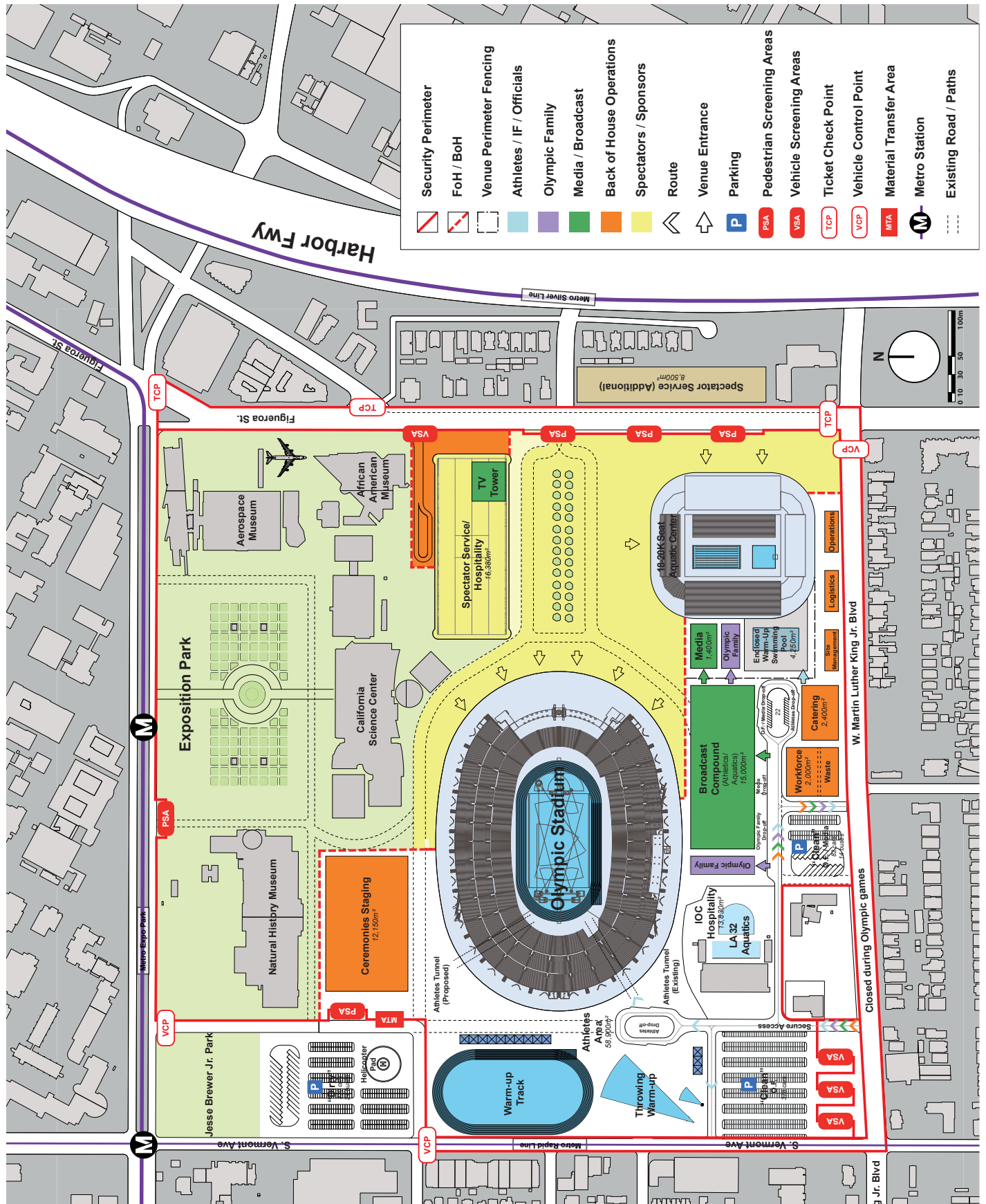
**b) What construction is proposed to be delivered for the test event?**

**c) What will remain in place until the Games?**

**d) What will remain to be built for Games use?**

(a. - d.) Test events will be held 4-5 months in advance of the Games. At a minimum, the competition FOPs will be installed for the test events and remain until the Games.

# OLYMPIC STADIUM / AQUATICS BLOCK PLAN (EXPO PARK)



# 3. GALEN CENTER

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

The Galen Center is a multipurpose indoor arena, which is home to USC Trojan basketball and volleyball. The \$147 million construction of the Galen Center began in October 2004 and was completed in 2006. The venue has hosted concerts, pageants, gaming events, reality show auditions, theatrical performances, and recently hosted a heavyweight title boxing fight (May 2014). The facility is 23,700 square meters with a 4,200 square meter pavilion, three practice courts and offices. The seating capacity is 10,258 and there are 22 private suites.

- 2. Where is the venue located?**

The venue is located on Figueroa Street in downtown Los Angeles, on the USC campus.

- 3. What is the total acreage of the venue?**

3.3 acres.

- 4. What is the total acreage of the surrounding land that would be available for support operations?**

5.1 acres.

- 5. Who owns the venue?**

USC

- 6. Is the owner currently involved in your planning?**

Yes, we have had several conversations with USC and conducted site visits. USC has provided all CAD drawings to facilitate venue/block planning for the Games.

- 7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from USC.





# 3. GALEN CENTER

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## EXISTING VENUE QUESTION RESPONSES

**8. Currently, what is the average number of days of use of the venue per year?**

120 days.

**9. What is the current seating capacity?**

10,300

**10. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**

Yes, please see accompanying letter from USC.

**11. What are the projected costs for venue use?**

The total OCOG budget we are carrying is \$8M for Olympic overlay.

**12. What accessibility options are available (transportation routes and public transit)?**

The arena is adjacent to a major freeway (HWY 110), arterial roads (Vermont Ave. / MLK Jr. Blvd.), and major Metro stops (E Line), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 15 minute drive away. For spectators, the E line Subway with the Expo Park station and multiple bus stops are just steps away from the venue with capacity to take thousands of spectators to and from each hour. See Maps C and D for additional detail.

# 4. SHRINE AUDITORIUM

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

Opened in 1926, Shrine Auditorium is a premiere and historic Los Angeles entertainment venue and landmark. In 2002, the auditorium underwent a \$15 million renovation that upgraded the stage with state-of-the-art lighting and rigging systems, new roofing and air conditioning for both the Auditorium and Expo Center, modernized concession stands, additional restrooms, repainting of the Expo Center, a new performance plaza and parking garage. The Auditorium seats 6,300 people and has a stage 59m wide and 21m deep. The venue has previously hosted the Academy Awards, Grammys, and Primetime Emmy Awards, among other major entertainment events and concerts. For 33 years, Shrine Auditorium

was also home to USC Basketball. The Auditorium features two (2) boxes above the orchestra level holding 40 people each and seven (7) loges on the balcony holding between 36 and 47 seats each. The multipurpose venue is on the U.S. National Register of Historic Places and is a Los Angeles Historic-Cultural Monument.

**Olympic Sports:** Weightlifting

- 2. Where is the venue located?**

On Jefferson Boulevard, downtown Los Angeles, adjacent to USC campus.

- 3. What is the total acreage of the venue?**

2.9 acres.



# 4. SHRINE AUDITORIUM

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## EXISTING VENUE QUESTION RESPONSES

- 4. What is the total acreage of the surrounding land that would be available for support operations?**  
5.5 acres.
- 5. Who owns the venue?**  
AEG.
- 6. Is the owner currently involved in your planning?**  
Yes, we have had several conversations with AEG about all of their facilities. AEG has provided all CAD drawings to facilitate venue/block planning for the Games.
- 7. What access/use has been discussed with the owner?**  
We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from AEG.
- 8. Currently, what is the average number of days of use of the venue per year?**  
Approximately 100 days.
- 9. What is the current seating capacity?**  
6,300
- 10. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**  
Yes, please see accompanying letter from AEG.
- 11. What are the projected costs for venue use?**  
The total OCOG budget we are carrying is \$5M for Olympic overlay.
- 12. What accessibility options are available (transportation routes and public transit)?**  
The Shrine Auditorium is adjacent to a major freeway (HWY 110), arterial roads (Vermont Ave. / MLK Jr. Blvd.), and major Metro stops (E Line), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 15 minute drive away. For spectators, the E line Subway with the Expo Park station and multiple bus stops are just steps away from the venue with capacity to take thousands of spectators to and from each hour. See Maps C and D for additional detail.



# GALEN CENTER & SHRINE AUDITORIUM BLOCK PLAN



# 5. CONVENTION CENTER

## EXISTING VENUE QUESTION RESPONSES

**1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

The Los Angeles Convention Center (LACC), designed by architect Charles Luckman, opened in 1971 and expanded in 1993 and 1997. The facility, which has undergone several expansions and renovations, hosts annual events such as the Greater Los Angeles Auto Show and E3, among other large events. It has also hosted the Primetime Emmy Awards' Governors Ball, Microsoft WPC, and Abilities Expo, and is a frequent location for TV and movie filming. On September 15, 2008 LACC achieved a historical marker by becoming the first U.S. Convention Center to be awarded the certification in Leadership in Energy and Environmental Design for Existing Buildings from the US Green Building Council. The current facility boasts over 67,000 square meters of exhibition space, 13,700 square meters of meeting space and a 299 seat theater. The LACC is set to be expanded again.

**Olympic Sports:** Badminton, Handball, Rhythmic Gymnastics, Judo, Taekwondo, Table Tennis, Wrestling

**Paralympic Sports:** Boccia, Table Tennis, Judo, Goal Ball, Sitting Volleyball, Powerlifting

**2. Where is the venue located?**

Downtown Los Angeles adjacent to LA Live.

**3. What is the total acreage of the venue?**

39 acres (including the expansion of the Convention Center).

**4. What is the total acreage of the surrounding land that would be available for support operations?**

33 acres - there is potential to further increase this area by utilizing additional vacant lots.



# 5. CONVENTION CENTER

## EXISTING VENUE QUESTION RESPONSES

**5. Who owns the venue?**

City of Los Angeles.

**6. Is the owner currently involved in your planning?**

Yes, we have had several conversations with the City of Los Angeles and the Convention Center about all of their facilities. The Convention Center has provided all CAD drawings to facilitate venue/block planning for the Games.

**7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from the City of Los Angeles and the Convention Center.

**8. Currently, what is the average number of days of use of the venue per year?**

350 days.

**9. What is the current seating capacity?**

25,000 - 30,000 total across 6 sports.

**10. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**

Yes, please see accompanying letter from the City of Los Angeles and the Convention Center.

**11. What are the projected costs for venue use?**

The total OCOG budget we are carrying is \$60M for Olympic overlay across all 6 sports (\$10M per sport).

**12. What accessibility options are available (transportation routes and public transit)?**

The LACC is adjacent to major freeways (HWY 110 / HWY 10), arterial roads (Grand Ave. / Olympic Blvd.), and major Metro stops (A-E Lines), giving key constituents and spectators efficient means of

transportation. For key constituents, the ORN will consist of dedicated Olympic lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be about a 10 minute drive away. For spectators, all major Subway lines and multiple bus stops are just steps away from the venue with capacity to take thousands of spectators to and from each hour. See Maps C and D for additional detail.

## TEMPORARY VENUE QUESTION RESPONSES

**1. What is the proposed construction timeline?**

A construction period of 6 months is assumed for the adaptation.

**2. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

No permitting will be required for the adaptation.

**3. Has construction for a test event been considered?**

Yes.

**4. If yes:**

**a) Is the test event proposed for the year before the Games?**

**b) What construction is proposed to be delivered for the test event?**

**c) What will remain in place until the Games?**

**d) What will remain to be built for Games use?**

(a. - d.) Test events will be held 4-5 months in advance of the Games. At a minimum, the competition FOPs will be installed for the test events and remain until the Games.



# 6. STAPLES CENTER

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

Staples Center is a multi-purpose sports and entertainment arena that opened in October 1999. It is part of the LA Live development and home to the Lakers, Clippers, Kings, and Sparks. The building measures 88,258 square meters with a 28.7m by 61m arena floor. It is 45.7m tall and seats up to 19,067 for basketball, 18,118 for ice hockey and 20,000 for concerts. The venue includes 160 luxury suites, including 15 event suites, on three levels between the lower and upper bowls. The Staples Center has hosted seven (7) NBA Finals series, three (3) WNBA Finals, the 2000 Democratic National Convention, the 2002 U.S. Figure Skating Championships, the 2009 World Figure Skating Championships, the NHL All-Star game, two NBA All-Star games, the Pac-12 Men's Basketball

Tournament, the WTA Tour Championships, UFC fights, Grammy Awards, Summer X Games, WWE SummerSlam, championship boxing matches and numerous concerts. The venue has also received ongoing renovations - most recently in 2010, which included refurbished locker rooms and the installation of a new high-definition center-hung video scoreboard.

**Olympic Sports:** Gymnastics, Basketball Finals, and Trampoline

**Paralympic Sports:** Wheelchair Basketball, Wheelchair Rugby

- 2. Where is the venue located?**

Downtown Los Angeles at the center of LA Live.

- 3. What is the total acreage of the venue?**

5.5 acres.



# 6. STAPLES CENTER

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## EXISTING VENUE QUESTION RESPONSES

**4. What is the total acreage of the surrounding land that would be available for support operations?**

10.5 acres – this is in addition to the front-of-house spectator areas available for the LA Convention Center venues.

**5. Who owns the venue?**

AEG.

**6. Is the owner currently involved in your planning?**

Yes, we have had several conversations with AEG about all of their facilities. AEG has provided all CAD drawings to facilitate venue/block planning for the Games.

**7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from AEG.

**8. Currently, what is the average number of days of use of the venue per year?**

250 days.

**9. What is the current seating capacity?**

18,100

**10. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**

Yes, please see accompanying letter from AEG.

**11. What are the projected costs for venue use?**

The total OCOG budget we are carrying is \$15M for Olympic overlay to cover Gymnastics (\$10M) and Basketball Finals (\$5M).

**12. What accessibility options are available (transportation routes and public transit)?**

The Staples Center is adjacent to major freeways (HWY 110 / HWY 10), arterial roads (Grand Ave. / Olympic Blvd.), and major Metro stops (A-E Lines), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be about a 10 minute drive away. For spectators, all major Subway lines and multiple bus stops are just steps away from the venue with capacity to take thousands of spectators to and from each hour. See Maps C and D for additional detail.

# 7. NOKIA THEATER

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

Commissioned by AEG and opened in October 2007, Nokia Theatre is a state-of-the-art music and theatre venue located at LA Live. The auditorium seats 7,100 and features one of the largest indoor stages in the United States. Since its opening, the Nokia Theatre has been a popular venue for award shows. The theatre has hosted the ESPY Awards since 2008 as well as the American Music Awards since 2007. The venue has also been the home to the Primetime Emmy Awards since 2008.

**Olympic Sports:** Fencing

**Paralympic Sports:** Fencing

- 2. Where is the venue located?**  
Downtown Los Angeles at the center of LA Live.
- 3. What is the total acreage of the venue?**  
4.7 acres (including prelims at adjacent temp venue).
- 4. What is the total acreage of the surrounding land that would be available for support operations?**  
4.9 acres (in addition to the front-of-house spectator areas available for the LA Convention Center venues).
- 5. Who owns the venue?**  
AEG.
- 6. Is the owner currently involved in your planning?**  
Yes, we have had several conversations with AEG about all of their facilities. AEG has provided all CAD drawings to facilitate venue/block planning for the Games.





# 7. NOKIA THEATER

## EXISTING VENUE QUESTION RESPONSES

**7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from AEG.

**8. Currently, what is the average number of days of use of the venue per year?**

120 days.

**9. What is the current seating capacity?**

7,100

**10. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**

Yes, please see accompanying letter from AEG.

**11. What are the projected costs for venue use?**

The total OCOG budget we are carrying is \$10M for Olympic overlay and a temporary facility on the Theatre parking structure roof.

**12. What accessibility options are available (transportation routes and public transit)?**

The Nokia Theatre is adjacent to major freeways (HWY 110 / HWY 10), arterial roads (Grand Ave. / Olympic Blvd.), and major Metro stops (A-E Lines), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be about a 10 minute drive away. For spectators, all major Subway lines and multiple bus stops are just steps away from the venue with capacity to take thousands of spectators to and from each hour. See Maps C and D for additional detail.

## TEMPORARY VENUE QUESTION RESPONSES

**1. Where is the land located?**

In addition to fencing at Nokia Theatre, a temporary fencing venue for preliminaries will be constructed on top of the existing multi-story car park that is directly to the northeast of the theatre. This car park area is regularly used for hosting events and temporary pavilions.

**2. What is the proposed construction timeline?**

The temporary venue requirements can be set-up in approximately three (3) months.

**3. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

None.

**4. Has construction for a test event been considered?**

Yes.

**5. If yes:**

**a) Is the test event proposed for the year before the Games?**

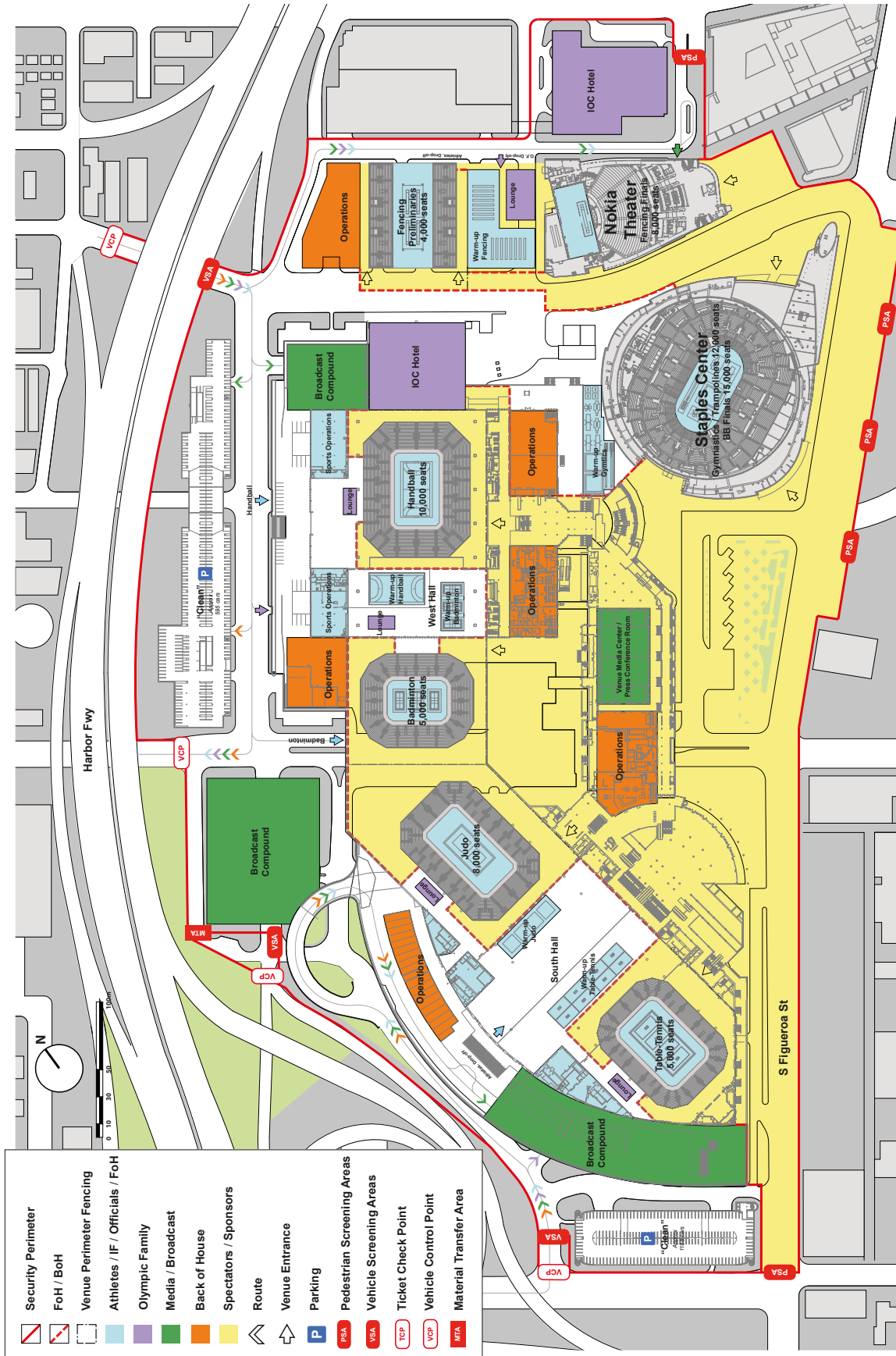
**b) What construction is proposed to be delivered for the test event?**

**c) What will remain in place until the Games?**

**d) What will remain to be built for Games use?**

(a. - d.) It is proposed that a test event is held six (6) months out from the Games. The operational compounds could be retained following the test event with the spectator requirements and overlay being installed two (2) months before the Games.

# LA LIVE BLOCK PLAN (STAPLES CENTER, CONVENTION CENTER, NOKIA THEATRE)



# OLYMPIC VILLAGE

The proposed Olympic Village is located at the LA Transportation Center – 506,000 square meters / 125 acres of riverfront land in downtown Los Angeles. The site will accommodate 16,500 athletes and provides a central downtown location with convenient access to over 90% of the venues in less than 30 minutes via the Olympic Route Network.

We have taken an “athletes first” approach in our preparation, ensuring that it will provide athletes with all services and facilities needed to optimize their mental and physical preparation for the Games. The needs of the respective National Olympic Committees will also be accommodated with the provision of suitable working areas and support services to the athletes, such as, offices, designated parking, and the 3,000 square meters Polyclinic as prime medical space.

The Village will comfortably accommodate the key functional components of the Residential Zone, Operational Zone and Olympic Village Plaza. Following the Games, the Village will be retrofitted/renovated into their legacy configuration of residential buildings which will provide both market and affordable housing.

As preferred by the IOC, the 20,000 square meters Dining Hall will be directly adjacent to the Athletes’ Transport Mall, allowing for seamless transition.

An Internal Athletes’ Shuttle route will be provided within the secured perimeter of the Residential Zone. The shuttle will pass the Athletes’ Transport Mall and will circulate on a clockwise and counter-clockwise direction.

At the heart of the Village will be a 54,000 square meters Olympic Village Plaza. A separate Welcome Center and Guest Pass Media Center will be adjacent to the Village Plaza, but separated by a security boundary, as required by the IOC.

Our proposed location of the Olympic Village will strengthen the downtown heart of the Games. The Village will support the continued revitalization of the LA River area, which has already attracted \$1 Billion in federal, state and local government investment to return the area to its natural beauty and environmental function. The site has the potential to trigger further neighborhood renewal along the LA River - providing a significant legacy from the Games.

The Village will be developed through a public/private partnership that is supported by private financing and limited government contributions. This will provide a stable platform to deliver both market and affordable housing for the community, as well as the relevant social infrastructure and a substantial public open space.





# OLYMPIC VILLAGE

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## LOCATION AND USAGE

**1. Where is the proposed location and how many acres does it cover?**

The LA Transportation Center - 125 acres of land next to the Los Angeles River, adjacent to Downtown LA.

**2. Who owns the land?**

Union Pacific Railroad Company (Union Pacific) is the sole owner of the land; Phil Anschutz is Union Pacific's largest shareholder.

**3. What is the current use of the land?**

Train storage facility (rail yard).

**4. What is the process required to obtain the land for development?**

The City of Los Angeles is conducting discussions with Union Pacific.

**5. What is the proposed construction period?**

Depending on final design configuration, the construction period is currently estimated at 30 months.

**6. What are the existing site conditions? Provide a study of environmental conditions and water tables that could impact construction and/or costs.**

The existing site use is for a train storage facility (rail yard) for Union Pacific. Once the agreements have been completed, the OCOG will undertake necessary environmental and planning studies. A number of studies have been completed over the years and a desktop review is currently underway.

**7. What is the development proposal?**

The current proposal is for the project to be developed as public/private partnership following a standard P3 model. The intent is to develop a community that includes a balance of market rate and affordable housing.

**8. How many:**

**a. Buildings?**

**b. Floors per building?**

**c. Units per building?**

**d. Size(s) of units?**

**e. Rooms per unit per building?**

**f. Beds per room per unit?**

**g. Units proposed for Games use?**

(a. - g.) The Village will be designed and constructed to meet all of the IOC requirements in terms of units, floors, rooms per unit, beds per room, room size, and amenities.

**h. Will the units be sold?**

Once the Games are over, the units will be renovated to meet their final residential requirements and then sold/rented in clusters to meet market demand.

**i. What is the target market for unit sales?**

The development will be a mix of market and affordable housing.

**9. How will the developer be selected?**

The OCOG will work closely with the City of Los Angeles to determine the most effective methodology to undertake a public/private procurement process. This will be developed over the next 3-6 months and we will keep the USOC updated on progress on a regular basis.

**10. What other permanent facilities are proposed?**

The Village is intended to be a new neighborhood for downtown Los Angeles and will incorporate a mix of residential types, community based retail, necessary social infrastructure and public open space.

# OLYMPIC VILLAGE

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## LOCATION AND USAGE

### 11. Utility infrastructure:

- a. What electrical power is currently available?
- b. How many electrical grids serve the area?
- c. How much power is available from each grid?
- d. If buildings currently exist, are there air-conditioning systems?
- e. What water and sewage services are available?

(a. - e.) The OCOG will undertake a detailed review of all the infrastructure and utility capacity in the development zone to ensure that requirements for both the Games and legacy are accommodated. A desktop study is currently being undertaken.

### 12. What steps have been taken to ensure that the current owner of the land is amenable to its use as described in your Games plan? If written confirmation of any kind has been obtained from the owner, please provide a copy.

We have been in regular communication with Union Pacific. We have communicated our intended use of the land, as described in our Games plan, directly to Union Pacific's senior leadership, including its Chief Executive Officer, Director of Real Estate, Head of Operations (LA), and its largest shareholder. The last meeting also included a site-visit. Union Pacific is committed to further exploratory conversations about the use of its land for the Olympic Village as is outlined in the letter attached. Please see accompanying letter provided by Union Pacific.

### 13. Do you anticipate any challenges in the negotiations with the current owner? If so, please explain what they are and how you expect they will be overcome.

The key challenge is the need to develop an approach to mitigate Union Pacific's loss of operational capacity during the period its land is being prepared for and used as the Olympic Village. To overcome that challenge, we are working with Union Pacific to explore shifting certain operations to additional UP properties located elsewhere in Los Angeles, which require permitting and zoning approvals solely within the authority of the City of Los Angeles.

### 14. Are any third-party approvals required for the use of the land as contemplated in your Games plan (i.e., city council, university boards, minority owners, prior owners, neighborhood associations, historic district approval boards, etc.)?

The land proposed as the site of the Olympic Village is entirely owned by a single entity - Union Pacific - which obviates the need to secure approvals from additional owners or stakeholders. The approval of the necessary permitting to use the land for the Games will require action by the Los Angeles Planning Commission and City Council, and any proposed roadway modifications will likely require approval from the Los Angeles Bureau of Engineering and Department of Transportation. We will comply with all other applicable state and local requirements to use the land as contemplated by our Games plan.

## LEGACY

### 1. What will the post-Games use be?

The Olympic Village will be a mixed use development of market-rate and affordable housing released to meet market demand, supported by relevant neighborhood retail shops and offices. The development will also include a public park and form part of the LA River revitalization corridor.

# OLYMPIC VILLAGE

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## TRANSPORT

**1. What are the access routes to and from the proposed Olympic Route Network?**

The LA Transportation Center is centrally located, adjacent to major roads and highways that will be part of the Olympic Route Network (e.g. Interstate 5, Interstate 10, U.S. Route 101). This location provides convenient access to over 90% of the venues in less than 30 minutes (assuming dedicated Olympic Lanes are utilized).

**2. Where will the Transport Mall be located?**

Please refer to the Olympic Village Venue Block Plan (pg. 58) for details.

**3. How will internal roadways fit into the plan?**

Please refer to the Olympic Village Venue Block Plan (pg. 58) for details.

## FINANCIALS

**1. What is the estimated cost to acquire the land?**

Discussions between the City and Union Pacific are ongoing. The estimated cost will be determined as quickly as possible through those conversations.

**2. What is the cost estimate for:**

**a. Planning to completion for the Games?**

We have budgeted \$75M for overlays (e.g. temporary dining, welcome center, transportation needs, etc.).

**b. Retrofit for post-Games sale?**

Details of renovation/retrofitting to meet the legacy residential requirements will form part of the P3 agreement and have not yet been determined.

**c. Completion of the project?**

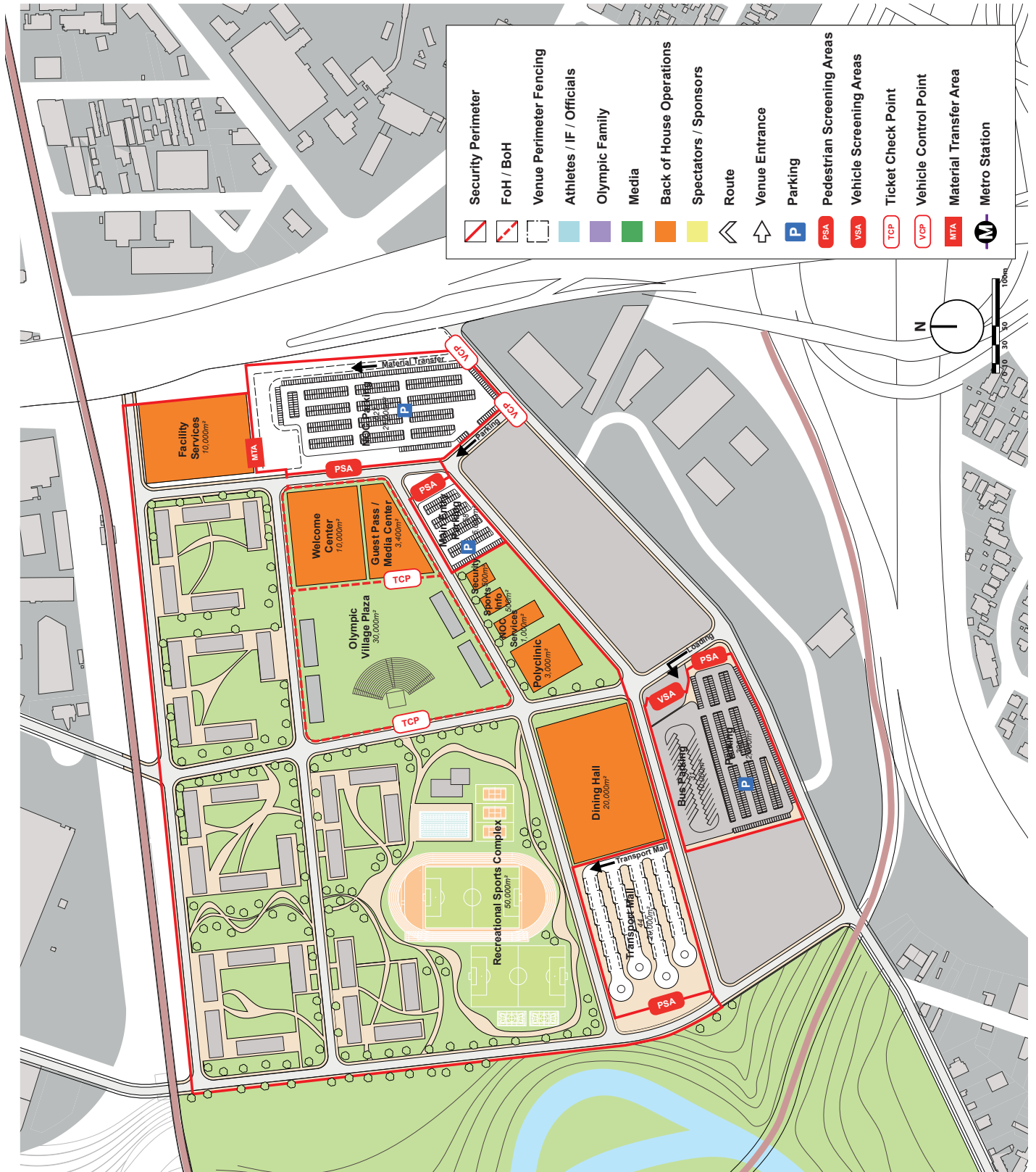
Details of the completion of this process will form part of the P3 agreement as well as meeting market demand. It is estimated that the completion of this process will take no less than 18 months.

**3. What is the proposed financing for construction?**

The development project and construction will be funded by a combination of public and private financing.



# OLYMPIC VILLAGE BLOCK PLAN



HOLLYWOOD CLUSTER

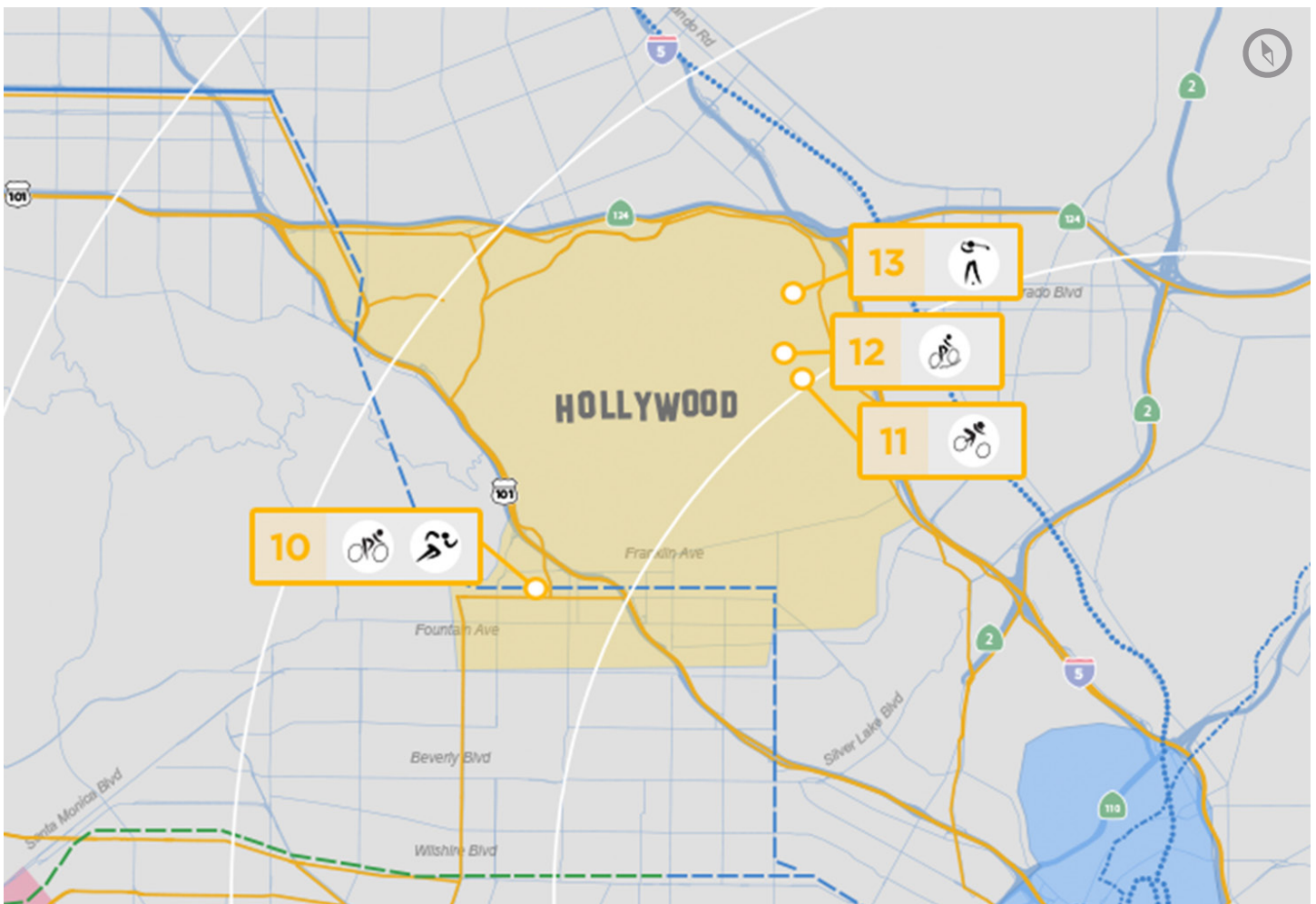
# HOLLYWOOD CLUSTER

## OVERVIEW

Just 12km from the Olympic Village, Hollywood – the undisputed home of entertainment – will play host to the best cyclists, marathoners, walkers and golfers in the world.

**Hollywood Boulevard (10)**, one of LA's most iconic streets, will host the start and finish lines for marathon, walk and road cycling. The Hollywood Walk of Fame and Dolby Theatre, among other attractions, will provide a picturesque background for this temporary venue.

Mountain biking and BMX will take place in **Griffith Park (11-12)**, one of the largest urban parks in North America. Griffith Park is also home to two of LA's seven (7) championship golf courses including **Wilson Golf Course (13)**, former host of the LA Open. After a redesign, Wilson Golf Course will welcome the world's best players and continue to provide Angelenos with a world-class golf course for years to come.





# 10. HOLLYWOOD BOULEVARD

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

Hollywood Boulevard, named Prospect Avenue until 1910 when Hollywood was annexed by the City of Los Angeles, is listed on the U.S. National Register of Historic Places. In 1958, the Hollywood Walk of Fame, which runs from Gower Street to La Brea Avenue (and an additional three blocks on Vine Street), was created as a tribute to artists working in the entertainment industry. Since 1995, the street has been revitalized. With the construction of the Hollywood and Highland Center and adjacent Dolby Theatre (originally known as the Kodak Theatre) in 2001, and the 2006 city-led three-part revitalization plan, more than \$2 billion has been spent on projects in the neighborhood, making it one of the most iconic streets in the country.

**Olympic Sports:** Marathon, Walk, Road Cycling

**Paralympic Sports:** Road Cycling

- 2. Where is the venue located?**

Hollywood Boulevard in Hollywood (corner of Hollywood and Highland).

- 3. What is the total acreage of the venue?**

The competition and spectator area uses approximately three (3) acres of Hollywood Boulevard for the start and finish of the events.

- 4. What is the total acreage of the surrounding land that would be available for support operations?**

Eight (8) acres (additional street areas could be commandeered for spectator and operational demands).

- 5. Who owns the venue?**

The City of Los Angeles.

- 6. Is the owner currently involved in your planning?**

Yes, we have had several conversations with the City of Los Angeles about all of its facilities. The City has provided all CAD drawings to facilitate venue/block planning for the Games.



# 10. HOLLYWOOD BOULEVARD

## EXISTING VENUE QUESTION RESPONSES

**7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from the City of Los Angeles.

**8. Currently, what is the average number of days of use of the venue per year?**

As it is a public street, the venue is utilized year-round.

**9. What is the current seating capacity?**

5,000 +

**10. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**

Yes, please see accompanying letter from the City of Los Angeles.

**11. What are the projected costs for venue use?**

The total OCOG budget is \$10M for Olympic overlay (\$5M each for the Marathon and Cycling Road.)

**12. What accessibility options are available (transportation routes and public transit)?**

The Hollywood Blvd. venue is close to a major freeway (HWY 101), arterial roads (La Brea Ave. / Wilshire Blvd.), and major Metro stops (B Line), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 20

minute drive away. For spectators, the B Line with stops at Hollywood/Highland and Hollywood/Vine and multiple bus stops adjacent to the venue have capacity to take thousands of spectators to / from each hour. See Maps C & D for additional detail.

## TEMPORARY VENUE QUESTION RESPONSES

**1. What is the proposed construction timeline?**

The temporary venue requirements can be set-up in approximately one (1) month.

**2. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

None – Hollywood Boulevard is regularly used for major events, such as the Academy Awards.

**3. Has construction for a test event been considered?**

Yes.

**4. If yes:**

**a) Is the test event proposed for the year before the Games?**

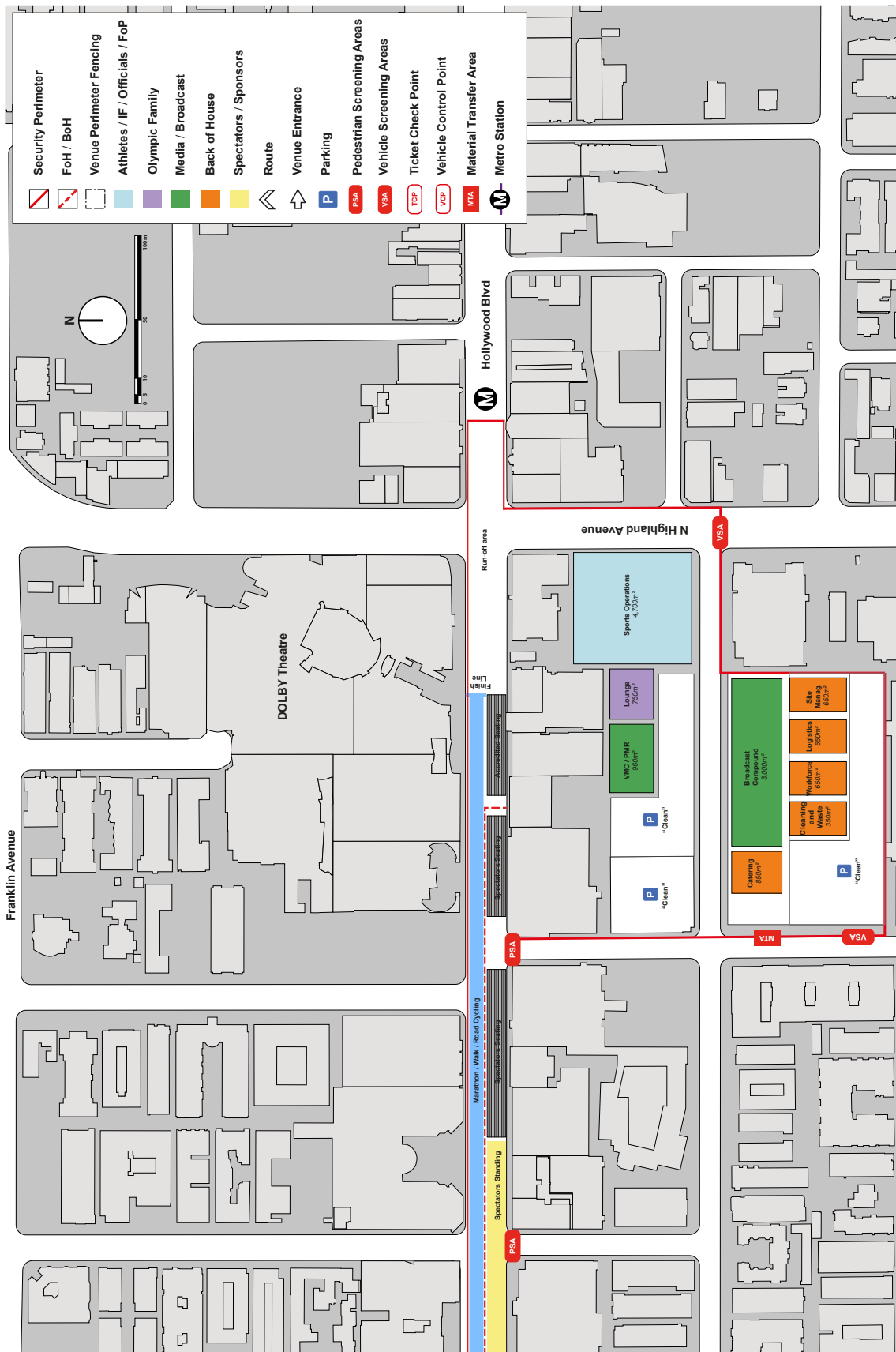
**b) What construction is proposed to be delivered for the test event?**

**c) What will remain in place until the Games?**

**d) What will remain to be built for Games use?**

(a. - d.) It is proposed that a test event is held six (6) months out from the Games. The operational compounds could be retained following the test event with the spectator requirements and overlay being installed two (2) months before the Games.

# HOLLYWOOD BOULEVARD BLOCK PLAN





# 11-12. GRIFFITH PARK - MOUNTAIN BIKE / BMX

## VENUE QUESTION RESPONSES

Griffith Park covers 4,310 acres, making it one of the largest urban parks in North America. Colonel Griffith J. Griffith donated 3,015 acres to the city of Los Angeles in December 1896 and set up a trust fund for park improvements. On the property, the city built an amphitheater (the Greek Theatre) in 1930 and Griffith Observatory in 1935. It went on to add the Los Angeles

Zoo, Autry National Center, Los Angeles Live Steamers Railroad Museum and other attractions. In 2011 the park was the busiest destination in the city for on-location filming, with 346 production days. The park also features numerous trails utilized for hiking and biking.

**Olympic Sports:** Mountain Bike / BMX



# 11. GRIFFITH PARK - BMX

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## ADDITIONAL VENUE QUESTION RESPONSES

**1. Where will the venue be located?**

The venue will be located in Griffith Park, adjacent to the Wilson Municipal Golf Course.

**2. What acreage is available for the venue and support facilities?**

30.0 acres

**3. What acreage will be occupied by the actual venue**

4.7 acres.

**4. What is the planned seating capacity?**

Will be constructed to accommodate the IOC requirements of 6,000 spectators.

**5. Who will own the venue?**

The City of Los Angeles will own the venue.

**6. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from the City of Los Angeles.

**7. Who are the intended tenants? What is the post-Games use?**

Post-Games, the new BMX venue will be available for public use as an added attraction to Griffith Park.

**8. Who is financing the construction?**

The OCOG will invest funds to construct the new BMX Venue for Games use and legacy.

**9. What is the cost estimate?**

The total OCOG budget we are carrying is \$20M for construction and Olympic overlay.

**10. What is the proposed construction timeline?**

9 months.

**11. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

Standard approval process will apply – no significant issues expected as it is a replacement of the existing velodrome.

**12. What are the projected costs for venue use?**

The total OCOG budget is \$20M for construction and Olympic overlay.

**13. What accessibility options will be available (transport routes and public transport)?**

The Griffith Park venue is close to major freeways (HWY 5 / HWY 134), arterial roads (Los Feliz Blvd. / Riverside Dr.), and will have a shuttle system to major bus/rail stops, giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 15 minute drive away. For spectators, the shuttle system going to suburban rail, light rail, bus stops and remote parking destinations will ensure thousands can be taken to / from each hour. See Maps C & D for additional detail.

# 12. GRIFFITH PARK - MOUNTAIN BIKE

## EXISTING VENUE QUESTION RESPONSES

**1. Where is the venue located?**

Griffith Park is located in Hollywood/North Hollywood. The Mountain Bike course will be located adjacent to the Griffith Park Golf Courses and the Los Angeles Zoo.

**2. What is the total acreage of the venue?**

219 acres are available for the venue.

**3. What is the total acreage of the surrounding land that would be available for support operations?**

16 acres for support operations are available.

**4. Who owns the venue?**

The City of Los Angeles.

**5. Is the owner currently involved in your planning?**

Yes, we have had several conversations with the City of Los Angeles about all of their facilities. The City has provided all CAD drawings to facilitate venue/block planning for the Games.

**6. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from the City of Los Angeles.

**7. Currently, what is the average number of days of use of the venue per year?**

As it is a public park, the venue is utilized year-round.

**8. What is the current seating capacity?**

Will be constructed to accommodate the IOC requirements of 2,000 spectators.

**9. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**

Yes, please see accompanying letter from the City of Los Angeles.

**10. What are the projected costs for venue use?**

The total OCOG budget we are carrying is \$13M for construction and Olympic overlay.

**11. What accessibility options are available (transportation routes and public transit)?**

The Griffith Park venue is close to major freeways (HWY 5 / HWY 134), arterial roads (Los Feliz Blvd. / Riverside Dr.), and will have a shuttle system to major bus/rail stops, giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 15 minute drive away. For spectators, the shuttle system going to suburban rail, light rail, bus stops and remote parking destinations will ensure thousands can be taken to / from each hour. See Maps C & D for additional detail.

## ADDITIONAL VENUE QUESTION RESPONSES

**1. Who are the intended tenants? What is the post-Games use?**

Post-Games, the Mountain Bike course will be owned by the City of Los Angeles and available for public use.

**2. Who is financing the construction?**

OCOG will invest funds to construct the Mountain Bike Course.

**3. What is the proposed construction timeline?**

9 months.

**4. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

Standard approval process will apply – no significant issues expected.



# 13. WILSON GOLF COURSE - GOLF

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

The Woodrow Wilson Golf Course in Griffith Park was built in 1923 by renowned golf course architect George C. Thomas Jr. who also designed Riviera Country Club, Los Angeles Country Club and Bel-Air Country Club in Los Angeles. Wilson is a 6,947 yard golf course with wide fairways nestled in a tree lined semi-forest setting with mildly sloping fairways. The course previously hosted the Los Angeles Open (now the Northern Trust Open) and numerous City championships.

**Olympic Sports:** Golf

- 2. Where is the venue located?**

Wilson Golf Course is in Griffith Park. The Golf Course is located adjacent to the LA Zoo and the planned Mountain Cycling course.

- 3. What is the total acreage of the venue?**

273 acres are available.

- 4. What is the total acreage of the surrounding land that would be available for support operations?**

27.5 acres are available for support operations - this can be further expanded if required.

- 5. Who owns the venue?**

The City of Los Angeles.



# 13. WILSON GOLF COURSE - GOLF

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**6. Is the owner currently involved in your planning?**

Yes, we have had several conversations with the City of Los Angeles about all of their facilities. The City has provided all CAD drawings to facilitate venue/block planning for the Games.

**7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from the City of Los Angeles.

**8. Currently, what is the average number of days of use of the venue per year?**

The course is open everyday.

**9. What is the current seating capacity?**

30,000 +

**10. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**

Yes, please see accompanying letter from the City of Los Angeles.

**11. What are the projected costs for venue use?**

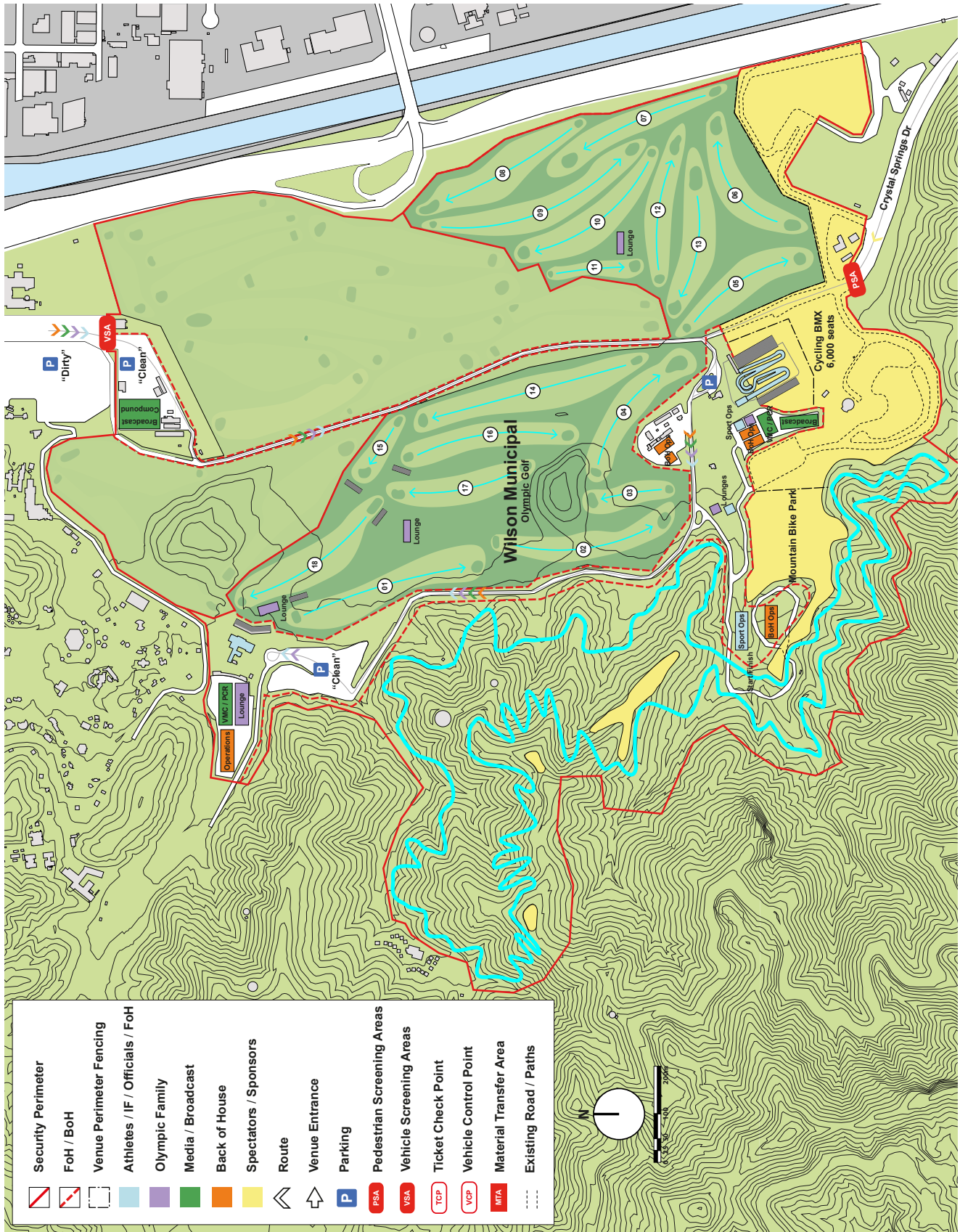
The total OCOG budget we are carrying is \$30M for construction adaptations and Olympic overlay (in addition to \$25M of Non-OCOG investment for Clubhouse construction)

**12. What accessibility options are available (transportation routes and public transit)?**

The Griffith Park venue is close to major freeways (HWY 5 / HWY 134), arterial roads (Los Feliz Blvd. / Riverside Dr.), and will have a shuttle system to major bus/rail stops, giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 15 minute drive away. For spectators, the shuttle system going to suburban rail, light rail, bus stops and remote parking destinations will ensure thousands can be taken to / from each hour. See Maps C & D for additional detail.



# GRIFFITH PARK BLOCK PLAN (MOUNTAIN BIKE, BMX, GOLF)





# INT'L BROADCAST CENTER/MAIN PRESS CENTER (IBC/MPC)

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The proposed International Broadcast Center (IBC) and Main Press Center (MPC) would be located in new studio and office facilities on NBCUniversal's Studio Lot.

While we are still finalizing the details of the proposed IBC and MPC, they would be designed to be consistent with the existing and future broadcast and studio uses at NBCUniversal's property.

VALLEY CLUSTER

# VALLEY CLUSTER

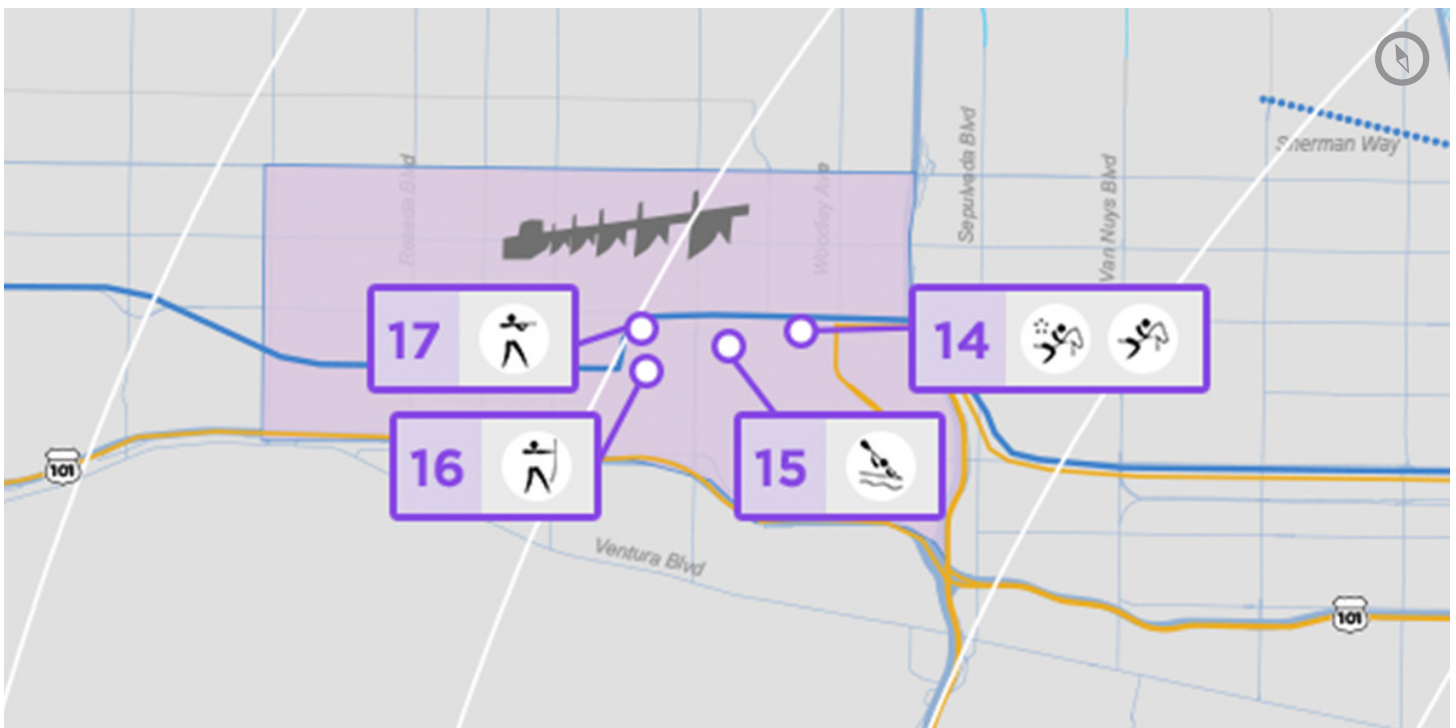
## OVERVIEW

**Sepulveda Dam (14-17)**, a large recreational area built as a part of a U.S. Army Corps of Engineers project, will play host to five (5) events. The facility is located Northwest of the Downtown Cluster, approximately 29km (30 minutes) from Olympic Village and directly North of the UCLA mini cluster. Utilizing this facility not only helps maintain a compact Games Plan but brings the Games to an important area of the city. Sepulveda Dam will also provide an opportunity for a strong community legacy component.

The Dam will feature a Canoe Slalom Course built for the Games and will live on as a water park and training facility once they conclude. Temporary equestrian, modern pentathlon, shooting and archery venues will create a classic sports hub.

**Olympic Sports:** Archery, Equestrian, Shooting, Canoe Slalom, Modern Pentathlon

**Paralympic Sports:** Archery, Canoe Slalom, Equestrian, Shooting





# 14-17 SEPULVEDA DAM VENUES

## VENUE QUESTION RESPONSES

The Sepulveda Dam is a project of the U.S. Army Corps of Engineers designed to withhold winter flood waters along the Los Angeles River. It was built in response to the historic 1938 floods, and was completed in 1941, at a cost of ~\$6.6 million. One legacy of Sepulveda Dam is its flood control basin, a large and undeveloped area in the center of the Valley, used mostly for wildlife refuge and recreation. The 2,000-acre Sepulveda Basin Recreation Area is managed by the Los Angeles City Department of Recreation and Parks. The recreational area features two (2) parks, an 80-acre sports field, an archery range, three (3) 18-hole golf courses, Balboa Lake with boat rentals and fishing, the Balboa Park and Sports Center, playgrounds,

a velodrome, bike paths, hiking trails, tennis courts, a Japanese garden, an off-leash dog park, a premiere wildlife preserve, and the only unpaved stretch of the Los Angeles River.

**Olympic Sports:** Archery, Canoe Slalom, Equestrian, Modern Pentathlon, Shooting

**Paralympic Sports:** Archery, Canoe Slalom, Equestrian, Shooting



# 14,16,17 SEPULVEDA DAM VENUES

## TEMPORARY VENUE QUESTION RESPONSES

### 1. Where is the land located?

- 14. Equestrian: On Woodley Golf Course.
- 14. Modern Pentathlon: Will utilize the Equestrian and Shooting facilities with an additional pool.
- 16. Archery: The Northwest end of the recreation center, currently baseball field.
- 17. Shooting: The Northwest end of the recreation center, currently an open field

### 2. What acreage is available for the venue and support facilities?

- 14. Equestrian: 7.5 acres for the main venue and 190.0 acres overall for the cross country event course and support facilities.
- 14. Modern Pentathlon: 4.5 acres for the venue and 10.0 acres overall for support facilities.
- 16. Archery: 4.0 Acres for the venue. Support facilities are share with shooting and the overall site including support facilities totals 45.0 acres.
- 17. Shooting: 15.0 acres for all FOPs.

### 3. Who owns the land?

City of Los Angeles

### 4. What access/use has been discussed with the owner?

Yes, we have had several conversations with the City of Los Angeles about all of their facilities. The City has provided all CAD drawings to facilitate venue/block planning for the Games.

### 5. What are the projected costs for the land use?

- 14. Equestrian: The OCOG budget has \$45M for adaptations and Olympic overlay.
- 14. Modern Pentathlon: The OCOG budget has \$8M for Olympic overlay.
- 16. Archery: The OCOG budget has \$8M for Olympic overlay.
- 17. Shooting: The OCOG budget has \$30M for temporary construction and Olympic overlay.

### 6. What is the proposed construction timeline?

- 14. Equestrian: 8-9 months

14. Modern Pentathlon: six (6) months

16. Archery: six (6) months

17. Shooting: six (6) months

### 7. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?

Standard approval process will apply – no significant issues expected as the venues will be temporary.

### 8. Has construction for a test event been considered?

Yes.

### 9. If yes:

**a) Is the test event proposed for the year before the Games?**

**b) What construction is proposed to be delivered for the test event?**

**c) What will remain in place until the Games?**

**d) What will remain to be built for Games use?**

(a. - d.) It is proposed that the test event is held 4-5 months out from the Games (6-8 months for Equestrian). All competition elements would remain in place with spectator overlay requirements being installed four (4) months out from the Games.

### 10. What accessibility options will be available (transport routes and public transport)?

The Sepulveda Dam is adjacent to major freeways (HWY 101 / HWY 405), arterial roads (Victory Blvd. / Woodley Ave.), and major Metro stops (G Line - BRT), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 25 minute drive away. For spectators, the BRT G Line and major bus stops close to the venue as well as shuttles to suburban rail and remote parking destinations will ensure that thousands can go to / from each hour. See Maps C & D for additional detail.



# 15. CANOE SLALOM VENUE

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## ADDITIONAL VENUE QUESTION RESPONSES

**1. Where will the venue be located?**

Sepulveda Dam is located immediately east of the 405 highway and immediately north of the 101 highway. Canoe Slalom will be located in the middle of the recreation center, constructing on an open park area, adjacent to Balboa Lake.

**2. What acreage is available for the venue and support facilities?**

49 acres is available - this can be expanded further, if required.

**3. What acreage will be occupied by the actual venue?**

9 acres.

**4. What is the planned seating capacity?**

8,000

**5. Who will own the venue?**

The City of Los Angeles.

**6. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from the City of Los Angeles.

**7. Who are the intended tenants? What is the post-Games use?**

Post-Games, the facility will be left to the City of Los Angeles as a legacy Canoe Slalom training center and recreational facility

**8. Who is financing the construction?**

The OCOG will invest funds to develop the Slalom Course for Games use and legacy.

**9. What is the cost estimate?**

The OCOG has a budget of \$40M for construction and Olympic overlay (in addition to

\$10M in Non-OCOG funding from an owner operator of the legacy venue).

**10. What is the proposed construction timeline?**

32 months.

**11. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

Standard approval process will apply - no significant issues expected.

**12. What are the projected costs for venue use?**

The OCOG is carrying a budget of \$40M for construction and Olympic overlay (in addition to \$10M in Non-OCOG funding from an owner operator of the legacy venue).

**13. What accessibility options will be available (transport routes and public transport)?**

The Sepulveda Dam is adjacent to major freeways (HWY 101 / HWY 405), arterial roads (Victory Blvd. / Woodley Ave.), and major Metro stops (G Line - BRT), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 25 minute drive away. For spectators, the BRT G Line and major bus stops close to the venue as well as shuttles to suburban rail and remote parking destinations will ensure that thousands can go to / from each hour. See Maps C & D for additional detail.



# SEPULVEDA DAM BLOCK PLAN



COASTAL CLUSTER

# COASTAL CLUSTER

## OVERVIEW

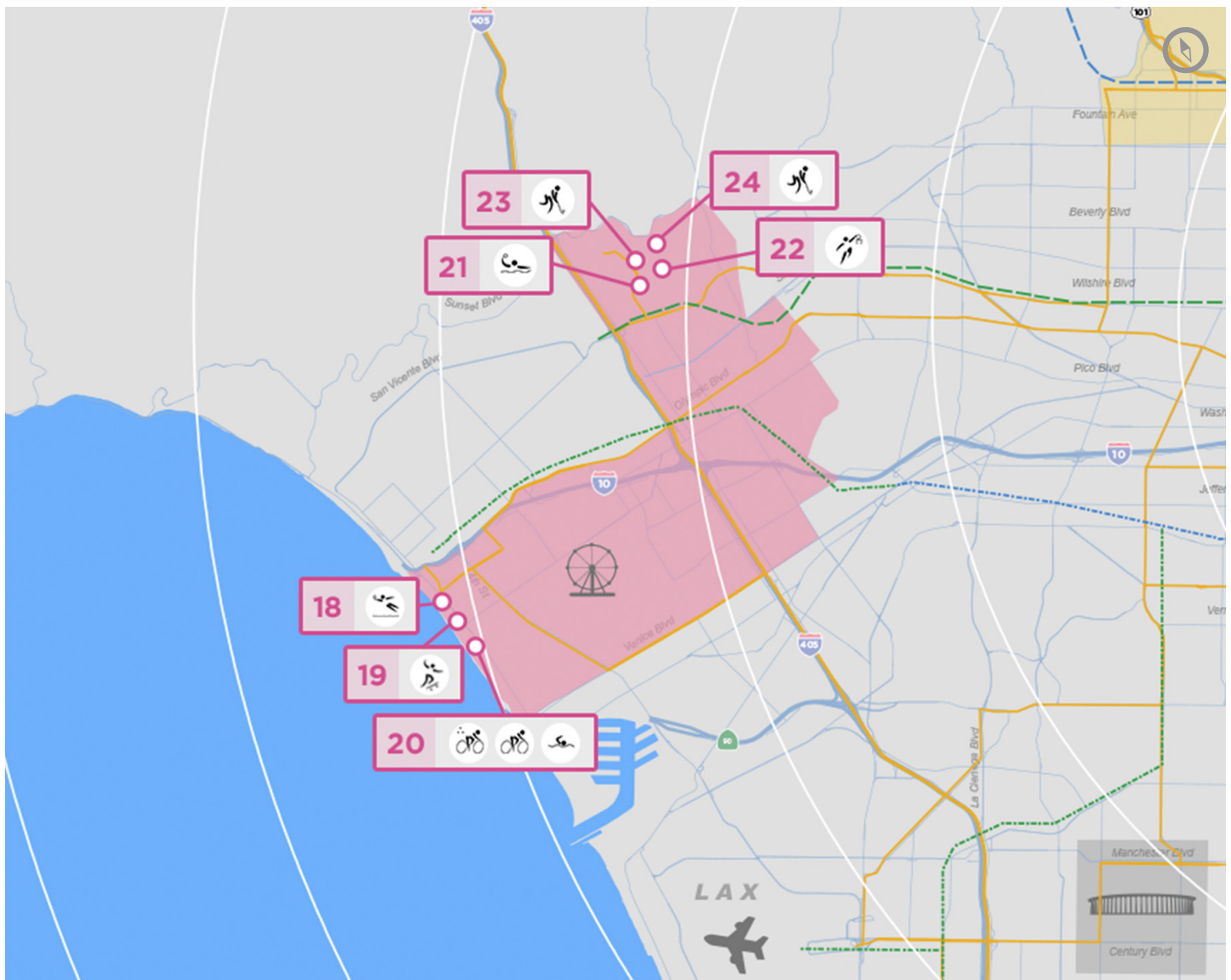
The Coastal Cluster will consist of two mini-clusters, one at Santa Monica Beach and the other at UCLA.

### Santa Monica Beach

Beach Volleyball was invented on the beaches of Santa Monica and in 2024 it will return to where it all began. **Santa Monica Beach (18, 19, 20)** will host Volleyball, Triathlon, skate, and Open Water Swimming competitions, as well as the Cycling Time Trials along the scenic Pacific Coast Highway. These venues will be 28km (30 minutes) from the Olympic Village.

### UCLA

This mini cluster will be home to separate venues. Following a \$136 million renovation, UCLA's **Pauley Pavilion (22)** seats 13,800 making it one of the finest collegiate facilities in the nation and the perfect host for preliminary basketball. Steps away, **Drake Stadium (23)** will host field hockey. A temporary field will provide optimal conditions for athletes and bring fans closer to the action. **UCLA's North Athletic Field (24)** will serve as the second field hockey stadium. The **LA Tennis Center (21)**, just west of Pauley Pavilion, will be transformed into a temporary water polo venue.





# 18-20. SANTA MONICA VENUES

## TEMPORARY VENUE QUESTION RESPONSES

### 1. Where is the land located?

Beach Volleyball, Skate, Open Water Swimming, Cycling Time Trials and Triathlon will utilize Lot 4 South at the Santa Monica Beach, directly south of the iconic Santa Monica Pier. Santa Monica State Beach is a destination that draws visitors from around the globe. It is three (3) miles long covering 245 acres of sand along Santa Monica Bay. The original Muscle Beach and birthplace of beach volleyball, Santa Monica Beach has hosted numerous notable events including the Summer Concert Series and Cirque du Soleil.

**Olympic Sports:** Volleyball, Skate, Triathlon, Cycling Time Trial, Open Water Swimming

**Paralympic Sports:** Triathlon

### 2. What acreage is available for the venue and support facilities?

26 acres are available for the venues and support facilities. Additional space can be made available if required.

### 3. Who owns the land?

City of Santa Monica.

### 4. What access/use has been discussed with the owner?

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from Santa Monica.

### 5. What are the projected costs for the land use?

The OCOG has a budget of \$50M for temporary construction and Olympic overlay across Beach Volleyball, Triathlon, Skate, and Cycling Time Trials.

### 6. What is the proposed construction timeline?

The Volleyball Stadium will take six (6) months to install, the triathlon venue will take two (2) months and the skate venue will take two (2) months.

## TEMPORARY VENUE QUESTION RESPONSES



# 18-20. SANTA MONICA VENUES

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**7. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

Standard approval process will apply – no significant issues expected as the venue will be temporary.

**8. Has construction for a test event been considered?**

Yes.

**9. If yes:**

**a) Is the test event proposed for the year before the Games?**

**b) What construction is proposed to be delivered for the test event?**

**c) What will remain in place until the Games?**

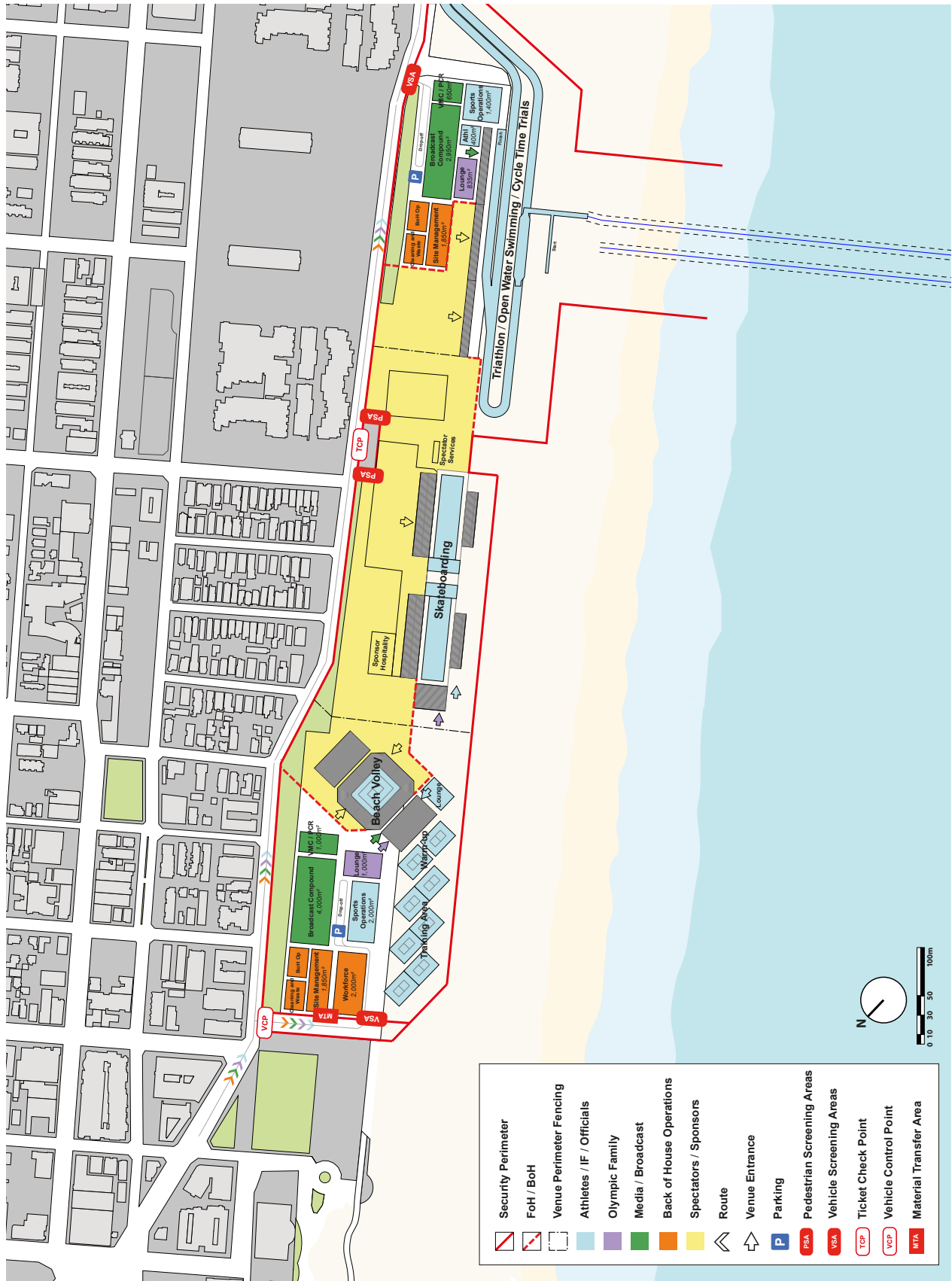
**d) What will remain to be built for Games use?**

(a. - d.) It is proposed that the test event is held 4-5 months out from the Games. All competition elements would remain in place with spectator overlay requirements being installed four (4) months out from the Games.

**10. What accessibility options are available (transportation routes and public transit)?**

The Santa Monica Beach venues to the South of the Santa Monica Pier are adjacent to a major freeway (HWY 10), arterial roads (Pico Blvd. / Wilshire Blvd.), and what will be major Metro stops (E Line), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 20 minute drive away. For spectators, the E Line dropping off in downtown Santa Monica, and major bus stops close to the venue will ensure that thousands can go to / from each hour. See Maps C & D for additional detail.

# SANTA MONICA BLOCK PLAN



	Security Perimeter
	FoH / Boh
	Venue Perimeter Fencing
	Athletes / IF / Officials
	Olympic Family
	Media / Broadcast
	Back of House Operations
	Spectators / Sponsors
	Route
	Venue Entrance
	Parking
	Pedestrian Screening Areas
	Vehicle Screening Areas
	Ticket Check Point
	Vehicle Control Point
	Material Transfer Area



# 21. LA TENNIS CENTER

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

The Los Angeles Tennis Center (LATC) is one of the premier athletic facilities in the nation. The UCLA men's tennis team has called the LATC home since 1985, while the Bruin women made it their primary facility in 1997. The LATC was the first large-scale outdoor tennis stadium in the Los Angeles Metropolitan area. It was officially dedicated on May 20, 1984, just in time to host the NCAA Women's Tennis Championships and the 1984

Olympic and Paralympic Games. Since then, the LATC has hosted two more NCAA Women's Championships (1987 & '88), the NCAA Men's Championships (1997) and the World Beach Volleyball Championships (1997). It is also the annual site of the Countrywide Classic, one of the summer stops on the ATP Tour. The main grandstand surrounds three courts, and has a capacity of 5,800 spectators.

**Olympic Sports:** Water Polo



# 22. PAULEY PAVILION

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

Pauley Pavilion is an indoor arena located in Westwood Village on the campus of UCLA. It is the primary facility for UCLA men's and women's basketball, men's and women's volleyball, and women's gymnastics. It is regarded as one of the finest all-around collegiate facilities in the nation and has been the site of numerous illustrious events. Pauley Pavilion was introduced to the University at the June 1965 Commencement exercises, at which time it was dedicated and named for Regent Edwin

W. Pauley, the principal donor to the building fund. The arena underwent a \$136-million renovation from 2010-12. The new Pauley Pavilion contains seating for approximately 13,800 spectators (2,492 of those seats are retractable). Pauley Pavilion has been host to the Men's and Women's NCAA Volleyball Championships, the Men's and Women's NCAA Basketball Tournaments, the NCAA Women's Gymnastics Championships, 1984 Games (Gymnastics), the MTV Video Music Awards, and the LA Tennis Challenge, among other events.

**Olympic Sports:** Basketball Prelims





# 23-24. DRAKE STADIUM & PRACTICE FIELD

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

Drake Stadium is the home of UCLA's track and field, and soccer teams. The stadium became the official home of Bruin track and field in 1969, while soccer made the move to Drake Stadium in 2000. The track has been converted from a conventional American 400-yard eight-lane oval with a 106-degree radius turn to a new European 400-meter nine-lane (48" width lane) with a 136 degree radius on the turn. The stadium provides seating for 11,700 spectators. Drake Stadium has been the site of the 1991 U.S. Olympic Festival track and field competition, the 1970, 1977, 1988 and 1996 Pac-10 track championships, the 1977 AIAW National Track & Field Championships and the 1974, 1976, 1977 and 1978 U.S. National Track & Field

Championships. The facility has also hosted other student events such as concerts and graduation ceremonies. The stadium is currently in the midst of a three phase upgrade. The installation of the new Mondo track at Drake stadium is the first phase of the Drake Enhancement Project. Phase two of the Drake Enhancement Project includes the upgrade of the upper main gate to Drake Stadium and Marshall Field entry, placement of a UCLA track and field recognition area, and the placement of a new "state of the art" video scoreboard. The third phase of the Drake Enhancement Project includes upgrading the current press box area to include a media, TV production platform, and offices.

**Olympic Sports:** Field Hockey

**Paralympic Sports:** Football 5-a-side, Football 7-a-side





# 21-24. UCLA VENUES

## EXISTING VENUE QUESTION RESPONSES

**2. Where is the venue located?**

All three venues are located in the heart of the UCLA campus in Westwood.

**3. What is the total acreage of the venue?**

21. LA Tennis Center: two (2) acres are available for the venue. Additional space can be made available if required.

22. Pauley Pavilion: 3.2 acres

23/24. Drake Stadium & Practice Fields: six (6) acres are available for two (2) hockey venues (15,000 and 5,000 seats). Additional space can be made available if required.

**4. What is the total acreage of the surrounding land that would be available for support operations?**

21. LA Tennis Center: 2.6 acres are available for support operations. This is in addition to the spectator services and common domain area provided across the UCLA venues cluster.

22. Pauley Pavilion: 0.3 acres are available for support operations specific for the venue. This is in addition to the spectator areas provided across the UCLA venue cluster.

23/24. Drake Stadium & Practice Fields: 6.4 acres are available for support operations. This is in addition to the spectator services and common domain area provided across the UCLA venues cluster.

**5. Who owns the venue?**

UCLA.

**6. Is the owner currently involved in your planning?**

Yes, we have had several conversations with UCLA about all of their venues, and conducted site visits. UCLA has provided all CAD drawings to facilitate venue/block planning for the Games.

**7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from UCLA.

**8. Currently, what is the average number of days of use of the venue per year?**

21. LA Tennis Center: 360

22. Pauley Pavilion: 200

23/24. Drake Stadium & Practice Fields: 360

**9. What is the current seating capacity?**

21. LA Tennis Center: 5,000+

22. Pauley Pavilion: 12,800

23/24. Drake Stadium & Practice Fields: 12,000 / 4,000 respectively

**10. Is the owner prepared to negotiate access/use prior to submission of a bid to the IOC?**

Yes, please see accompanying letter from UCLA.

**11. What are the projected costs for venue use?**

21. LA Tennis Center: The OCOG is budgeting \$40M for temporary construction and Olympic overlay.

22. Pauley Pavilion: The OCOG is budgeting \$5M for Olympic overlay.

23/24. Drake Stadium & Practice Fields: The OCOG is budgeting \$20M for construction and overlay.

**12. What accessibility options are available (transportation routes and public transit)?**

UCLA is close to a major freeway (HWY 405), arterial roads (Wilshire Blvd. / San Vicente), and what will be major Metro stops (C and E Lines), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 25 minute drive away. For spectators, the C Line opening at Westwood/Wilshire, the E Line at Sepulveda, and major bus stops close to the venue will ensure that thousands can go to/from each hour. See Maps C & D for additional detail.

# 21-24 UCLA VENUES

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## TEMPORARY VENUE QUESTION RESPONSES

**1. What is the proposed construction timeline?**

21. LA Tennis Center: 8-9 months  
23/24. Drake Stadium & Practice Fields: 6 months

**2. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

None.

**3. Has construction for a test event been considered?**

Yes.

**4. If yes:**

**a) Is the test event proposed for the year before the Games?**

**b) What construction is proposed to be delivered for the test event?**

**c) What will remain in place until the Games?**

**d) What will remain to be built for Games use?**

(a. - d.) It is proposed that the test event is held 4-5 months out from the Games. All competition elements would remain in place with spectator overlay requirements being installed four (4) months out from the Games.





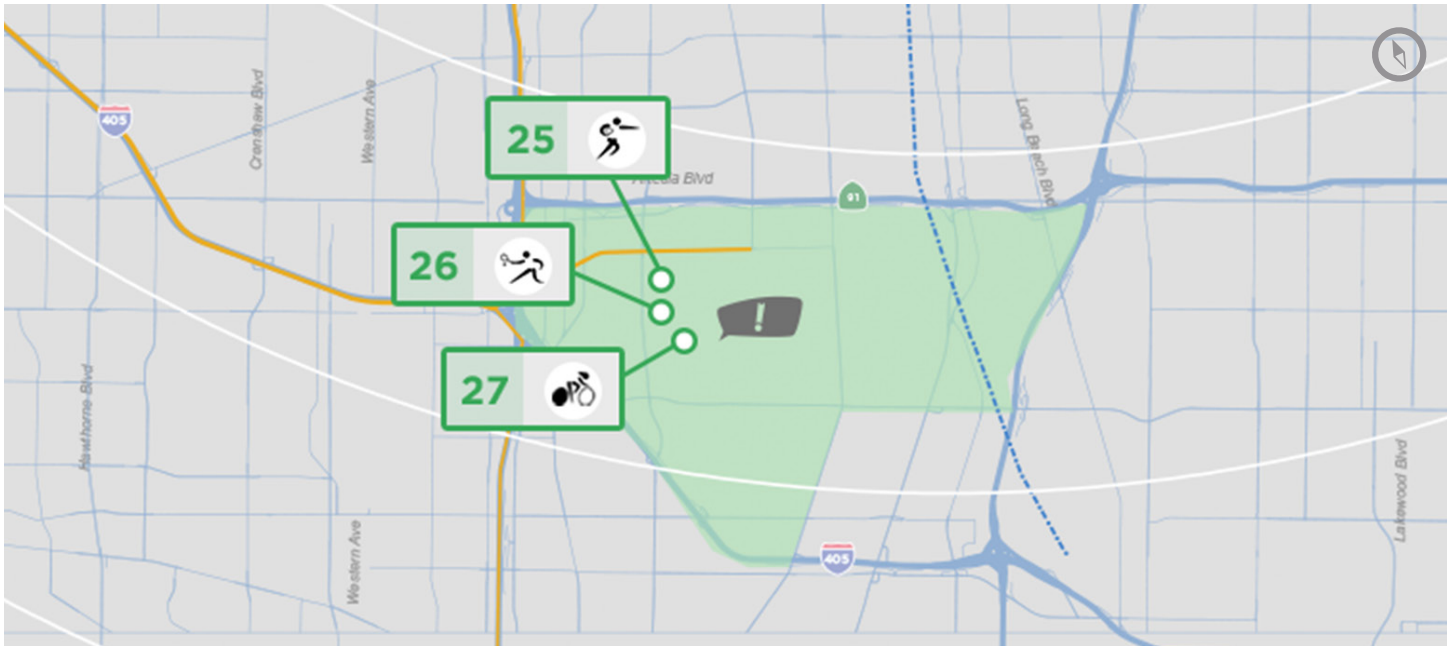
SOUTH BAY CLUSTER

# SOUTH BAY CLUSTER

## OVERVIEW

The South Bay Cluster features three (3) venues at the \$150M multiple-use StubHub Center. It is located approximately 25km south of Downtown Los Angeles. The **StubHub Center Soccer Stadium (25)** is the largest soccer-specific stadium in Major League Soccer and will play host to

Rugby during the Games. Steps away, the **Tennis Stadium (26)** will host tennis and wheelchair tennis. The StubHub Center is also home to the **VELO Sports Center (27)** for cycling, a facility that will be rebuilt for the Olympic & Paralympic Games.



# 25. STADIUM (RUGBY)

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

StubHub Center is the home of world-class competition and training facilities for amateur, Olympic, collegiate and professional athletes. The 27,000-seat stadium features soccer, football and other athletic competitions, and has been home to two Major League Soccer teams: the four-time MLS Cup Champion LA Galaxy and formerly Chivas USA. StubHub Center is also the national team training headquarters for the U.S. Soccer Federation (USSF) and EXOS, an international training center for elite

and professional athletes. In the facility's first year of operation, it hosted the 2003 MLS All-Star Game, 2003 MLS Cup game and the 2003 FIFA Women's World Cup championship match. Since then, StubHub Center has hosted major soccer tournaments and matches, including the qualifying for the prestigious Copa Libertadores - InterLiga, SuperLiga, CONCACAF Men's & Women's Gold Cup matches, the World Series of Football and the annual Super Clásico, featuring Los Angeles' intra-city rivalry, the LA Galaxy vs. Chivas USA.

**Olympic Sports:** Rugby





# 26. TENNIS CENTER

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

StubHub Center has an 8,000-seat tennis stadium and 32 adjacent practice courts. The facility is home to the United States Tennis Association's (USTA) High Performance Training Center. It hosted the LA Women's Tennis Championships presented by

Herbalife, showcasing tennis' elite female athletes, from 2004 to 2009. In addition, the tennis stadium hosts world-class boxing, live performances, and other events year-round.

**Olympic Sports:** Tennis

**Paralympic Sports:** Wheelchair Tennis





# 27. VELODROME

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

StubHub Center features the VELO Sports Center, a 1,000,000 square foot facility with a specially designed 250-meter indoor wood cycling track. The VELO Sports Center is part of StubHub Center's partnership with the USOC as an Official U.S. Olympic Training Site and is the home track to USA Cycling's national track cycling program. The

VELO Sports Center hosts training and international competition for the world's elite cyclists, as well as classes open to the public, at all skill levels. It is America's largest velodrome and committed to the growth of the sport. The facility will be rebuilt for Olympic and Paralympic specifications.

**Olympic Sports:** Cycling Track

**Paralympic Sports:** Cycling Track



# 25-27 STUBHUB VENUES

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## EXISTING VENUE QUESTION RESPONSES

**2. Where is the venue located?**

The Soccer Stadium, Tennis Center and the existing Velodrome are located on the site in close proximity. The reconstructed Velodrome will be located on the same plot of land.

**3. What is the total acreage of the venue?**

25. Soccer Stadium: 10.5 acres  
26. Tennis Stadium: 8.5 acres  
27. VELO Sports Center: 2.5 acres

**4. What is the total acreage of the surrounding land that would be available for support operations?**

StubHub is approx. 160 acres in total. The full site is available to be used for support operations and spectator requirements across all sports venues proposed for this cluster - these include rugby, tennis and track cycling.

**5. Who owns the venue?**

AEG.

**6. Is the owner currently involved in your planning?**

Yes, we have had several conversations with AEG about all of its facilities. AEG has provided all CAD drawings to facilitate venue/block planning for the Games.

**7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from AEG.

**8. Currently, what is the average number of days of use of the venue per year?**

25. Soccer Stadium: 60  
26. Tennis Stadium: 80  
27. VELO Sports Center: 365

**9. What is the current seating capacity?**

25. Soccer Stadium: 27,000  
26. Tennis Stadium: 8,000  
27. VELO Sports Center: 5,000

**10. Is the owner prepared to negotiate access/use prior to submission of a bid to the IOC?**

Yes, please see accompanying letter from AEG.

**11. What are the projected costs for venue use?**

25. Soccer Stadium: The OCOG is budgeting \$5M for Olympic overlay.  
26. Tennis Stadium: The OCOG is budgeting \$18M for construction and Olympic overlay.  
27. VELO Sports Center: The OCOG is budgeting \$45M for construction and overlay.

**12. What accessibility options are available (transportation routes and public transit)?**

The StubHub Center is close to major freeways (HWY 405 / HWY 110), arterial roads (Victoria St. / Del Amo Blvd.), and major Metro stops (J Line - BRT / E Line), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 25 minute drive away. For spectators, the BRT J Line and major bus stops close to the venue as well as shuttles to the E Line and remote parking destinations will ensure that thousands can go to / from each hour. See Maps C & D for additional detail.



# 25-27 STUBHUB VENUES

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## ADDITIONAL VENUE QUESTION RESPONSES (TENNIS CENTER)

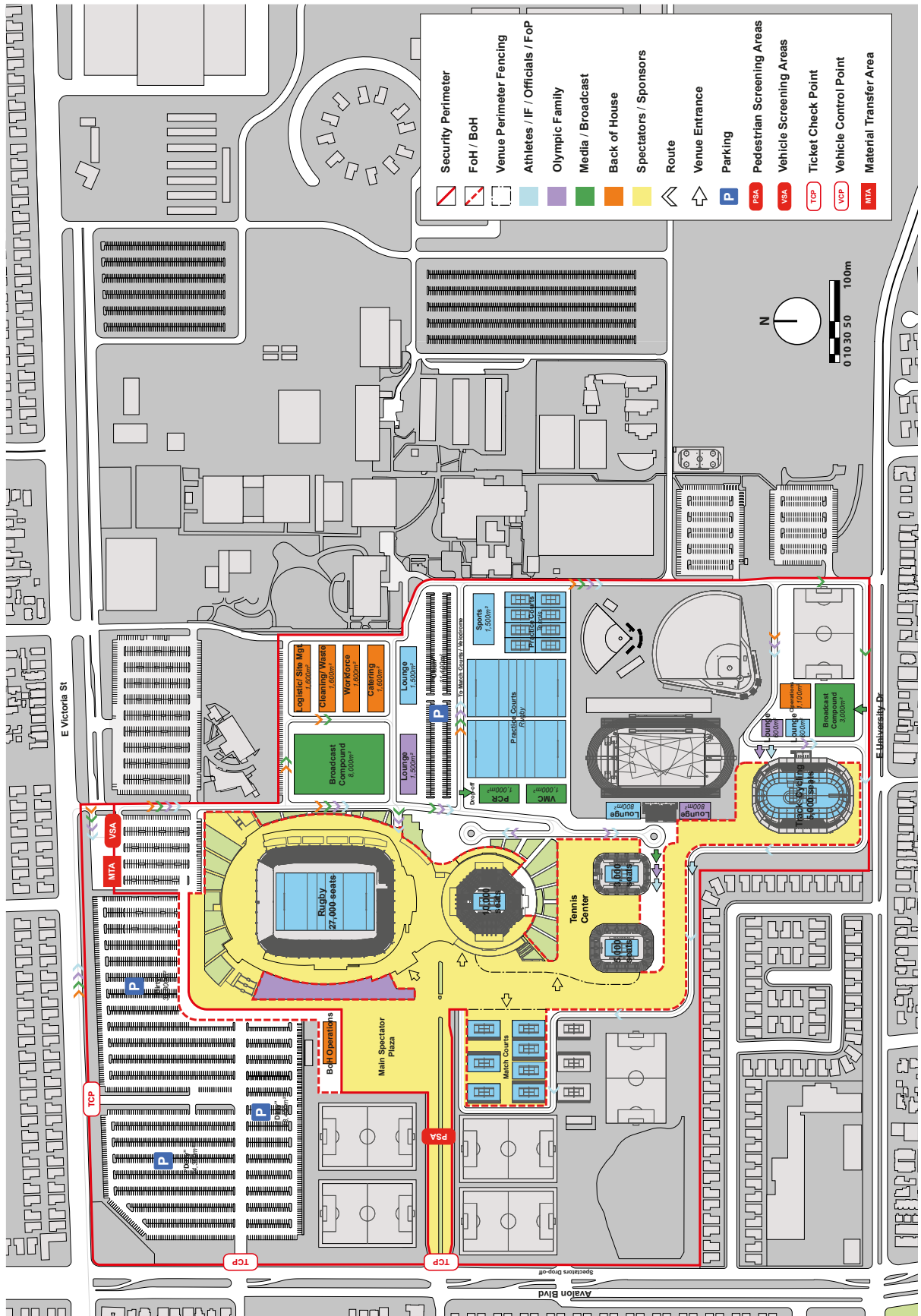
- 1. What is the planned seating capacity?**  
TBD
- 2. Who are the intended tenants? What is the post-Games use?**  
Post-Games, the additional Tennis Courts 2 and 3 will become part of AEG's existing StubHub Tennis Center.
- 3. Who is financing the construction?**  
OCOG will invest funds to construct the additional Tennis courts #2 and #3 together with AEG for Games use and legacy.
- 4. What is the cost estimate?**  
The OCOG is budgeting \$18M for construction and Olympic overlay.
- 5. What is the proposed construction timeline?**  
18 months.
- 6. What, if any, permitting (zoning, environmental, etc.) hurdles are**  
Standard approval process will apply – no significant issues expected.

## (VELODROME)

- 1. What is the planned seating capacity?**  
5,000
- 2. Who are the intended tenants? What is the post-Games use?**  
Post-Games, the reconstructed Velodrome will become the new elite training center for USA Cycling (and other local sporting events).
- 3. Who is financing the construction?**  
The OCOG will invest funds to construct the new Velodrome together with AEG for Games use and legacy.
- 4. What is the cost estimate?**  
The OCOG is budgeting \$45M for construction and overlay.
- 5. What is the proposed construction timeline?**  
Two (2) years.
- 6. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**  
Standard approval process will apply – no significant issues expected.

## ADDITIONAL VENUE QUESTION RESPONSES

# STUBHUB CENTER BLOCK PLAN



OTHER VENUES



# 28. THE FORUM

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

The Forum is a multi-purpose indoor arena in Inglewood. The circular, \$16 million (in 1966 dollars) structure was designed by renowned Los Angeles architect Charles Luckman and was intended to evoke the Roman Forum. The Forum achieved its fame as the home of the NBA's Los Angeles Lakers and the NHL's Los Angeles Kings from 1967 to 1999. The building was also the home of the WNBA's Los Angeles Sparks from 1997 until 2001. The arena was the site of the 1972 and 1983 NBA All-Star Games, the 1981 NHL All-Star Game, Basketball at the 1984 Summer Olympics and the Big West Conference men's basketball tournament from 1983-1988 and the 1989 Pac-10 Conference men's basketball

tournament. In 2012, the Forum was purchased by The Madison Square Garden Company. Following a \$100 million renovation, The Forum reopened in January 2014 as a world-class concert venue. The renovation includes state-of-the-art production equipment, a new "Forum Club" hospitality area, and new dressing rooms. For the Games, temporary facilities will be built on the site to support the main arena.

**Olympic Sports:** Volleyball

- 2. Where is the venue located?**  
In Inglewood, on Manchester Boulevard.
- 3. What is the total acreage of the venue?**  
3.7 acres.



# 28. THE FORUM

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## EXISTING VENUE QUESTION RESPONSES

**4. What is the total acreage of the surrounding land that would be available for support operations?**

23.7 acres.

**5. Who owns the venue?**

The Madison Square Garden Co.

**6. Is the owner currently involved in your planning?**

Yes, we have had several conversations with MSG and they have provided all CAD drawings to facilitate venue/block planning for the Games.

**7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from MSG.

**8. Currently, what is the average number of days of use of the venue per year?**

80 days.

**9. What is the current seating capacity?**

17,500.

**10. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from MSG.

**11. What are the projected costs for venue use?**

The OCOG budget is \$15M for temporary construction and Olympic overlay.

**12. What accessibility options will be available (transport routes and public transport)?**

The Forum is close to a major freeways (HWY 405), arterial roads (Manchester Blvd. / Crenshaw Blvd.),

and major Metro stops (K / D Lines), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 20 minute drive away. For spectators, the K Line and major bus stops are within walking distance to the venue and shuttles to the D Line and remote parking destinations will ensure that thousands can go to / from each hour. See Maps C & D for additional detail.

## TEMPORARY VENUE QUESTION RESPONSES

**1. What is the proposed construction timeline?**

3 months.

**2. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

None.

**3. Has construction for a test event been considered?**

Yes.

**4. If yes:**

**a) Is the test event proposed for the year before the Games?**

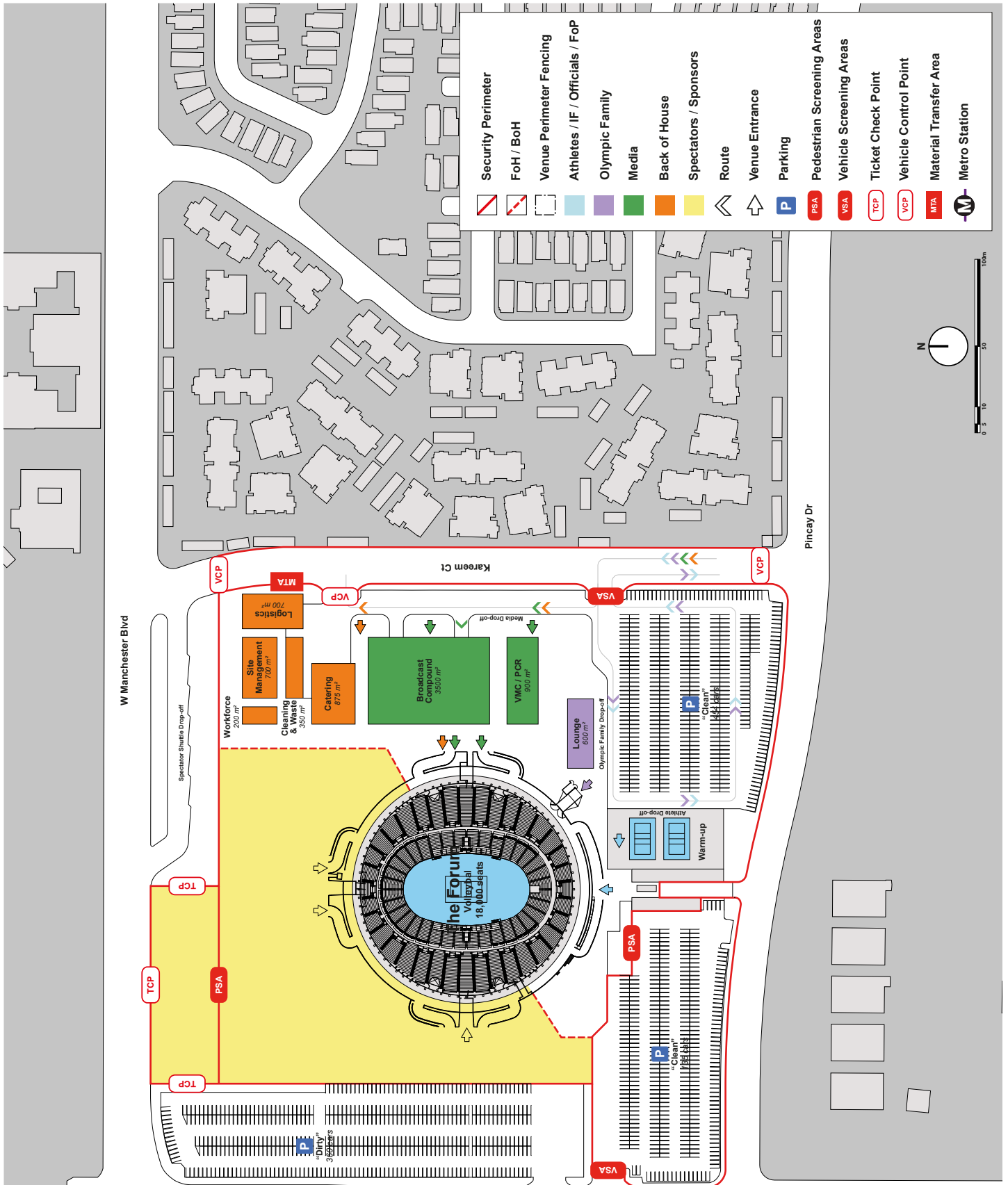
**b) What construction is proposed to be delivered for the test event?**

**c) What will remain in place until the Games?**

**d) What will remain to be built for Games use?**

(a. - d.) It is proposed that the test event is held six (6) months out from the Games. All competition elements would remain in place with spectator overlay requirements being installed four (4) months out from the Games.

# THE FORUM BLOCK PLAN





# 29. ROSE BOWL

## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description , and previous and current usage.**

The Rose Bowl is the proud home of the Tournament of Roses Football Game, UCLA Bruin Football, Americafest Fourth of July celebration, concerts, religious services, and several filmings. Beginning with the 2014-15 NCAA football season, the stadium will serve as one of six (6) stadiums that will serve as semi-final game sites in the College Football Playoff. A National Historic Landmark built in 1922 and known mainly for the New Year's Tournament of Roses Football Game, the Rose Bowl Stadium has also earned its World-Class Reputation by hosting five NFL Super Bowls, the 1984 Olympic Soccer Matches, the 1994 Men's World Cup, the 1999

Women's World Cup, and the 2002, 2006 and 2010 BCS National College Football Championships. The current seating capacity is 92,000. The stadium has undergone numerous renovations including when the Press Box was refurbished for UCLA's move in 1982 and the 1984 Summer Games. More broad-based renovations commenced in 2011, as part of a \$181 million renovation project, the largest investment in the Rose Bowl since it was built in 1922.

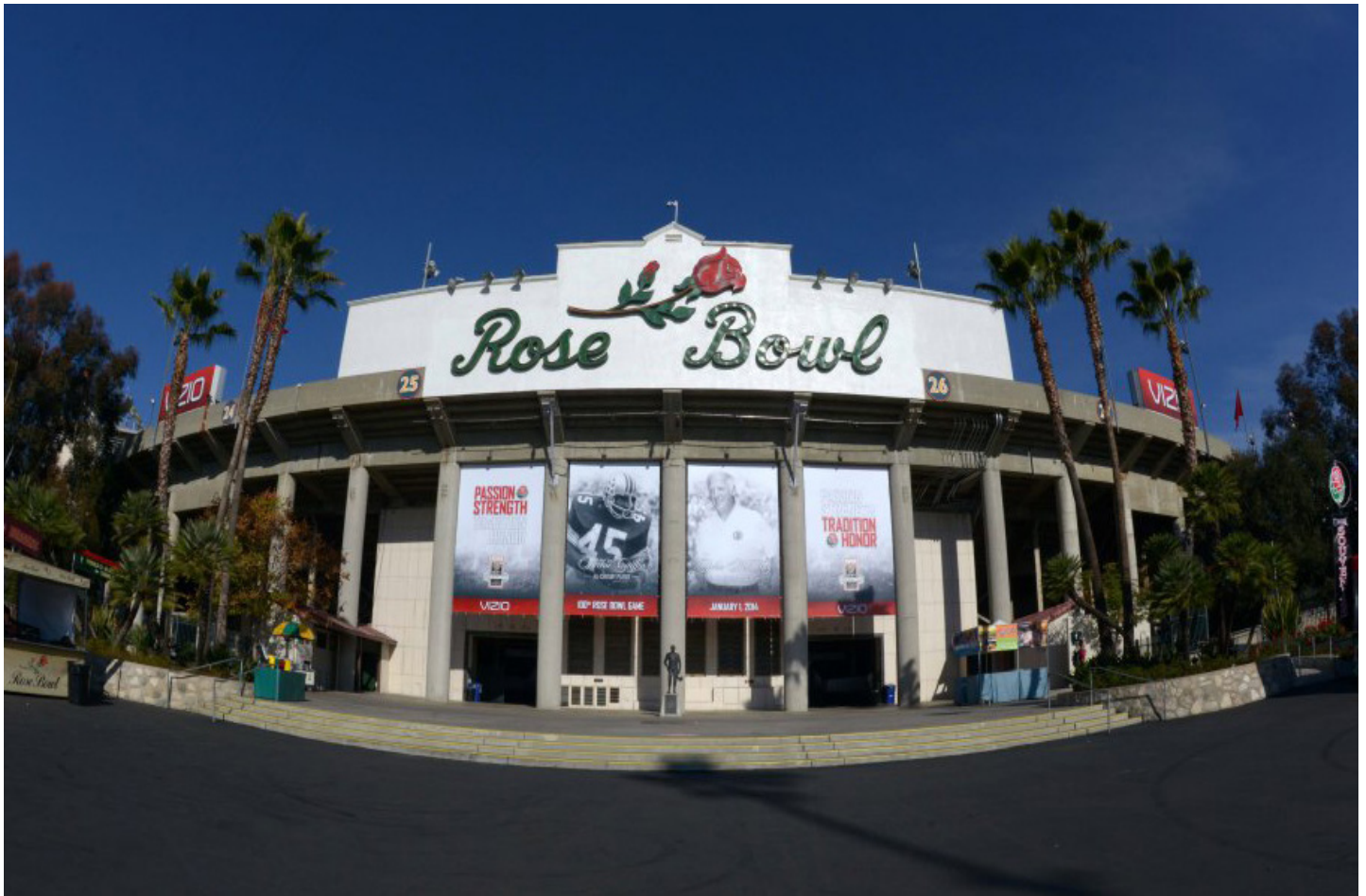
**Olympic Sports:** Football Prelims and Finals

- 2. Where is the venue located?**

Pasadena.

- 3. What is the total acreage of the venue?**

12.4 acres.



# 29. ROSE BOWL

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## EXISTING VENUE QUESTION RESPONSES

**4. What is the total acreage of the surrounding land that would be available for support operations?**

53 acres.

**5. Who owns the venue?**

City of Pasadena (Rose Bowl Operating Company).

**6. Is the owner currently involved in your planning?**

Yes, we have had conversations with the City of Pasadena about the facility.

**7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from the City of Pasadena.

**8. Currently, what is the average number of days of use of the venue per year?**

18 days.

**9. What is the current seating capacity?**

92,500

**10. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from the City of Pasadena.

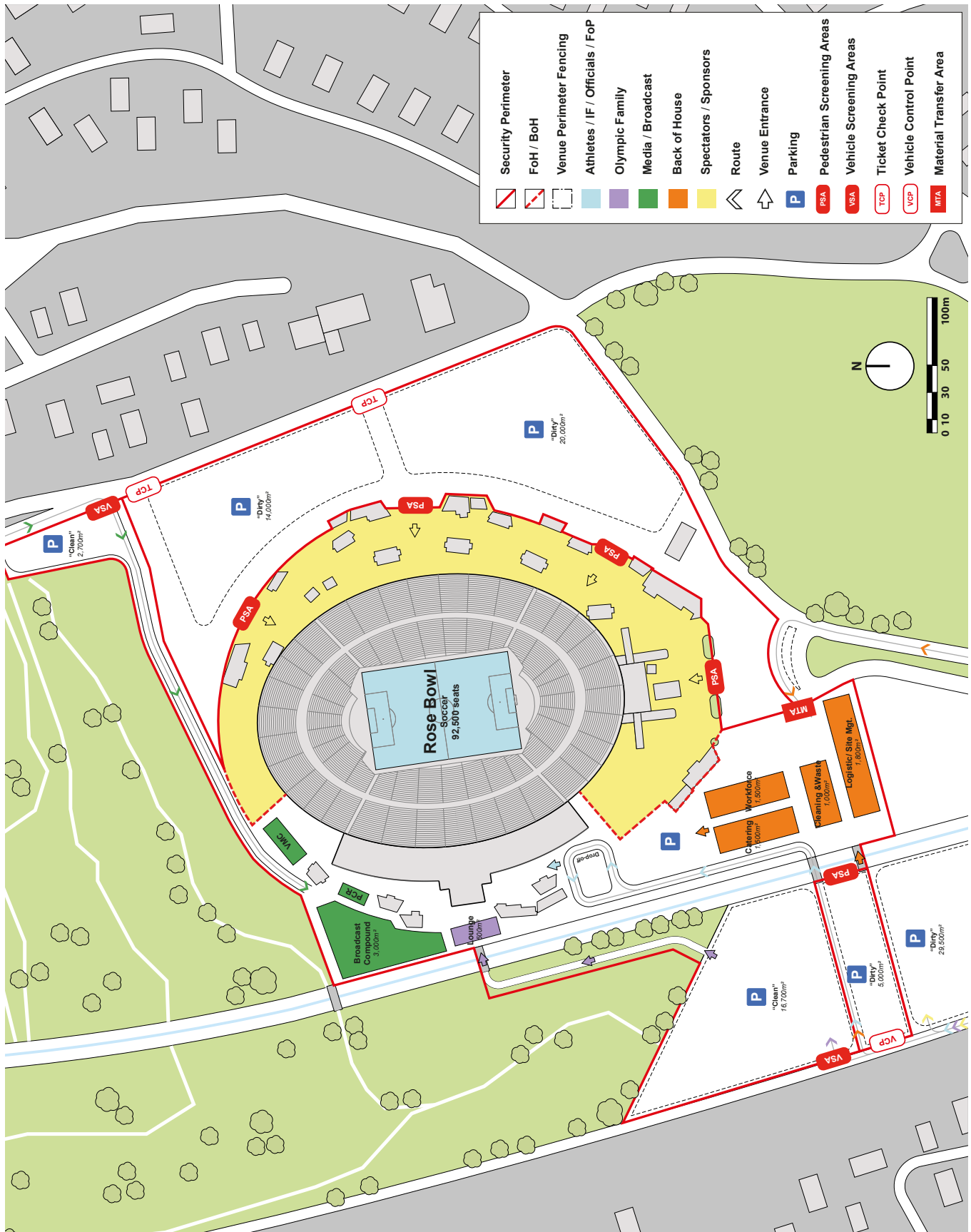
**11. What are the projected costs for venue use?**

The OCOG is \$5M for Olympic overlay.

**12. What accessibility options will be available (transport routes and public transport)?**

The Rose Bowl is close to major freeways (HWY 210 / HWY 134), arterial roads (Colorado / Linda Vista), and major Metro stops (A Line), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 20 minute drive away. For spectators, shuttles to the A Line, major bus stops, suburban rail, and remote parking destinations will ensure that thousands can go to / from each hour. See Maps C & D for additional detail.

# ROSE BOWL BLOCK PLAN





# 30. LA WATERFRONT

## TEMPORARY VENUE QUESTION RESPONSES

The site at the southern end of the Palos Verdes Peninsula, on the West side of San Pedro Bay, was used by Spanish ships starting in the 1540s. The peninsula was home to the Tongva-Gabrieleno Native Americans for thousands of years. The Port of Los Angeles is a complex that occupies 7,500 and employs nearly 1,000 people. It is the busiest container port in the U.S. and also home to the largest cruise ship terminal on the West Coast. The LA Waterfront is a visitor-serving destination consisting of a public promenade and walking paths, acres of open space and scenic views.

**Olympic Sports:** Sailing

**Paralympic Sports:** Sailing

**1. Where is the land located?**

San Pedro, just south of StubHub Center.

**2. What acreage is available for the venue and support facilities?**

38 acres are available for support facilities (limitless area available for sailing FOP).

**3. Who owns the land?**

City of Los Angeles

**4. What access/use has been discussed with the owner?**

We have had several conversations with the City of Los Angeles about all of their facilities. The City has provided all CAD drawings to facilitate venue/



# 30. LA WATERFRONT

---

## TEMPORARY VENUE QUESTION RESPONSES

block planning for the Games. We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from the City of Los Angeles.

**5. What are the projected costs for the land use?**

The OCOG is budgeting \$8M for Olympic overlay.

**6. What is the proposed construction timeline?**

6 months.

**7. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

Standard approval process will apply – no significant issues expected as the venue will be temporary.

**8. Has construction for a test event been considered?**

Yes.

**9. If yes:**

**a) Is the test event proposed for the year before the Games?**

**b) What construction is proposed to be delivered for the test event?**

**c) What will remain in place until the Games?**

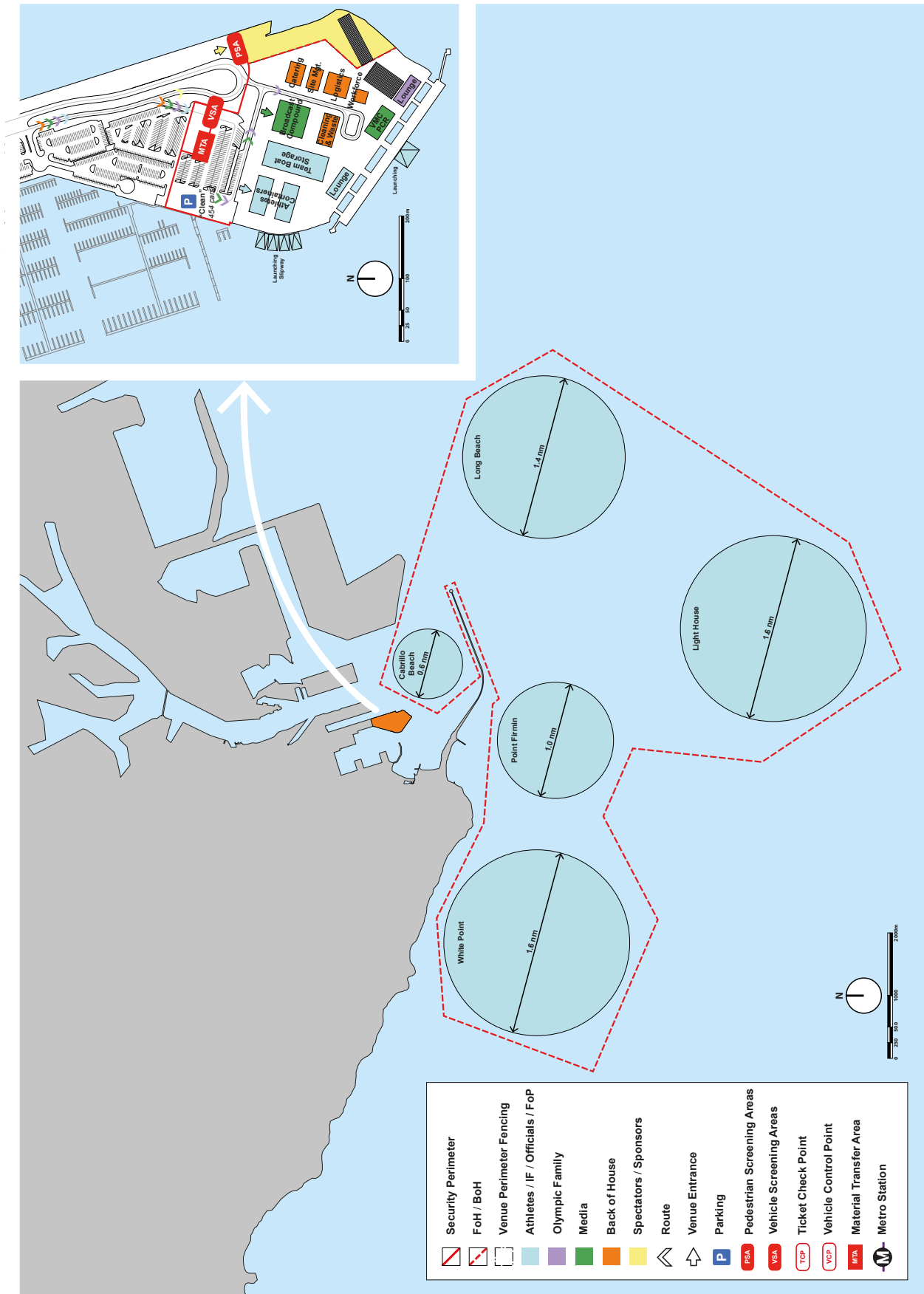
**d) What will remain to be built for Games use?**

(a. - d.) It is proposed that the test event is held six (6) months out from the Games. All competition elements would remain in place with spectator overlay requirements being installed four (4) months out from the Games.

**10. What accessibility options will be available (transport routes and public transport)?**

The LA Waterfront is close to major freeways (HWY 110), arterial roads (Gaffey St. / 1st St.), and major Metro stops (1st St.), giving key constituents and spectators efficient means of transportation. For key constituents, the ORN will consist of dedicated Olympic Lanes in and out of the venue that will limit transport times to key venues throughout the city, including the Olympic Village, which will be less than a 35 minute drive away. For spectators, the Blue Line and major bus stops close to the venue as well as shuttles to remote parking destinations will ensure that thousands can go to / from each hour. See Maps C & D for additional detail.

# LA WATERFRONT BLOCK PLAN





# 31. LAKE CASITAS

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## EXISTING VENUE QUESTION RESPONSES

- 1. Describe the history and usage of the venue, including initial construction, renovations, architectural and functional description, and previous and current usage.**

Lake Casitas is a man-made lake in the Los Padres National Forest of Ventura County, created by the construction of Casitas Dam on Coyote Creek, two miles before it joins the Ventura River. The dam was constructed of earth-fill and was completed in 1959. The lake has a capacity of 254,000 acre-ft. The dam was built as part of the Ventura River Project and was strengthened in December 2000 to help withstand earthquakes greater than 6.5. The project provides drinking water and water for irrigation. During the 1984 Games in Los Angeles, Lake Casitas hosted the canoeing and rowing events. Lake Casitas Recreation Area has over 400 campsites, picnic areas, fishing and

boating, biking and hiking, special events and a water park that operates in the summer.

**Olympic Sports:** Rowing, Canoe Sprint

**Paralympic Sports:** Rowing

- 2. Where is the venue located?**

Ventura County; 80 miles Northwest of the Athletes Village; 25 miles north of Oxnard.

- 3. What is the total acreage of the venue?**

145 acres.

- 4. What is the total acreage of the surrounding land that would be available for support operations?**

235 — additional space can be made available, if required.



# 31. LAKE CASITAS

---

## EXISTING VENUE QUESTION RESPONSES

**5. Who owns the venue?**

Casitas Municipal Water District, US Bureau of Reclamation

**6. Is the owner currently involved in your planning?**

Yes, we have had conversations with the Casitas Municipal Water District

**7. What access/use has been discussed with the owner?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from the The District.

**8. Currently, what is the average number of days of use of the venue per year?**

The facility is a public recreation area and operates year round.

**9. What is the current seating capacity?**

12,000+

**10. Is the owner prepared to negotiate access/use prior to the submission of a bid to the IOC?**

We have discussed typical access, use, and timing prior and during the Games. Please see accompanying letter from The District.

**11. What are the projected costs for venue use?**

The OCOG budget has \$100M for construction and Olympic overlay (in addition to an assumed \$10M of Non-OCOG commitment from Private funds).

**12. What accessibility options will be available (transport routes and public transport)?**

While Lake Casitas is the most remote venue within our plan, being close to HWY 101 and the Ventura County Rail Line will still allow for efficient transportation for both key constituents and

spectators. The ORN will provide key constituents efficient transportation in and out of the venue with travel times to the Olympic Village in about 90 minutes. For spectators, there will be shuttles to the Ventura County Rail Line as well as remote parking locations to ensure that thousands of spectators can get in / out per hour. See maps C & D for additional detail.

## ADDITIONAL VENUE QUESTION RESPONSES

**1. What is the planned seating capacity?**

12,000+

**2. Who are the intended tenants? What is the post-Games use?**

Post-Games, the facility will be used by local university rowing teams (USC, UCLA)

**3. Who is financing the construction?**

The OCOG will invest funds to construct the venue together with UCLA and USC.

**4. What is the cost estimate?**

The OCOG is carrying a budget of \$100M for construction and Olympic overlay (in addition to an assumed \$10M of Non-OCOG commitment from Private funds).

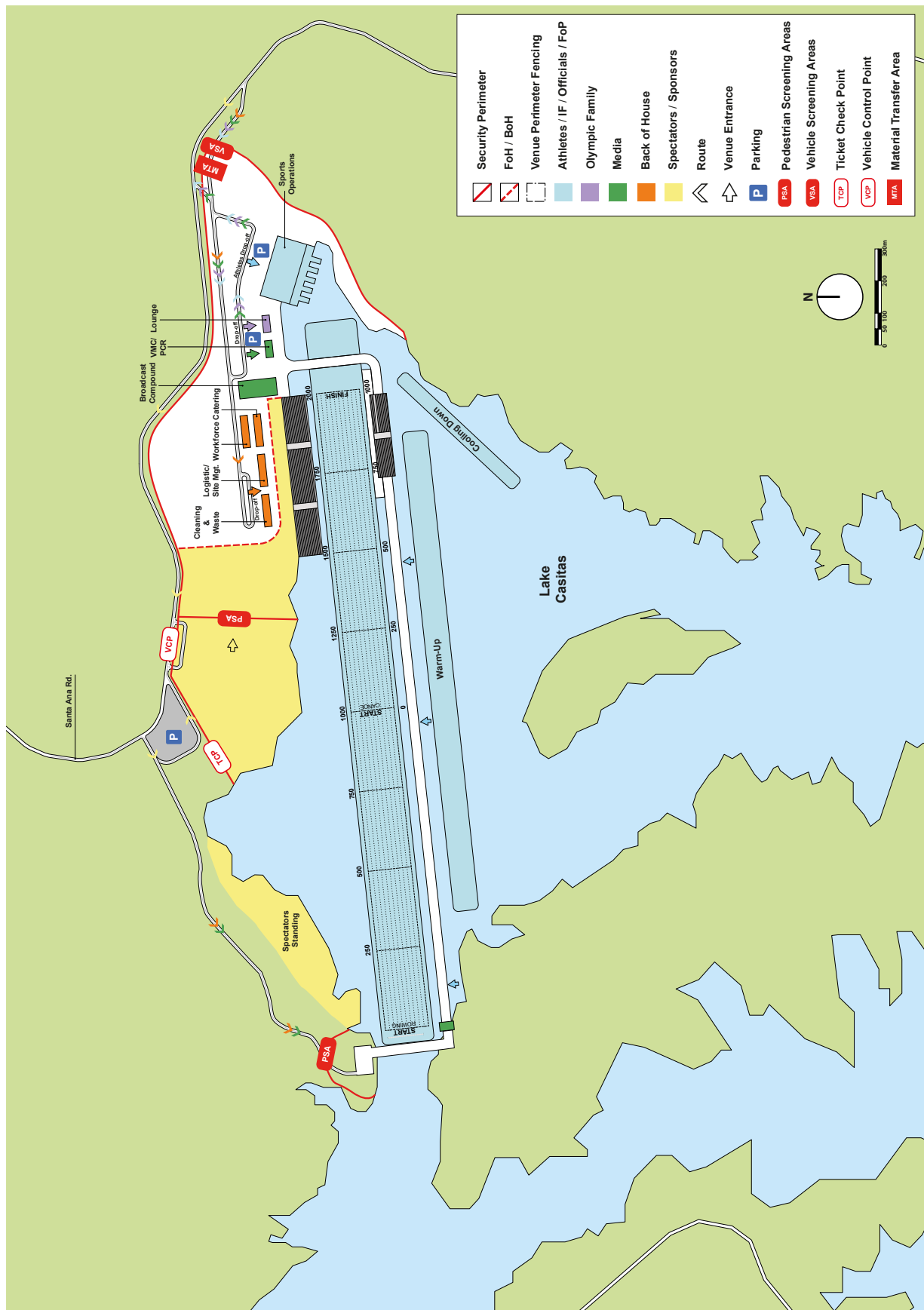
**5. What is the proposed construction timeline?**

6 months.

**6. What, if any, permitting (zoning, environmental, etc.) hurdles are anticipated?**

Standard approval process will apply – no significant issues expected.

# LAKE CASITAS BLOCK PLAN





# LA SPORTS POPULARITY & EVENT OVERVIEW

# LA SPORTS POPULARITY AND EVENTS

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**OVERVIEW: A NUMBER OF FACTORS ILLUSTRATE WHY LA IS THE IDEAL HOME FOR THE GAMES.**

## POWER IN NUMBERS

With more than 18 million people in the market, LA delivers massive engagement in sports.

## OLYMPIC PASSION AND CULTURE

LA has a higher percentage of participants and fans of most Olympic sports than the US average.

## SPORTS IN LA ARE MORE THAN A LIFESTYLE – THEY'RE A LIVELIHOOD

Sports are responsible for large scale event engagement, economic impact, and many jobs in LA.

## WHERE OLYMPIC GREATNESS LIVES

The LA climate, schools, facilities and culture attract and create Olympic excellence.

# LA HAS POWER IN NUMBERS

LA IS THE 2ND LARGEST US MARKET WITH 18 MILLION PEOPLE AND A SIGNIFICANT SPORTS FAN-BASE.



**GYMNASTICS FANS**  
0.5 MILLION



**VOLLEYBALL PLAYERS**  
0.8 MILLION



**TENNIS FANS**  
1.5 MILLION



**GOLF FANS**  
2.1 MILLION



**BOXING FANS**  
3.0 MILLION



**CYCLISTS**  
4.3 MILLION



**SOCCER FANS**  
4.3 MILLION



**SWIMMERS**  
4.7 MILLION



**RUNNERS**  
4.8 MILLION



**TV HOUSEHOLDS**  
5.5 MILLION



**BASKETBALL FANS**  
5.7 MILLION

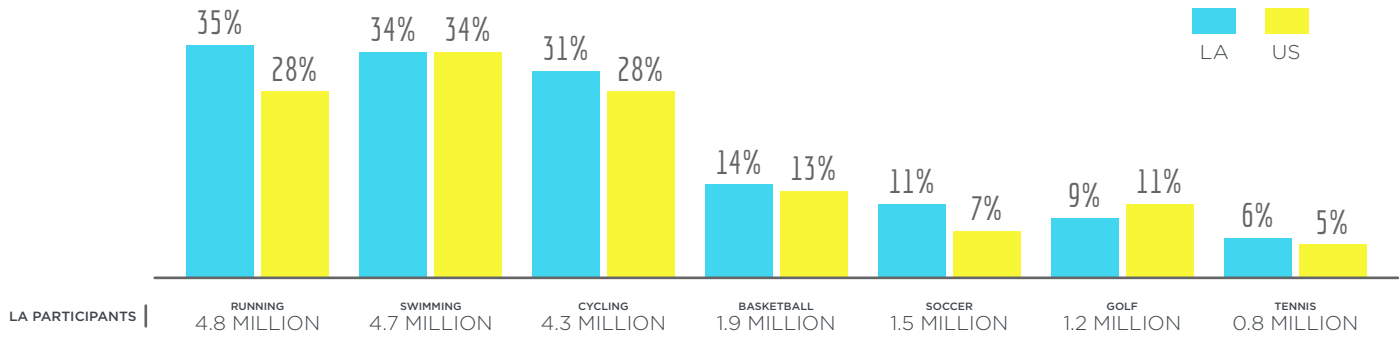
Source: LA Sports Council; Running USA; Scarborough Research



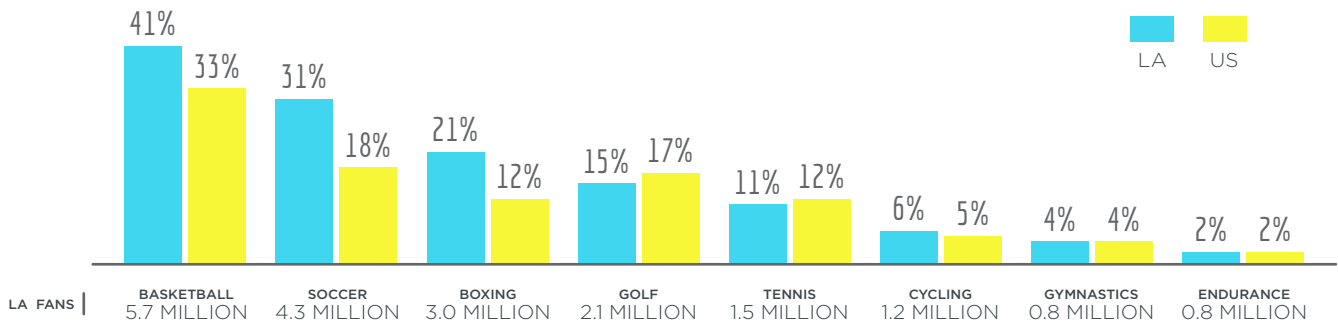
# LA HAS OLYMPIC PASSION

FOR MOST OLYMPIC SPORTS<sup>1</sup>, LA HAS A HIGHER % OF PARTICIPANTS / FANS THAN THE US AVERAGE.

## Adult Participation Rates



## Adult Fandom Rates<sup>2</sup>



Source: Scarborough Research (1) Where detailed data is available. (2) Fandom defined as number of fans who watch, listen, or attend the respective game or sport as a % of all adults in the market

# LA HAS OLYMPIC PASSION

THE LA MARKET IS LOADED WITH 18 PROFESSIONAL TEAMS AND DIVISION I PROGRAMS, AND HOSTS OVER 500 MAJOR SPORTING EVENTS A YEAR.



# LA HAS OLYMPIC PASSION

LA HOSTS TOP NATIONAL AND INTERNATIONAL EVENTS IN OLYMPIC DISCIPLINES EVERY YEAR.

## Major International Sporting Events

YEAR	EVENT	DATES	DURATION	# OF ATHLETES	LOCATION
2023	Men's U.S. Open Golf Tournament	TBD	4 Days	156	Los Angeles Country Club
2015	Special Olympics World Games	7/25 - 8/2	9 Days	~7000	Various
<b>2014</b>	<b>FILA Wrestling World Cup</b>	<b>3/15 - 3/16</b>	<b>2 Days</b>	<b>-300</b>	<b>The Forum</b>
<b>2012</b>	<b>5th IOC World Conference on Women and Sport</b>	<b>2/16 - 2/18</b>	<b>3 Days</b>	<b>-700</b>	<b>LA Convention Center</b>
<b>2009</b>	<b>World Baseball Classic</b>	<b>3/21-3/23</b>	<b>3 Days</b>	<b>-448</b>	<b>Dodger Stadium</b>
<b>2009</b>	<b>World Figure Skating Championships</b>	<b>3/23 - 3/29</b>	<b>7 Days</b>	<b>-150</b>	<b>Staples Center</b>
<b>2005</b>	<b>World Track Cycling Championships</b>	<b>3/24 - 3/27</b>	<b>4 Days</b>		<b>StubHub Center Velodrome</b>
2005	World Badminton Championships	8/15 - 8/21	7 Days	~350	Honda Center
<b>2003</b>	<b>FIFA Women's World Cup (final and other)</b>	<b>9/20 - 10/12</b>	<b>23 Days</b>	<b>-368</b>	<b>StubHub Center</b>
2003	World Gymnastics Championships	8/16 - 8/24	9 Days	~1500	Honda Center

## Major National Sporting Events

YEAR	EVENT	DATES	DURATION	# OF ATHLETES	LOCATION
<b>2016</b>	<b>Marathon Olympic Trials</b>	<b>13-Aug</b>	<b>1 Day</b>	<b>-300</b>	<b>Los Angeles</b>
2014	National Swimming Championships	8/6 - 8/10	5 Days		William Woollett Jr. Aquatics
2013	US Adult Nationals Badminton	3/29 - 3/31	3 Days		OC Badminton Club
<b>2013</b>	<b>USA Cycling Elite Track National Championships</b>	<b>8/9 - 8/11</b>	<b>3 Days</b>	<b>-300</b>	<b>StubHub Center Velodrome</b>
2012	US Adult Nationals Badminton	4/20 - 4/22	3 Days		OC Badminton Club
<b>2012</b>	<b>USA Cycling Elite Track National Championships</b>	<b>9/27 - 9/30</b>	<b>4 Days</b>	<b>-300</b>	<b>StubHub Center Velodrome</b>
<b>2011</b>	<b>NBA All Star Game</b>	<b>20-Feb</b>	<b>1 Day</b>	<b>-30</b>	<b>Staples Center</b>
2011	USA National Diving Championships	8/9 - 8/14	6 Days	~125	Spieker Aquatics Center
<b>2011</b>	<b>USA Cycling Elite Track National Championships</b>	<b>9/28 - 10/2</b>	<b>5 Days</b>	<b>-300</b>	<b>StubHub Center Velodrome</b>
<b>2010</b>	<b>USA Cycling Elite Track National Championships</b>	<b>9/29 - 10/3</b>	<b>5 Days</b>	<b>-300</b>	<b>StubHub Center Velodrome</b>
2010	National Swimming Championships	8/3 - 8/7	5 Days		William Woollett Jr. Aquatics
2010	US Adult Nationals Badminton	4/9 - 4/11	3 Days		OC Badminton Club
<b>2009</b>	<b>USA Cycling Elite Track National Championships</b>	<b>9/30 - 10/4</b>	<b>5 Days</b>	<b>-300</b>	<b>StubHub Center Velodrome</b>
2009	US Adult Nationals Badminton	4/17 - 4/19	3 Days		OC Badminton Club
2006	National Swimming Championships	8/1 - 8/5	5 Days		William Woollett Jr. Aquatics
2005	National Swimming Championships	8/3 - 8/7	6 Days		William Woollett Jr. Aquatics
<b>2005</b>	<b>USA Outdoor Track and Field Championships</b>	<b>6/23 - 6/26</b>	<b>4 Days</b>		<b>StubHub Center</b>
2004	Swimming Olympic Trials	7/7 - 7/14	8 Days		Long Beach
2004	Gymnastics Olympic Trials	6/24 - 6/27	4 Days		Honda Center
<b>2004</b>	<b>NBA All Star Game</b>	<b>15-Feb</b>	<b>1 Day</b>	<b>-30</b>	<b>Staples Center</b>

Note: Bold blue font represents events held in 2024 proposed venues.



# LA HAS OLYMPIC PASSION

LA ALSO IS HOME TO MAJOR COLLEGE CHAMPIONSHIPS IN SEVERAL OLYMPIC DISCIPLINES.

YEAR	EVENT	DATES	DURATION	# OF ATHLETES	LOCATION
2018	NCAA Women's Water Polo Championship	5/11 - 5/13	3 Days	-200	Uytengsu Aquatics Center
<b>2018</b>	<b>NCAA Division I Men's Volleyball Championship</b>	<b>5/3 - 5/5</b>	<b>3 Days</b>	<b>-120</b>	<b>Pauley Pavilion</b>
2017	NCAA Men's Water Polo Championship	12/2 - 12/3	2 Days	-150	Uytengsu Aquatics Center
2016	NCAA Women's Water Polo Championship	5/13 - 5/15	3 Days	-200	Spieker Aquatics Center
2015	NCAA Men's Water Polo Championship	12/5 - 12/6	2 Days	-150	Spieker Aquatics Center
2014	NCAA Women's Water Polo Championship	5/9 - 5/11	3 Days	-200	Uytengsu Aquatics Center
<b>2013</b>	<b>NCAA Women's Gymnastics Championships</b>	<b>4/19 - 4/21</b>	<b>3 Days</b>	<b>-240</b>	<b>Pauley Pavilion</b>
<b>2013</b>	<b>NCAA Division I Men's Volleyball Championship</b>	<b>5/2 - 5/4</b>	<b>3 Days</b>	<b>-80</b>	<b>Pauley Pavilion</b>
2012	ICSA Singlehanded Sailing Championship	11/2 - 11/4	3 Days		Long Beach
2012	NCAA Men's Water Polo Championship	12/1 - 12/2	2 Days	-100	McDonald's Swim Stadium
2012	NCAA Men's Golf Championship	5/29 - 6/3	6 Days	156	Riviera C.C.
<b>2012</b>	<b>NCAA Division I Men's Volleyball Championship</b>	<b>5/3 - 5/5</b>	<b>3 Days</b>	<b>-80</b>	<b>Galen Center</b>
2008	NCAA Division I Men's Volleyball Championship	5/1 - 5/3	3 Days	-80	Bren Events Center
2007	NCAA Women's Water Polo Championship	5/11 - 5/13	3 Days	-200	Long Beach State
2006	NCAA Men's Water Polo Championship	12/2 - 12/3	2 Days	-100	Burns Aquatics Center
<b>2005</b>	<b>NCAA Division I Men's Volleyball Championship</b>	<b>5/5 - 5/7</b>	<b>3 Days</b>	<b>-80</b>	<b>Pauley Pavilion</b>
2005	ICSA Sloop North America Championship	11/19 - 11/21	3 Days		Irvine
<b>2004</b>	<b>NCAA Soccer Men's Championships</b>	<b>12/10 - 12/12</b>	<b>3 Days</b>	<b>-120</b>	<b>StubHub Center</b>
<b>2004</b>	<b>NCAA Women's Gymnastics Championships</b>	<b>4/15 - 4/17</b>	<b>3 Days</b>	<b>-240</b>	<b>Pauley Pavilion</b>
2004	NCAA Division I Women's Volleyball Championship	12/16 - 12/18	3 Days	-80	Long Beach Arena
2003	NCAA Division I Men's Volleyball Championship	5/1 - 5/3	3 Days	-80	The Walter Pyramid

Note: Bold blue font represents events held in 2024 proposed venues.

# IN LA – SPORTS ARE A LIVELIHOOD

---

SPORTS ARE RESPONSIBLE FOR LARGE SCALE ENGAGEMENT, ECONOMIC IMPACT AND MANY JOBS IN LA.

> 20 MILLION

More than 20 million tickets are sold to Los Angeles area sporting events each year.

\$5 BILLION

These sporting events generate approximately \$5 billion in annual economic impact in the Los Angeles area.

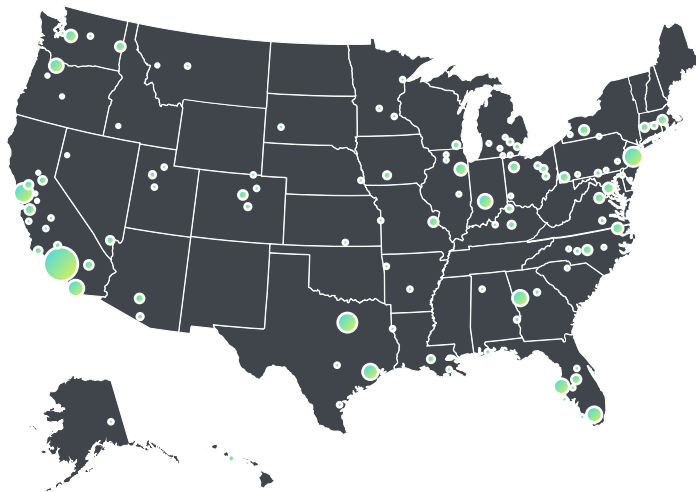
+10,000

And the sports industry is responsible for more than 10,000 full and part-time jobs for Los Angeles-area residents.

Source: Atlantic Cities; City Lab.com; USOC website, web literature search.

# LA – WHERE OLYMPIC GREATNESS LIVES

LA PRODUCES MORE OLYMPIANS AND MEDAL WINNERS THAN ANY MARKET IN THE COUNTRY.

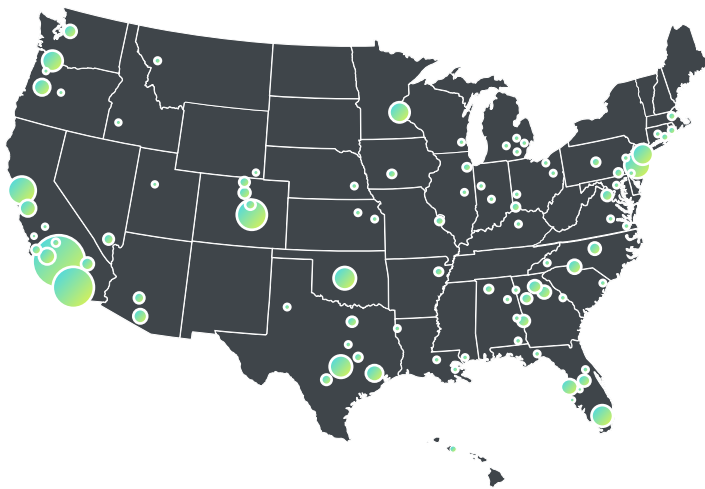


## 2012 US OLYMPIC ATHLETES BY HOMETOWN

More Olympians are born and raised in the LA area than any other city in the US.

Total Number of Olympic Athletes by Hometown

1 · 5 · 10 ●

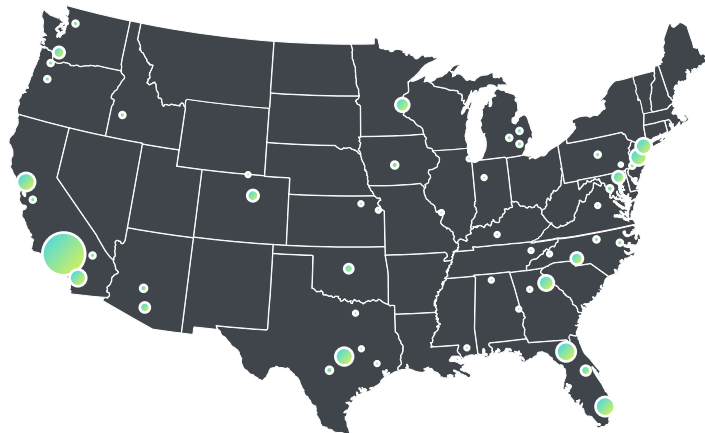


## 2012 US OLYMPIC ATHLETES BY CURRENT PLACE OF RESIDENCE

An even higher proportion of Olympians also call LA their training home, demonstrating the attractiveness of Southern California as a sporting destination.

Total Number of Olympic Athletes (Place of Residence)

1 · 10 ● 100 ●



## DISTRIBUTION OF 2012 US OLYMPIC MEDAL WINNERS BY PLACE OF RESIDENCE

Moreover, the quality of LA's climate and facilities is evinced by the fact that nearly 45% of all medals won by US Olympians in London were won by athletes living or training in LA.

Total Number of Medals by Athlete's Place of Residence

1 · 5 · 10 ●

Source: Atlantic Cities; City Lab.com.

# LA – WHERE OLYMPIC GREATNESS LIVES

LA IS HOME TO MANY DIVISION 1 UNIVERSITIES THAT PROMOTE DEVELOPMENT OF OLYMPIC ATHLETES.

SCHOOL	OLYMPIC SPORTS TEAMS	TOTAL OLYMPIANS	NOTABLE OLYMPIANS	OLYMPIC FACTS
	17	418	Louis Zamperini	If USC were a country, its 135 gold medals would rank 12th overall
	18	398	Jackie Joyner-Kersey	UCLA won at least one gold medal for the US at every Summer Games since 1932
	14	34	Greg Louganis	At least 4 UCI athletes in each of the last 10 Summer Olympics
	16	14	Jason Lezak	Gauchos have won multiple medals in swimming and water polo
	14	65	Craig Buck	Pepperdine Olympians have won 18 medals since 1964
	10	6	Jenny Topping	4 Titan Olympians in 2004 Athens Games
	13	5	Florence Griffith Joyner	CSUN Olympians have medaled in 4 different disciplines
	13	113	Misty May-Treanor	At least one CSULB athlete in every Summer Olympics since 1952
	16	5	Reid Priddy	5 LMU Olympians in last three Summer Games across 4 different sports



# LA – WHERE OLYMPIC GREATNESS LIVES

---

LA IS THE CITY WHERE ATHLETES CAN GO FASTER, JUMP HIGHER AND BE STRONGER.

137 TRACK & FIELD WORLD RECORDS SET

Fourth (4th) highest total in the world.

130 SWIMMING WORLD RECORDS SET

Highest total in the world.

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DELIVERABLE 3

# TRANSPORTATION, ACCOMMODATIONS, & SECURITY

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# INTRODUCTION

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## LOS ANGELES IS ON THE MOVE.

With the largest transit construction program in the United States, Los Angeles is defining the future of mobility. In the last 30 years, LA's public transportation system has undergone a dramatic transformation, operating six (6) convenient rail lines and moving nearly 400,000 commuters everyday. Over the next ten years, Los Angeles will invest \$88.2 billion in transit infrastructure projects, highway projects, carpool projects, and local improvement projects. With five (5) new rail lines currently under construction, by 2024, LA Metro will have more than 100 miles of rail services to meet the growing demands of our city's young, mobile and progressive population. A light rail, subway and bus transitway network will connect all venue clusters, the airport, Downtown and every corner of the city by 2024.

For the majority of LA24 visitors and athletes, the Olympic Experience will begin at a newly renovated LAX — the second busiest airport in the United States. The Tom Bradley International Terminal recently received a \$1.9 billion renovation. The airport will receive an additional \$5.1 billion investment to be completed by 2023.

Los Angeles attracted a record 43.3 million visitors in 2014, drawn to our city's diverse set of attractions that includes the most museums per capita, nine (9) amusement parks, the hottest restaurants in the nation, more than 1,000 performing arts groups and iconic sports franchises. With a venue plan that features many of those destinations, and more than 125,000 hotel rooms located within 50km of the Games Center, the Olympic Family, members of the media, spectators and other key constituents will be conveniently located.

Finally, Los Angeles is no stranger to successfully hosting major international events — from world championships in premier sports, to the annual Academy Awards, Grammy's and Emmy's, to top national conventions. In Los Angeles, the spotlight is always on. We have the resources, experience and secure environment to share the biggest events with the world.

Los Angeles has long been a top global destination for tourism and business alike, but given the city's recent progress, it is now also a top pick for safety, state-of-the-art sustainability, robust accommodations and ease of transportation — a citywide dream decades in the making.



TRANSPORTATION

# TRANSPORTATION

## GENERAL OVERVIEW

The Transportation Infrastructure in Los Angeles County is one of the largest and most technologically sophisticated in the United States, providing hundreds of kilometers of primary rail and bus networks, a world-class Airport LAX that is undergoing a \$7B renovation, and innovative Traffic Management Systems for all forms of transportation. Aggressive growth has been mandated and funded to continue through the next two decades, and beyond.

LA is also home to America's largest fleet of clean-burning natural gas buses, helping to turn a city once known for its suburban sprawl and smog, into one that is more affordable, sustainable and connected for all.

For the Games, the rail and bus network will be the Primary Transportation Mode for large numbers of volunteers and spectators to travel from both centralized and outlying locations to the venues without having to use automobiles or taxis. In addition, the Olympic Route Network is designed to expeditiously move key constituents (athletes, dignitaries, officials) from the support venues LAX, Main Hotel Cluster, Olympic Village, Main Media Center, and Media Accommodations) to the competition sites (clusters) through dedicated Olympic Lanes that will make travel to nearly all the venues 30 minutes or less.



# TRANSPORTATION

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## INFRASTRUCTURE

In addition to the basic motorway, street and bus transportation networks, the region has a High-Volume Transportation Network made up of over 136 km of subway and light rail, 290 km of suburban rail, 60 km of bus transitway lines and 550 km of HOV lanes. With projects funded and currently under construction, the network will expand to 187 km of subway and light rail, 290 km of suburban rail, 80 km of bus transitway and 600 km of HOV lanes by 2024.

The Los Angeles County Metropolitan Transportation Authority (Metro) operates all Bus Transitway, Subway and Light Rail in Los Angeles County. As new projects are completed over the next ten years, 27 rail stations and 140 rail cars will be constructed and added to the network. Key stations will be located adjacent to most of the Downtown, Coliseum/USC, Santa Monica, UCLA, and Hollywood venues. For those venues where Metro stops are not within 1km, we will have direct shuttle service to the closest transit location. Additionally, both the Sepulveda Recreation Area and the StubHub venues will have direct service via the bus transitway lines. The rail and bus networks are managed from the Rail and Bus Operations Centers.

The Suburban Rail Network is operated by the Southern California Regional Rail Authority (Metrolink). The system has 28 stations in Los Angeles County and 28 stations in adjacent counties, using six (6) different lines. All of the train lines service Downtown Los Angeles.

In addition to the 2,400 buses that Metro operates, many cities and special districts in the Los Angeles County operate Local and Rapid Bus service adding an additional 1,500 buses to the region's transportation system. Overall, approximately 3,900 buses are operating throughout the region during all hours of the day.

The Primary Transportation Terminal for Downtown Los Angeles is Union Station. All intercity and suburban rail, subway, one light rail, one transitway and over 25

bus lines provide service to most venues within the Los Angeles County region.

Accessibility for Disabled Passengers is provided by all public transportation services in Los Angeles County. Additionally, door-to-door services are available for people who cannot use buses or trains.

A key component to the transportation network is the Motor Vehicle Parking Facilities (Park and Ride), currently with over 75 locations and 30,000 parking spaces at bus transitway, suburban rail, subway and light rail stations on the Metro and Metrolink systems. Additional facilities are being constructed with the new Metro Rail Expansion Projects, which will add several thousand more parking spaces.

Implementing the Transportation Plan will rely on existing partnerships with federal, state, and local agencies.

At the federal level, partnership is required for two key projects that make up the LA24 Transportation Plan, which are currently in on-going conversations:

1. *LAX Automated People Mover*: This project will require environmental approvals from the Federal Aviation Administration.
2. *Purple Line Extension to UCLA*: This project is a multi-phased project that will ultimately connect UCLA to Union Station in Downtown Los Angeles.

At the state level, the City of Los Angeles already works regularly with the California State Department of Transportation (Caltrans) on all major projects that involve the highway system. Recent examples are the closure of the 405 Freeway, the demolition of the Century/Aviation Bridge, and the creation of High Occupancy Toll Lanes on Interstate 110 and Interstate 10.



# TRANSPORTATION

## INFRASTRUCTURE

At the local level, the two main partners needed to advance the LA24 Transportation Plan are Metro as well as Los Angeles World Airports (LAWA), which operates LAX. The Mayor is the Chair of the Metro Board of Directors and appoints three other Directors. The Mayor also oversees LAWA, a city department. The Mayor routinely convenes multiple local agencies to ensure that there is coordination for Special Events, such as the Academy Awards, Freeway Closures, NBA All-Star Game, and CicLAvia.

## TRAFFIC MANAGEMENT SYSTEM

The City of Los Angeles street network Traffic Control is managed by the Department of Transportation (LADOT), using a cutting-edge centralized Automated Traffic Surveillance and Control System (ATSAC). The system, which is made up of 4,400 signalized intersections, 64,500 loop detectors, and 500 CCTV cameras allows for full control of traffic signals on all of the major urban arterial

roadways within the City, allowing motor vehicles to travel on designated routes achieving travel times similar to those on limited-access motorways.

The State of California motorway traffic control is the responsibility of the California Department of Transportation (Caltrans) and the California Highway Patrol (CHP). The Los Angeles Regional Transportation Management Center (LARTMC) allows for motorways and their high occupancy vehicle (HOV) lanes to be managed efficiently.

The Los Angeles Operations Center will provide a centralized command location for all transportation activities, allowing a single operational structure to manage and coordinate all transportation issues between the various agencies and the OCOG.





# TRANSPORTATION

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## OLYMPIC ROUTE NETWORK

The Olympic Route Network Design will make use of a combination of motorway High Occupancy Vehicle (HOV) and High Occupancy Toll (HOT) lanes, along with major urban arterial and collector roadways. Individual routes will be combined into corridors adjacent to venue and competition sites, to minimize the impacts on regular motor vehicle traffic. Additionally, each route will have alternative options, should circumstances require use. Corridor traffic on major urban arterials and collectors will be managed by LADOT, both at ATSAC and in the field.

One of the primary challenges facing any large and populous Metropolitan area is travel. The Los Angeles region is no different; however, several key advantages exist in LA that will allow for efficient motorway travel and detailed traffic management for arterial, collector and local roadways during the event periods.

- Los Angeles County has over 550 miles of High Occupancy Vehicle (HOV)/FastTrak Lanes on the 17 motorways, with more being constructed. Vehicles with multiple passengers or in some instances, paying a use fee, are allowed to use these lanes. The net impact to the overall motorway is improved travel time. The ORN will use HOV lanes in key locations, such as LAX routing to and from the Main Hotel Cluster.
- The Automated Traffic Surveillance and Control System (ATSAC) System provides innovative real-time ability to manage traffic on all major urban arterials within the City of Los Angeles using the traffic signal control system and video monitors. This will allow designated Games motor vehicles to complete travel between clusters and competition sites as quickly as possible.
- The City of Los Angeles has a Unified Operations Center that will be activated during the entire events period. This facility has accommodations for all transportation providers and key support departments, allowing for a single management structure to direct all operations with vehicle movement.

- City of Los Angeles Department of Transportation (LADOT) Traffic Engineers and Traffic Control Officers will support the ORN in the field, working in concert with the ATSAC System.
- The Los Angeles Regional Transportation Management Center (LARTMC) is responsible for traffic management on the 17 major motorways, the HOV/HOT Lanes network and the entrance / exit points. The team at this location will be closely coordinated with the City of Los Angeles Unified Operations Center.
- The Public Transportation Network provides services to the entire Los Angeles Region. Suburban rail, subway, light rail and bus transitway lines provide direct, fast and efficient alternatives to using key motorways and major urban arterials.
- The Los Angeles region has recent experience with major motorway and roadway restrictions or closures. A major construction project on the I-405 motorway required multiple full-day complete closures between West Los Angeles and the San Fernando Valley. In each case, the city launched massive public education campaigns to prepare residents, vacationers, businesses and commercial services to arrange use of alternative routes, public transportation, different work schedules, nighttime delivery times or simply delay non-essential travel. In each instance, traffic levels on the closest alternate routes were far below what was planned for, with more distant, recommended routes seeing heavier utilization. This same strategy was used for a multiple day closure on the main arterial roadway servicing LAX, with similar results. Similar strategies will be used to allow for the ORN to operate with as little disruption as possible.

To host a successful Olympic and Paralympic Games, the ORN must work exceptionally. The Los Angeles region has the necessary foundation in place to achieve that important goal.

# TRANSPORTATION

## AIRPORT

Los Angeles International Airport (LAX) is the nation's second busiest passenger airport and ranks 14th in air cargo tonnage handled. It is also the world's busiest origin-and-destination airport, with more passengers beginning or ending their trips in Southern California than using the airport for connecting flights. In 2013, LAX served 66.7 million passengers and 66 domestic and 62 international cities directly. It also handled nearly two (2) million tons of freight and mail.

Importantly, LAX is the only airport that's a hub for all three domestic legacy airlines. Approximately 95 passenger carriers and cargo carriers serve LAX, including all major airlines. There are four (4) runways, nine (9) passenger terminals with 119 gates and more than 163 aircraft parking spots.

In the last several years, LAX invested more than \$1.9 billion into the new Tom Bradley International Terminal.

Passengers can now relax in the lounge-like seating in the 150,000-square-foot Great Hall featuring more than 60 premier dining, luxury retail shops, and 250,000 square feet of duty-free shops.

By 2020, 8 of LAX's 9 terminals will be new. The airport has an approved capital budget of \$7.2 billion for improvements including runway rehabilitation, terminal renovations, improved baggage handling, security and communications improvements, and improved ground access and circulation. Many of the improvements will focus on the customer experience, from big video and art displays, to new restaurants and shops, to improved bathrooms and Wi-Fi. Of the planned upgrades, the airport ground transportation program is amongst the most important.

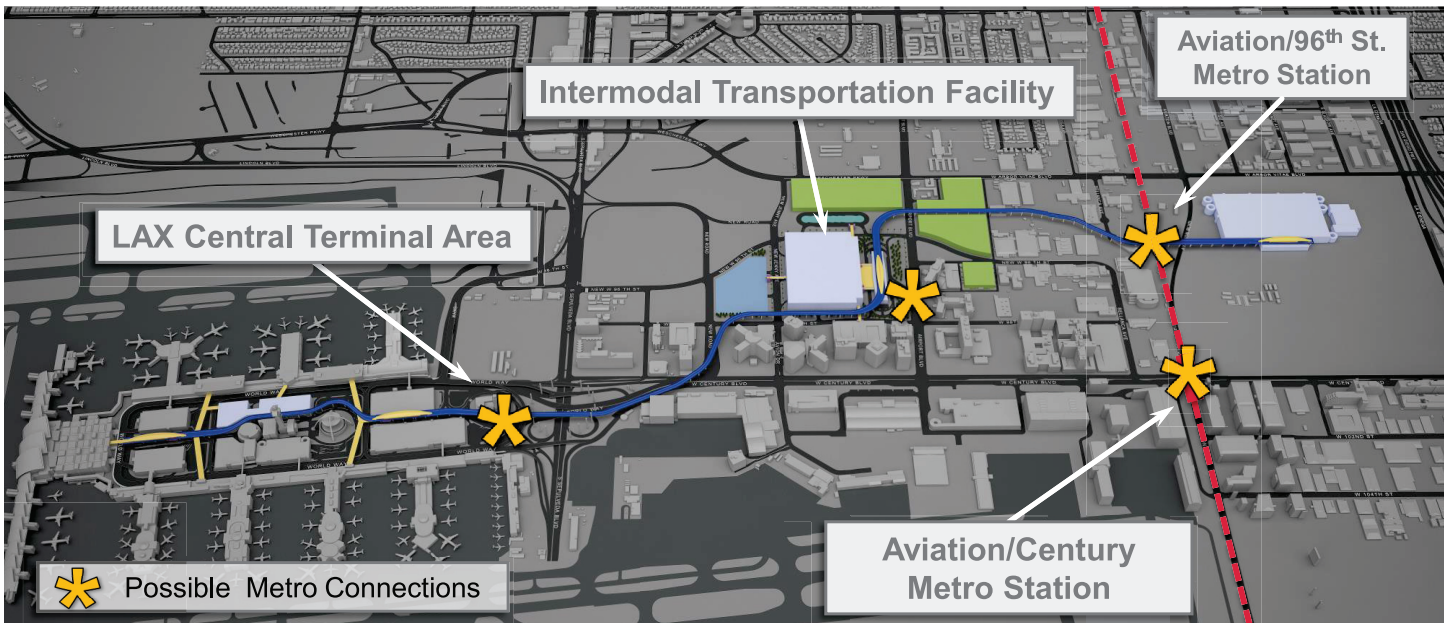


# TRANSPORTATION

## AIRPORT GROUND TRANSPORTATION PROGRAM

The airport ground transportation program is a major component of the ongoing work and plans to modernize LAX. The three main components of the plan are scheduled to be completed by the fourth quarter 2023, including:

- *The LAX Automated People Mover System (APM):* The APM will connect the Central Terminal Area (CTA) through either a spine or scissor configuration and connect to the Crenshaw/LAX Line that is currently under construction. The Crenshaw/LAX Line is scheduled to be completed by 2019. The APM is currently scheduled to be completed by the end of 2023, however the City of Los Angeles is pursuing potential acceleration strategies.
- *Intermodal Transportation Facility (ITF):* The ITF will create a new world-class front door to LAX, providing a central location for bus and car pick-up and drop-off as well as a connection to the APM.
- *Consolidated Rental Car Facility (ConRAC):* The ConRAC will consolidate all on-airport rental car operations for convenience of passengers and efficiencies of rental car companies. It will be connected to the Central Terminal Area by the Automated People Mover to reduce the traffic impacts of multiple shuttle buses.





# TRANSPORTATION

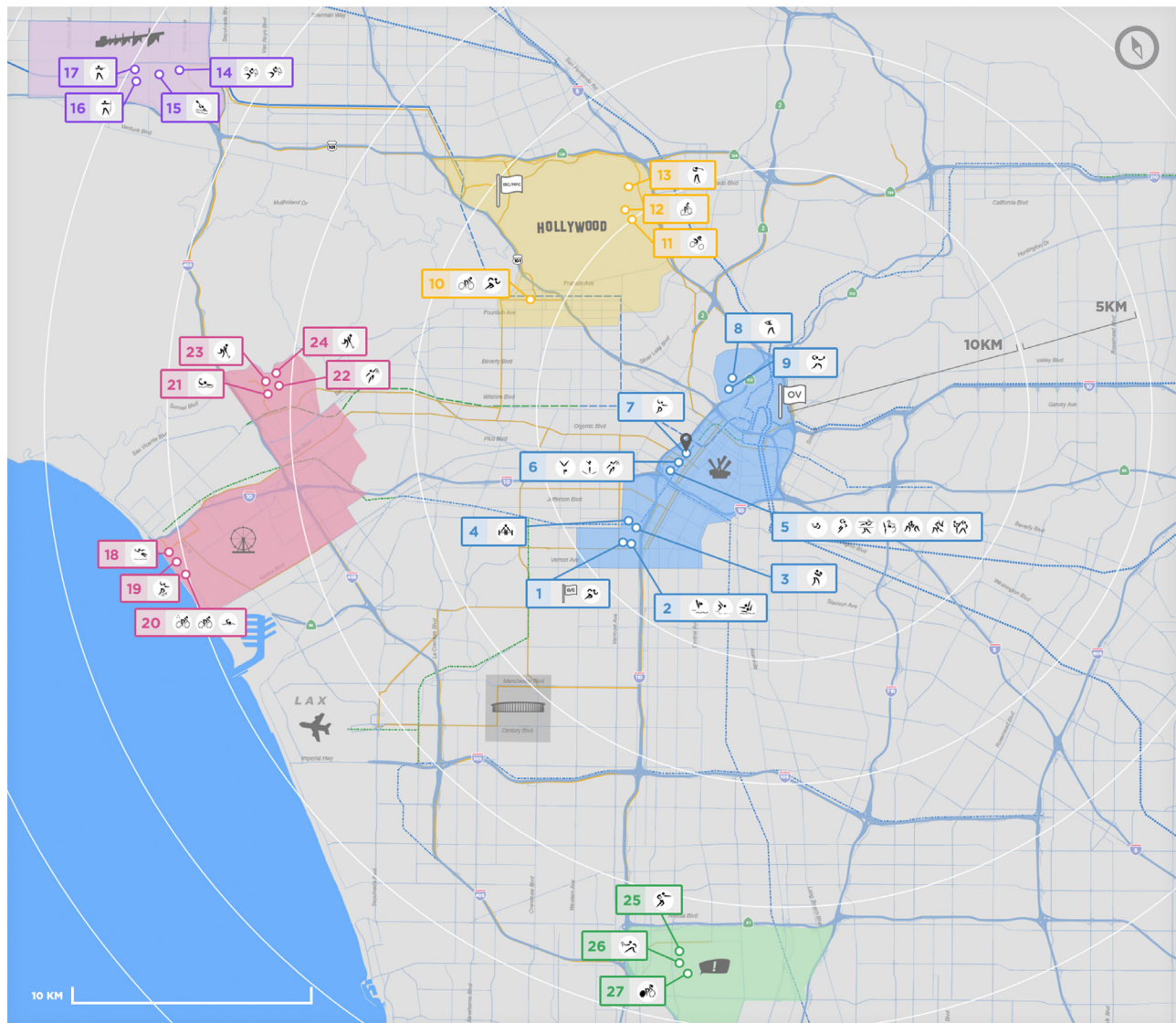
## CLUSTER TRANSPORTATION DETAILS

Given the compact venue structure of the LA24 Plan, nearly all competition venues are located less than 30 minutes from the key sites when utilizing the ORN. Additionally, with the existing and planned public transportation infrastructure, most venues will have a Metro stop within a kilometer, making for an exceptionally efficient transportation plan.

For those venues that don't have a Metro stop within a kilometer and/or need additional load-out capacities,

there will be shuttle services moving spectators to and from the events. The Metro stops within close proximity, combined with a robust shuttle bus system that will handle excess capacity will ensure that all venues can load-out in less than two hours (see chart "Venue Capacities & Load-Outs" for more details on spectator transit and load-out capacities).

Please see additional details for each cluster outlined on the following pages.





# TRANSPORTATION

## CLUSTER TRANSPORTATION DETAILS: DOWNTOWN

The Downtown cluster will serve as the heart of the Games with nine (9) competition venues (hosting 19 events), the home of the Opening and Closing Ceremonies, and the site of the Olympic Village. All key venues are located within 20 minutes or less and have adjacent

transit stops. Additional shuttle buses will be provided to transport spectators to other public transit stations to make sure that even the largest events with 60,000+ people (e.g. Opening and Closing Ceremonies) can load-out in acceptable times.

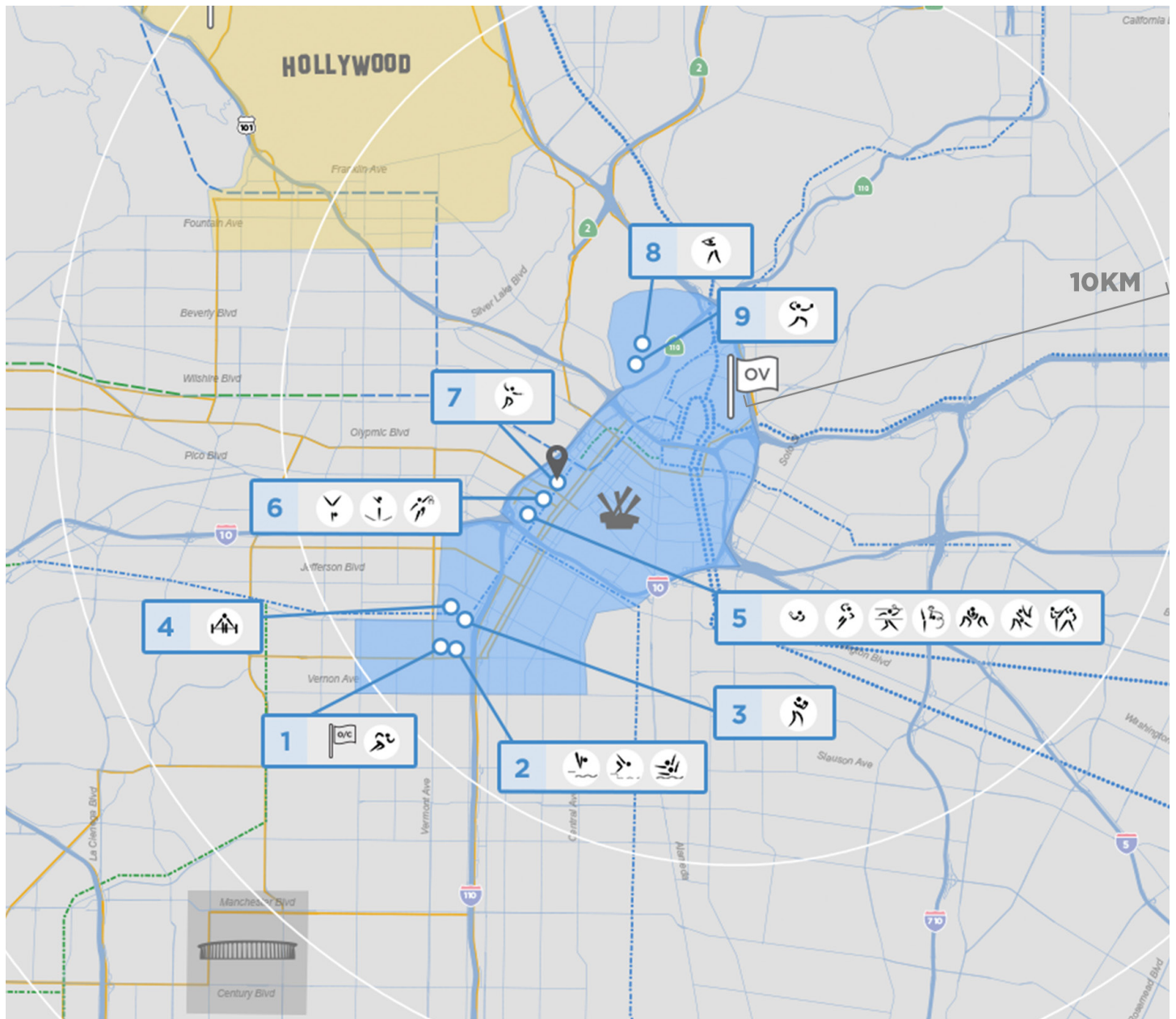
### Key Constituent Transportation (on the Olympic Route Network):

TO SITE	AVERAGE DISTANCE (KM)	AVERAGE TIME (MINUTES)
Airport	21	20
Main Hotel	3	5
Olympic Village	8	10
Olympic Stadium	4	5
Media Accommodations	21	20
IBC / MPC	20	20

### Spectator Transportation (closest transit stop and walking distance):

VENUE (CAPACITY)	CLOSEST TRANSIT STOP	WALKING DISTANCE (KM)	LOAD-OUT TIME
LA Memorial Coliseum (60,000-80,000)	Expo Park/USC and Expo/Vermont (Light Rail)	Adjacent	Less than two hours
New MLS Stadium (20,000)	Expo Park/USC and Expo/Vermont (Light Rail)	Adjacent	Less than an hour
Galen Center (10,300)	Expo Park/USC and Expo/Vermont (Light Rail)	Adjacent	Less than an hour
Shrine Auditorium (6,300)	Expo Park/USC and Expo/Vermont (Light Rail)	Adjacent	Less than an hour
LA Convention Center (25,000-30,000)	Pico Station (Light Rail) 7th St./Metro Ctr (Subway)	Adjacent (.56)	Less than an hour
Staples Center (18,100)	Pico Station (Light Rail) 7th St./Metro Ctr (Subway)	Adjacent (.56)	Less than an hour
Nokia Theatre (7,100)	Pico Station (Light Rail) 7th St./Metro Ctr (Subway)	Adjacent (.56)	Less than an hour

# DOWNTOWN CLUSTER MAP



- |                               |  |                        |  |                     |  |
|-------------------------------|--|------------------------|--|---------------------|--|
| Motorways                     |  | Existing Suburban Rail |  | Existing Light Rail |  |
| Existing Major Urban Arterial |  | Existing Subway        |  | Planned Light Rail  |  |
| Planned Major Urban Arterial  |  | Planned Subway         |  | Olympic Network     |  |

# TRANSPORTATION

## CLUSTER TRANSPORTATION DETAILS: HOLLYWOOD

The Hollywood Cluster will feature four (4) venues with five (5) events. Olympians and Paralympians will compete on the iconic Hollywood Blvd. and in the picturesque Griffith Park. Outside of the airport, all key venues are within 20 minutes. Additionally, there are multiple transit

stops adjacent to Hollywood Blvd for spectators. For spectators going to Griffith Park, there will be shuttle buses to/from the closest rail stations and to/from Union Station downtown.

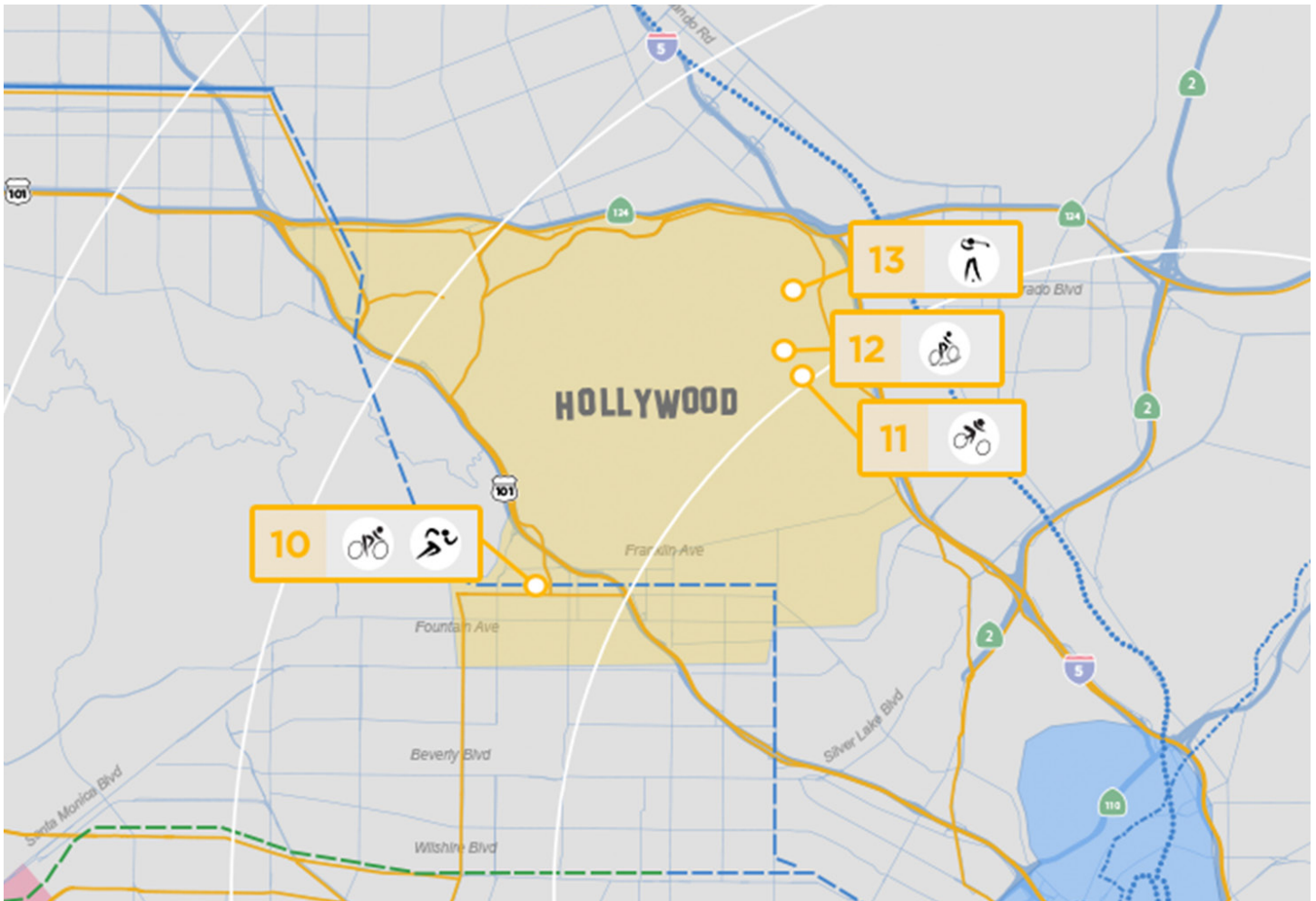
### Key Constituent Transportation (on the Olympic Route Network):

TO SITE	AVERAGE DISTANCE (KM)	AVERAGE TIME (MINUTES)
Airport	36	35
Main Hotel	15	15
Olympic Village	11	10
Olympic Stadium	21	20
Media Accommodations	14	15
IBC / MPC	12	10

### Spectator Transportation (closest transit stop and walking distance):

VENUE (CAPACITY)	CLOSEST TRANSIT STOP	WALKING DISTANCE (KM)	LOAD-OUT TIME
Hollywood Blvd (5,000+)	Hollywood/Highland (Subway) Hollywood/Vine (Subway)	Adjacent	Less than an hour
Griffith Park (6,000-30,000)	Glendale Station (Metrolink Rail)	5.8	Less than two hours

# HOLLYWOOD CLUSTER MAP



- |                               |  |                        |  |                     |  |
|-------------------------------|--|------------------------|--|---------------------|--|
| Motorways                     |  | Existing Suburban Rail |  | Existing Light Rail |  |
| Existing Major Urban Arterial |  | Existing Subway        |  | Planned Light Rail  |  |
| Planned Major Urban Arterial  |  | Planned Subway         |  | Olympic Network     |  |



# TRANSPORTATION

## CLUSTER TRANSPORTATION DETAILS: VALLEY

Sepulveda Dam, a large recreational area built as a part of a U.S. Army Corps of Engineers project, will play host to five (5) events with a canoe slalom course, equestrian facilities, shooting and archery venues, and a modern pentathlon course. This cluster is the farthest from most of the key

venues (30-35 minutes), however for media, it's 15 minutes or less to get to the Media Village and IBC / MPC. For spectators, there will be shuttle service from the closest rail stations and there is a dedicated bus transit way line serving the entire north end of the Sepulveda Dam area.

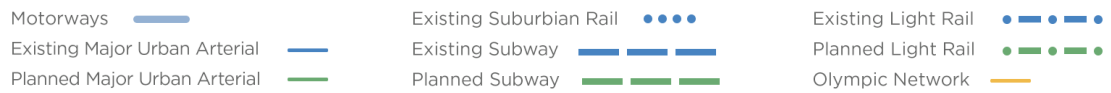
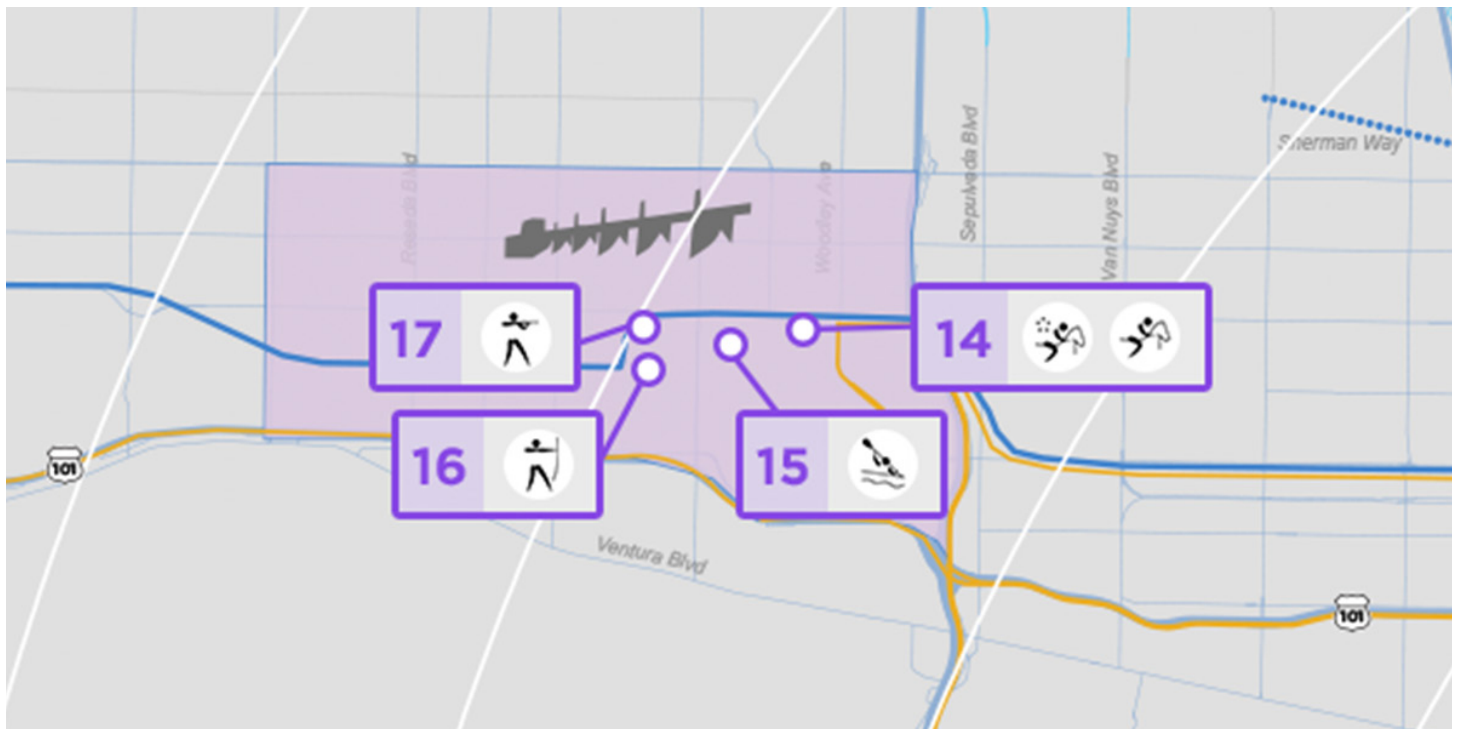
### Key Constituent Transportation (on the Olympic Route Network):

TO SITE	AVERAGE DISTANCE (KM)	AVERAGE TIME (MINUTES)
Airport	36	35
Main Hotel	39	35
Olympic Village	33	30
Olympic Stadium	33	30
Media Accommodations	13	10
IBC / MPC	17	15

### Spectator Transportation (closest transit stop and walking distance):

VENUE (CAPACITY)	CLOSEST TRANSIT STOP	WALKING DISTANCE (KM)	LOAD-OUT TIME
Sepulveda Dam (3,000-20,000)	Van Nuys Metrolink Station (Ventura County Rail) Balboa Station (Bus Transitway)	6.7 Adjacent	Less than two hours

# VALLEY CLUSTER MAP



# TRANSPORTATION

## CLUSTER TRANSPORTATION DETAILS: COASTAL

With two primary locations, UCLA and Santa Monica Beach, the coastal cluster will be home to nine (9) events in seven (7) different venues. While UCLA is geographically closer to most of the key venues, the average transportation time for both locations is 25 minutes or less, except to

the IBC / MPC. For spectators, the planned transit stops in Westwood and Downtown Santa Monica will provide easy access to the competition sites and expedite load-out times.

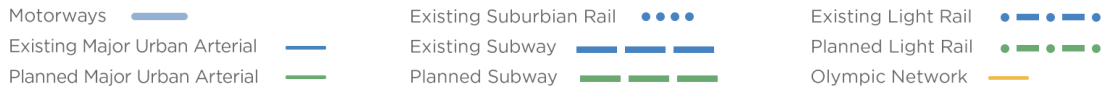
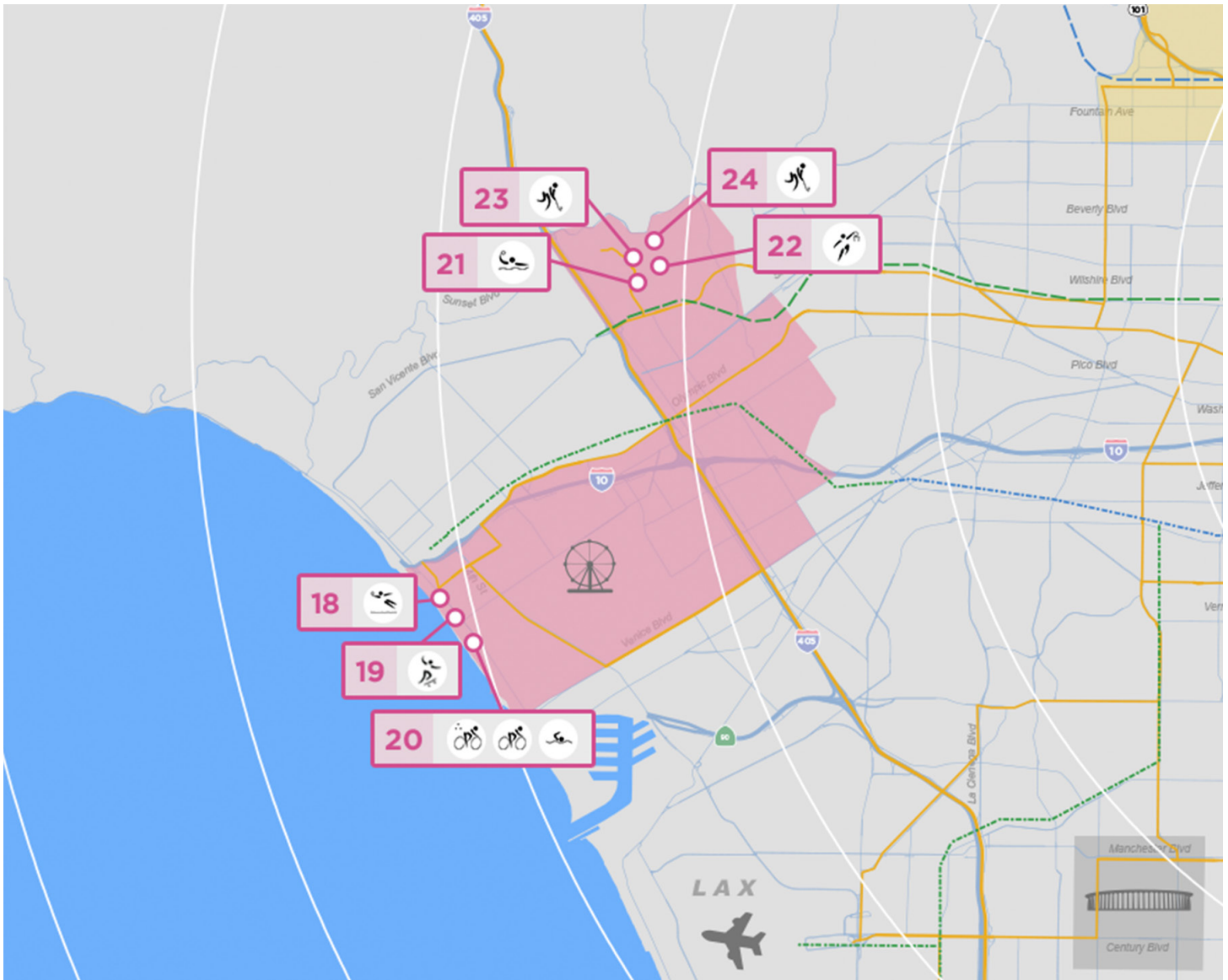
### Key Constituent Transportation (on the Olympic Route Network):

TO SITE	AVERAGE DISTANCE (KM)	AVERAGE TIME (MINUTES)
Airport	20	20
Main Hotel	23	20
Olympic Village	29	25
Olympic Stadium	28	25
Media Accommodations	6	5
IBC / MPC	41	40

### Spectator Transportation (closest transit stop and walking distance):

VENUE (CAPACITY)	CLOSEST TRANSIT STOP	WALKING DISTANCE (KM)	LOAD-OUT TIME
Pauley Pavilion (12,800)	Westwood/UCLA (Subway)	1.1	Less than an hour
Drake Stadium (12,000)	Westwood/UCLA (Subway)	1.1	Less than an hour
North Athletic Field (4,000)	Westwood/UCLA (Subway)	1.1	Less than an hour
LA Tennis Center (5,000)	Westwood/UCLA (Subway)	1.1	Less than an hour
Santa Monica Beach (6,000 - 12,000)	Downtown Santa Monica (Light Rail)	Adjacent	Less than two hours

# COASTAL CLUSTER MAP





# TRANSPORTATION

## CLUSTER TRANSPORTATION DETAILS: SOUTH BAY

At the world-class Stub Hub Center, three (3) events will take place in three (3) different venues all located within the same footprint. While the IBC/MPC facilities are 35-40 minutes away, all other venues are located within 20-25 minutes.

For spectators, a Bus Transitway station adjacent to the venues and shuttle buses from the closest light rail stations will allow for easy entrance and exit to/from the facility.

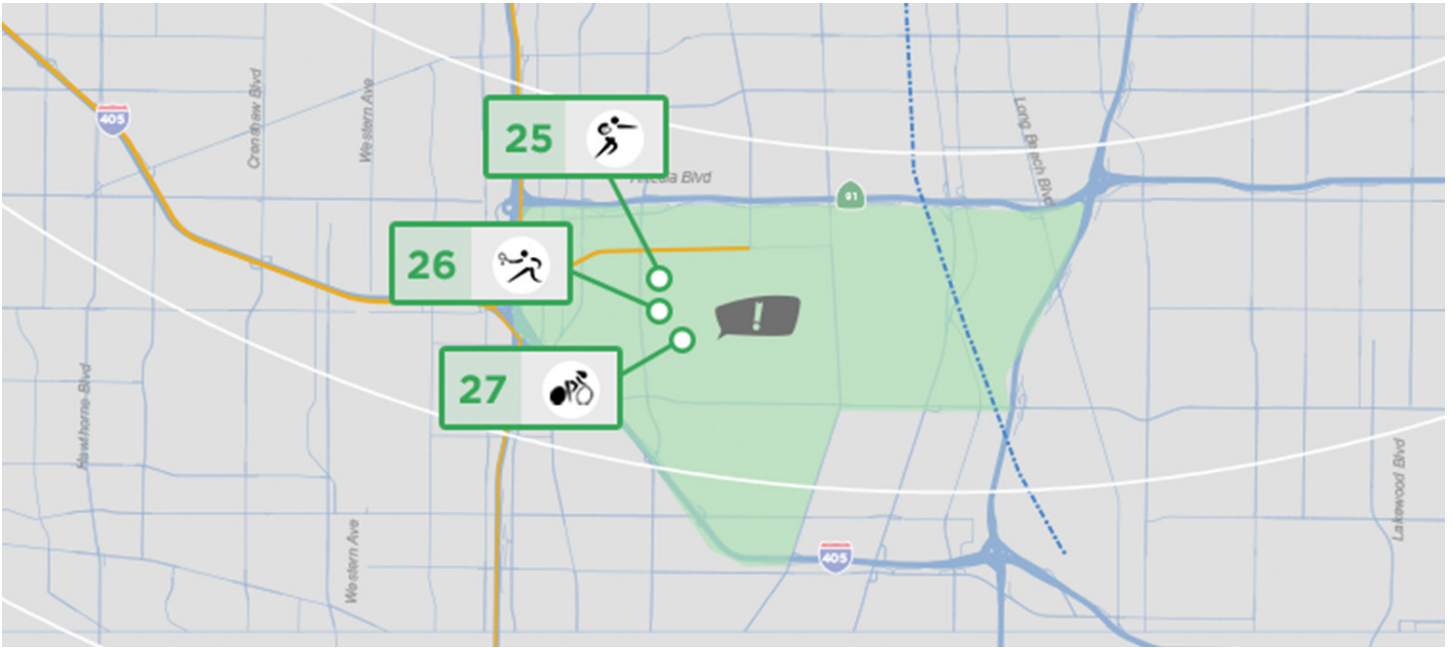
### Key Constituent Transportation (on the Olympic Route Network):

TO SITE	AVERAGE DISTANCE (KM)	AVERAGE TIME (MINUTES)
Airport	20	20
Main Hotel	24	20
Olympic Village	29	25
Olympic Stadium	20	20
Media Accommodations	38	35
IBC / MPC	41	40

### Spectator Transportation (closest transit stop and walking distance):

VENUE (CAPACITY)	CLOSEST TRANSIT STOP	WALKING DISTANCE (KM)	LOAD-OUT TIME
StubHub Center (5,000 - 27,000)	StubHub Terminal (Bus Transitway) Artesia Blvd. (Light Rail)	Adjacent 4.18	Less than two hours

# SOUTH BAY CLUSTER MAP



- |                               |  |                        |  |                     |  |
|-------------------------------|--|------------------------|--|---------------------|--|
| Motorways                     |  | Existing Suburban Rail |  | Existing Light Rail |  |
| Existing Major Urban Arterial |  | Existing Subway        |  | Planned Light Rail  |  |
| Planned Major Urban Arterial  |  | Planned Subway         |  | Olympic Network     |  |

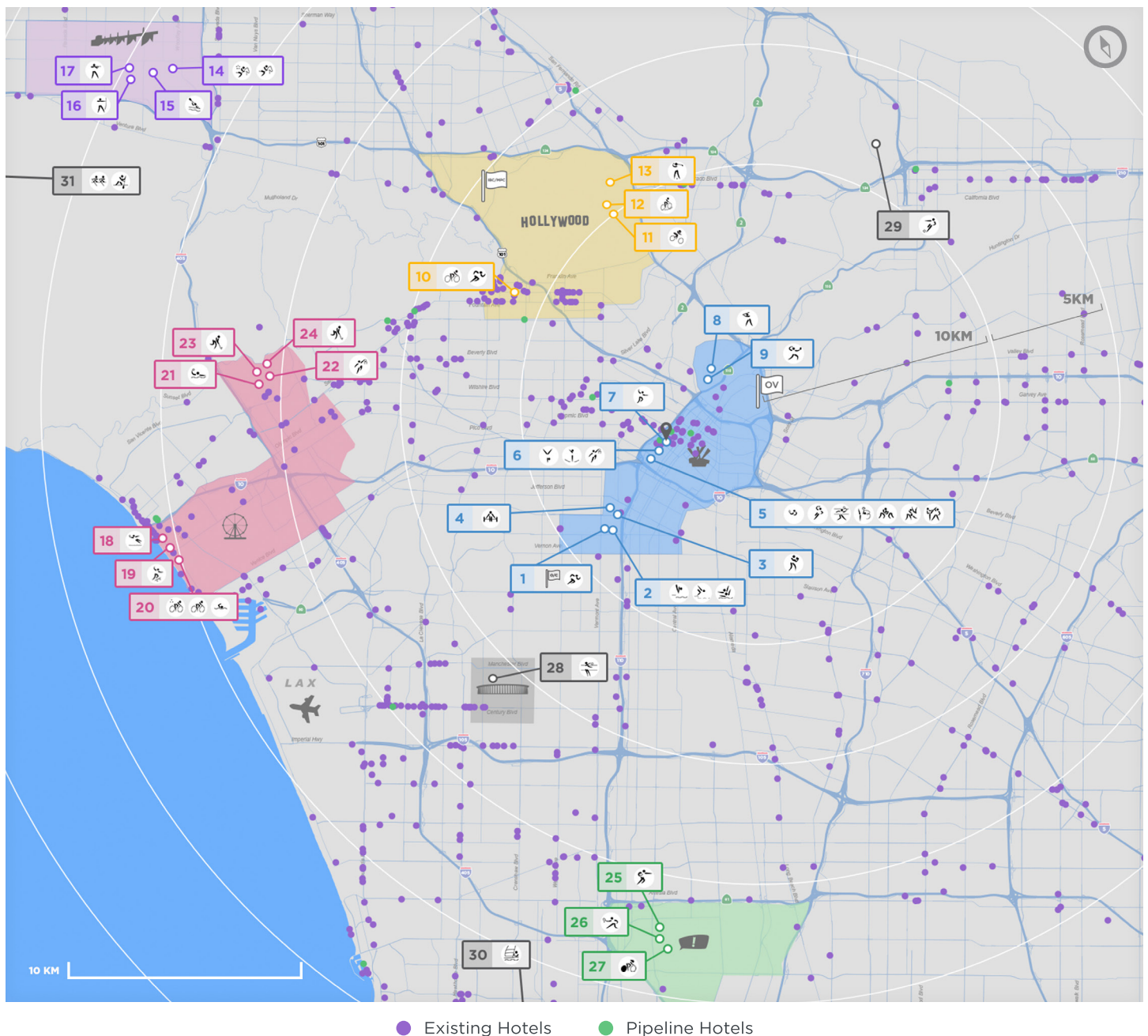
## ACCOMMODATIONS

# ACCOMMODATIONS

## GENERAL OVERVIEW

From world renowned luxury to hip and trendy to conference hotels, LA has it all. In total, there are more than 125,000 hotel rooms within 50km of the Games Center (see LATCB verification letter). The properties are concentrated near LA's signature destinations including Santa Monica, Hollywood and Downtown – all key elements in the venue plan providing Olympic Family, members of the media, spectators and other key constituents exceptional convenience (see Map E).

LA not only boasts a large supply, but an unparalleled level of value-for-quality. In fact, LA County's Average Daily Room Rate (ADR) for 2014 (Jan-Jul) is the eighth lowest among 10 major U.S. cities. A burgeoning tourism business is generating greater demand for hotels. As a result, LA's pipeline of 62 future properties and nearly 11,000 rooms will further support the allocation plan.





# ACCOMMODATIONS

## ALLOCATION PLAN

Several of the major hotel operators in Los Angeles have signaled their support to bring the Games to LA in 2024 (see “Hotel Undertaking Letter” in the appendix). Key among these major supporters are the JW Marriott at LA Live (the identified Olympic Family Hotel), as well as many other large properties distributed throughout the city and close to each of the competition clusters.

The Los Angeles Tourism and Convention Board (LATCB) will work with the OCOG and the hotel operators to allow spectators to book rooms throughout the city with flexible

minimum stay requirements. Additionally, the LATCB will help instill pricing regulations providing spectators fair market rates throughout the period of the Games.

Members of the Olympic Family will have the benefit of the ORN to travel to and from their accommodations to the venues. Technical officials will be located in 3-5 star hotels within close proximity to each venue reducing the strain on the transportation network. While spectators will be located throughout the city, they will have easy access to each competition cluster and the airport via the extensive city rail and bus network.

### Average 2014 convention rates for the month of the Olympic Games:

ROOM TYPE	3 STAR	4 STAR	5 STAR
SINGLE, including one breakfast	\$106.4	\$173.5	\$335.9
DOUBLE, including two breakfasts	\$110.0	\$180.6	\$363.5
SUITE, including two breakfasts	\$150.1	\$265.7	\$599.6

Note: 2012 rates adjusted by inflation

# ACCOMMODATIONS

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## FORBES STAR RATING

Los Angeles recognizes the Forbes Travel Guide star rating service. A description of each rating level is included below.

### Five-Star Hotels

An exceptionally distinctive luxury environment offering expanded amenities and consistently superlative service make these hotels and inns the best in the U.S. and Canada. Attention to detail and the anticipation of Guests' every need are evident throughout this exclusive group of hotels. The Forbes Five-Star lodging category includes such hotels as The Peninsula Beverly Hills and Hotel Bel-Air.

### Four-Star Hotels

Outstanding establishment in a distinctive setting with expanded amenities and exceptional service to create a luxury experience. Services may include, but are not limited to, automatic turn down service, valet parking and 24-hour room service. Casa Del Mar and Shutters on the Beach, both in Santa Monica, are prominent names in the Forbes Four-Star category, known for personalized service and hospitality, in addition to luxurious accommodations.

### Three-Star Hotels

Well-appointed establishment with a full service restaurant and expanded amenities and services such as, but not limited to, room service, fitness center and optional turn down service. Many Hyatt, Hilton, Marriott, and Westin hotels are established names in the Forbes Three-Star category.

### Two-Star Hotels

Comfortable establishment that is clean and reliable with expanded services including a full-service restaurant. Doubletree Hotels, Courtyard by Marriott and Four Points by Sheraton are well-established names in the Forbes Two-Star category.

### One-Star Hotels

Clean, comfortable and reliable establishments with limited services and amenities. Some hotels may not have a full-service restaurant or dining room. Many Hampton Inns and Fairfield Inns consistently earn a Forbes One-Star rating.

# ACCOMMODATIONS

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## AAA DIAMOND RATING

The AAA Diamond Rating Process is North America's premier hotel rating program and is utilized by Los Angeles Hotels.

### AAA Five Diamond

A much higher level of service is required for Five Diamond status, and the facilities must be quite luxurious; fewer than 100 hotels are on the list; Stunning curb appeal and architectural features; extensive landscaping; valet parking; Antiques and paintings; live floral arrangements; highest quality flooring (polished marble, stone, distinctive tile); concierge area; Upscale shops; Swimming pool with attendants; full-service spa; exercise room with customized fitness programs; Multiple upscale full service restaurants and a lounge

### AAA Four Diamond

More attention has been paid to style and décor, and amenities and services have been added: Excellent curb appeal, landscaping and lighting in the parking lot; impressive architectural features; added security; Upscale décor and furniture; excellent quality flooring (marble, wood, granite, etc.); plenty of seating in a larger registration area; bell desk; better luggage carts; Upscale gift shop; Swimming pool with food served poolside,

hot tub, steam room, exercise room with state-of-the-art equipment and lockers; At least one upscale, full service restaurant and a lounge; Larger guest rooms with upscale or designer furniture and décor, excellent bed linens

### AAA Three Diamond

More attention has been paid to style and décor, and amenities and services have been added: Better curb appeal, landscaping and lighting in the parking lot; porte-cochere entry; Carpet, wood or tile floors with accent rugs; more seating in the registration area; Small gift shop; Swimming pool, hot tub and an exercise room; Full service restaurant or food court (or an expanded continental breakfast) and a lounge; Larger guest rooms with coordinated furniture and décor, better bed linens

### AAA Two Diamond

Low-priced and low-frills, but with some added design and amenities: Good curb appeal, landscaping and lighting in the parking lot; covered drive-up entry; Coordinated décor and furnishings with seating in the registration area; Sundries at the front desk; Food court, restaurant or at least continental breakfast; Guest rooms with inexpensive furniture, a TV in view (with remote)

# ACCOMMODATIONS

## MEDIA VILLAGE

The primary Media Village will be located on the campus of UCLA, home to half of the Olympic Village during the 1984 Games. Over the last 10 years, UCLA's on-campus housing inventory has not only increased significantly but older buildings have been dramatically refreshed. Beginning in 2015, the University will have 5,100 rooms with a total bed count of 10,200. Additionally, the inventory consists of 400 single rooms and approximately 50 faculty in residence apartments, bringing total bed count to 10,700. Beds increase to about 14,200 when double occupancy rooms in the newer residence halls with larger rooms are converted to triple occupancy. These facilities will be outfitted to exceed the media's expectations.

As a part of the Coastal Cluster, the Media Village is centrally located. Members of the media will benefit

from being adjacent to the Field Hockey, Water Polo and Basketball venues. The Media Village is also only minutes from Santa Monica, home to the Beach Volleyball, Cycling BMX, Skate, Triathlon, Open Water Swimming and Cycling Time Trial competitions. The Media Village will have the media's primary transportation hub serviced by a dedicated depot. The IBC/MPC is located only 30 minutes northwest of the Media Village. A full list of travel times to each venue can be found in Chart 4. Public transport to and from the Village will be available via the Purple Line which has a planned extension from Beverly Hills to Westwood / VA Hospital.

To accommodate all of the estimated members of the media, hotels and USC dormitories will supplement the primary village to reach 17,000 beds.





SECURITY

# SECURITY

## GENERAL OVERVIEW

Los Angeles prides itself on successfully hosting major international events. From world championships in premier sports to the annual Academy Awards, Grammys and Emmys, Los Angeles' experience with developing and executing robust security plans ranks among the top of all international cities. Below is a list of some of the biggest sports and entertainment events that have taken

place in Los Angeles over the last 10 years (refer to Chart 5 - Security Experience for details on each event).

In addition to the below events, Los Angeles executed a National Special Security Event (NSSE) when it hosted the Democratic National Convention at the Staples Center from August 14 to August 17, 2000.

### Sports

YEAR	EVENT
ANNUAL	Rose Bowl Game
ANNUAL	LA Marathon
ANNUAL	Northern Trust Open
2004-2013	Summer X Games
2004, 2008, 2009, 2010	NBA Finals
2004, 2011	NBA All-Star Weekend
2006, 2010, 2014	BCS National Championship
2008, 2009, 2012, 2013, 2014	Breeder's Cup
2009	World Baseball Classic
2009	World Figure Skating Championships
2012, 2014	Stanley Cup Finals
2013, 2015	NCAA Men's Basketball West Region Champ.
2015	Special Olympic World Games

### Entertainment

YEAR	EVENT
ANNUAL	The Oscars
ANNUAL	Primetime Emmys
ANNUAL	LA Film Fest
2004-2013	Grammy Awards
2004, 2008, 2009, 2010	Golden Globes
2004, 2011	ESPY Awards
2006, 2010, 2014	MTV Video Music Awards

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DELIVERABLE 5

# POLITICAL & PUBLIC SUPPORT

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# INTRODUCTION

## THE PEOPLE AND LEADERS OF LOS ANGELES ENTHUSIASTICALLY SUPPORT HOSTING THE GAMES.

The LA24 Bid has received, we will demonstrate the unanimous support from our political leaders at the City, County, State, and Federal levels to bring the Games back to a revitalized Los Angeles. This support, demonstrated throughout the exploratory phase of our Bid, will continue throughout the IOC phase, and ultimately be exhibited through the City's signature on the Host City Contract.

Additionally, we will share the feedback we received from our community that shows the overwhelming support we have in all neighborhoods and across all demographics

of our wonderfully diverse city. This deep support is a major strength and will be paramount to a successful Bid and a flawless execution of the Games.

Finally, we will provide our vision for a Bid Committee that will leverage our current leadership and add personnel with functional expertise. This will ensure that our Bid continues to not only be technically sound, but focused on the community and international outreach necessary to lead a successful campaign.



*Mayor Eric Garcetti speaking to the USOC Leadership on October 27, 2014, with the support of City Council President Herb Wesson (left) and Don Knabe, Chairman of the LA County Board of Supervisors (middle).*

POLITICAL SUPPORT

# POLITICAL SUPPORT

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## **LOS ANGELES HAS STRONG, BIPARTISAN POLITICAL SUPPORT FOR ITS BID TO HOST THE 2024 OLYMPIC AND PARALYMPIC GAMES WITHIN THE CITY, ACROSS THE REGION, AND IN THE STATE CAPITAL.**

The Mayor of Los Angeles, Eric Garcetti, is personally leading Los Angeles' Bid with Casey Wasserman. Securing the 2024 Games is a top priority for Mayor Garcetti, who has pledged to undertake all efforts necessary to bring the Games to Los Angeles.

The political leadership of the City of Los Angeles is united behind a Bid to bring the 2024 Games to Los Angeles. The City Council unanimously voted (15-0) to pass a resolution on August 13, 2013 stating that: "The Council of the City of Los Angeles reaffirms and reiterates its support for the efforts of the United States Olympic Committee to bring the [2024] Games to the United States and the efforts . . . to demonstrate to the United States Olympic Committee that Los Angeles should be its Candidate City."

There is complete regional bipartisan support across the County of Los Angeles and Southern California to bring the 2024 Games to Los Angeles. The Los Angeles County Board of Supervisors unanimously voted (5-0) on September 17, 2013 to support Los Angeles' Bid. A majority of the County Supervisors, along with regional mayors and representatives from the surrounding cities of Pasadena, Santa Monica, Malibu, Torrance, Long Beach, Carson, and Palos Verdes Estates, greeted the USOC delegation visiting on October 27, 2014 to demonstrate their support for Los Angeles' Bid. That showing of regional solidarity is more than symbolic, as the City of Pasadena, City of Santa Monica, and the Casitas Municipal Water District have signed letters indicating their support for use of their venues for the Games.

Governor Jerry Brown has conveyed his support to Mayor Garcetti for bringing the 2024 Games back to California. The Governor, who fondly recalls his efforts to help secure

the 1984 Games for Los Angeles, has also indicated his support for passage of a State financial guarantee to support the 2024 Games, similar to the guarantees previously passed by the California legislature in 2002 and 2007.

Twenty-one (21) members of Congress have signed a letter stating their enthusiastic support for bringing the 2024 Games to Los Angeles, and expressing their desire to work with the City of Los Angeles and the USOC in pursuing a successful American Bid. Signatures include: all eight (8) members of Los Angeles' congressional delegation to the House of Representatives, and numerous other Democrats and Republicans from the surrounding areas.

Notably, there has been zero indication of political or community opposition to Los Angeles' Bid to host the 2024 Games. The political leadership of the City, County, and Region stands in lockstep support of bringing the 2024 Games to Los Angeles.

## **THE MAYOR IS COMMITTED TO COORDINATING THE POLITICAL ASPECT OF PLANNING AND STAGING THE GAMES IN LOS ANGELES.**

The Mayor will be the central management and decision making authority for all issues relating to the City of Los Angeles, and will ensure other City officials are involved as needed. The Mayor will also help coordinate our many private and other municipal partners. Under the terms of the venue use agreements we have discussed with the owners and operators of potential Olympic and Paralympic venues, the OCOG would have control over all of the venues for planning, preparation, and use, and would be the central decision-making entity for all issues related to those venues.

# POLITICAL SUPPORT

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## **THERE ARE NO MEANINGFUL LEGAL LIMITATIONS ON LOS ANGELES' ABILITY TO BID FOR THE 2024 GAMES.**

The preliminary legal groundwork to support Los Angeles' Bid for the 2024 Games has been laid: the City Council and Board of Supervisors unanimously voted to support efforts to further Los Angeles' Bid; all municipalities and governmental entities that control potential venues have committed to provide use of their venues for the Games; and the Governor has expressed his support for a State financial guarantee for the Games.

The City of Los Angeles is not required by law to carry out any referendum to Bid, organize, or host the 2024 Games. In addition, we are not aware of any laws that relate specifically to sports that would affect the 2024 Games.

There is no possibility that any upcoming election before December 2015 — including the March 3, 2015 Primary Nominating Election and the May 19, 2015 General Municipal Election—could result in any restrictions on Los Angeles' ability to Bid, organize, or host the Games, as the deadlines for any opponents of the Games to place an initiative on the ballot for these elections have elapsed.

Under the Los Angeles City Charter, any future ordinance passed by the City Council to facilitate the Games could theoretically be reviewed by a referendum process; however, there does not appear to be any meaningful risk of such a future public referendum, as there is no public campaign, nominal or organized, to oppose Los Angeles' efforts to Bid for the 2024 Games.



# HOST CITY CONTRACT

# HOST CITY CONTRACT

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## **THE CITY OF LOS ANGELES IS WILLING TO SIGN THE HOST CITY CONTRACT.**

The City fully intends to execute the Host City Contract for the 2024 Olympic and Paralympic Games. The Mayor's Office and other appropriate City officials have reviewed the 2020 Host City Contract provided by the USOC, and are confident the City can commit to the spirit and principles embodied in that document. The City looks forward to receiving the 2024 Host City Contract to review and execute.

The execution of the Host City Contract will require formal adoption by the Los Angeles City Council. Mayor Garcetti is personally committed to working with his colleagues on the Council throughout that process to ensure the Host City Contract is adopted promptly.

To the extent that the Host City Contract obligates the City to ensure that authorities over which the City does not exercise jurisdiction — including the Federal government, State government, other municipalities, or various regional and local authorities — the City shall make all reasonable and necessary efforts to obtain commitments from these authorities and to ensure those obligations are fulfilled.

The executed Joinder Agreement has been sent to the USOC along with the Bid City Agreement, reaffirming the City's intention to execute the Host City Contract.

PUBLIC SUPPORT

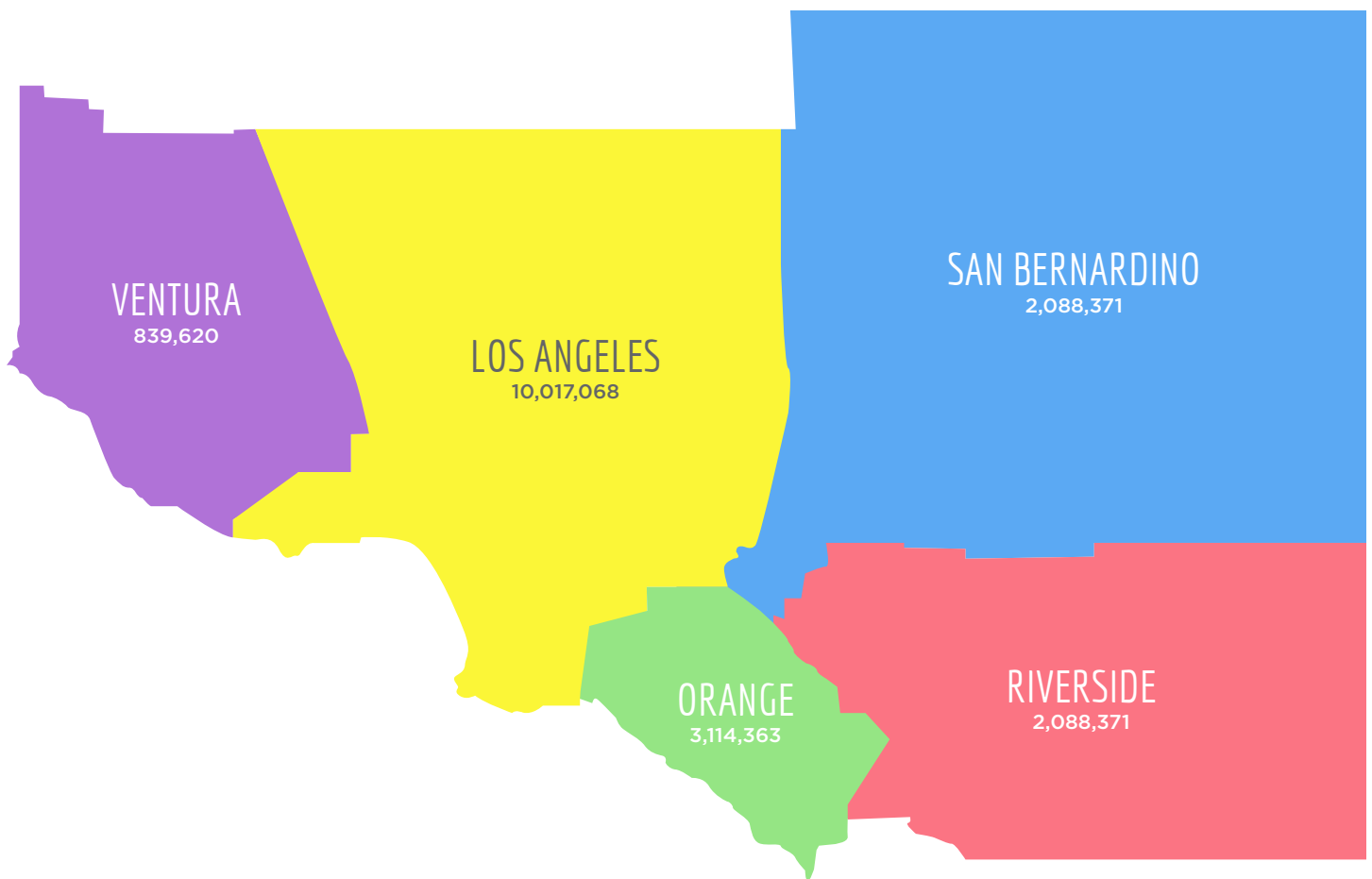
# PUBLIC SUPPORT

## THE LA METRO AREA HAS STRENGTH IN NUMBERS.

The City of Los Angeles is the second largest city in the United States, with a current population of 3.8 million residents, according to the US Census Bureau. 18 million Angelenos live in the five (5) County Combined Statistical Area, with projected growth to 20 million Angelenos

by 2025, according to the California Department of Finance. The current population of California is 38 million people, with the Census projecting California's population to rise to 44 million by 2025.

Counties in the Los Angeles Combined Statistical Area



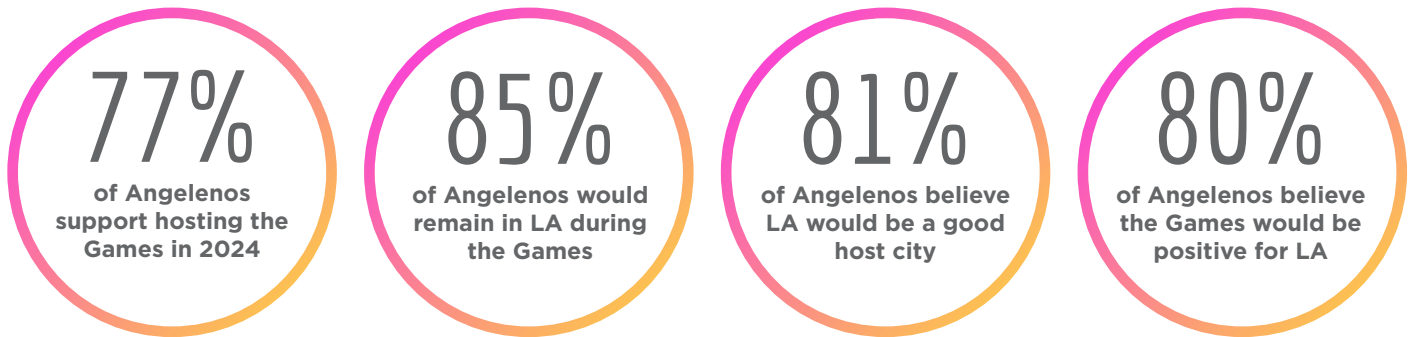


# PUBLIC SUPPORT

## THE PEOPLE OF LOS ANGELES OVERWHELMINGLY SUPPORT A LOS ANGELES BID TO HOST THE 2024 OLYMPIC AND PARALYMPIC GAMES

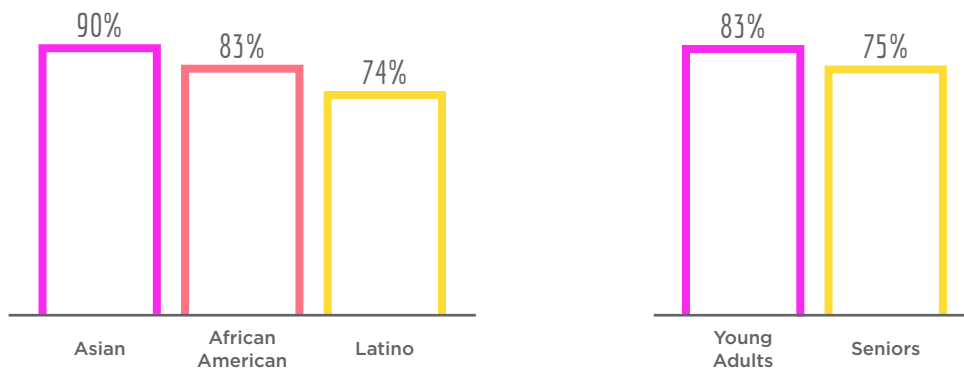
In our October 2014 telephone survey of 800 City of Los Angeles adult residents, we find deep and overwhelming support for LA hosting the 2024 Olympic and Paralympic Games.

That support extends across all age, gender, neighborhood and ethnic lines. Not only do Angelenos support the City hosting the Games, they also want to participate personally, as evident by the impressive number of residents who say they will attend or volunteer.



LA24 has broad support across diverse groups.

% of Support for LA24



**68%** are willing to take Public Transit to the Games



**38%** of LA residents would volunteer at the Games



**47%** of young adults (18-34) would volunteer at the Games

# PUBLIC SUPPORT

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## SURVEY QUESTIONS

1.a. First, does anyone in this household work for a radio station, a television station, a newspaper, an advertising agency, a market research firm, or as an active political campaign worker?

2.a. Generally speaking, do you feel that things in Los Angeles are headed in the right direction these days, or would you say that things have gotten off on the wrong track?

3.a.b. Do you support or oppose the City of Los Angeles hosting the Summer Olympic Games in 2024? Do you strongly or just somewhat (support/oppose) Los Angeles hosting the Summer Olympic Games in 2024?

3.c. What would you say are the POSITIVE things about Los Angeles hosting the Summer Olympics? What are some of the advantages of having the Summer Olympics here in LA?

- Revenue, more money, income, economic boost, good for the economy
- Good for the city, good for Los Angeles
- Job creation, more jobs
- Will bring people from around the world, tourism
- Pride/honor to bring Olympics to CA/great experience

3.c. What would you say are the NEGATIVE things about Los Angeles hosting the Summer Olympics? What are some of the disadvantages of having the Summer Olympics here in LA?

- More traffic, more congestion
- Concerns about cost, will be too costly, too expensive
- Concerns about crime, safety issues, more violence
- Too many people, more crowds
- Money should be spent on other things, more important things

4.a.b. From what you may know, do you think having the 2024 Summer Olympic Games here in Los Angeles would be positive or negative for the City of Los Angeles? (IF “POSITIVE” OR “NEGATIVE,” ASK:). Do you feel that having the Summer Olympic Games would be strongly or just somewhat (positive/negative) for Los Angeles?

4.c. And how INTERESTED are you personally in having the 2024 Summer Olympic Games here in Los Angeles--very interested, fairly interested, not very interested, or not interested at all?

4.d. If the 2024 Summer Olympic Games were held in Los Angeles, would you:

- Watch the games on TV
- Be willing to take public transit if it were available to all the major venues
- Attend some of the events in person
- Volunteer during the games

5.a. Do you think that Los Angeles would be a good host city for the 2024 Summer Olympic Games, or do you not think so?

5.b.c. Did you happen to live in Los Angeles when it hosted the 1984 Summer Olympic Games? (IF “YES,” ASK:) Do you remember the 1984 Summer Olympic Games? (IF “YES, REMEMBER GAMES,” ASK:) From what you remember, do you have a positive impression or a negative impression of Los Angeles’ role in hosting the 1984 Summer Olympic Games?

6. Now I’m going to read you some features and provisions that could result from Los Angeles hosting the 2024 Summer Olympic Games. For each item, please tell me whether it is a strong reason, a medium reason, or a weak reason to have the 2024 Summer Olympic Games here in Los Angeles.

- It would create tens of thousands of jobs and provide billions in extra revenue to boost the local economy

# PUBLIC SUPPORT

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- It will result in significant improvements to LA's infrastructure and public transit system
- It will leave a significant positive legacy for future generations of Angelenos, such as enabling LA to build more parks and improve athletic fields
- It will communicate to a national and international audience LA's diversity, energy, and cutting-edge innovation
- It will provide the City of Los Angeles and the surrounding region with a stronger sense of community, connection, and pride
- The 1984 Summer Olympics were judged to be among the most successful in modern Olympic history and showed that LA can do great things--hosting the 2024 Summer Olympics will showcase LA as THE leading twenty-first century city in the world

7.a. Which ONE or TWO of the following infrastructure and transportation-related improvement projects are the most important for city government to complete to prepare for the 2024 Summer Olympic Games? (IF MORE THAN TWO, ASK:) Well, if you had to choose just TWO, which projects are the most important for the city to complete to prepare for the 2024 Summer Games?

- Mass transit and the subway
- Roads and streets
- Water pipes and water systems
- Sidewalks
- LAX modernization
- All

7.b. If Los Angeles was selected to host the 2024 Summer Olympic Games, looking far ahead, do you think you would remain in Los Angeles or try to leave LA at some point during Olympic Games?

**FACTUALS:** Now I am going to ask you a few questions for statistical purposes only.

F.1. Regardless of how you may be registered, how would you describe your overall point of view in terms of the political parties? Would you say you are mostly Democratic, leaning Democratic, completely independent, leaning Republican, or mostly Republican?

F.2. What is the last grade that you completed in school?

F.3. Are you or is anyone else in your household a current or retired labor union member?

F.4. Do you own or rent the place where you currently live?

F.5. For statistical purposes only, would you please tell me how old you are? (IF RESPONDENT REFUSES, ASK:) Well, would you tell me which age group you belong to?

F.6. To ensure that we have a representative sample, would you please tell me whether you are Latino? (IF "NO" OR "NOT SURE," ASK:) And again, for statistical purposes only, what is your race--white, black or African American, Asian, or something else?

*The Los Angeles community poll was conducted by Hart Research Associates. The primary contact at Hart Research is Fred Yang who can be reached at (202-234-5570). Please contact Jeff Millman at the City of Los Angeles (800-709-7532) to arrange a discussion with Fred if required.*

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DELIVERABLE 5

# LA24 BID COMMITTEE

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# LA24 BID COMMITTEE

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## LEGAL STATUS OF THE LA24 BID COMMITTEE

Los Angeles 2024 Exploratory Committee (the “Committee”) was incorporated in the State of California on August 12, 2014. The Committee is a nonprofit public benefit corporation under California’s Nonprofit Corporation Law and is organized for charitable and public purposes. The specific purpose of the Committee is to improve and enhance the quality of life of residents of Los Angeles, California and the surrounding Metropolitan area through the promotion and sponsorship of Los Angeles as the site of the 2024 Olympic and Paralympic Games.

The Committee has applied for and received an Employer Identification Number from the Internal Revenue Service (the “IRS”) and has registered with the California Attorney General’s Registry of Charitable Trusts. The Committee submitted an application for recognition of exemption (Form 1023) in November.

## STRUCTURE AND ORGANIZATION OF THE LA24 BID COMMITTEE

The Committee’s business and affairs are managed by a board of directors of between 5 and 30 members, as determined by resolution of the board. The board currently consists of five members, including representatives from the City of Los Angeles, and is chaired by Casey Wasserman.

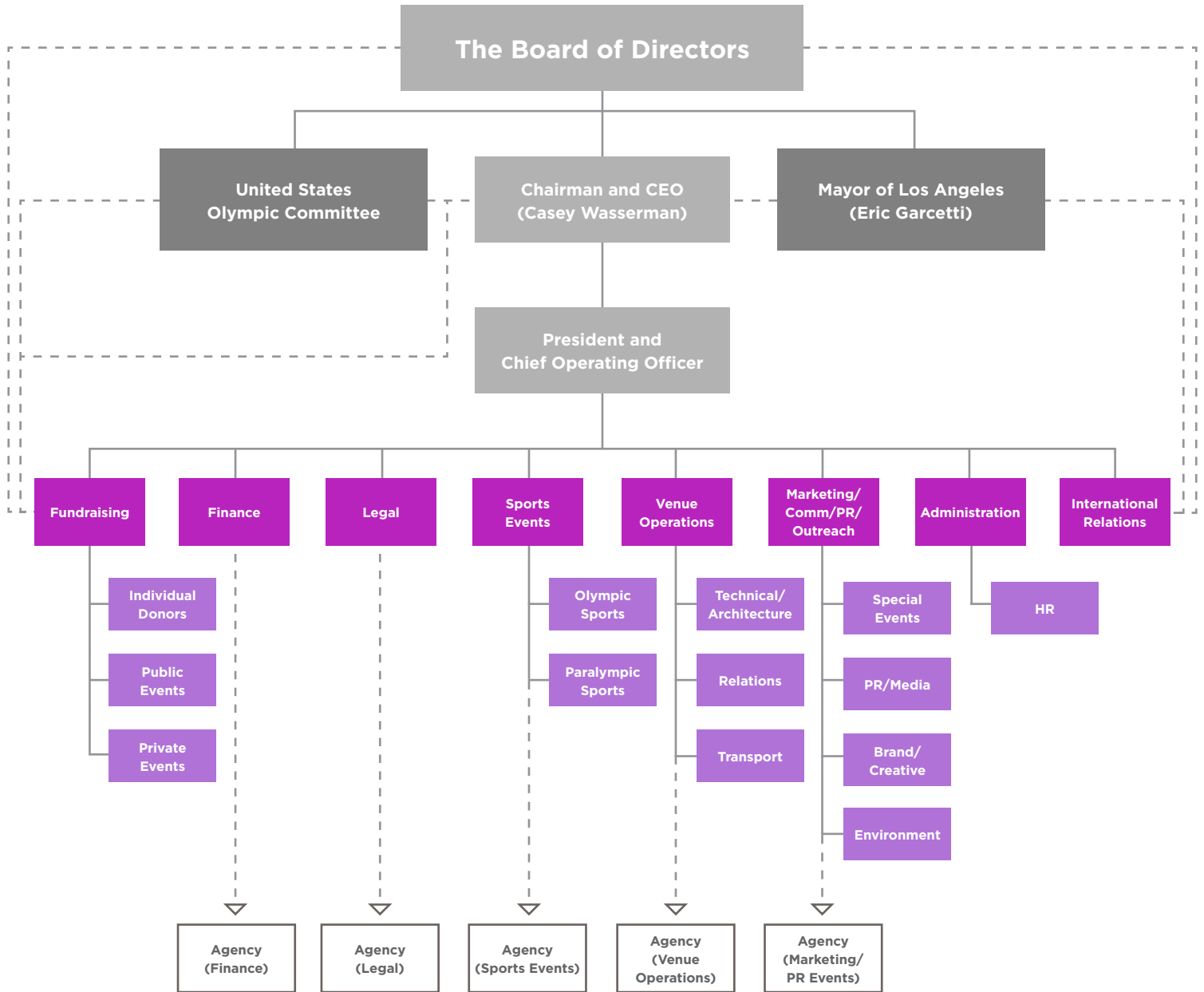
In order to convert to the structure contemplated by the Bid City Agreement, we will need increase the size

of the Bid Committee’s board of directors and appoint additional directors, which can be accomplished by a simple resolution of the existing board members. We are prepared to do this immediately if Los Angeles is selected by the USOC.

Pursuant to the Bid City Agreement, in the event Los Angeles is selected by the USOC to be the United States’ applicant city, the board will be expanded to between 20 and 30 members, including the Chairman and CEO of the USOC (or their designees) and at least three other members of the USOC board, as well as each United States IOC member. In addition, if Los Angeles is selected by the USOC, the board will have an 11-member executive committee, including, at a minimum, the USOC Chairman and CEO and at least one U.S. athlete. The board will delegate the management of the Committee to certain officers, including a chairperson and a president (who will be the chief operating officer of the Committee). Currently the officers of the Committee include Casey Wasserman (chairperson) and John Harper (vice president and CFO).

In addition to the expansion of the board, the Committee will hire eight (8) functional department heads who will manage full-time employees and agency partners within their area of expertise. The Committee will quickly grow to include 50-60 full-time employees. It is expected USOC staff will play key roles within the Committee, with specifics to be determined. The following page depicts the basic structure of the organization.

# LA24 BID COMMITTEE



# LA24 BID COMMITTEE

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## BID BUDGET AND APPROACH

We anticipate that a two-year campaign at the IOC stage will cost up to \$75 million, commencing at the start of 2015 and concluding in the Fall of 2017. Based on benchmarking from a number of previous Olympic and non-Olympic Bids, we have put together a funding plan that involves four (4) broad revenue streams and six (6) primary uses of those funds.

From a revenue standpoint, first and foremost, we anticipate the enthusiastic and influential business community in Los Angeles (and Southern California) to contribute significant funding to the Bid. We have already received positive civic and community support surrounding the initial LA24 Exploratory phase, and we anticipate that commitment to translate in the form of individual contributions should Los Angeles be chosen by the USOC to move on to the IOC phase. Second, we plan to host numerous private events and exhibitions, similar to the dinner we hosted for the USOC visit to Los Angeles in October. Third, LA has demonstrated its ability to put on large-scale community events, and we will leverage this capability to host public sporting events, concerts, and other initiatives to drive excitement and revenue for the LA24 Bid. And finally, we will explore the potential of a crowd-sourced fund;

however, we anticipate this being a smaller revenue stream that can also be leveraged to drive further community support.

From an expense standpoint, we used the Chicago 2016 Commission Report as a guide for a number of assumptions, making adjustments where relevant. About 70% of the costs will fall within areas for outreach, staff compensation, and subject matter expertise. Relative to previous bids (and aligned to the Olympic Agenda 2020 Commission recommendation #3 to control experts' expense during bids), we shifted spending to be more proportional among all three of these cost items, recognizing the importance of funding an expansive outreach plan over the course of the two-year IOC Bidding Process.

Overall, and similar to our Games budget plan, we estimate a net surplus from the LA24 Bid campaign, further exhibiting our ability to put on a financially responsible effort. We plan to invest those funds in a legacy project coming out of the Bid, successfully launching our efforts into the full Games planning phase should Los Angeles be selected as the 2024 Host City.

# LA24 BID COMMITTEE

## BID BUDGET - KEY SOURCES AND USES OF FUNDS

\$US Millions

	TOTAL	NOTES	
SOURCES OF FUNDING	Private Events	\$31.0	Private dinners, exhibitions, etc
	Individual Contributions	\$30.0	Corporate and Individual donors
	Public Events	\$12.0	Public concerts, Sporting events, etc
	Crowd Sourced Funding	\$2.0	Community and Grassroots participation
	Public Funds	\$0.0	No public funds used
	<b>TOTAL SOURCES</b>	<b>\$75.0</b>	
USES OF FUNDING	Outreach	\$15.0	Festivals, Community events, Advertising/Messaging, etc.
	Staff Compensation	\$15.0	Salaried employees and contractors
	Subject Matter Experts	\$15.0	Venue/operations, international/public relations, marketing experts, etc.
	Travel & Entertainment	\$8.0	Airfare, hotel, housing, meals, conferences, meetings, etc
	USOC/IOC Payments	\$7.0	USOC/IOC Bid fees
	Other/Misc	\$5.0	Occupancy and miscellaneous expenses
	<b>TOTAL USES</b>	<b>\$65.0</b>	
<b>NET POSITION</b>	<b>\$10.0</b>	Planned for contingency and Bid Legacy	



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DELIVERABLE 6

# GAMES BUDGET

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# LA24 GAMES BUDGET

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## **LOS ANGELES WILL DELIVER A FISCALLY RESPONSIBLE AND SUSTAINABLE GAMES**

Los Angeles is a community that fosters innovation and sets new standards. We will approach the Olympic and Paralympic Games with that very same attitude, resulting in an indelible legacy. That legacy begins with developing a fiscally responsible and sustainable Games. As noted in the Olympic Agenda 2020, the IOC is seeking to actively promote the maximum use of existing facilities and venues with long-term legacy plans that can be justified. Los Angeles is in a unique position, as 80% of the world-class venues that will be used for the Games are new since 1984, and 85% of the venues are either existing today or are planned as permanent legacy facilities following the Games. We have substantial infrastructure that complements the Olympic and Paralympic Plan, and key transformations are planned, approved, financed, and in progress, while not a part of the OCOG budget.

Los Angeles is committed to delivering a transformational yet responsible Bid that will earn the trust of our residents, the USOC, and ultimately the IOC. A hallmark of our financial plan is the prudent and realistic approach to both revenues and costs. We have worked very closely with members of the USOC and experts on our team to align on an exciting plan with financials that are properly estimated and pressure-tested.

From a revenue perspective, per USOC direction, we leveraged plug estimates, while making modifications on the ticketing front using a detailed bottoms-up venue-by-venue model and scenario plan. As Los Angeles is a mecca for sports and entertainment, we anticipate strong demand for ticketing, hospitality, and sponsorship; nevertheless, we have not departed from our conservative projections, aligning to USOC guidance for all cities. In addition, we included additional revenue streams for secondary ticketing, private naming rights where venue naming doesn't exist, donations, and disposal of assets.

On the cost front, we developed venue-by-venue working budgets, including conservative Olympic overlay figures as well as permanent and temporary capex for construction based on working meetings with the USOC and our team's unique experience across multiple Olympic and Paralympic Games. We have leveraged plug numbers provided by the USOC where applicable, and have made adjustments where relevant based on objective assumptions for exchange, and purchase power parity. In addition, we have unique business plans for all of our key venues (Olympic Village, the Coliseum, and the IBC/MPC), where we anticipate significant commitment from the business community, outside of the OCOG budget, to help fund the necessary development. Finally, we are also holding a \$400 million contingency to protect against the unknown as part of the decade-long planning process.

## **EXPECTED SURPLUS TO DRIVE OLYMPIC LEGACY FOR THE COMMUNITY OF LA**

Overall, after bringing in the contingency fund, our net position is an expected surplus of \$154 million. A profitable Games will also provide us the opportunity to reinvest in our community and once again set new standards for the Games. This will not only include enhancements to the ongoing LA River revitalization project and expedited transportation expansion, but a commitment to underwrite youth sports programs, lowering the costs for more than 100,000 young Angelenos in underserved communities. By leveraging existing and responsibly built venues with sustainable legacy plans, we will make a big impact on our community without jeopardizing our already global-leading environmental standards and practices.

# LA24 GAMES BUDGET

## GAMES BUDGET - OVERVIEW

\$US Millions

REVENUE DESCRIPTION	OCO G REV	% OF REV	NOTES
Domestic Sponsorships	\$1,487.0	32%	USOC guidance; adjusted for slight increase based on LA specific sponsorship opportunities
Sports Ticketing Revenue - Olympics	\$1,120.0	24%	USOC guidance, in line with bottom-up analysis (excluding additional LA premium ticketing opportunities and Paralympics)
Broadcast/IOC Contribution	\$850.0	18%	USOC guidance
TOP Sponsorships	\$488.0	10%	USOC guidance
Other revenue	\$220.0	5%	USOC guidance (Torch Run and Coins/Stamps)
Licensing	\$155.0	3%	USOC guidance
Donations	\$100.0	2%	LA24 Estimate
Sports Ticketing Revenue - Paralympics	\$90.0	2%	LA24 Estimate incremental to Olympic ticketing estimate based on bottom-up analysis
Lottery Licensing	\$75.0	2%	Assumed \$10M / year * 7.5 years based on USOC benchmarks and LA24 Estimates
Disposal of Assets	\$40.0	1%	LA24 Estimate, based on Atlanta \$20M, Tokyo \$35M and Rio \$38M in 2016 US\$ - Assumed \$30M for LA + assumed \$10M revenue share with Wilson golf course (from increased green fees)
Private naming rights	\$25.0	1%	LA24 Estimate (5 venues currently without naming rights * \$5M)
Cultural Ticketing Revenue	\$10.0	0.20%	LA24 Estimate
Secondary Ticketing	\$10.0	0.20%	LA24 Estimate - assumes OCOG controls secondary ticketing directly or through a partner
Subsidies	TBD	-	TBD
<b>TOTAL REVENUE</b>	<b>\$4,670.0</b>	<b>100%</b>	

COST DESCRIPTION	OCO G	NON-OCO G	NOTES
<b>Venue Costs</b>			
Village	\$75.0	\$925.0	Assumes a \$1.0B total Public/Private Partnership cost.
Olympic Stadium	\$300.0	\$500.0	Discussions with USC suggest contribution of \$500M in two stage funding exercise.
IBC / MPC	\$130.0	TBD	TBD Non-OCO G financing
Competition venues (excl. stadium)	\$713.0	\$275.0	Cost allocation based on detailed review of each venue.
Non Competition venues	\$17.0	\$0.0	Media Village - Assumes \$1,000 per bed * 17,000 beds
<b>Venue Operations</b>			
Venue Rental Costs - all venues	\$50.0		LA24 Estimate. Further details will be developed in the next stage.
Games time enhanced services	\$15.0		Plug based on USOC guidance
Utilities consumption	\$15.0		Plug based on USOC guidance
<b>Key Services</b>			
Technology	\$412.0		London figures, adjusted for exchange and PPP
Games Services including Sport	\$326.3		London figures, adjusted for exchange and PPP
Workforce	\$424.9		London figures, adjusted for exchange and PPP
Support Services	\$702.0		London figures (includes IOC royalties/financial payments), adjusted for exchange and PPP
Ceremonies	\$150.0		Plug based on USOC guidance
City Operations	\$200.0		Plug based on USOC guidance
Facilities Maintenance	\$25.0		Plug based on USOC guidance and aligned on adjustment
Elite Athlete Performance	TBD		Assumed TBD at this point based on USOC guidance: This is a discretionary expense where specific additional money would be raised - for budgeting USOC recommended to assume revenue/cost neutrality (range could be \$50M - \$150M).
USOC Share of JV Net Revenue	\$386.0		Plug based on USOC guidance
Other JV Expenses	\$175.0		USOC guidance (operating expenses, torch run expenses, NGB Trials gate fees)
<b>TOTAL COSTS</b>	<b>\$4,116.2</b>	<b>\$1,700.00</b>	
<b>CONTINGENCY</b>	<b>\$400.0</b>		<b>ASSUME 10% OF \$4B CONTINGENCY = \$400M</b>
<b>TOTAL COSTS INCLUDING CONTINGENCY</b>	<b>\$4,516.2</b>		
<b>NET POSITION AFTER CONTINGENCY</b>	<b>\$153.8</b>		

# LA24 GAMES BUDGET

## GAMES BUDGET - VENUE BREAKDOWN

\$US Millions

				OCOG Costs			
	VENUE	SPORT	TYPE	CAPEX	OVERLAY	TOTAL OCOG	NON-OCOG
KEY VENUES	Olympic Village	NA	Legacy / Temporary	\$0.0	\$75.0	\$75.0	\$925.0
	LA Coliseum	Athletics	Adaptation	\$100.0	\$200.0	\$300.0	\$500.0
	IBC / MPC	NA	Legacy / Temporary	\$100.0	\$30.0	\$130.0	TBD
COMPETITION VENUES	New LA Football Stadium	Aquatics / Diving	Legacy / Temporary	\$40.0	\$60.0	\$100.0	\$200.0
	Galen Center	Boxing	Existing	\$0.0	\$8.0	\$8.0	\$0.0
	Shrine Auditorium	Weightlifting	Existing	\$0.0	\$5.0	\$5.0	\$0.0
	LA Convention Center	Badminton	Adaptation	\$0.0	\$10.0	\$10.0	\$0.0
	LA Convention Center	Handball	Adaptation	\$0.0	\$10.0	\$10.0	\$0.0
	LA Convention Center	Judo	Adaptation	\$0.0	\$10.0	\$10.0	\$0.0
	LA Convention Center	Table Tennis	Adaptation	\$0.0	\$10.0	\$10.0	\$0.0
	LA Convention Center	Taekwondo	Adaptation	\$0.0	\$10.0	\$10.0	\$0.0
	LA Convention Center	Wrestling	Adaptation	\$0.0	\$10.0	\$10.0	\$0.0
	Staples Center	Basketball finals	Existing	\$0.0	\$5.0	\$5.0	\$0.0
	Staples Center	Gymnastics	Existing	\$0.0	\$10.0	\$10.0	\$0.0
	Nokia Theatre	Fencing	Existing / Temporary	\$0.0	\$10.0	\$10.0	\$0.0
	Hollywood Blvd.	Marathon	Temporary	\$0.0	\$5.0	\$5.0	\$0.0
	Hollywood Blvd.	Cycling Rd	Temporary	\$0.0	\$5.0	\$5.0	\$0.0
	Griffith Park	Cycling BMX	Legacy	\$5.0	\$15.0	\$20.0	\$0.0
	Griffith Park	Cycling Mtn	Legacy	\$5.0	\$8.0	\$13.0	\$0.0
	Wilson Golf Course	Golf	Adaptation	\$10.0	\$20.0	\$30.0	\$25.0
	Sepulveda Dam	Equestrian	Temporary	\$5.0	\$40.0	\$45.0	\$0.0
	Sepulveda Dam	Modern Pen	Temporary	\$0.0	\$8.0	\$8.0	\$0.0
	Sepulveda Dam	Canoe Slalom	Legacy	\$35.0	\$5.0	\$40.0	\$10.0
	Sepulveda Dam	Archery	Temporary	\$0.0	\$8.0	\$8.0	\$0.0
	Sepulveda Dam	Shooting	Temporary	\$5.0	\$25.0	\$30.0	\$0.0
	Santa Monica Pier Parking Lots	Volleyball Beach	Temporary	\$5.0	\$35.0	\$40.0	\$0.0
	Santa Monica Beach / PCH	Triathlon	Temporary	\$0.0	\$5.0	\$5.0	\$0.0
	Santa Monica Beach / PCH	Cycling TT	Temporary	\$0.0	\$5.0	\$5.0	\$0.0
	LA Tennis Center	Water Polo	Adaptation	\$20.0	\$20.0	\$40.0	\$0.0
	Pauley Pavilion	Basketball Prelims	Existing	\$0.0	\$5.0	\$5.0	\$0.0
	Drake Stadium + Practice Field	Hockey	Existing / Temporary	\$10.0	\$10.0	\$20.0	\$0.0
	StubHub Center	Rugby	Existing	\$0.0	\$5.0	\$5.0	\$0.0
	StubHub Center	Tennis	Existing	\$10.0	\$8.0	\$18.0	\$10.0
	Velo Sports Center	Cycling Velo	Legacy	\$40.0	\$5.0	\$45.0	\$20.0
	The Forum	Volleyball Indoor	Existing / Temporary	\$10.0	\$5.0	\$15.0	\$0.0
Rose Bowl	Football Finals	Existing	\$0.0	\$5.0	\$5.0	\$0.0	
Los Angeles Waterfront	Sailing	Temporary	\$0.0	\$8.0	\$8.0	\$0.0	
Lake Casitas	Canoe Sprint / Rowing	Legacy	\$70.0	\$30.0	\$100.0	\$10.0	
NON-COMPETITION VENUES	UCLA/USC Housing	Media Village	Existing	\$0.0	\$17.0	\$17.0	\$0.0
	<b>TOTAL VENUE COSTS</b>			<b>\$470.0</b>	<b>\$765.0</b>	<b>\$1,235.0</b>	<b>\$1,700.0</b>



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# APPENDIX

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# VENUE OWNER LETTERS





October 17, 2014

Dear Eric, dear Casey,

We are pleased to offer our support for the Los Angeles 2024 Exploratory Committee's efforts to bid for and host the 2024 Olympic and Paralympic Games (the "Games"), and are thrilled to have the opportunity to host Olympic events in our venues, including the Los Angeles Memorial Coliseum, the Galen Center, and the current site of the Sports Arena (the "Venues"). We are confident that our Venues will provide athletes, spectators, federations, media, sponsors, and dignitaries with a world-class experience.

Based on our many discussions to date, we are prepared to grant the Organizing Committee for the Olympic Games (the "OCOG") exclusive use of the Venues during the Olympic and Paralympic Games. Additionally, we will provide access prior to and following the Games as appropriate, for fit-out and dismantling of Games related construction, for the period of time required by the OCOG, the United States Olympic Committee (the "USOC") or the International Olympic Committee (the "IOC"). We also recognize that the Venues may require certain preparations and improvements to allow them to host Olympic events and will assist and support the OCOG to ensure that the Venues satisfy all IOC standards and requirements.

Furthermore, we hereby confirm that in the event Los Angeles is selected by the USOC to be the United States' applicant city for the 2024 Olympic Games, we will promptly enter into a venue use agreement with the OCOG that provides the OCOG, the USOC, and the IOC with all necessary access to the Venues that is required to conduct the Games and comply with IOC requirements. Although the terms of such venue use agreement will be subject to mutual agreement between the Venues and the OCOG, we will of course negotiate those terms in good faith with the OCOG, in consultation with the USOC.

We understand that the Committee and the City of Los Angeles are relying upon this letter in submitting their proposal to host the Games to the USOC and that this letter will be submitted to the USOC as part of their bid submission. If you require any further information or confirmation regarding the Venues, or if we can support the Committee's bid in any other way, please do not hesitate to contact us.



Mayor Eric Garcetti  
Mr. Casey Wasserman  
Page Two  
October 17, 2014

We look forward to working with the Committee and the City towards our shared objective of being selected for and hosting the 2024 Olympic Games.

Sincerely,

A handwritten signature in blue ink that reads "C. L. Nikias". The signature is fluid and cursive, with the first two initials "C. L." being more distinct than the last name "Nikias".

C. L. Max Nikias  
President

Mayor Eric Garcetti  
City Hall  
200 North Spring Street  
Los Angeles, California 90012

Mr. Casey Wasserman  
Chairman, Los Angeles 2024 Exploratory Committee  
*In Care of* Wasserman Media Group  
10960 Wilshire Boulevard  
Suite 2200  
Los Angeles, California 90024



October 24, 2014

Casey Wasserman  
Chairman, Los Angeles 2024 Exploratory Committee  
c/o Wasserman Media Group  
10960 Wilshire Blvd., Suite 2200  
Los Angeles, California 90024

Re: 2024 Olympic Games

Dear Casey:

We are pleased to offer our support for the Los Angeles 2024 Exploratory Committee's efforts to bid for and host the 2024 Olympic and Paralympic Games (the "Games"), and are honored to have the opportunity to host Olympic events in our venues, including Staples Center, Nokia Theatre, Shrine Auditorium and designated areas of the StubHub Center (which shall include the Soccer Stadium, Tennis Stadium and Velodrome) (collectively, the "Venues"). We are keenly aware of the high standard expected of venues hosting the Olympic Games. As you know, we successfully hosted basketball and gymnastic events for the 2012 Summer Olympic and Paralympic Games at our O2 Arena in London, England. We believe our Venues will provide athletes, spectators, federations, media, sponsors and dignitaries with a world-class experience.

Based on our many discussions to date, and subject to the terms and conditions of the venue use agreements (as described below), we are prepared to grant the Organizing Committee for the Olympic Games (the "OCOG") exclusive licensed use of the Venues during the Olympic and Paralympic Games. Additionally, we will provide access prior to and following the Games as appropriate for fit-out and dismantling of Games related construction for the period of time required by the OCOG, the United States Olympic Committee (the "USOC") or the International Olympic Committee (the "IOC"). We also recognize that the Venues may require certain preparations and improvements to allow them to host Olympic events and will assist and support the OCOG to ensure that the Venues satisfy all IOC standards and requirements, provided that any and all such costs and expense associated with such preparations and improvements shall be undertaken by the OCOG in accordance with the terms of the applicable venue use agreement and at the OCOG's sole cost and expense.

Furthermore, we hereby confirm that in the event Los Angeles is selected by the USOC to be the United States' applicant city for the 2024 Olympic Games, we will promptly enter into venue use agreements with the OCOG that provide the OCOG, the USOC and the IOC with all necessary access to the Venues that is required to conduct the Games and comply with IOC requirements. Although the terms of such venue use agreements will be subject to mutual agreement between the Venues and the OCOG, we will of course negotiate those terms in good faith with the OCOG, in consultation with the USOC.

We understand that the Committee and the City of Los Angeles are relying upon this letter in submitting their proposal to host the Games to the USOC and that this letter will be submitted to the USOC as part of their bid submission. If you require any further information or confirmation regarding the Venues, or if we can support the Committee's bid in any other way, please do not hesitate to contact us.

We look forward to working with the Committee and the City towards our shared objective of being selected for and hosting the 2024 Olympic Games.

Very Truly Yours,

A handwritten signature in blue ink, appearing to read 'Dan Beckerman', is written over a light blue horizontal line.

Dan Beckerman  
President and Chief Executive Officer  
Anschutz Entertainment Group, Inc.



October 23, 2014

Casey Wasserman  
Chairman, Los Angeles 2024 Exploratory Committee  
c/o Wasserman Media Group  
10960 Wilshire Blvd., Suite 2200  
Los Angeles, California 90024

Re: 2024 Olympic Games

Dear Casey:

We are pleased to offer our support for the Los Angeles 2024 Exploratory Committee's efforts to bid for and host the 2024 Olympic and Paralympic Games (the "Games"), and are thrilled to have the opportunity to host Olympic events at our venues, including Griffith Park, the Los Angeles Convention Center, Sepulveda Basin Recreation Area, the Los Angeles Waterfront at the Port of Los Angeles, and Hollywood Boulevard (the "Venues"). We are confident that our Venues will provide athletes, spectators, federations, media, sponsors and dignitaries with a world class experience.

Based on our many discussions to date, we are prepared to grant the Organizing Committee for the Olympic Games (the "OCOG") exclusive use of the Venues during the Olympic and Paralympic Games. Additionally, we understand that the OCOG will require access prior to and following the Games for fit-out and dismantling of Games related construction for a period of time required by the OCOG, the United States Olympic Committee (the "USOC") or the International Olympic Committee (the "IOC"). We also recognize that the Venues may require certain preparations and improvements to allow them to host Olympic events and will assist and support the OCOG to ensure that the Venues satisfy all IOC standards and requirements. To the extent any of the foregoing requires additional governmental approvals, we will obtain or assist and support the OCOG in obtaining those approvals.

Furthermore, we hereby confirm that in the event Los Angeles is selected by the USOC to be the United States' applicant city for the 2024 Olympic Games, we will promptly assist and support the OCOG in all steps necessary to enter into a venue use agreement with the City that provides the OCOG, the USOC and the IOC with all



Casey Wasserman  
October 23, 2014  
Page 2

necessary access to the Venues that is required to conduct the Games and comply with IOC requirements. Although the terms of such venue use agreement will be subject to mutual agreement between the City and the OCOG, we will negotiate those terms in good faith with the OCOG, in consultation with the USOC.

We understand that the Committee is relying upon this letter in submitting its proposal to host the Games to the USOC and that this letter will be submitted to the USOC as part of its bid submission. If you require any further information or confirmation regarding the Venues, or if we can support the Committee's bid in any other way, please do not hesitate to contact us.

We look forward to working with the Committee towards our shared objective of being selected for and hosting the 2024 Olympic Games.

Very Truly Yours,

A handwritten signature in blue ink, appearing to read "Eric Garcetti".

Eric Garcetti  
Mayor, City of Los Angeles

A handwritten signature in black ink, appearing to read "Herb J. Wesson, Jr.".

Herb J. Wesson, Jr.  
President, Los Angeles City Council  
Councilmember, 10<sup>th</sup> District





OFFICE OF THE CHANCELLOR  
2147 MURPHY HALL, BOX 951405  
LOS ANGELES, CALIFORNIA 90095-1405

October 15, 2014

Casey Wasserman  
Chairman, Los Angeles 2024 Exploratory Committee  
c/o Wasserman Media Group  
10960 Wilshire Blvd., Suite 2200  
Los Angeles, California 90024

Re: 2024 Olympic Games

Dear Casey:

We are pleased to offer our support for the Los Angeles 2024 Exploratory Committee's efforts to bid for and host the 2024 Olympic and Paralympic Games (the "Games"), and are thrilled to have the opportunity to host Olympic events in our venues, including Pauley Pavilion, Drake Stadium, Intramural and North Athletic Fields, and the Los Angeles Tennis Center (the "Venues"). We are confident that our Venues will provide athletes, spectators, federations, media, sponsors and dignitaries with a world class experience.

Based on our many discussions to date, we are prepared to grant the Organizing Committee for the Olympic Games (the "OCOG") exclusive use of the Venues during the Olympic and Paralympic Games. Additionally, we will provide access prior to and following the Games as appropriate, for fit-out and dismantling of Games related construction, for the period of time required by the OCOG, the United States Olympic Committee (the "USOC") or the International Olympic Committee (the "IOC"). We also recognize that the Venues may require certain preparations and improvements to allow them to host Olympic events and will assist and support the OCOG to ensure that the Venues satisfy all IOC standards and requirements.

Furthermore, we hereby confirm that in the event Los Angeles is selected by the USOC to be the United States' applicant city for the 2024 Olympic Games, we will promptly enter into a venue use agreement with the OCOG that provides the OCOG, the USOC and the IOC with all necessary access to the Venues that is required to conduct the Games and comply with IOC requirements. Although the terms of such venue use agreement will be subject to mutual agreement between UCLA and the OCOG, we will of course negotiate those terms in good faith with the OCOG, in consultation with the USOC. We understand that the Committee and the City of Los Angeles are relying upon this letter in submitting their proposal to host the Games to the USOC and that this letter will be submitted to the USOC as part of their bid submission. If you require any further information or confirmation regarding the Venues, or if we can support the Committee's bid in any other way, please do not hesitate to contact us.

*Casey Wasserman*  
*October 15, 2014*  
*Page 2*

We look forward to working with the Committee and the City towards our shared objective of being selected for and hosting the 2024 Olympic Games.

Sincerely,

A handwritten signature in black ink, appearing to read "Gene".

Gene D. Block  
Chancellor

UNION PACIFIC CORPORATION  
1400 Douglas Street, 19th Floor  
Omaha, Nebraska 68179

Jack Koraleski Chairman, President and CEO

P 402 544 6400  
F 402 501 2120  
jackkoraleski@up.com

October 31, 2014

Mayor Eric Garcetti  
City Hall  
200 N. Spring Street  
Los Angeles, CA 90012

Casey Wasserman  
Chairperson  
Los Angeles 2024 Exploratory Committee  
10960 Wilshire Blvd., Suite 2200  
Los Angeles, CA 90024

Re: 2024 Olympic Games

Gentlemen:

We are pleased to offer our support for the Los Angeles 2024 Exploratory Committee's efforts to bid for and host the 2024 Olympic and Paralympic Games (the "Games"), and are committed to furthering our ongoing discussions with the City of Los Angeles on how Union Pacific will support this effort.

Union Pacific Corporation ("Union Pacific") has been operating in Los Angeles for over 110 years. We have a deep commitment to this City and to its continued progress. Union Pacific is also a strong supporter of the Olympic Games and would be thrilled to have an American city host another Game. We were thankful to have had the opportunity to support the 2002 Winter Olympics in Salt Lake City, including transporting the Olympic Torch through its 65-day, 13,500 mile journey across 46 states leading up to the Opening Ceremony (similar to what we did for the 1996 Games in Atlanta.)

We have been in communication with the Mayor's office about your efforts to bid for the Games. You and your teams have described the overall Games plan, and have communicated the desired need for Union Pacific's Los Angeles Trailer and Container Intermodal Facility ("LATC") site to our executive team, including myself, our Assistant Vice President of Real Estate, our General Manager for Network Infrastructure, our Director of Public Affairs for Southern California, and our Senior Manager Intermodal Operations at LATC. Union Pacific is committed to continuing conversations with the City about these interests.




UNION PACIFIC CORPORATION  
1400 Douglas Street, 19th Floor  
Omaha, Nebraska 68179

The City and Union Pacific have discussed Union Pacific's present and future plans for its LATC. LATC is a 120-acre intermodal facility handling approximately 240,000 cargo containers per year, currently operates at near fluid capacity and is a key component of our national network. Our respective teams have also reviewed the possibility of a shared use facility but for a number of reasons, any joint use is not compatible. As was previously indicated, Union Pacific has no plans to relocate or close this facility and is in fact planning a major modernization.

However, Union Pacific has a long history of working cooperatively with the City of Los Angeles on a wide variety of matters. It is possible that a sale or exchange agreement could be reached, but only if, on terms acceptable to Union Pacific management in its sole discretion. To this end, the City would acquire, in cooperation with Union Pacific, a suitable replacement facility with all necessary permits and approvals for Union Pacific's exclusive use as a rail yard comparable to LATC in terms of capacity, function, location, and compatibility with the Union Pacific's system and customer needs.

We understand that the Committee and the City of Los Angeles will submit this letter to the USOC as part of their bid submission. We look forward to continuing our work with the Committee and the City of Los Angeles towards L.A. being selected for and hosting the 2024 Olympic and Paralympic Games. If you require any further information regarding the LATC, or if we can support the Committee's bid in any other way, please do not hesitate to contact us. We look forward to continued conversation.

Very truly yours,

  
John Koraleski  
Chairman and Chief Executive Officer  
Union Pacific Corporation







October 14, 2014

Casey Wasserman  
Chairman, Los Angeles 2024 Exploratory Committee  
c/o Wasserman Media Group  
10960 Wilshire Blvd., Suite 2200  
Los Angeles, California 90024

Re: 2024 Olympic Games

Dear Casey:

We are pleased to offer our support for the Los Angeles 2024 Exploratory Committee's efforts to bid for and host the 2024 Olympic and Paralympic Games (the "Games"), and are thrilled to have the opportunity to host Olympic events in our venue, the Forum (the "Venue"). We are confident that our Venue will provide athletes, spectators, federations, media, sponsors and dignitaries with a world class experience.

Based on our many discussions to date, we are prepared to grant the Organizing Committee for the Olympic Games (the "OCOG") exclusive use of the Venue during the Olympic and Paralympic Games. Additionally, we will provide access prior to and following the Games as appropriate, for fit-out and dismantling of Games related construction, for the period of time required by the OCOG, the United States Olympic Committee (the "USOC") or the International Olympic Committee (the "IOC"). We also recognize that the Venue may require certain preparations and improvements to allow it to host Olympic events and will assist and support the OCOG to ensure that the Venue satisfy all IOC standards and requirements.

Furthermore, we hereby confirm that in the event Los Angeles is selected by the USOC to be the United States' applicant city for the 2024 Olympic Games, we will promptly enter into a venue use agreement with the OCOG that provides the OCOG, the USOC and the IOC with all necessary access to the Venue that is required to conduct the Games and comply with IOC requirements. Although the terms of such venue use agreement will be subject to mutual agreement between the Venue and the OCOG, we will of course negotiate those terms in good faith with the OCOG, in consultation with the USOC.

We understand that the Committee and the City of Los Angeles are relying upon this letter in submitting their proposal to host the Games to the USOC and that this letter will be submitted to the USOC as part of their bid submission. If you require any further information or confirmation regarding the Venue, or if we can support the Committee's bid in any other way, please do not hesitate to contact us.

We look forward to working with the Committee and the City towards our shared objective of being selected for and hosting the 2024 Olympic Games.

Very Truly Yours,

Dana DuFine  
Senior Vice President, Head of West Coast Operations  
The Madison Square Garden Company





# CITY OF INGLEWOOD

## Office of the Mayor



**James T. Butts, Jr.**  
Mayor

November 14, 2014

Mayor Eric Garcetti  
City Hall  
200 N. Spring Street  
Los Angeles, California 90012

Dear Mayor Garcetti,

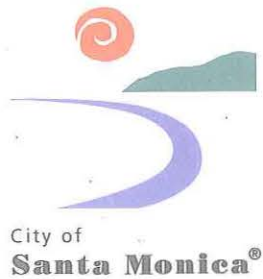
I am writing to offer my enthusiastic support on behalf of the City of Inglewood for your efforts to bid for and host the 2024 Olympic and Paralympic Games (the "Games"), and am thrilled that you are working with the City of Inglewood and Madison Square Garden Company to host events at The Forum in Inglewood.

Bringing the Olympic Games back to Southern California is a great opportunity for us to showcase our diverse and vibrant region to the world, and I stand ready to partner the City of Los Angeles in this endeavor. In particular, I am confident that The Forum will provide athletes, spectators, federations, media, sponsors, and dignitaries with a world class experience.

I understand that the United States Olympic Committee intends to select an American bid city in the coming months to compete at the international level to host the 2024 Games. I wish you great success, and look forward to working with you and the United States Olympic Committee in pursuing a winning American bid.

Sincerely,

  
**James T. Butts, Jr.**  
Mayor



**Pam O'Connor**  
*Mayor*

City Council  
1685 Main Street  
Room 209  
Santa Monica  
CA 90401

October 21, 2014

Mayor Eric Garcetti  
City Hall  
200 N. Spring Street  
Los Angeles, CA 90012

Re: 2024 Olympic Games

Dear Mayor Garcetti,

As Mayor of the City of Santa Monica, I enthusiastically support the City of Los Angeles's application to host the 2024 Olympics. Given the great success of the Olympics in Los Angeles 30 years ago, it is high time to bring the games back to the region!

I firmly believe that the City of Santa Monica along with its civic leaders and citizenry will gladly aid in this effort to win the honor of hosting the 2024 Olympics. To that end, our City stands ready to work with you and the USOC to explore all options, including how best to provide one or more venues in the City of Santa Monica for events in that Olympiad.

In conversations with myself and our staff, your team has informed us of your vision for hosting events in Santa Monica, including the parking lots adjacent to and south of the Santa Monica Pier. We are committed to working with you to further develop this plan, and seek any necessary governmental approvals. We are more than willing to facilitate the sharing of information and meeting of our respective staffs as needed.

During the 1984 Olympic Games, the marathon route passed through the City of Santa Monica. Although I was not here then, I have always been impressed with the strong memory that event holds for many Santa Monicans. Numerous City staff and residents volunteered their time to make the XXIII Olympiad a resounding success. More recently, the City has successfully served as the finish of the LA Marathon for the past four years. We believe that spectators from around the world would enjoy coming to Santa Monica as part of the greater Los Angeles Games to witness these seminal sporting events.

I understand that the City of Los Angeles and the Los Angeles 2024 Exploratory Committee will submit this letter to the USOC as part of its bid submission. If you require any further information, or if I can support your bid in any other way, please do not hesitate to contact me.

I wish you great success, and look forward to working with the City of Los Angeles and the Committee toward our shared objective of being selected for and hosting the 2024 Olympic Games. The diversity of our region and people make Los Angeles and surrounds a spectacular location for the 2024 Olympic Games!

Sincerely,

  
Pam O'Connor  
Mayor





OFFICE OF THE MAYOR

October 22, 2014

The Honorable Eric Garcetti  
Mayor, City of Los Angeles  
200 N. Spring St.  
Los Angeles, CA 90012

Casey Wasserman  
Chairman, Los Angeles 2024 Exploratory Committee  
c/o Wasserman Media Group  
10960 Wilshire Blvd., Ste. 2200  
Los Angeles, CA 90024

Dear Mayor Garcetti and Mr. Wasserman:

I am writing on behalf of the City of Pasadena to express support for the Los Angeles 2024 Exploratory Committee's efforts to host the 2024 Olympic and Paralympic Games (the "Games"), and to affirm that the City would be thrilled to host Olympic events at the Rose Bowl. We are confident that the Rose Bowl will provide athletes, spectators, federations, media, sponsors, and dignitaries with a world class experience.

Based on our discussions to date, we support granting the Organizing Committee for the Olympic Games (the "OCOG") use of the Venues during the Olympic and Paralympic Games, and will assist and support the OCOG in obtaining the necessary City approvals. Additionally, we understand that if Los Angeles is selected to host Games, access for construction will be required prior to and following the Games for periods of time required by the OCOG, the United States Olympic Committee (the "USOC") and the International Olympic Committee (the "IOC"). We also recognize that the Venues may require certain preparations and improvements to accommodate Olympic events, and will assist in pursuing the OCOG's efforts to satisfy IOC standards and requirements.

Further, in the event Los Angeles is selected by the USOC to be the United States' applicant city for the 2024 Olympic Games, I hereby affirm the City's intention to assist the OCOG in steps necessary to enter into a venue use agreement with the City of Pasadena that provides the OCOG, the USOC and the IOC with access to the Rose Bowl required to conduct the Games and comply with IOC requirements. The terms of such agreement will be subject to mutual agreement between the City of Pasadena and the OCOG, but we will undertake to negotiate such terms in good faith.



Hon. Eric Garcetti  
Casey Wasserman  
October 22, 2014  
Page Two

I understand that the Committee and the City of Los Angeles will include this letter as part of their bid submission to the USOC. If you require any further information or confirmation regarding the Rose Bowl, or if we can support the Committee's bid in any other way, please do not hesitate to contact us.

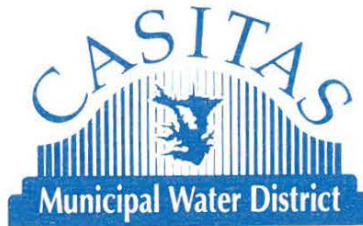
The City of Pasadena and the Rose Bowl look forward to working with the OCOG and City of Los Angeles towards our shared objective of being selected for hosting the 2024 Olympic Games.

Sincerely,



BILL BOGAARD  
Mayor

BB;jls



October 23, 2014

Mayor Eric Garcetti  
City Hall  
200 N. Spring Street  
Los Angeles, CA 90012

Casey Wasserman  
Chairman, Los Angeles 2024 Exploratory Committee  
c/o Wasserman Media Group  
10960 Wilshire Blvd., Suite 2200  
Los Angeles, California 90024

Re: 2024 Olympic Games – Rowing and Canoeing – Lake Casitas Recreation Area

Gentlemen:

I am pleased to offer support on behalf of the Casitas Municipal Water District (“District”) for the Los Angeles 2024 Exploratory Committee’s efforts to bid for and host the 2024 Olympic and Paralympic Games (the “Games”), and the District is thrilled to have the opportunity to host Olympic events at Lake Casitas (the “Venue”). We are confident that Lake Casitas will provide athletes, spectators, federations, media, sponsors and dignitaries with a world class experience, just as it did during the 1984 Olympic Games.

The District and the United States Bureau of Reclamation (the “Bureau”) support coordinating with the Organizing Committee for the Olympic Games (the “OCOG”) for the use of the Venue during the Olympic and Paralympic Games, and will assist the OCOG in obtaining the necessary governmental approvals. Additionally, we understand that if Los Angeles is selected to host Games, the OCOG will require access prior to and following the Games for construction for a period of time required by the OCOG, the United States Olympic Committee (the “USOC”) or the International Olympic Committee (the “IOC”). We also recognize that the Venue may require certain preparations and improvements to allow them to host Olympic events and will assist and support the OCOG to the best of our ability to ensure that the Venue satisfies all IOC standards and requirements.

Furthermore, in the event Los Angeles is selected by the USOC to be the United States’ applicant city for the 2024 Olympic Games, we will assist the OCOG in all steps necessary to enter into a venue use agreement with the District and the Bureau that provides the OCOG, the USOC and the IOC with the appropriate access to Lake Casitas that is required to conduct the Games, comply with IOC requirements, and protects the drinking water quality of Lake Casitas.

Although the terms of such venue use agreement will be subject to mutual agreement between the District, Bureau, and the OCOG, we will negotiate those terms in good faith with the OCOG, in consultation with the USOC.

We understand that the Committee and the City of Los Angeles will submit this letter to the USOC as part of their bid submission. If you require any further information regarding the Venue, or if we can support the Committee's bid in any other way, please do not hesitate to contact us.

We look forward to working with the Committee and City towards our shared objective of being selected for and hosting the 2024 Olympic Games.

Very Truly Yours,

A handwritten signature in blue ink, appearing to read "Steven E. Wickstrum". The signature is fluid and cursive, with a long horizontal stroke at the end.

Steven E. Wickstrum  
General Manager, Casitas Municipal Water District

# HOTEL INVENTORY AND UNDERTAKING LETTERS





Dear Los Angeles 2024 Exploratory Committee,

As of June 2014, there are 1,186 properties with 125,369 total rooms within a radius of 50km from the Games Center. This does not include the 10,000+ rooms that are either under construction or being proposed for the future.

Regards,

A handwritten signature in black ink that reads "Patti MacJennett". The signature is fluid and cursive, with a long, sweeping tail on the letter "t".

Patti MacJennett  
Senior Vice President, Business Affairs

A stylized logo for Los Angeles, featuring the words "Los Angeles" in a black, cursive script font, similar to the one in the top left of the page.

**LOS ANGELES TOURISM & CONVENTION BOARD**

333 S. Hope Street, 18th Fl., Los Angeles, CA 90071  
T 213.236.2360  
C 213.280.6800  
F 213.624.9746



And please consider the environment



Los Angeles Tourism & Convention Board  
333 S. Hope Street, 18<sup>th</sup> Floor  
Los Angeles, CA 90071

September 9, 2014

JW Marriott Los Angeles L.A. LIVE  
Westin Bonaventure  
Sheraton Los Angeles Downtown  
Loews Hollywood Hotel  
Hollywood Roosevelt  
Hyatt Regency Century Plaza  
Intercontinental Los Angeles Century City  
Hilton Los Angeles Airport  
Sheraton Gateway Los Angeles  
Los Angeles Airport Marriott  
Hilton Los Angeles/Universal City  
Hilton Woodland Hills

RE: Letter of Intent for Commitment to 2024 U.S. Olympic Bid for Los Angeles

We are pleased that the Los Angeles Hotel Community has joined with us to demonstrate that the City has sufficient and adequate accommodations to provide a world class experience to members of the Olympic family. The Preliminary Accommodation Facility Undertaking (this "Undertaking"), outlines the Hotel's intent to provide accommodations during the Games.

In consideration of being part of the Los Angeles Bid Committee's ("Organization") Olympic Accommodation Team and the opportunity to host members of the Olympic Family, the Hotels:

- Propose the following room blocks during the following periods (the "Occupancy Period") for the use by members of the Olympic Family or such other parties whose qualifications shall be confirmed by Organization or its anticipated successor, the Los Angeles Organizing Committee for the 2024 Olympic and Paralympic Games ("LACOG")
- 80% of room inventory per hotel for the period beginning three days before the Opening Ceremony through and until two days after the Closing Ceremony of the Olympic Games; From 10-3 days prior, the hotels will propose an escalating percentage of inventory leading up to 80% 3 days prior or Opening Ceremonies and 80% of room inventory per night for the period beginning seven days before the Opening Ceremony through and until two days after the Closing Ceremony for the Paralympic Games;



- Agrees that room rates for the foregoing rooms shall be charged at no more than the published rate to the rooms occupied during the period July, August and September of the year 2021 as certified by the Hotel's auditor: plus an adjustment for actual annual CPI increases from July 2021 to July 2024; plus 5% applied in 2024.
- Shall not impose any minimum stay requirements during the Occupancy Period for members of the Olympic Family or such other parties whose qualification shall be confirmed by Organization or LACOG;
- Agrees that, during the Occupancy Period, additional services (including, but not limited to, conference, banquet and business facilities and food services) utilized by members of the Olympic Family or such other parties whose qualifications shall be confirmed by Organization or LACOG shall be limited to ordinary and customary charges;
- Recognizes the need of LACOG to protect the rights of sponsors of the Games and will not permit or facilitate ambush marketing of those sponsors at the Hotel and will cooperate with LACOG to prevent such ambush marketing;
- Agrees to enter into a more detailed agreement with LACOG following the selection of the City as Host City, and the terms set forth in this Undertaking shall be taken into consideration as part of the agreement.

The Hotel and Organization further agree as follows:

- Rooms at the Hotel not confirmed for reservation during the Occupancy Period on or before December 15, 2023 shall be released as of that date for sale by the Hotel (the "Release Date");
- Organization, and its successor, LACOG, shall have the right to appoint a third party to administer its affairs with the Hotel and with the members of the Olympic Family or such other parties whose qualifications shall be confirmed by Organization or LACOG, and to otherwise manage the reservation process, and in such case the expense of the third party shall be the expense of LACOG, and no charges for such third party services shall be assessed to or paid by the Hotel;
- Until the Release Date, the Hotel shall not accept reservations for rooms included in this Undertaking from any other source other than that authorized by [Organization] or its successor, LACOG;
- Organization shall have the right to assign this Undertaking to LACOG;
- In the event that the City is not selected as the Host City for the Games, this Undertaking shall automatically terminate and be deemed null and void; and
- This Undertaking shall be governed by and considered in accordance with the laws of the State of California without regard to the principles of conflicts of laws.





The Hotel acknowledges that: (1) the City is a third party beneficiary of this Undertaking, (2) [Organization] and the City are relying upon this Undertaking in submitting the City's bid to the International Olympic Committee and in planning the accommodations aspects of hosting the Games, and (3) this Undertaking will be submitted to the International Olympic Committee by [Organization] and the City as part of the City's bid submission.

Thank you once again for your support of, and participation in, the City's effort to the host the Games in summer 2024. Please indicate your acceptance of the terms set forth in this Undertaking in the space provided before. We look forward to working with you.

JCB  
Signature  
Javier Cano

9/11/14  
Date

Print Name

Vice President & Market General Manager  
Title

HW Marriott Los Angeles LA LIVE  
Hotel Name





The Hotel acknowledges that: (1) the City is a third party beneficiary of this Undertaking, (2) [Organization] and the City are relying upon this Undertaking in submitting the City's bid to the International Olympic Committee and in planning the accommodations aspects of hosting the Games, and (3) this Undertaking will be submitted to the International Olympic Committee by [Organization] and the City as part of the City's bid submission.

Thank you once again for your support of, and participation in, the City's effort to the host the Games in summer 2024. Please indicate your acceptance of the terms set forth in this Undertaking in the space provided before. We look forward to working with you.

  
Signature

09/11/2014  
Date

MICHAEL CZARCINSKI  
Print Name

MANAGING DIRECTOR  
Title

THE WESTIN BONAVENTURE  
HOTEL AND SUITES  
LOS ANGELES, CALIFORNIA  
Hotel Name



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Thank you once again for your support of, and participation in, the City's effort to the host the Games in summer 2024. Please indicate your acceptance of the terms set forth in this Undertaking in the space provided before. We look forward to working with you.

Matthew Baker  
Signature

9/11/14  
Date

Matthew Baker  
Print Name

Dir. of Sales + Marketing  
Title

Sheraton Los Angeles DT @ The Bloc  
Hotel Name



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Signature

9-11-14

Date

Brent D Johnson

Print Name

MANAGERIAL DIRECTOR

Title

Loews Hollywood.

Hotel Name



The Hotel acknowledges that: (1) the City is a third party beneficiary of this Undertaking, (2) [Organization] and the City are relying upon this Undertaking in submitting the City's bid to the International Olympic Committee and in planning the accommodations aspects of hosting the Games, and (3) this Undertaking will be submitted to the International Olympic Committee by [Organization] and the City as part of the City's bid submission.

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Signature

9.11.2014

Date

KEVIN BARNES

Print Name

HOTEL MANAGER

Title

HOLLYWOOD ROOSEVELT HOTEL

Hotel Name





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Signature

9/12/14

Date

Susan Santiago

Print Name

AVP/GM

Title

Hyatt Regency Century Plaza

Hotel Name



The Hotel acknowledges that: (1) the City is a third party beneficiary of this Undertaking, (2) [Organization] and the City are relying upon this Undertaking in submitting the City's bid to the International Olympic Committee and in planning the accommodations aspects of hosting the Games, and (3) this Undertaking will be submitted to the International Olympic Committee by [Organization] and the City as part of the City's bid submission.

Thank you once again for your support of, and participation in, the City's effort to the host the Games in summer 2024. Please indicate your acceptance of the terms set forth in this Undertaking in the space provided before. We look forward to working with you.

Signature

9/11/14  
Date

STEVE GLUE  
Print Name

GENERAL MANAGER  
Title

INTERCONTINENTAL LOS ANGELES  
Hotel Name



The Hotel acknowledges that: (1) the City is a third party beneficiary of this Undertaking, (2) [Organization] and the City are relying upon this Undertaking in submitting the City's bid to the International Olympic Committee and in planning the accommodations aspects of hosting the Games, and (3) this Undertaking will be submitted to the International Olympic Committee by [Organization] and the City as part of the City's bid submission.

Thank you once again for your support of, and participation in, the City's effort to the host the Games in summer 2024. Please indicate your acceptance of the terms set forth in this Undertaking in the space provided before. We look forward to working with you.

[Handwritten Signature]  
Signature

9/11/14  
Date

Grant F. Couler  
Print Name

General Manager  
Title

Hilton - LAX  
Hotel Name



The Hotel acknowledges that: (1) the City is a third party beneficiary of this Undertaking, (2) [Organization] and the City are relying upon this Undertaking in submitting the City's bid to the International Olympic Committee and in planning the accommodations aspects of hosting the Games, and (3) this Undertaking will be submitted to the International Olympic Committee by [Organization] and the City as part of the City's bid submission.

Thank you once again for your support of, and participation in, the City's effort to the host the Games in summer 2024. Please indicate your acceptance of the terms set forth in this Undertaking in the space provided before. We look forward to working with you.

*[Signature]*  
Signature

9/11/14  
Date

Michael B. Washburn  
Print Name

General Manager  
Title

Shenstone Gateway, Los Angeles  
Hotel Name





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Thank you once again for your support of, and participation in, the City's effort to the host the Games in summer 2024. Please indicate your acceptance of the terms set forth in this Undertaking in the space provided before. We look forward to working with you.

Stan Hall  
Signature

9/11/14  
Date

Steven Hall  
Print Name

GM  
Title

LAX MARRIOTT  
Hotel Name

\* 80% of available inventory  
less contract (crew) #



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[Signature]  
Signature

9/11/14  
Date

Mark D Davis  
Print Name

General Manager  
Title

Hilton Los Angeles Universal City  
Hotel Name

# Los Angeles

TOURISM & CONVENTION BOARD

The Hotel acknowledges that: (1) the City is a third party beneficiary of this Undertaking, (2) [Organization] and the City are relying upon this Undertaking in submitting the City's bid to the International Olympic Committee and in planning the accommodations aspects of hosting the Games, and (3) this Undertaking will be submitted to the International Olympic Committee by [Organization] and the City as part of the City's bid submission.

Thank you once again for your support of, and participation in, the City's effort to the host the Games in summer 2024. Please indicate your acceptance of the terms set forth in this Undertaking in the space provided before. We look forward to working with you.



Signature

9-11-2014

Date

Deepak Mehra

Print Name

General Manager.

Title

Hilton Woodland Hills.

Hotel Name

\* Due to the location of our hotel in Woodland Hills, at present we can commit only 50% of our rooms inventory for the specified time mentioned in the letter. We would render our full support and diligently work with the committee to win the 2024 Olympics for Los Angeles.

DISCOVERLOSANGELES.COM

333 South Hope Street, 18th Floor, Los Angeles, CA 90071

Tel 213.624.7300 Fax 213.624.9745

# POLITICAL SUPPORT LETTERS



**Congress of the United States**  
Washington, DC 20515

November 13, 2014

United States Olympic Committee  
1 Olympic Plaza  
Colorado Springs, CO 80909

Dear Members of the United States Olympic Committee,

We write to express our enthusiastic support for bringing the 2024 Summer Olympic Games to Los Angeles.

We understand that the United States Olympic Committee intends to select an American bid city in the coming months to compete at the international level to host the 2024 Games. We stand ready to partner with the City of Los Angeles in this endeavor to make it as successful as our efforts to bring the 2015 Special Olympics World Games to Southern California.

Los Angeles is a vibrant and diverse city that embodies the highest ideals of the Olympic spirit. From the rich Olympic tradition to the world-class infrastructure, the natural beauty of the region to the hospitality, Los Angeles has the ability to provide a second to none atmosphere for the athletes, coaches, officials, and spectators.

We look forward to the opportunity to work with you and the City of Los Angeles as we pursue a winning American bid.

Sincerely,




XAVIER BECERRA  
Member of Congress



JULIA BROWNLEY  
Member of Congress



TONY CÁRDENAS  
Member of Congress



JUDY CHU  
Member of Congress

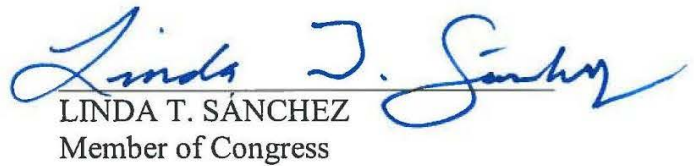
  
JANICE HAHN  
Member of Congress

  
GRACE F. NAPOLITANO  
Member of Congress

  
GLORIA NEGRETE MCLEOD  
Member of Congress

  
LUCILLE ROYBAL-ALLARD  
Member of Congress

  
EDWARD R. ROYCE  
Member of Congress

  
LINDA T. SÁNCHEZ  
Member of Congress

  
LORETTA SANCHEZ  
Member of Congress

  
ADAM B. SCHIFF  
Member of Congress

  
BRAD SHERMAN  
Member of Congress

  
MARK TAKANO  
Member of Congress

  
DINA TITUS  
Member of Congress

  
JUAN VARGAS  
Members of Congress

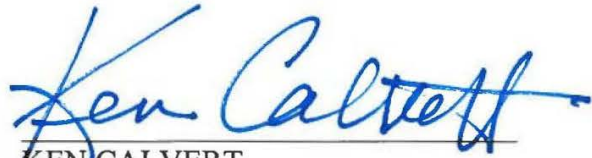
  
MAXINE WATERS  
Member of Congress

  
HENRY A. WAXMAN  
Members of Congress



---

KAREN BASS  
Member of Congress



---

KEN CALVERT  
Member of Congress



---

ALAN S. LOWENTHAL  
Member of Congress

CITY OF LOS ANGELES  
CALIFORNIA

HOLLY L. WOLCOTT  
Interim City Clerk



ERIC GARCETTI  
MAYOR

Office of the  
CITY CLERK

Council and Public Services  
Room 395, City Hall  
Los Angeles, CA 90012  
General Information - (213) 978-1133  
Fax: (213) 978-1040

SHANNON HOPPE  
Council and Public Services  
Division

[www.cityclerk.lacity.org](http://www.cityclerk.lacity.org)

When making inquiries relative to  
this matter, please refer to the  
Council File No.

August 14, 2013

To All Interested Parties:

The City Council adopted the action(s), as attached, under Council File  
No. 13-0983, at its meeting held August 13, 2013.

  
City Clerk  
kw



22

13-0983

AUG 06 2013

TO CITY CLERK FOR PLACEMENT ON NEXT  
REGULAR COUNCIL AGENDA TO BE POSTED #53

# RESOLUTION

WHEREAS, during 2015 the International Olympic Committee will solicit interest from its member National Olympic Committees in hosting the 2024 Olympic and Paralympic Games ("Games"); and

WHEREAS, the United States' National Olympic Committee, the United States Olympic Committee, is now considering whether the United States should bid to host the Games, if so, which city should be the Candidate; and

WHEREAS, the United States Olympic Committee is in discussions with about 10 cities that have expressed an interest in possibly hosting the Games; and

WHEREAS, the Southern California Committee for the Olympic Games, on behalf of Los Angeles and with the unanimous support of City Council in its resolution of August 17, 2012, has expressed to the United States Olympic Committee our strong and enthusiastic interest in hosting the Games; and


WHEREAS, Los Angeles has a unique tradition as a great Olympic city, having successfully hosted the Olympic Games twice, and being home to the world's highest concentration of Olympians; and

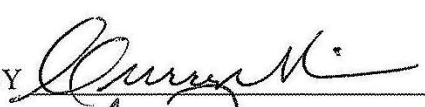




WHEREAS, adopting these Resolutions may be an important step in Los Angeles' effort to secure designation as the host city of the Games;

NOW, THEREFORE, BE IT RESOLVED, that by the adoption of these Resolutions, the Council of the City of Los Angeles reaffirms and reiterates its support for the efforts of the United States Olympic Committee to bring the Games to the United States and the efforts of the Southern California Committee for the Olympic Games to demonstrate to the United States Olympic Committee that Los Angeles should be its Candidate City.

**ADOPTED**  
AUG 13 2013  
LOS ANGELES CITY COUNCIL  
FORTHWITH



PRESENTED BY   
TOM LABONGE  
Councilmember, 4<sup>th</sup> District

SECONDED BY   
  
  
  


ORIGINAL



# COUNTY OF LOS ANGELES BOARD OF SUPERVISORS

KENNETH HAHN HALL OF ADMINISTRATION  
500 WEST TEMPLE STREET, ROOM 383  
LOS ANGELES, CALIFORNIA 90012  
(213) 974-1411 • FAX (213) 620-0636

MEMBERS OF THE BOARD

GLORIA MOLINA

MARK RIDLEY-THOMAS

ZEV YAROSLAVSKY

DON KNABE

MICHAEL D. ANTONOVICH

SACHI A. HAMAI  
EXECUTIVE OFFICER

September 18, 2013

The United States Olympic Committee  
Headquarters-Colorado Springs  
27 South Tejon  
Colorado Springs, CO 80903

Dear Olympic Committee Members:

We are writing to express the interest of the County of Los Angeles to host the Olympic and Paralympic Games in 2024. Los Angeles is home to more Olympians than anywhere in the world and has successfully hosted the Summer Olympic Games in 1932 and 1984. The traditional reverence for sport among Angelenos, combined with a vast creative infrastructure, make Los Angeles a unique Olympic host. Los Angeles can draw deeply on its past and present strengths to stage the Games in 2024 in a way that respects both tradition and the Olympic Charter, and introduces new and exciting approaches to this great world-wide celebration.

Your consideration of this important request is greatly appreciated.

Sincerely,

MARK RIDLEY-THOMAS  
Chairman of the Board  
Supervisor, Second District

GLORIA MOLINA  
Supervisor, First District

DON KNABE  
Supervisor, Fourth District

ZEV YAROSLAVSKY  
Supervisor, Third District

MICHAEL D. ANTONOVICH  
Supervisor, Fifth District

MOTION BY SUPERVISOR MARK RIDLEY-THOMAS

September 17, 2013

Supporting Los Angeles as Host of the 2024 Summer Olympic Games

The United States Olympic Committee has invited Los Angeles to express its interest in hosting the 2024 Olympic and Paralympic Games. Olympic events would be held throughout Los Angeles County.

The modern Olympic movement began in 1894 with a commitment to promoting a peaceful world through the exaltation of body, spirit and mind. Few places in the world exemplify this spirit of Olympism as nobly as greater Los Angeles does in the everyday lives of its people.

Since its establishment, individuals from all nations have settled in Los Angeles to pursue their personal aspirations to excellence. Their vitality, optimism and competitive spirit rapidly moved Los Angeles to its position as a leading global metropolis.

Athletic excellence has always been among the highest ambitions of the people of Los Angeles. Los Angeles is home to more Olympians than anywhere in the world, and has twice hosted the summer Olympic games.

- MORE -

MOTION

MOLINA \_\_\_\_\_

YAROSLAVSKY \_\_\_\_\_

KNABE \_\_\_\_\_

ANTONOVICH \_\_\_\_\_

RIDLEY-THOMAS \_\_\_\_\_

**MOTION BY SUPERVISOR MARK RIDLEY-THOMAS  
SEPTEMBER 17, 2013  
PAGE 2**

The traditional reverence for sport among Los Angelenos, combined with their vast creative infrastructure, make Los Angeles uniquely capable as an Olympic host. Los Angeles can draw deeply on its past and present strengths to stage the Olympic and Paralympic Games in 2024 in a way that both respects tradition and the Olympic Charter and introduces new and exciting approaches to this great world-wide celebration.

**I THEREFORE MOVE THAT THE BOARD OF SUPERVISORS:**

1. Send a five signature letter to the United States Olympic Committee expressing the Board's desire to bring the 2024 games to Los Angeles; and
2. Direct the Chief Executive Officer to provide the full cooperation of the County to the Southern California Committee for the Olympic Games in its bid to host the games.

**###**



6. Recommendation as submitted by Supervisor Ridley-Thomas: Send a five-signature letter to the United States Olympic Committee expressing the Board's desire to bring the 2024 Olympic Games to Los Angeles; and direct the Chief Executive Officer to provide the full cooperation of the County to the Southern California Committee for the Olympic Games in its bid to host the games. (13-4328)

**Barry Sanders, Arnold Sachs and Eric Preven addressed the Board.**

**On motion of Supervisor Knabe, seconded by Supervisor Molina, this item was approved.**

**Ayes: 5 - Supervisor Molina, Supervisor Yaroslavsky, Supervisor Knabe, Supervisor Antonovich and Supervisor Ridley-Thomas**

**Attachments:** [Motion by Supervisor Ridley-Thomas](#)  
[Video](#)  
[Audio](#)

7. Recommendation as submitted by Supervisor Ridley-Thomas: Direct the Director of Health Services to work in concert and as needed with the Chief Executive Officer, the Acting Director of Internal Services, and the Director of Public Works to report back to the Board in writing within 45 days on Department of Health Services facilities that have been identified where "Medical Home" system improvements are significantly constrained by existing facility design elements, and to implement a reasonable facility redesign plan that will effectively enhance the "Medical Home" and other Department system improvements resulting from The Patient Protection and Affordable Care Act while minimizing disruptions to patient care; such work shall include but not be limited to:
1. Determining which Department facilities will benefit from medical facility repurposing and upgrades;
  2. Determining the feasibility of implementing minor, narrowly-defined Department facility improvements and, if necessary, of establishing and funding Capital Projects to provide medical facility upgrades at these Department sites with minimal disruption to patient care;
  3. Proposing specific feasible steps, which may include but are not limited to, establishing and funding Capital Projects for medical facilities upgrades to better configure existing Department facilities for the coordinated, team-based "Medical Home" model of care;


Close 57

- 57. The Board of Supervisors of the County of Los Angeles, and ex officio the governing body of all other special assessment and taxing districts, agencies and authorities for which said Board so acts, adjourned its meeting following adjournments at 5:35 p.m.

The next Regular Meeting of the Board will be Tuesday, September 24, 2013 at 9:30 a.m. (13-4458)

The foregoing is a fair statement of the proceedings for the meeting held September 17, 2013, by the Board of Supervisors of the County of Los Angeles and ex officio the governing body of all other special assessment and taxing districts, agencies and authorities for which said Board so acts.

Sachi A. Hamai, Executive Officer  
Executive Officer-Clerk  
of the Board of Supervisors

By 

Adela Guzman  
Head Board Specialist, Minutes and  
Communications

# CALIFORNIA LEGISLATURE

STATE CAPITOL  
SACRAMENTO, CALIFORNIA  
95814

November 24, 2014

Board of Directors  
United States Olympic Committee  
One Olympic Plaza  
Colorado Springs, CO 80909

**RE: California Legislative Leadership Support for California Olympics**

Dear Board of Directors:

As the elected legislative leaders of the California State Senate and California State Assembly, we proudly support the City of Los Angeles and the City and County of San Francisco in their efforts to host the 2024 Summer Olympic Games.

We are thrilled at the prospect of welcoming the best athletes from around the globe to see and experience California's world-class cities and enjoy everything that California has to offer. In order to realize this magnificent opportunity for our state, we are prepared to author legislation and support budgetary efforts to ensure Los Angeles and San Francisco are well-prepared and have the full strength and support of the state behind them as they compete to bring the games home to a city in the Golden State.

In the coming weeks, as the Legislature convenes the 2015-2016 Legislative Session, we will introduce legislation to ensure the financial and political support necessary for Los Angeles and San Francisco to be positioned as elite contenders to host the games.

Thank you for your consideration of our support. We hope this correspondence is the first of many between California and the United States Olympic Committee in support of a 2024 Olympic Games in California.

Respectfully,



**KEVIN DE LEÓN**  
Senate President pro Tempore



**TONI G. ATKINS**  
Speaker of the Assembly



**BOB HUFF**  
Senate Republican Leader



**KRISTIN OLSEN**  
Assembly Republican Leader

cc: Scott Blackmun, Chief Executive Officer

